Adopted Budget

Fiscal Year 2019

City of Fredericksburg, Virginia

City Of Fredericksburg Fiscal Year 2019 Adopted Budget

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MEMORANDUM

TO: Honorable Mayor and Members of City Council
FROM: Timothy J. Baroody, City Manager
RE: FY 2019 Operating and Capital Budget
DATE: September 25, 2018

INTRODUCTION

I am pleased to transmit the FY 2019 Operating and Capital Budget, which began July 1, 2018. This document also includes the FY2019-2024 Capital Improvements Plan. The Budget for FY 2019 is a balanced budget that represents a responsible spending plan, at the current tax and fee rates in the General Fund, for the upcoming fiscal year. Much work has gone into ensuring that the budget is fiscally responsible, advances Council's Vision and Priorities, strengthens public safety, supports our workforce, all while meeting the needs of a growing community.

The total General Fund budget for FY 2019 is $96,050,000, which is an overall increase of 2.75% over the FY 2018 original adopted budget. The General Fund is the primary fund for most City operations.

BUDGET HIGHLIGHTS

Some high points of the General Fund:

- No increase in real estate tax rate or other General Fund taxes or fees. Revenue forecasts for continued modest growth in revenues – overall increase in budget over budget of 1.42%.
- Funding is included for a 1.5% increase in salary in November 2018
- Increase in the transfer to Fredericksburg City Public Schools of $500,000. The Fredericksburg City Public Schools budget forecasts additional state revenue for FY 2019 of $385,959.
- Includes funding of $275,000 in FY 2019 for the General Property Re-assessment that is due to become effective July 1, 2020 –
    - Previous practice was to include funding for the re-assessment the year prior to implementation
    - Including funding in FY 2019 will allow for the City to have more time to assess all City property
    - Important because the ERP implementation will also include a new CAMA software package for the City from Tyler Technologies, and enough time will be needed to both convert to a new software package as well as the required field work and market analysis

- Includes less funding for the Rappahannock Regional Jail, with part of the savings set-aside for the Regional Detention Center Stabilization Fund. The City's share of the costs for the Rappahannock Regional Jail are decreasing for a variety of reasons, including a decrease in the overall local cost for the facility and a decline in the City's share of the local cost because of declining incarceration rates relative to the other local partners.
- Additional funding for the services required under the Children's Services Act
- A turnover credit in the amount of $250,000
- Funding in the amount of $10,000 for a share of a regional effort to end unsheltered homelessness in the region.

REVENUES

The Adopted Operating and Capital Budget for FY 2019 does not change the current real estate tax rate of $0.80 per $100 valuation. The General Fund real estate is based on $0.79 per $100 valuation, with an additional $0.01 per $100 for the Stormwater Management Fund.

The budget also does not increase other taxes or fees. The overall revenues in the General Fund are forecast for $92,095,000. The budget includes the use of fund balance as well, which brings the total General Fund to $96,050,000.

Here is a summary table showing the City's major General Fund revenues from the FY 2018 budget and showing the FY 2019 forecast in the budget.

FY 2019 Major Revenue Summary Table

Revenue	FY 2018 Original Budget	FY 2019 Forecast
Real Estate Tax	30,990,000	31,225,000
Sales Tax	11,350,000	11,500,000
Meals Tax	11,100,000	11,500,000
Personal Property Tax	8,675,000	8,778,000
BPOL Tax	6,100,000	6,445,000
Consumer Utility Tax	1,850,000	1,800,000
Telecommunication Sales	1,750,000	1,650,000

There are additional summary tables and detailed explanations for major revenues in other sections of this document.

USE OF GENERAL FUND BALANCE

The FY 2019 Operating Budget includes the use of General Fund balance for several different purposes.

The budget includes a total of $3,180,000 of the Fund Balance Assigned for Capital to transfer to the City's capital funds for cash-funded capital projects for FY 2019.

The FY 2019 Budget also includes a total of $775,000 of the Unassigned Fund Balance for two separate purposes. The General Property Re-assessment, which is budgeted at $275,000, is included

in the General Fund using fund balance. The General Property Re-assessment occurs once every four years in the City of Fredericksburg. This project will occur over the next two fiscal years, and any amount that is not spent in FY 2019 should be carried forward into FY 2020 to complete the re-assessment.

The FY 2019 Recommended Budget included an amount of $500,000 as a Contingency in the General Fund. The General Fund customarily includes this amount every year to provide the City with flexibility to handle new circumstances or needs as they may arise over the course of the next twelve months.

During the review of the Recommended Budget by the City Council, the Council increased the amount of Contingency to **$525,000**, with the additional $25,000 coming from current revenues.

The FY 2019 Budget also includes an addition, in accordance with the City Council's financial policies, to the Fund Balance Assigned for Regional Detention Stabilization of $605,000 based upon a decrease in funding for the Regional Detention Facilities.

The net use of General Fund balance, both Assigned and Unassigned, in the FY 2019 Budget is summarized as follows:

Fund Balance Type & Use	Amount
Fund Balance Assigned for Capital – Capital Projects	$3,180,000
Unassigned Fund Balance – Re-assessment	$275,000
Unassigned Fund Balance – Used for General Fund Contingency	$500,000
Subtotal – Uses of Fund Balance	*$3,955,000*
Reduction in Total Use - Addition to Fund Balance Assigned –Regional Detention Stabilization	($605,000)
Total Use in Budget	**$3,350,000**

HUMAN RESOURCES HIGHLIGHTS

Salaries

The budget includes a 1.5% increase for full and part-time employees effective the first full pay period in November. The cost is $246,054 in the General Fund and the overall costs for all funds is $269,679.

New Positions

- The budget includes five new full-time positions. The Assistant Voter Registrar is included beginning July 1, but the other positions would be hired in January.
    - One Police Officer
    - Three new EMS positions
    - One Assistant Voter Registrar

New Positions for Public Safety

Police Officer

The City Council's **Priority #35** requests an exploration of staffing levels for the City Police and Fire Departments. The City Police Department presented findings in September 2017 to the City Council. Over the next several years, the study recommended the hiring of an additional eleven full-time officers in response to population growth and increasing service demands.

The Police did apply for a federal grant to hire two additional full-time positions in the upcoming year, but the application was not funded. The budget for FY 2019 does include the addition of one Police Officer position to help meet increased service demands.

Additional EMS Positions & Other Changes in Emergency Medical Services

The City Manager's Recommended Operating Budget for FY 2019 included funding for two additional Emergency Medical Technician positions in the Fredericksburg Fire Department, beginning in January 2019. During the course of the review of the budget by City Council, funds were identified to add a third Emergency Medical Technician, also in January 2019.

The Fire Station Feasibility Study, which was presented to City Council in January 2018, looked at the City's fire and emergency medical services, including calls for service, response times, staffing, and other factors to determine whether a new station is warranted and if so, where it might be located.

The majority of calls for service for the Fire Department are emergency medical services calls. Currently, the Fredericksburg Fire Department shares responsibility for this service with the Fredericksburg Rescue Squad. The Fire Station Feasibility Study recommended expanding the Fredericksburg Fire Department's coverage by increasing the number of 24-hour medic units from one to two.

Under this scenario, the Fire Department would have two units available during nights and weekend hours, supplementing the coverage currently provided by the Fredericksburg Rescue Squad. The Fire Department should be able to expand coverage provided by the additional EMT's in the first few months of 2019, although one additional medic position may be required to provide complete 24/7 coverage for the second unit.

To partially offset the cost of this service expansion, the Budget does include a reduction in the level of support for the Fredericksburg Rescue Squad from $250,000 to $200,000 in FY 2019. Over the course of the next year, the City would like to work with the Fredericksburg Rescue Squad to draft a revised agreement for service provision that continues the FRS's outstanding support for our community while at the same time recognizes the challenges facing volunteer service organizations in providing coverage in a 21st century metropolitan environment.

New Position – Assistant Voter Registrar

Assistant Voter Registrar

The City currently has one full-time Voter Registrar, who is assisted by two regular part-time voter registrars. The City's Electoral Board and Voter Registrar have requested that one of the regular part-time positions be upgraded to full-time to provide additional assistance to the efforts of this office to hold elections in the City.

Health Insurance

The City received a very favorable renewal for health insurance, with no increase needed in the recommended premiums. The budgeted per employee / per year number for health insurance remains $13,200, which is the same as the FY 2018 budgeted number.

The City Manager's Office does recommend slowly decreasing the employer share of health insurance premiums to 90% for "employee-only" and "plus one child." The "+ spouse" and "+ family" option reimbursement level is recommended to increase to 80%, over time.

However, these should be considered targets, and placed in context with overall premium costs, plus overall compensation packages and City competitiveness in the area labor market. The budget for FY 2019 maintains the current reimbursement levels.

Virginia Retirement System

The Virginia Retirement System has revised the City's cost for system benefits for the upcoming two fiscal years – FY 2019 and FY 2020. The cost, which is assessed as a percentage of full-time payroll, has decreased slightly, from 12.55% of payroll to 12.37% of payroll. The City will save approximately $37,000 from this decrease, calculated from the baseline payroll from the FY 2019 Recommended Budget.

Turnover Credit

A turnover credit of $250,000 is included in the Operating Budget for FY 2019, which is the same amount as FY 2018.

The turnover credit is entered as a negative number in the General Fund Expenditures at the beginning of the fiscal year. Based on prior experience, departments will experience turnover throughout the year as employees separate from City employment for various reasons. During the year, budget authority is transferred from departments to the turnover credit as savings from turnover is realized. At the close of the fiscal year, the turnover credit will be zero as a result of these activities.

Commonwealth Attorney's Office

The Budget for FY 2019 includes additional salary funding for the Commonwealth's Attorney's office. The Commonwealth's Attorney has requested an increase in the total amount allocated for salary in her office because of significant turnover for prosecuting attorneys. These new resources would support the conversion of an Assistant Commonwealth Attorney position to a Deputy Commonwealth Attorney position.

FREDERICKSBURG CITY PUBLIC SCHOOLS

The Operating Budget for FY 2019 includes a transfer to the Fredericksburg City Public Schools of $28,844,710. This represents an increase of $500,000 over the FY 2018 transfer of $28,344,710. The transfer to schools for operations represents approximately 30% of the City's total General Fund budget.

The overall Fredericksburg City Public School budget, adopted by the School Board on March 5, 2018, requested a transfer from the City of $846,023. Fredericksburg City Public Schools is

anticipating an additional $385,989 from the Commonwealth. The total School Board budget for the School Operating Fund based upon that level of transfer is $44,626,789. The School Grants Fund total is requested as $5,376,277.

REGIONAL AND LOCAL PARTNERS

Rappahannock Regional Jail & Rappahannock Juvenile Center

The City's contribution to the Rappahannock Regional Jail (RRJ) is recommended to decline based on lower costs for the total local share of Jail operations and debt service and based on lower utilization by the City of the facility. The FY 2019 Operating Budget includes funding for the RRJ of $3,120,000 – well below the level of $4,325,323 for the FY 2018 budget.

