

Annual Budget FY2021



**City Manager's
Recommended
Operating and Capital Budget**

City of Fredericksburg, Virginia

This page left intentionally blank



Table of Contents

The City of Fredericksburg City Manager presents the FY 2021 Recommended Budget to City Council for their review and approval. The budget document is a financial guide for citizens, staff, and the community. The document accounts for the City’s anticipated revenues and how these resources are to be used during the 2021 Fiscal Year.

City Manager’s FY 2021 Transmittal Letter	1
Overview	15
Budget At-A-Glance	16
Guide to the Budget Document	17
City Council	18
City Administration	21
City Vision	22
City Values	24
Budget Calendar	27
City Communications Overview	29
Personnel	31
City-Wide Organizational Chart	32
City Boards & Commissions	33
General Fund Full-Time Personnel	35
Narratives	37
General Fund Narratives	38
City Attorney	39
City Council	41
City Manager	42
Clerk of Council	44
Clerk of the Circuit Court	46
Commissioner of the Revenue	48
Commonwealth’s Attorney	51

Table of Contents | FY 2021 Recommended

Courts.....	54
Community Planning & Building: Building Division	58
Community Planning & Building: Planning Division.....	61
Economic Development & Tourism	66
Finance	68
Fire Department.....	70
Historic Resources.....	74
Human Resources	77
Information Technology.....	78
Parks, Recreation, & Events: Administration.....	82
Aquatics	87
Maintenance	89
Supervision	93
Police Department	95
E911	100
Public Information Officer	102
Public Works: Engineering & Administration.....	104
Public Facilities	110
Recycling Collection.....	112
Refuse Collection.....	114
Refuse Disposal	115
Shop & Garage.....	117
Snow Removal	119
Street Maintenance.....	120
Street Sanitation.....	122
Traffic Management & Operations	123
Safety & Risk Management.....	125
Sheriff.....	126
Transportation	128

Table of Contents | FY 2021 Recommended

Treasurer	129
Voter Registrar	132
Non-General Fund Narratives	134
Blight Abatement Fund	135
Children’s Services Act Fund	136
City Grants Fund	140
Parking Fund	144
Riparian Lands Stewardship Fund	146
School Operating Fund	148
Social Services Fund	150
Stormwater Management Fund	156
Transit Fund	159
Wastewater Fund	161
Water Fund	163
Partner Agencies	165
Line Item Detail	167
General Fund Revenues	168
General Fund Expenditures	171
Social Services Fund	191
Children’s Services Act Fund	194
Parking Fund	196
Stormwater Fund	198
Transit Fund	200
Wastewater Fund	206
Water Fund	210
Riparian Stewardship Fund	213
Supplemental	215
Glossary	216
Acronyms	226

Table of Contents | FY 2021 Recommended

FY 2019 Balance Sheet 228

City-Owned Property 229

2019 City Zoning Map..... 230