There is additional discussion of the funding for the Rappahannock Regional Jail in the narrative section of the budget document.

The FY 2019 Operating Budget also includes funding in the amount of $467,000 for the Rappahannock Juvenile Center, which represents a small decrease from the FY 2018 budget amount of $469,127.

The City Council's **Priority #31** is to explore and implement community programs to reduce incarceration. The Circuit Court had proposed to the Rappahannock Regional Jail a program to expand the current drug court, which provides supervision and treatment for identified candidates in the criminal justice system as an alternative path to detention. The Jail did not fund the program as part of their initial budget discussions, but agreed to seek alternative funding sources.

Central Rappahannock Regional Library

During the FY 2019 review of the Recommended Budget by City Council, additional resources were identified for the Central Rappahannock Regional Library. The Library was funded at $1,300,990, an increase of $50,000 from the FY 2018 level of funding.

During FY 2018, the City took over the maintenance of the Library's Fredericksburg Branch (formerly the Headquarters Branch) at 1201 Caroline Street. Prior to FY 2018, the City provided a set amount to the Library for the Library to maintain the building, which was a unique arrangement within the system. The City and the Library both agreed that it was better for the City to maintain the branch utilizing our Public Facilities team.

The City has found that additional resources are necessary for the maintenance of the branch. Funding for branch maintenance also increased, from $185,000 in FY 2018 to $227,250 in FY 2019.

The City is also involved in the work to renovate the third floor for expanded library services for the public. The third floor of the building is available to be re-purposed as the administrative staff was moved to new office space on Lafayette Boulevard.

Finally, the Capital Improvement Plan includes a capital project in the amount of $70,000 assigned to Fiscal Year 2020 to assist the Library with renovating and updating the theater space at the downtown headquarters branch. If funded next budget year, the proposed renovation would enable the theater space to increase in capacity to 220 members of the audience, and would help to meet City Council's

Priority #5, to advance the cause of increased space for the performing arts. The City is also working with the University of Mary Washington on a potential performing arts center.

Rappahannock Health District and Rappahannock Area Community Services Board

The budget for FY 2019 maintains level funding for the Rappahannock Health District at $414,280. The budget for FY 2019 also includes an increase for the RACSB of 6.1%, from $261,835 in FY 2018 to $272,529 in FY 2019. This additional funding will assist in offsetting the cost of a Nurse position at the Fredericksburg Clinic and an additional Substance Abuse Case Manager position. The Substance Abuse Case Manager position will help in keeping citizens engaged in substance abuse services, which is critical to successful treatment for substance addiction.

Initiative to End Functional Homelessness – GWRC & Community Collaborative

The City Council's **Priority #33** expresses support for the establishment of a regional housing and homeless plan. The Community Collaborative developed a plan to end functional homelessness in the region by providing housing and services to an already-identified chronic homeless population of approximately 40 individuals.

The cost of the program for the region for the first two years was estimated to be $484,700 in FY 2019 and $416,199 for FY 2020. The provision of housing and mental health and other related services would greatly improve the quality of life for the impacted citizens. In addition, the initial costs for the program would be balanced against decreased demand for services for police, emergency medical, hospital emergency rooms, courts, and jail.

The City Manager's Recommended Budget for FY 2019 included an amount of $50,000 for an initial start for the program. In the course of the budget review period, Council reduced this amount to $10,000, which will provide a sufficient amount of funding to begin providing services for additional citizens. The George Washington Regional Commission will serve as the fiscal agent for the program.

OTHER OPERATING FUNDS

Water Operating Fund

The total Water Operating Fund for FY 2019 is $5,193,594. The total funding for the Water Operating Fund represents a slight increase of 1.8% over the FY 2018 original budget amount of $5,101,580.

There was no increase in the water rates and charges for the FY 2019 budget. The operations of both the Water and the Wastewater Operating funds will benefit from the changes to the accounting software package, and the utility billing portion of the package will be changed during FY 2019.

The City recently completed a replacement and upgrade of the water line along Caroline Street. The City will continue to invest in water distribution infrastructure, and there is a major project in the FY 2019 capital budget for the replacement of a water line on Greenbrier Drive.

Wastewater Operating Fund

The total Wastewater Operating Fund for FY 2019 is $7,862,561. The total funding for the Wastewater Operating Fund represents a slight increase of 1.57% over the FY 2018 original budget amount of $7,740,947.

The Wastewater Operating Fund does not contain major new initiatives for FY 2019. The Wastewater Capital Fund for FY 2019 continues the City's investment in major infrastructure, including a project to continue replacing sections of Sanitary Sewer main along Caroline Street, plus improvements in the College Terrace neighborhood.

The Wastewater Capital Fund also includes funding in FY 2019 to pay for the City's share of a project by Spotsylvania County to re-install a pump station along Hazel Run, which would divert sanitary sewer flow from the City's Wastewater Plant to the County's Massaponax Plant. (The City is partially responsible for this project as the main serves a portion of the City as well as Spotsylvania County).

Transit Operating Fund

The Transit Operating Fund is funded at $5,979,624 for FY 2019. This is an increase of 2.5% over the FY 2018 adopted budget of $5,833,614. The City's operating share for FRED Transit for FY 2019 remains the same as FY 2018 at $480,000. The City utilizes surplus motor fuels tax revenues to meet the City's share of operating costs for the FRED Transit system.

The FRED Transit System did not increase rider fares for the FY 2019 fiscal year.

Parking Fund

The City's Parking Fund will decline overall from $872,239 in FY 2018 to $734,809 in FY 2019. The Parking Fund accounts for the operations of the Sophia Street Parking Garage, and also the costs of lease agreements on several smaller lots in the downtown area.

Generally speaking, there is no change in the level of service at the Sophia Street Parking Garage. The reason for the decline in the overall appropriation level is that the cost of a replacement revenue collection system at the Parking Garage was included in FY 2018, and it is not necessary to repeat this expense in FY 2019.

City Grants Fund

The City Grants Fund is funded at $1,605,545 in FY 2019 – an increase of 5.26% over FY 2018. The City applies for a variety of grants throughout the year, and this fund is amended from time to time if the City is awarded a federal or state grant.

The transfer to the City Grants Fund from the General Fund will decline based upon the grant activity currently in the Fund. In FY 2018, the original adopted budget included a transfer of $346,500 to various activities in the City Grants Fund. The FY 2019 transfer from the General Fund is $308,096 – a decline of 11.8%.

Social Services Fund & Children's Services Act Fund

The City's Social Services Fund increases overall from $5,642,468 in FY 2018 to $6,126,905 in FY 2019. The City's transfer to Social Services from the General Fund will slightly decrease, from $1,040,000 in FY 2018 to $940,000 in FY 2019. The increase in the total budget reflects additional revenue for social services programs from the state and federal governments.

The Commonwealth of Virginia adopted the state budget late in the cycle, and the Council adopted the City budget prior to the state budget to ensure continuity of operations. One of the major state initiatives was to expand the Medicaid program, and the City Council has amended the Social Services budget in July 2019 to add $97,783 in federal and state funding to expand the Medicaid program, including a benefit specialist position to assist with processing new Medicaid applications.

The Children's Services Act Fund will also increase in FY 2019, to a total of $2,794,989. The FY 2018 adopted budget for the CSA Fund is $1,949,468. This 43.37% increase is related to an increase in mandated Special Education plans of treatment, particularly those that involve private providers of special services. Although the majority of the increase will be reimbursed by the Commonwealth, the City's transfer to CSA from the General Fund will increase from $675,275 in FY 2018 to $940,000 in FY 2019.

Stormwater Operating Fund

The Budget for FY 2019 funds the Stormwater Operating Fund at $581,323 – an increase of 3.42% from the FY 2018 level of $562,099. There is slightly more funding for engineering services for FY 2019, but there are no changes to the total number of positions and the general level of service is the same as FY 2018.

Blight Abatement Fund

The City's Blight Abatement Fund continues to provide a potential source of funding for various blight abatement or historic preservation needs. The Fund also provides a mechanism outside the General Fund for financing blight abatement activities that are reimbursed to the City by property owners, such as grass cutting and similar nuisance abatements.

The FY 2019 Budget includes an appropriation for this activity of $95,000, which is the same level as FY 2018.

Celebrate Virginia South CDA Fund

The City is the fiscal agent for the Celebrate Virginia South Community Development Authority, and by agreement the City includes the CDA assessments in the budget in a separate fund. The total CDA assessment for FY 2019 is $1,746,150.

CAPIITAL IMPROVEMENTS PLAN

FY 2019 – 2024

The City Council, in addition to the FY 2019 Operating Budget, also includes the FY 2019 Capital Budget and the FY 2019 – FY 2024 Capital Improvements Plan. This section of the memorandum serves to provide additional commentary on selected highlighted projects.

Gateway Boulevard (Public Works Capital Fund)

The City's 2015 Comprehensive Plan calls for the extension of Gateway Boulevard north of William Street, including bicycle and pedestrian facilities. The project is generally thought of in two segments: William Street to Cowan Boulevard, and then Cowan Boulevard north to Fall Hill Avenue.

The City is also currently actively pursuing economic development opportunities for the largely vacant land between William Street and Cowan Boulevard. In May of 2018, the City Council rezoned the land in this area to "Planned Development – Medical Center" in anticipation of a possible request for proposals for the development of a medical center for the Department of Veteran's Affairs. The development of Gateway Boulevard is necessary to any type of development in this area. The project also generally supports City Council's **Priority #1** related to Economic Development and City Council's **Priority #18** to identify small transportation projects that qualify for funding as they become available.

The City Council included in the adopted Capital Improvements Plan in the FY 2021 a project for the construction of Gateway Boulevard. The total cost of the project is listed as $21,700,000. Of that total, $13.7 million is listed as local City funds, and this plan of finance would require the City to issue bonds for the construction of the road.

As currently envisioned, the property owner will be donating right-of-way to offset the cost of the project, and the City is anticipating that at least $3,000,000 in federal funds will be available under the RSTP program for this project. The City is currently actively pursuing other sources of funding from the federal and state governments.

Riverfront Park (Public Works Capital Fund)

City Council's **Priority #7** is to construct a Riverfront Park, incorporating the recommendations of the Parking Action Plan as appropriate. Design on the park is currently underway, and 90% plans and updated cost estimates were presented in August 2018.

The adopted budget for FY 2018 includes $5,000,000 for park construction; however, construction will not be underway during this fiscal year. The FY 2019 budget re-appropriated the FY 2018 funding of $5,000,000. The project will require the City to issue debt, and the funds for the construction of the project are planned to be part of an upcoming bond issue.

Executive Plaza (Public Facilities Capital Fund)

The FY 2019 Capital Budget includes a project for work on the Executive Plaza building, located at 601 Caroline Street in the City.

Currently, the Executive Plaza building has seven floors, five of which are occupied and in use. The first floor and fourth floor (with the exception of one office) were vacated when the offices of the Fredericksburg City Public Schools relocated to the newly renovated Walker-Grant Center.

The City has been evaluating a proposal to move the Visitor's Center and the offices of the Department of Economic Development and Tourism from their current location at 701 Caroline Street to the Executive Plaza. A decision on this proposal has not been finalized as of the adoption of the budget.

In addition, the Public Facilities staff has been evaluating the sufficiency of the HVAC systems in the building. The evaluation has determined that the HVAC needs to be replaced throughout the building in order to adequately heat and cool the office space.

The project of $3.2 million in FY 2019 for the replacement of the HVAC systems, plus some funds for limited exterior renovations, first floor renovations, and for bathroom renovations to improve accessibility. These funds would be included in a bond issue for FY 2019.

School Expansions (School Capital Fund)

The FY 2019 Capital Budget includes a funding allowance of $250,000 for feasibility planning to evaluate expansions at Walker-Grant Middle School and James Monroe High School. The potential scope also includes evaluating potential sites for a new school in the City, including but not limited to land the City currently owns just north of the Idlewild subdivision. Should current enrollment projections hold true, the growth of the City will require additional capacity in the school system.

The expansion of James Monroe High School is included in the capital improvements plan beginning in FY 2023. JMHS is constructed with the ability to expand. The expansion would increase the capacity by adding eight to ten classrooms at that school, and based upon the current enrollment projections the expanded high school would be able to accommodate future enrollment.

The potential expansion of Walker-Grant Middle School is more challenging and requires further study. The ability to expand the school may be constrained by capacity of core functional areas such as the cafeteria and the library. However, the most recent enrollment projections indicate that the capacity of WGMS will be exceeded beginning in FY 2020.

The City Council's adopted Capital Improvements Plan includes funding for design work for a middle-school expansion beginning in FY 2022, with construction in FY 2023. The City recognizes and acknowledges that this plan may necessitate the installation of temporary mobile classrooms at the middle school, as the core capacity will likely be exceeded before any additions could be completed.

The current enrollment projections indicate that the capacity at Lafayette Upper Elementary School and Hugh Mercer Elementary School will not be exceeded during the five-year CIP period. Actual enrollments will need to be monitored and enrollment projections updated to ensure that this continues to be the case.

New Fire Station (Public Safety Capital Fund)

The FY 2019 Capital Budget includes funding for the design of the new fire station, in the amount of $675,000. The adopted Capital Improvements Plan includes funding for construction in FY 2021, in the amount of $6,175,000. The funds for the design work were included in a previous bond issue and are currently available.

The Fire Station Feasibility Study recommended that the City adopt a plan to construct a new fire station in one of two locations, both of which would involve extensions of Gateway Boulevard north from Route 3. The northern-most site was the intersection of Gateway Boulevard extended at Fall Hill Avenue, and the other suggested - and more likely - site was the intersection of Gateway Boulevard extended to Cowan Boulevard.

The Study evaluated a location on Gordon W. Shelton Boulevard, in Celebrate Virginia South, for suitability for a new station. The Gordon W. Shelton Boulevard site was not recommended in comparison to the other sites because it is located geographically at the edge of the City and is not well connected to other sections of the City.

Small Area Plans (Public Facilities Capital Fund)

The City Council's **Priority #2** is to complete the Small Area Plans over the next three fiscal years. The City currently is in the process of working on ten Small Area Plans as a complement to the overall Comprehensive Plan for the City. The Small Area Plan process recognizes the great diversity throughout the City in our built environment, and examines and plans for each of the ten areas in detail.

The City has already completed Area 3 (along S.R. 3 between Jefferson Davis Highway and Interstate 95, south of Cowan Boulevard) and Area 6 (largely the Jefferson Davis Highway, Fall Hill Avenue, and Princess Anne Street corridors, between the Rappahannock Canal and the Rappahannock River). The next Small Area Plan is the downtown area, known as Area 7.

The Capital Improvements Plan includes $200,000 in FY 2019 and $175,000 in FY 2020. This will allow for the completion of Area 1 (Central Park & Celebrate Virginia South); Area 2 (Fall Hill Avenue east of I-95); and Area 4 (Cowan Boulevard & Mary Washington Medical Center) in the upcoming fiscal year. The final year will include Area 5 (UMW & College Heights); Area 8 (Dixon Street & Mayfield); Area 9 (Braehead and the National Park); and Area 10 (Lafayette Boulevard and Jefferson Davis Highway corridors south of the VCR Trail).

Future City Debt

The Capital Budget for FY 2019 includes several projects in a proposed bond issue. The FY 2019 recommendations include an additional $450,000 in estimated debt service for FY 2019 based upon estimates for a proposed bond issue for general government purposes of $11.9 million. The City is currently evaluating a PPEA proposal that would add an additional $1.5 million in water line replacements and $2.64 million in sanitary sewer line replacements to the bond issue. The debt service on that portion of the bond issue would be paid from the Water and Sewer Funds.

Also added to the proposed bond issue would be the City's obligation to fund a share of various Spotsylvania County utility projects. The timing and amount of some of these projects are not yet finalized as of this date, so the final amount of the proposed FY 2019 bond issue is not yet available.

The City's total transfer for General Fund debt for FY 2019 is $8,273,000, which includes an allowance for the proposed bond issue. During the budget review process, the City was able to reduce the allowance from the recommended transfer to debt service, which was $8,300,000. The FY 2018 level of debt service is $8,149,008, and the new transfer amount is 1.52% higher.

Conclusion & Next Steps

The budget document you have before you is the result of many hours of work on the part of our departments, Constitutional Officers, local and regional partners, and many others. I would especially like to thank our Budget Manager, Fiscal Affairs, and the Assistant City Managers for tireless efforts in bringing the budget and capital improvements plan together.

The capital improvement plan in particular has a new look this budget cycle, as project sheets have been added to the summary information thanks to the hard work of the budget office and the requesting departments. All Departments this year were also asked to submit a preliminary look at FY 2020 along with their FY 2019 request. This approach combined with additional information on future operational expenses in the capital projects section prepares staff and Council to make better, longer term decisions.

The FY 2019 budget is fiscally responsible, strengthens public safety, and supports our workforce, all while meeting the needs of a growing community. They also work to advance Council's Priorities to a point at which we will be best positioned to successfully report on achieving prescribed timing milestones at your biennial offsite meeting this coming October.

The FY 2019 Operating and Capital Budget represents a significant milestone, and is our baseline plan for the year. The City Council from time to time updates the budget as conditions change. The General Assembly completed the budget process for the Commonwealth after the Council completed the budget process, and there may be changes to the budget related to state funding levels – particularly in response to the expansion of the state Medicaid program. The state is a major partner in many City operations, including in the General Fund, the Social Services Fund, the Children's Services Act Fund, and the School Operating Fund.

I look forward to working with you over the course of fiscal year 2019 to answer any questions you might have about the budget, to update any information as conditions change, and to further your goals and priorities over the course of the year.

CITY OF FREDERICKSBURG BUDGET AT A GLANCE

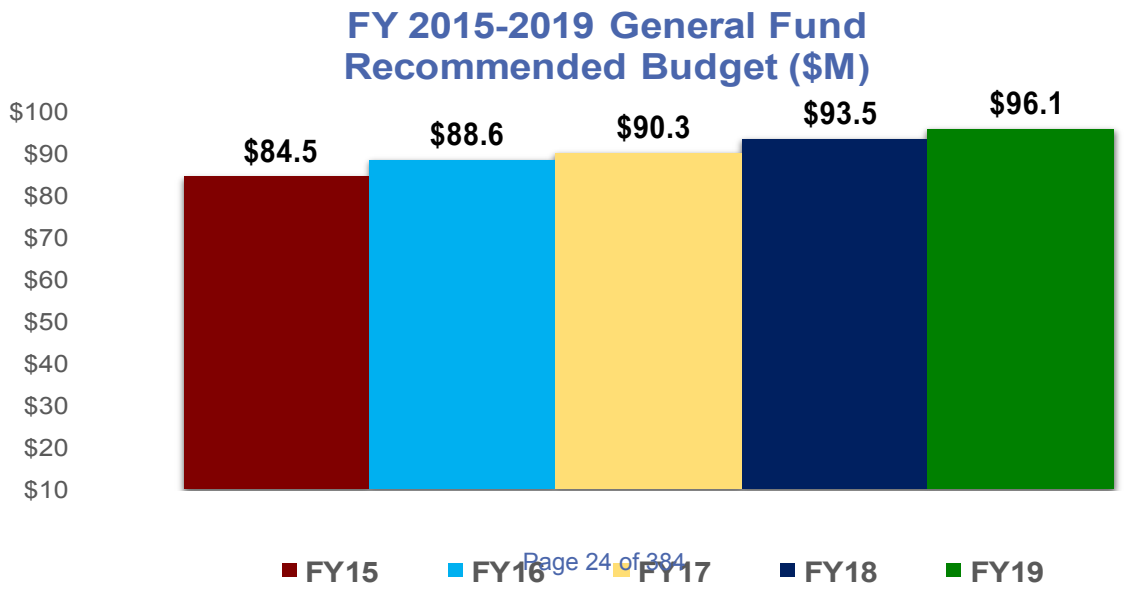
Adopted Budget **Fiscal Year 2019**

General Fund Highlights

- Recommended Budget: **$96,050,000**
- No Tax Increase
- $500,000 Increase for School Operating Fund
- 1.5% COLA (November)
- Five new positions in the General Fund
  - Assistant Registrar
  - Three EMS Medics (Jan 1st)
  - Police Officer (Jan 1st)
- Decreased Cost for Corrections & Detention
- Increased Transfer to Children's Services Act (CSA)

FY19 CIP Highlights

- **FY19 CIP - $16.4 million**
  - Water & Sewer - $10.1 million
- **Schools**
  - $1.1 Million in FY19
  - Expansion of Middle School and High School Feasibility Study
- **Executive Plaza Improvements**
- **Parks**
  - Dixon Park Improvements
  - Riverfront Park
- **New Fire Station—Design**
- **Stormwater Projects**
  - Canal Improvements
  - College Terrace Storm Sewer
- **Transportation System Improvements of $2.1 million**



How to Use the Budget Document

The City of Fredericksburg's budget is a financial guide for citizens and staff. This document accounts for the City's anticipated income from various revenue sources and describes how these resources are to be used during the fiscal year. The reader will also find background information such as how the organization is structured and other pertinent statistical data about the City of Fredericksburg. The document also communicates and reflects the Fredericksburg City Council Vision Statement.

The budget document is organized into the following sections:

Executive Summary

This section contains the City's Manager's transmittal letter, which highlights the FY 2019 Adopted Budget.

Overview

This section contains a one page summary and highlights of the budget. Also included is general information about the City and the budget process.

Vision Statement and Priorities

This section presents Fredericksburg City Council 2036 Vision Statement. It also list the priorities to achieve the vision. The City Manager's transmittal letter highlights certain priorities that are funded in the FY 2019 Adopted Budget. Ties to the Vision Statement are included in the Capital Improvement Plan.

Personnel Tables

Included in this section is an organizational chart and a listing of full-time personnel by department and fund. It also includes a list of the City's various boards and commissions.

Financial Summaries

This section includes a summary chart and graphs for the General Fund and a listing of other governmental funds.

Program Narratives

This section provides a four-year comparison of expenditures (prior year actuals and adopted budgets). Each department's budget is presented separately and includes information on service responsibilities, staffing, and expenditures.

Partner Agencies

Organizations that receive funding from the City are listed in this section. The organizations provide a variety of resources to help support a variety of social service and community based programs.

Capital Improvement Program

The Capital Improvements Program (CIP) is a six year plan of expenditures for public facilities and infrastructure. It contains summaries as well as individual project sheets.

Debt
This section discusses the City's outstanding and proposed debt.

Line Item Detail
Information is presented in line item format for all the operating funds of the City.

Acronyms - Glossary
This section is a listing of the acronyms and definition of budget terms.

Budget Resolution
This section contains a copy of the final budget resolution.

Balance Sheet
The balance sheet from the City's most recent audited financial report can be found here.

Supplemental Information
Information in this section varies from year to year, highlighting important issues impacting the budget.

MONTREAL
MINNEAPOLIS
TORONTO
ALBANY
BOSTON
DETROIT
CHICAGO
CLEVELAND
PHILADELPHIA
NEW YORK CITY
PITTSBURGH
WILMINGTON
BALTIMORE
INDIANAPOLIS
WASHINGTON, DC
CHARLESTON
FREDERICKSBURG
LOUISVILLE
SPRINGFIELD
KNOXVILLE
GREENSBORO
NASHVILLE
CHARLOTTE
ATLANTA
BIRMINGHAM
CHARLESTON
JACKSON
JACKSONVILLE
NEW ORLEANS

CITY COUNCIL

Mary Katherine Greenlaw,
Mayor, At-Large

Kerry P. Devine,
At-Large

William C. Withers,
Ward 2, Vice Mayor

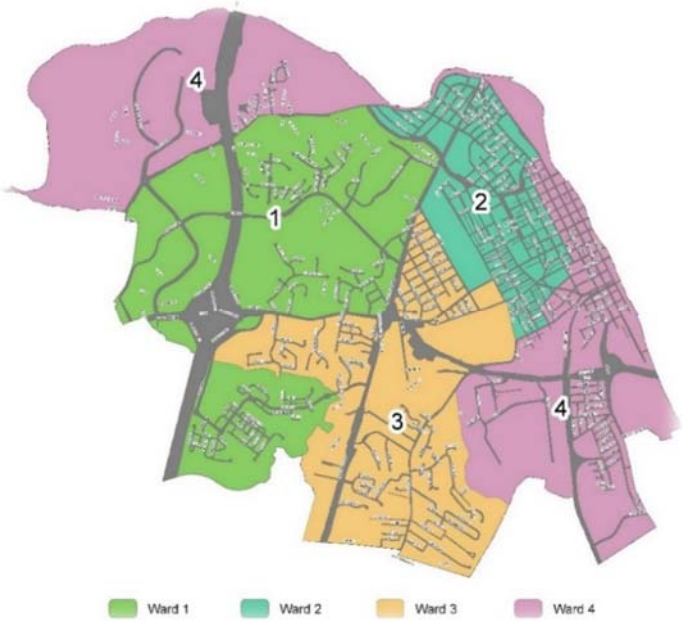
Matthew J. Kelly,
At Large

Jason N. Graham
Ward 1

Timothy P. Duffy, Ph.D.,
Ward 3

Charlie L. Frye, Jr.,
Ward 4

CITY COUNCIL WARDS



CITY ADMINISTRATION

CITY MANAGER

Timothy J. Baroody, City Manager

CONSTITUTIONAL OFFICERS

Paul Higgs, Sheriff

Lois Jacobs, Commissioner of the Revenue

LaBravia Jenkins, Commonwealth's Attorney

Jeffrey Small, Clerk of the Circuit Count

Brenda Wood, Treasurer

ADMINISTRATIVE STAFF

Mark Whitley, Assistant City Manager

Doug Fawcett, Assistant City Manager

Edwin Allen, Chief, Fire Department

Bill Freehling, Director of Economic Development & Tourism

Christen Gallik, Director of Social Services

Mark Hoffman, Registrar

Deidre Jett, Budget Manager

Charles Johnston, Director of Community Planning and Building

Wendy Kimball, Acting Director of Public Transit

David King, Director of Public Works

David Nye, Chief, Police Department

Jane Shelhorse, Director of Parks, Recreation, and Events

Robyn Shugart, Director of Fiscal Affairs

Suzanne Tills, Chief Information Officer

FREDERICKSBURG CITY PUBLIC SCHOOLS

Dr. David Melton, Superintendent

BUDGET CALENDAR

Task	Time Frame*
Departments Prepare Budget Requests	October/November
Budget Office Review	December
City Manager's Office Review	January/February
City Manager's Budget Presented to City Council	First Council Meeting in March
Budget Work Session	Second Council Meeting in March
Budget Work Session	First Council Meeting in April
Public Hearing / Budget Work Session	Third Week of April
First Reading of Budget	Second Council Meeting in April
Second Reading (Approval) of Budget	Second Council Meeting in May
Deadline for Passing School Budget**	May 15th
Deadline for Passing City's Budget	June 30th

* Tentative, subject to change
** Or within 30 days of the receipt of the estimates of state funds, whichever is later.

FREDERICKSBURG CITY COUNCIL 2036 VISION STATEMENT

Sharing Our Past, Embracing the Future

The people of Fredericksburg are building a 21st century urban center on the foundation of this historic city at the fall line of the Rappahannock River. Fredericksburg is the hub of regional economic activity, a city with a multicultural population and thriving cultural scene, a place that works for everyone, a community where the people are writing the next chapters of Fredericksburg's history.

We assure our future by focusing on the following desired future states….

EMPLOYMENT EPICENTER

Fredericksburg has a research and development, high-tech focused economy delivering solutions in healthcare, national security, and innovative technology. We are an authentic historic experience and a tourist destination with diverse opportunities in eco-tourism, sports, cultural, and entertainment venues of statewide significance. We facilitate the entrepreneurial spirit.

PUBLIC SERVICES—THE BACKBONE OF OUR COMMUNITY

Delivery of core services is of the utmost importance. Fredericksburg maintains and improves its infrastructure to accommodate future growth in the City. Capital improvements are carefully planned and include investments so that our infrastructure is capable of delivering clean water and sanitary services. We provide highly responsive public safety, health, and social services. We apply advances in technology to monitor and improve these services. We collaborate with our regional partners to explore shared service solutions.

DISTINCT AND LINKED NEIGHBORHOODS

Fredericksburg's neighborhoods have their own identities and they are also linked to the whole community by a network of sidewalks and trails. We are a cohesive community of caring, involved, and dedicated residents. Residents value the safe neighborhoods in which they live. They know their neighbors. They encounter neighbors of all ages and backgrounds in the common social areas provided by public pathways and parks.

LEARNING IS A WAY OF LIFE

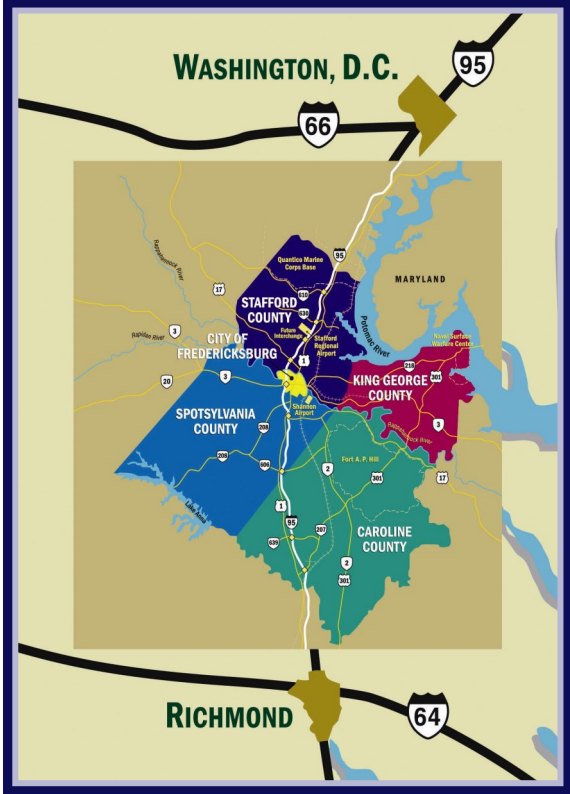
Our public schools are a great source of pride, bringing together all students and families, linking learning to the needs of the 21st Century. The Council and School Board work closely with each other, regional partners, and higher educational institutions to provide lifelong learning for our residents. The City's unified school structure provides connection throughout the community. We have an educated workforce prepared to meet the needs of modern society.

A PROVEN LEADER IN HISTORIC PRESERVATION

Recognizing the importance of our historic character, from early Indian settlement through the Industrial Revolution, we are stewards of our nation's treasures. Working with our National Park Service, other preservation partners, and the development community, we continue to tell the story of our nation's history by preserving our historic properties and promoting compatible reuse and redevelopment. With our enhanced focus on archaeology, the City continues to be a leader in historic preservation.

BUILDING COMMUNITY THROUGH CULTURAL VIBRANCY

The City's arts and parks are the pulse of the community and make Fredericksburg a desirable place to live and a destination for businesses and visitors. Cultural and recreational opportunities, along with parks and trails, create vitality and promote healthy living, community connectivity, and creative experiences.



GREEN, CLEAN ENVIRONMENT

We are a responsible, modern city with a quality of life that is guaranteed by thoughtful environmental stewardship. Our location on the Rappahannock River compels us to consider the environmental impact of every decision that we make. Our air and water quality is ensured through careful management. Conservation of our natural resources is encouraged through education and incentives. New homes and commercial buildings are built to LEED standards, and we encourage the use of alternative energy options. Whether we are discussing street sweeping, new development, education, tree-planting, or tax abatements, we promote a clean environment and well planned, sustainable growth.

CUTTING-EDGE TRANSPORTATION SOLUTIONS

We have pedestrian access throughout the City and work to guarantee connectivity. We are a leader in advancing multimodal transportation opportunities within the City and between Washington and Richmond. By identifying new resources, the City seizes emerging advancements in transportation.

City of Fredericksburg City Council

Mary Katherine Greenlaw, Mayor
William C. Withers, Jr., Vice-Mayor, Ward Two
Kerry P. Devine, At-Large
Matthew J. Kelly, At-Large
Bradford C. Ellis, Ward One
Timothy P. Duffy, Ph.D., Ward Three
Charlie L. Frye, Jr., Ward Four

715 Princess Anne St., Fredericksburg, VA 22401, 540.372.1010
www.fredericksburgva.gov

Created/Adopted Winter 2016-2017

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Employment Epicenter	**Wed 6/1/16**	**Fri 6/25/21**	**72%**	
Priority #1: Make business attraction the focus of economic development and bring family-sustaining careers to the City, utilizing a revamped incentive approach and other appropriate tools	Wed 6/1/16	Mon 12/31/18	94%	Here is among the most-notable progress EDT made on this priority in the past quarter: • Continued to grow the Fred Focus readership base and made progress toward making it the go-to business news source in the City. • Continued our first-ever economic development-focused advertising campaign aimed at Northern Virginia/D.C. with ads in the VRE publication and The Washington Post's website. EDT is working with Rambletype and Spangler Erkert & Associates on this campaign. • Announced the stadium project and received unanimous support from City Council on a letter of intent. • Continued to roll out testimonial videos to promote Fredericksburg and the weekly "Freehling Finds" video series. • Received a rezoning for the Hylton property and made progress on the recruitment of the nation's largest VA clinic. • Helped facilitate the beginning of the Liberty Place project and worked with developers on several other impactful projects. • Worked with numerous additional prospects interested in Fredericksburg.
Priority #2: Complete the Small Area Plans over the next three fiscal years (2017-2019), including the acquisition of outside expertise as required (Corridor development, work we need to do to make properties more attractive)	Wed 6/29/16	Fri 6/25/21	31%	• Article 6 Comp Plan amendments were discussed at the April 19 and July 10 Council work sessions. These amendments are also planned to be presented to Council for formal initiation in August. These amendments were also presented and discussed at the Fall Hill Avenue Neighborhood Association meetings on May 2 and June 6. On June 7, a meeting of property owners and business operators (current and potential) was held to engender grass roots support for a creator maker district. All 30 attendees were in support. A formal organizing meeting for this group was subsequently set for July 26 (Dorothy Hart Center, 7:00 p.m.). • Area 6 UDO text amendments are under continued development in cooperation with the City Attorney's office. • Streetsense was selected as the contractor for the eight remaining small area plans. The contract was signed on June 20. • The Planning Commission and Architectural Review Board held a joint worksession kick-off meeting for small area 7, the downtown core and four adjoining neighborhoods, on July 11. Work on small area 7 will continue through the fall and winter.
Priority #3: Better manage parking supply while working to increase supply over time.	Thu 9/1/16	Sun 5/31/20	78%	City Council adopted two ordinances on June 26, one of which repealed the "No UMW Student Parking" provisions in the City Code and the second made general revisions to the resident permit parking program and established new resident permit parking zones in the College Heights and College Terrace neighborhoods. Staff is acting to have the new parking restrictions in these neighborhoods in effect by August 15 (at approximately the same time that the fall UMW semester begins.) To that end, notices containing instructions on obtaining the necessary decals were sent to all affected residents of the neighborhoods on July 20. A pilot program for juror parking downtown began July 1 and will run through December. This program is designed to encourage jurors to park in the parking garage rather than on streets in the vicinity of the courthouse. The Parking Advisory Committee will reconvene in mid-late August and will begin a detailed discussion of downtown parking issues that will include a thorough review of the recommendations contained in the 2017 Parking Action Plan. <u>Loop Shuttle</u> A 3 month pilot program is underway, scheduled to end Labor Day weekend. Staff will bring forward information this fall to allow the evaluation of continuing the program.
Priority #4: Create a top tier tourism effort	Thu 9/1/16	Mon 12/31/18	88%	Here is among the most-notable progress EDT made on this priority in the past quarter: • Hired Virginia Beach-based Meridian Group to take over the Fredericksburg Regional Tourism Partnership's marketing strategy. Kickoff meetings with Meridian were held in July. • Continued to analyze the potential of relocating the Visitor Center. • Finalized the preliminary agreement with the Potomac Nationals, which will be a major tourism draw. • Continued to make gains on social media, with a goal of becoming the go-to source in the region. • Had significant success recruiting meetings and group tours to the City and attended several tradeshows to advance this pursuit. • Organized the September 1 Urban Slide/ Slide FXBG event. • Facilitated numerous earned-media spots in a variety of publications.

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Building Community through Cultural Vibrancy	**Thu 12/1/16**	**Sat 8/31/19**	**56%**	
Priority #5: Identify a venue and funding sources for a performing arts center - Bridge cultures together with the expansion of events	Thu 12/1/16	Sat 9/1/18	49%	City continues to work with UMW and is expected to review their master plan documents later this summer. Researching Schools MOU to determine next steps.
Priority #6 Attract a regional multipurpose outdoor and recreational venue that would be financially advantageous to the City	Mon 1/1/18	Sun 6/30/19	84%	The City finalized a preliminary agreement with the Potomac Nationals on a multi-use stadium with 5,000 seats in Celebrate Virginia South. A 120-day study period will now ensue, with a goal toward getting the stadium open by April 2020. The City also finalized an MOU for an outdoor roller-hockey rink behind the pool at Dixon Park in partnership with the Washington Capitals. The facility is expected to be operational this coming spring.
Priority #7: Build the Riverfront Park, incorporating the recommendations from the parking action plan as appropriate	Wed 2/1/17	Sat 8/31/19	47%	Project design is moving toward the 90% plans stage. A thorough review of the impact of the June 23 river flood on the park site has been conducted and some adjustments have been made to the project design as a result. A mid-August City Council special work session is anticipated to review the status of the design.
Learning is a Way of Life	**Sat 10/1/16**	**Mon 7/1/19**	**82%**	
Priority #8: Establish a Council/School Board communication process	Sat 10/1/16	Sat 9/1/18	100%	The working group and Superintendent/City Manager meetings continue.
Priority #9: Establish a memorandum of understanding (MOU) that results in a plan for future growth and alignment of schools for the next 10 years	Thu 6/1/17	Mon 10/30/17	88%	The Feasibility Study is underway - City Staff and FCPS Staff met with Moseley Architects on July 17 2018 at WGMS to discuss possibilities for expansion of WGMS. Additional conversations are being planned to review potential future sites for the City's next school.
Priority #10: Facilitate collaborative work that will provide input about existing and future workforce needs and work with partners on curriculum to meet those needs (Clarify the role of the public schools, Explore Workforce Credentials Grant)	Wed 3/1/17	Mon 7/1/19	49%	• Held meetings with representatives from Fredericksburg City Schools to discuss dual-enrollment and vocational-oriented classes for City students. • Continued to work with FredCAT. • Held meetings regarding a potential culinary kitchen/food incubator in downtown Fredericksburg. The project is seeking City funds for this. • Worked with the Bay Consortium Workforce Investment Board (BAYWIB) to re-establish the City's involvement. Business Development Manager Angela Freeman will be the City's representative. • Worked with UMW, Germanna and the EDA on apprenticeship and training programs that could be funded in part by a GO Virginia grant. • Worked with the UMW Small Business Development Center and private-sector partners on workforce-training programs and the expansion of EagleWorks.
Priority #11: Explore plan to collaborate regionally on high tech opportunities, including education	Thu 12/1/16	Fri 9/1/17	100%	UMW CED has committed to explore expansion. UMW CED, EDT, EDA and the Mary Washington Foundation have partnered to develop expansion scenarios. Services have expanded to include PTAC (Procurement Technical Assistance Center).
Distinct and Linked Neighborhoods	**Thu 6/30/16**	**Tue 12/1/20**	**58%**	
Priority #12: Working with neighborhoods, review the existing Pathways Plan and create a plan to enhance connectivity for isolated neighborhoods where possible, including a method of prioritization	Wed 3/1/17	Tue 6/30/20	72%	The Planning Commission unanimously recommended approval of the Pathways Plan in June. Council approved the Plan in July. The final step is to prioritize the project list.

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Priority #13: Establish a Neighborhood Enhancement Program to enhance infrastructure in neighborhoods that will include: Dedicated funding, A method of prioritizing expenditures, Communication with neighborhoods as appropriate	Tue 8/1/17	Thu 5/31/18	100%	This project was funded in the CIP for FY2020 and 21 at $100,000 per year. Following Council approval, this will allow us to publicize the program in FY19 and accept/review/score projects in preparation for an FY20 award. Outline and standards for the program are complete.
Priority #14: Review and update the zoning ordinance, including examination of those ordinances that adversely affect the livability of neighborhoods	Thu 6/30/16	Tue 12/1/20	26%	• Area 3 UDO text amendments were reviewed and revised in cooperation with the City Attorney's office. Associated amendments to Article 5 were also developed. It is anticipated all these amendments will be presented to Council for initiation in August. • Area 6 UDO text amendments are under conceptual development. The core concept is a new zoning district called the Creator / Maker district. Additionally, zoning concepts including affordable housing zoning and transfer of development rights are under conceptual development. These concepts have been the subject of neighborhood and property owner meetings as well as worksessions with the Planning Commission and City Council. Work on these concepts will continue into the late summer / early fall.
Priority #15: Continue to support neighborhood safety initiatives and proactive crime prevention, including expansion of community policing efforts (i.e. work with HOAs, citizen associations, and direct work with residents)	Wed 2/15/17	Sun 6/30/19	88%	An additional officer position was approved effective January 1, 2019. The Police Department is temporarily overstaffed by two officers, however 12 officers are in some phase of training and not yet released to work on their own. Expansion of Community Policing will occur when the staffing level permits it.
Cutting Edge Transportation Solutions	**Thu 9/1/16**	**Tue 6/30/20**	**71%**	
Priority #16: Work with VRE, VDRPT and CSX on long term redevelopment of the train station	Sat 4/1/17	Tue 6/30/20	84%	Process continues at the state level. City is continuously engaged.
Priority #17: Work with VDOT and Stafford County to complete design for pedestrian improvements for Chatham Bridge	Thu 9/1/16	Sun 9/30/18	91%	The Old Stone Warehouse is setup for monitoring during construction. All utilities will be removed from the bridge and Verizon plans early infrastructure work this summer.
Priority #18: Identify a series of small transportation projects that will qualify for funding as it becomes available (i.e. FAMPO)	Mon 5/1/17	Sat 6/30/18	100%	The City has restructured and created the position of Transportation Administrator which has enabled a more centralized response to transportation priorities and closer coordination with City Council.
Priority #19: Establish a regional transportation authority	Sun 10/1/17	Sun 6/30/19	48%	Region has not yet endorsed this approach to transportation.
Priority #20: Complete gateway improvement study	Mon 1/1/18	Mon 6/1/20	12%	Short-listed candidates have been invited to interview in late August.

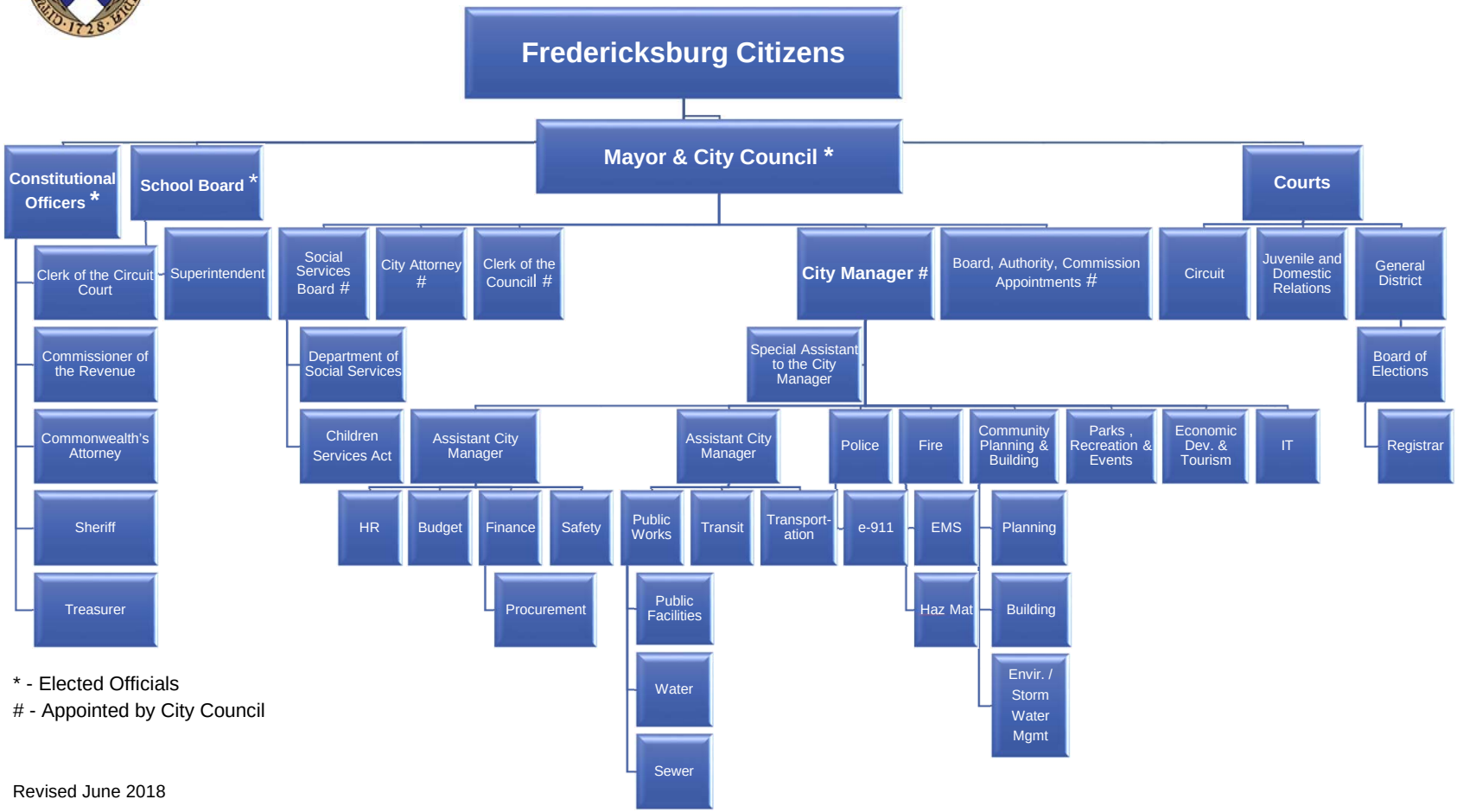
2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
A Proven Leader in Historic Preservation	**Thu 12/1/16**	**Sat 11/30/19**	**61%**	
Priority #21: Streamline the development and ARB process with stakeholders to improve clarity on what is required when bringing a new project to the City (i.e. UDO)	Sun 1/1/17	Fri 6/28/19	54%	The Historic Preservation Working Group has met bi-weekly since April. They are currently preparing recommendations for updates to City Code referencing administrative review and other process issues. It will be reviewing the Historic Preservation Plan and recommending updates. Council will be breifed at Worksession on Sept 25th.
Priority #22: Facilitate communication between boards and commissions and development community and planning staff to make it clear about the Council's vision and priorities	Sat 4/1/17	Mon 1/1/18	100%	No further update.
Priority #23: Determine what to do with historic Renwick Courthouse	Wed 1/11/17	Sat 11/30/19	31%	The economic feasibility consultants engaged by Fredericksburg Main Street have made two site visits and are actively engaged in data collection and analysis. The report and recommendations are expected in mid to late September.
Priority #24: Complete the archaeology ordinance	Sun 1/1/17	Fri 11/30/18	72%	Draft Martstel-Day report received May 15. Report revised and resubmitted June 30. Further improvements to revised version to be submitted July 23. GIS shape files were received July 6. Archeology Working Group is discussing ordinance provisions and funding alternatives for expected mandate for site specific archeological work. Council work session has been set for September 25th for further discussion.
Priority #25: Make existing property owners aware of historic tax credit programs to incentivize owners, with a goal of restoring at least one historic building a year	Thu 12/1/16	Mon 4/30/18	94%	Preparing National Register Nomination update for Virginia Department of Historic Resources review. All survey and photography completed. Currently, information being placed into required format. However, other priorities are taking precedent, specifically work with the Archeological Working Group and the Historic Resources Working Group.
Green, Clean Environment	Wed 3/1/17	Fri 3/27/20	45%	
Priority #26: Identify stormwater facilities to reduce polluted loads in accordance with the Chesapeake Bay Total Maximum Daily Load Action Plan	Wed 3/1/17	Fri 3/27/20	25%	Task order to complete BMP site assessments at City Schools, the Police Station, and Dixon Park was initiated this quarter. The initial desktop analysis for the placement of future BMPs on City-owned property was conducted. Furthermore Staff performed field assessments with consultant to determine feasibility. A complete report with potential projects and TMDL credit opportunities is forthcoming. Upcoming actions include task order scoping for assessments on City stream corridors for potential stream restoration-specific BMP opportunities to help diversify the portfolio of projects to achieve future TMDL reductions. Significant progress is expected in the next 6 months as scoping is completed and projects get underway.

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Priority #27: Explore solutions to monitor, maintain, and improve our canal to ensure that it is healthy and attractive	Sat 4/1/17	Sat 6/1/19	88%	• Assessments of the canal waterway, vegetation, aeration system, pump, and sluice gates have been completed. A scope of work has been identified, with various activities either completed, ongoing, or planned. • Water quality will be monitored on an ongoing basis, to help assure that dissolved oxygen levels are adequate for healthy aquatic life. The aeration system in the canal has been assessed and critical repairs were completed in FY18. Additional repairs are planned for later in FY19. A condition assessment will be conducted by staff at a later time (possibly 2020) with possible assistance from the Corps of Engineers, with consideration being given to improving or replacing the existing aeration system with something better. • Cleanup of trees, vines and debris along and in the canal from Cossey Pond to Route 1 was completed with FY18 CIP funds ($10,000). Additional sections west of Route 1 are planned to be completed with FY19 CIPS funds ($50,000). Vegetation removal along the canal banks and removal of the decaying debris in the water has helped to improve water quality, and general aesthetics of the canal is now much improved than in past years. • Mosquito monitoring will continue, as needed for 2019. As of July 2018, mosquito complaints are greatly reduced than in past years.
Priority #27:				• River Pump at Princess Anne station was repaired by Flygt Pumps in fall of 2017. The pump was reinstalled by staff and pump subsequently failed again. Flygt has agreed to repair the pump under warranty. As of July 2018 the pump is at a Flygt facility and is being repaired, and the anticipated return and installation of the pump will be late summer. In the mean time, staff is seeking to raise the height of the pump electrical connections to help reduce potential problems caused by river flooding, and the potential for water to enter the pump electrical cable. Estimates on moving the electrical box/connections are pending. • Pumps (4) within pump stations at Cossey Pond and Fall Hill Aves. have been serviced (summer 2017) and should be placed on a staggered replacement schedule. The pumps are currently running well, but are way over the number of suggested hours for the machinery. Replacing them one or two at a time would assure the aeration system would remain operational. • In March, the sluice gates at Princess Anne St., which serve to allow water in/out of the Canal during times of high or low water, were jammed with debris after a heavy rainfall and contractors had to be engaged to remove the debris and clean out the sluice gates so they could be closed. This unexpected project totaled approximately $29K. • There were 2 canal cleans up in March that removed 30 bags of trash from the canal. • Woody vegetation was removed from one of the "islands" in the upper canal near the new Fall Hill bridge at a cost of $1900. Additional woody vegetation has sprung up on subsequent "islands" and are planned to be for removal in fall of CY2018. These islands are scheduled to be removed via dredging in FY2020 ($150,000 CIP funds).
Priority #28: Expand recycling and composting in the City, including requirements for recycling in City offices, schools, and at events	Sat 4/1/17	Mon 12/31/18	85%	• Inventory is ongoing, and several City offices have been added as a result of the inventory. • A detailed Excel list of City facilities and status of recycling is tracked. • Rboard staff has been meeting with City Schools staff. Upon detailed discussions, recommendations to school board may include revision of waste mgmt./recycling contract to more closely resemble that of Stafford County schools. The Stafford contractor seems to be all inclusive and much more proactive in promoting recycling in County schools. • Waste summit meeting was held at UMW regarding recycling opportunities. Many stakeholders attended. Additional summit meeting is scheduled for sometime in August 2018 at UMW. The focus, as understood at this time, will be on composting. PW staff will be in attendance. Curbside composting in the City is NOT currently on the table. • Public Works met with the CAO for City Schools the week of April 9th to discuss school programs and plans for expansion and/or improvement. Further meetings with Chair of C&G may occur. Nothing more can be offered by PW staff to schools. • Public Works has developed a composting brochure and it is final draft form, being reviewed by Director. • Containers supplied to several new City facilities, and research into new, more user friendly containers is being conducted. • Adding Recycling and waste reduction plan to special events permits status ongoing within P&R.

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Priority #28:				• Beginning with Earth Day, Parks, Recreation and events will have recycle stations at department sponsored event such as Picnic in the Park. These stations will have recycled containers and volunteers workers educating the community on why it is important as well as what can and can not be recycled. Also, the department added recycle containers along the Heritage Trail/Canal path and will be adding more to the pool when it opens this May. Recycling containers were also added at the DHCC for center users. • Working with Clean and Green on a program to promote onsite composting.
Public Services - The Backbone of our Community	**Sun 3/13/16**	**Fri 1/1/21**	**68%**	
Priority #29: Create more focus on broadband to be the fastest City in Virginia for broadband	Sat 7/1/17	Sat 11/30/19	46%	Staff will present the Broadband Survey results at an August work session and recommend next steps.
Priority #30: Complete the assessment of our City's water/sewer system and determine the capital improvements necessary to improve the system	Sun 4/30/17	Fri 1/1/21	75%	College Terrace sanitary sewer system update: Smoke testing was completed in June of the College Heights sanitary sewer system that contributes flow into the sewer main along Grove Avenue. Staff completed repairs at two locations where significant inflow was identified in the study, and further repairs are planned to be completed in the next 30 days. A PPEA project approved in June that includes a study of the Grove Avenue/Littlepage Street sewer main system, between Sunken Road and Kenmore Avenue. The study will assess the condition and capacity of the system to accommodate flows and help reduce frequent backups that have occurred over the past year. The study is anticipated to be completed by fall of 2018. The PPEA project also includes a moderate level of funding to construct improvements the study may recommend. PPEA Project: The PPEA project approved in June includes system improvements for: • 100 block of Caroline Street – sanitary sewer replacement • Upper Caroline Street – sanitary sewer replacement from Ford Street to Freedom Lane • Greenbriar Drive – water main upgrade • William Street storm drain improvements – along Sylvania Avenue, from Sunken Road to Kenmore Avenue • Upper Lafayette sanitary sewer main – project involves designing and permitting work necessary to construct improvements to the existing sewer main situated on National Park Service property, and serving the Greenwich Village, Morningside, and Braehead Woods neighborhoods. Construction is not included in the current PPEA.
Priority #30:				Sewer Manhole Repairs: Staff continues to monitor and inspect sewer manholes on a routine basis. Staff has issued four Purchase Requests in FY18 for repairing or relining approximately 62 sewer manholes around the City. Most of the manholes are anticipated to be completed in the next 30 – 60 days, at which time staff will consider a new set of manholes to be repaired.
Priority #31: Explore and implement a strategy to invest in community programs that reduce incarceration	Thu 6/1/17	Mon 12/31/18	35%	Council is considering litigation against the opioid manufacturers / distributers, which is another driver of incarceration. The first step will be to develop the City's costs for the opioid epidemic - a major piece of which would be incarceration. If Council does file suit and succeeds, there is much interest in preventative & treatment programs with any damage award.
Priority #32: Implement the "One-Dig" program	Sun 1/1/17	Mon 7/31/17	100%	No further update.

2017 Council Priorities	Start	Finish	% Comp	July 2018 Status
Priority #33: Work with stakeholders and GWRC on establishing regional housing and homeless plan	Wed 3/1/17	Sun 9/30/18	69%	Affordable-Workforce Housing: At the June 12 Council Work Session, data was presented as to the characteristics of Affordable/Workforce Housing in the City. The Council consensus at that meeting was that the City should develop an Affordable/Workforce Housing Plan. At the June 26 Council Work Session, a draft work scope for the Plan was presented. Council agreed to expand the Housing Advisory Committee (currently two members of Council and citizen) to include a Planning Commissioner and the Executive Director of the George Washington Regional Commission for the purpose of providing staff with oversight and the Council with recommendations to address this topic. A final version of the work scope for the RFP will be presented for Council review on August 14. Homelessness: $10,000 was appropriated in FY19 budget, with matching funds from Mary Washington Hospital. Staff is working on a strategy to launch near term on the homelessness issue.
Priority #34: Implement new ERP Software	Sun 3/13/16	Mon 12/3/18	81%	• The Core Financials Team consisting of School and City key decision makers has finalized the Chart of Accounts for the new system. • Tyler is onsite approximately 3 days bi-weekly to work hand in hand with the Core Financials Team testing and verifying functionality of the City and School future state decisions in the Tyler Munis system. The Core Financials Team is also reviewing data for imports and entering table data into the system, such as codes for Misc. Charges, Department Codes, Billing and Shipping Addresses, etc. • Core Financials (Phase 1 of the ERP project) is currently on-schedule for an October Go-Live. • Phase 2 – Utility Billing pre-work has started. A pre-meeting has occurred with key decision makers to discuss communication, prepare pre-phase data, and set up blackout calendars. Data is in the preliminary review process. Once the data is verified, it will be submitted to Tyler Technology and the Phase schedule will be established.
Priority #35: Explore potential police and fire service expansion	Sun 1/1/17	Fri 5/31/19	95%	Fire: Test fit with Welford Engineering completed at PD site. Making progress, more work planned pending Gateway Extended. Police: The proposed FY 19 budget includes one additional officer position effective January 1, 2019.

Organizational Chart

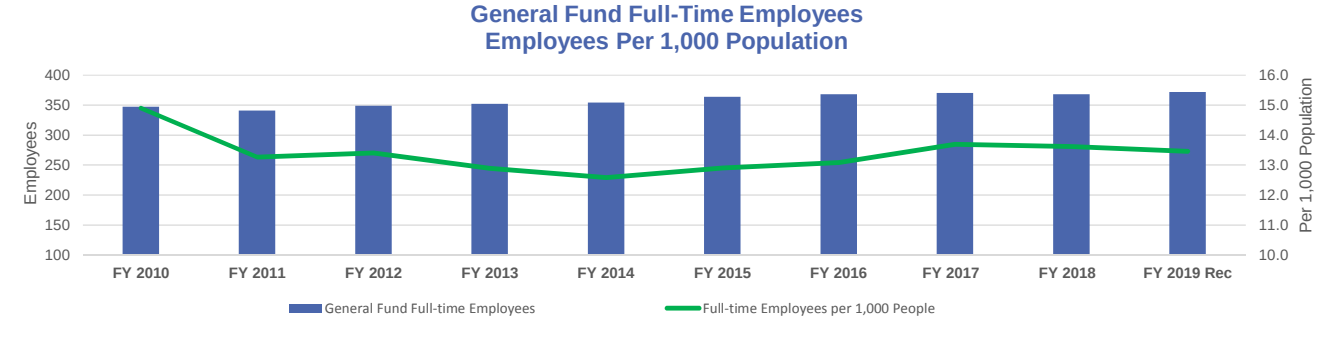


* - Elected Officials
\# - Appointed by City Council

Revised June 2018

PERSONNEL TABLE

Full-Time Employees	FY 2015	FY 2016	FY 2017 Amended	FY 2018 Adopted	FY 2019 Rec	FY 2019 Adopted	+/-	FY 2019 Recommended
General Fund								
Clerk of Council	1	1	1	1	1	1	-	
City Manager's Office	4	4	5	5	5	5	-	
City Attorney	2	2	2	2	2	2	-	
Human Resources	3	3	3	3	3	3	-	
Commissioner of the Revenue	11	11	11	11	11	11	-	
Treasurer	8	8	8	8	8	8	-	
Fiscal Affairs	7	8	8	8	8	8	-	
Information Technology	6	7	7	8	8	8	-	
Registrar	1	1	1	1	2	2	1	Deputy Registrar - Jul 1st
Safety & Risk Management	1	1	1	1	1	1	-	
Circuit Court	1	1	1	1	1	1	-	
Clerk of the Circuit Court	10	10	10	10	10	10	-	
Sheriff	23	23	23	23	23	23	-	
Commonwealth's Attorney	12	13	13	13	13	13	-	
Police	80	80	80	80	81	81	1	Police Officer - Jan 1st
Fire	44	44	44	45	45	45	-	
Fire - EMS	11	13	14	14	16	17	3	Medics - Jan 1st
Community Planning & Building -Building	9	9	8	8	8	8	-	
Community Planning & Building -Planning	7	8	7	7	7	7	-	
Transportation	0	0	1	1	1	1	-	
Animal Control	1	0	0	0	0	0	-	
E911 Communications	16	16	17	17	17	17	-	
PW Engineering . & Admin.	7	7	7	7	7	7	-	
PW Street Maintenance	13	13	13	13	13	13	-	
PW Drainage	4	4	4	0	0	0	-	
PW Traffic	6	6	6	6	6	6	-	
PW Shop and Garage	12	12	12	12	12	12	-	
PW Graphics	1	0	0	0	0	0	-	
PW Street Sanitation	12	12	12	12	14	14	2	Positions shifted from Refuse Collection to Street Sanitation
PW Refuse Collection	11	11	11	11	9	9	(2)	
PW Recycling Collection	2	2	2	2	2	2	-	
Public Facilities	13	13	13	13	13	13	-	
Parks, Rec & Events – Admin	5	5	5	5	5	5	-	
Parks, Rec & Events – Supervision	5	5	5	5	5	5	-	
Parks, Rec & Events – Maint.	9	9	9	9	9	9	-	
Economic Development & Tourism	6	6	6	6	6	6	-	
Total General Fund	**364**	**368**	**370**	**368**	**372**	**373**	**5**	



PERSONNEL TABLE

Full-Time Employees	FY 2015	FY 2016	FY 2017 Amended	FY 2018 Adopted	FY 2019 Adopted	+/-	FY 2019 Recommended
City Grants Fund Positions							
Planning – CDBG	1	1	1	1	1	-	
Com.'s Atty. – Victim Witness	1	1	2	2	2	-	
Com.'s Atty. – Domestic Violence Victim	1	1	1	1	1	-	
Police Officer -JAG AFIS Grant	1	0	0	0	0	-	
Total City Grants Fund	4	3	4	4	4	-	
Storm Water Management						-	
Storm Water Management	0	1	2	2	2	-	
Drainage				4	4	-	
Total Storm Water Management	0	1	2	6	6	-	
Water Fund Positions						-	
Administration & Treatment[1]	7	7	7	7	7	-	
Water & Sewer Crew[1]	5	5	6	6	6	-	
GIS Analyst [1]				1	1	-	
Utility Billing[1]	2	2	2	2	2	-	
Total Water Fund Positions	14	14	15	16	16	-	
						-	
Sewer Fund Positions						-	
Administration & Treatment	13	13	13	13	13	-	
Pumping & Transmission	4	4	4	4	4	-	
Total Sewer Fund Positions	17	17	17	17	17	-	
Transit Fund Positions							
Transit	15	15	15	19	22	3	The FY18 Budget was amended to convert a PT Mechanic to FT. The FY19 budget includes funding for 3 FT bus drivers, which is partially offset by reducing PT hours.
Total Transit Fund	15	15	15	19	22	3	
Parking Fund							
Parking Fund	1	1	1	1	1	-	
Total Parking Fund	1	1	1	1	1	-	
Department of Social Services							
Social Services	35	35	35	37	36	(1)	One grant funded Benefit Specialists approved in FY18 was not funded.
Comprehensive Services Act	1	1	1	1	1	-	
Total Department of Social Service	36	36	37	38	37	(1)	
Riparian Lands Stewardship Fund							
River Steward	1	1	1	1	1	-	
Total RLSF	1	1	1	1	1	-	
TOTAL (All Funds)	**452**	**456**	**462**	**470**	**477**	7	
[1] Personnel costs are split between the Water Fund and Sewer Fund.							

Boards and Commissions

The City of Fredericksburg appoints members to a variety of regional and City-based boards, authorities, and commissions.

Name	City Members	Function
Architectural Review Board (ARB)	7	City Council has adopted a historic preservation ordinance to maintain the unique character of downtown Fredericksburg. The purpose of the Architectural Review Board is to maintain the historic and architectural integrity of designated historic areas.
Board of Building Code Appeals	5	The purpose of the Board of Building Code Appeals is to consider appeals from persons aggrieved by decisions of the Building Official.
Board of Equalization	4	The purpose of the Board of Equalization is to consider appeals from property owners concerning the most recent general property assessment.
Board of Social Services	5	The Board of Social Services of the City of Fredericksburg oversees the Department of Social Services.
Board of Zoning Appeals (BZA)	5	The Board of Zoning Appeals hears and decides administrative appeals, grants variances, interprets the boundaries of the zoning map, and grants special exceptions.
Cable Television Communication	5	The purpose of the Cable Commission is to review and make recommendations to City Council on cable franchise agreements and to hear cable subscriber complaints and assist in resolving them.
City and Public Utility Review Committee (CPURC)	5	The CPURC was established to review and approve utility infrastructure in public right of way or on other city property within of the Fredericksburg Historic District per section 66-191 of the City Code.
City Community Policy and Management Team for Youth & Family Services (CMPT)	8	The purpose of the Fredericksburg CMPT is to create, maintain, and manage a collaborative system of services and funding that is youth centered, family focused, and community based when addressing the strengths and needs of troubled and at-risk youth and their families.
Economic Development Authority (EDA)	7	The Economic Development Authority acts as a catalyst for responsible economic growth that improves Fredericksburg's quality of life. The EDA receives its funding from annual fees derived from the issuance of bonds for qualified borrowers. It has several matching grant programs that promote downtown revitalization, commercial building façade improvements, business development and expansion, strengthening of the city's arts businesses, special events and non-profit projects.
Electoral Board	3	The duty of the Electoral Board is to insure all elections are conducted fairly and impartially. The members are appointed by the Chief Judge of the Fredericksburg Circuit Court.
Fredericksburg Arts Commission	11	The purpose of the Fredericksburg Arts Commission is to provide leadership by and for City government in supporting arts and cultural affairs.

Name	City Members	Function
Fredericksburg Clean & Green Commission	13	The purpose of this commission is to ensure effective planning and maintenance of landscape elements and amenities, and to encourage a clean and aesthetically pleasing environment in our City. The commission will serve the general welfare of the citizens and visitors of the City of Fredericksburg.
George Washington Regional Commission	3	The GWRC's mission is to coordinate planning to ensure competitiveness, reduce redundancy in government, improve efficiency, enhance services and improve implementation time of regional projects.
Germanna Community College Board	1	As a public comprehensive community college, Germanna provides accessible, quality educational and training opportunities that meet our communities' needs.
Housing Advisory Committee	3	The committee was established to follow those duties as set forth in applicable federal and state laws pertaining to oversight, administration, and eligibility requirement involved in the housing rehabilitation loan program.
Memorials Advisory Commission	9	The purpose of the Memorials Advisory Commission shall be to advise and make recommendations to the City Council on appropriate means of recognizing and awarding extraordinary contributions made by individuals and organizations to the well-being of the City, the Commonwealth of Virginia, or the nation.
Planning Commission	7	The Planning Commission recommends to the City Council the land use policies of the City in the Comprehensive Plan. It also makes recommendations on applications for Special Use Permits, Special Exceptions, Subdivisions, Rezonings, and Development Code Text Amendments after it has conducted a public hearing.
Potomac & Rappahannock Transportation District	1	The PRTC is a multi-jurisdictional agency representing Prince William, Stafford and Spotsylvania Counties and the Cities of Manassas, Manassas Park and Fredericksburg. Membership in PRTC allows for the collection of a 2.1% Motor Fuels Tax which is used for transportation improvements in the region.
Public Transit Advisory Board	11	The purpose of the Public Transit Advisory Board (PTAB) shall be to provide citizen and private and public partner input on the public transit needs of the city and the region; to evaluate the operational and financial performance of the region's public transit system; and to advise the City Council on any public transit issues that the PTAB considers appropriate for City Council consideration.
Rappahannock Area Agency on Aging	1	Rappahannock Area Agency on Aging serves the needs and acts on behalf of persons aged sixty and older in the City of Fredericksburg and the surrounding Counties of King George, Caroline, Spotsylvania and Stafford.
Rappahannock Area Community Services Board (RACSB)	3	The RACSB is committed to improving the quality of life for the people residing in the City of Fredericksburg and the Counties of Caroline, King George, Spotsylvania and Stafford, with mental health, developmental disability and substance abuse problems and to preventing the occurrence of these conditions.
Rappahannock Area Office on Youth (RAOOY)	2	The mission of RAOOY is to promote healthy and responsible behavior in youth and young adults by supporting families and providing programs that encourage positive development.
Rappahannock Juvenile Detention Commission	2	The mission is to provide secure detention for youths found to be in need of such placement by a court within the participating jurisdictions.

Name	City Members	Function
Rappahannock Regional Jail Authority (RRJ)	3	The primary mission of the RRJ is to provide protection for the people of VA from those who have been remanded into custody. As the conditions of confinement are important in an effective jail system, we make a commitment to provide a humane environment for those confined.
Rappahannock Regional Solid Waste Management Board (R-Board)	3	The R-Board is a joint venture of the governments of Stafford County and Fredericksburg charged with the operation and maintenance of the Regional Landfill and recycling drop-off facilities in Stafford and Fredericksburg.
Recreation Commission	9	The purpose of the Commission is to act as liaison between Parks and Recreation Department staff and the community. The Commission provides strategic guidance, reviews and advises department staff on policies, department budget submissions, yearly goals, programming and park needs. Members report and advocate to City Council on behalf of the Parks and Recreation Department.
Riverfront Task Force	16	City Council assigned the Task Force the following objectives: * With community input, define the park's identity and what it should become. * Coordinate community input into the design of the Riverfront Park. * With City staff and consultants, develop design for the entire Riverfront Park. * Produce a Riverfront Park Development Plan. * Act as the coordinating link between Phase 1 and subsequent phases of Riverfront Park development.
School Board (Elected)	6	The mission of Fredericksburg City Public Schools is to provide a quality education that assures opportunity and equity for each student.
Stafford Regional Airport Authority	1	The Stafford Regional Airport Authority is committed to providing and promoting a safe, efficient, convenient and economically self-sustaining air transportation facility responsive to airport-user and community needs while supporting and promoting the Region's economic growth and development
Towing & Recovery Board	3	The purpose and duties of the Towing and Recovery Advisory Board is to study the governing practices of towing and recovery services rendered pursuant to police towing requests, make recommendations to the city council and police department regarding adoption or amendment of any ordinances, regulations, or contracts pertaining to same, and to hear appeals and complaints arising out of police towing requests.
Tri-County/City Soil & Water Conservation District (TCCSWCD) (Elected)	2	The mission of the TCCSWCD is to provide leadership, education, and technical programs to assist all resource users to conserve, sustain, and improve, soil and water and related resources.
Washington Ave Mall Tree Taskforce	8	The Taskforce mission is to review public comments regarding the current mall tree plan; review concerns; coordinate with City staff; develop a recommendation that best addresses changes to the plan and present a recommendation to Parks & Rec Comm. And Clean & Green Comm. and present a final recommendation to the City Council.
Wetlands Board	7	The purpose of the Wetlands Board is to conduct studies of the city's tidal and nontidal wetlands and make periodic reports and recommendations to the City Council on ways that the city can protect and preserve all such areas within the city.

GENERAL FUND SUMMARY

	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Change FY18-FY19	% Change FY18-FY19
Sources						
Real Property Tax	29,172,523	30,044,758	30,990,000	31,225,000	235,000	0.8%
Sales Tax	11,176,401	11,376,302	11,350,000	11,500,000	150,000	1.3%
Meals Tax	10,693,375	11,141,603	11,100,000	11,500,000	400,000	3.6%
Lodging Tax	1,432,190	1,524,371	1,450,000	1,600,000	150,000	10.3%
Personal Property Tax	8,502,227	8,622,738	8,675,000	8,775,000	100,000	1.2%
PPTRA	1,728,833	1,728,833	1,725,000	1,728,000	3,000	0.2%
Business License Tax	6,101,499	6,320,104	6,100,000	6,445,000	345,000	5.7%
Street Maintenance	2,710,907	2,799,781	2,950,000	2,950,000	-	0.0%
Other State & Federal Aid	2,315,949	2,319,110	2,367,100	2,308,100	(59,000)	-2.5%
Law Enforcement Assistance	778,544	803,612	810,000	810,000	-	0.0%
Telecommunication Sales Tax	1,724,961	1,682,625	1,750,000	1,650,000	(100,000)	-5.7%
Consumer Utility Tax	1,810,911	1,808,256	1,850,000	1,800,000	(50,000)	-2.7%
Other	8,939,313	9,025,609	8,787,900	8,903,900	116,000	1.3%
Transfers	613,500	613,500	900,000	900,000	-	0.0%
Fund Balance	-	-	2,670,000	3,955,000	1,285,000	48.1%
Total	**87,701,133**	**89,811,202**	**93,475,000**	**96,050,000**	**2,575,000**	**2.75%**
Uses						
City Council	232,629	238,847	247,480	248,010	530	0.2%
City Manager	742,266	814,983	928,164	942,368	14,204	1.5%
Clerk of the Council	113,224	117,448	114,662	112,330	(2,332)	-2.0%
Clerk of the Circuit Court	714,942	783,129	849,715	850,260	545	0.1%
Commissioner of the Revenue	939,977	972,241	1,013,048	1,069,234	56,186	5.5%
Commonwealth's Attorney	1,313,614	1,329,459	1,346,955	1,441,104	94,149	7.0%
Courts	177,433	185,486	213,434	206,510	(6,924)	-3.2%
Economic Development	1,122,426	953,236	960,533	1,036,278	75,745	7.9%
Fire	6,197,988	6,510,680	7,045,311	7,123,954	78,643	1.1%
Fiscal Affairs	806,989	841,140	915,368	929,803	14,435	1.6%
General Assessment	172,529	4,288	1,000	275,000	274,000	27400.0%
HR	371,107	357,012	372,965	433,705	60,740	16.3%
Insurance	758,137	858,574	1,413,000	969,000	(444,000)	-31.4%
IT	1,290,109	1,257,026	1,455,285	1,609,362	154,077	10.6%
Legal Services	364,869	337,615	376,169	380,169	4,000	1.1%
Planning	852,245	680,458	710,766	759,490	48,724	6.9%
Building	813,297	754,093	805,960	805,787	(173)	0.0%
ARB/BZA	100,142	19,895	3,400	5,200	1,800	52.9%
Parks, Recreation & Events	2,593,448	2,681,776	2,682,593	2,849,643	167,050	6.2%
Police	9,151,624	9,331,332	9,627,248	9,824,304	197,056	2.0%
Public Facilities	2,166,543	2,245,767	2,630,681	2,871,731	241,050	9.2%
Public Works	7,767,881	8,341,703	6,969,322	6,895,008	(74,314)	-1.1%
Safety	100,460	105,873	117,811	129,390	11,579	9.8%
Sheriff	2,135,099	2,182,350	2,217,199	2,299,266	82,067	3.7%
Transportation Division		81,213	154,080	157,292	3,212	2.1%
Treasurer	792,093	767,893	838,927	883,973	45,047	5.4%
Voter Registrar	252,940	268,323	226,191	307,136	80,945	35.8%
Schools	27,610,210	27,760,210	28,560,210	29,060,210	500,000	1.8%
Correction & Detention	4,371,923	4,576,070	4,794,450	4,192,000	(602,450)	-12.6%
Outside Agencies	2,957,864	3,164,971	3,168,170	3,025,263	(142,907)	-4.5%
OPEB	968,579	75,000	-	-	-	--
Debt Service	7,108,076	7,319,846	8,149,008	8,273,000	123,992	1.5%
Transfers	5,401,744	5,321,981	4,565,895	6,084,221	1,518,326	33.3%
TOTAL	**90,462,407**	**91,239,918**	**93,475,000**	**96,050,000**	**2,575,000**	**2.75%**

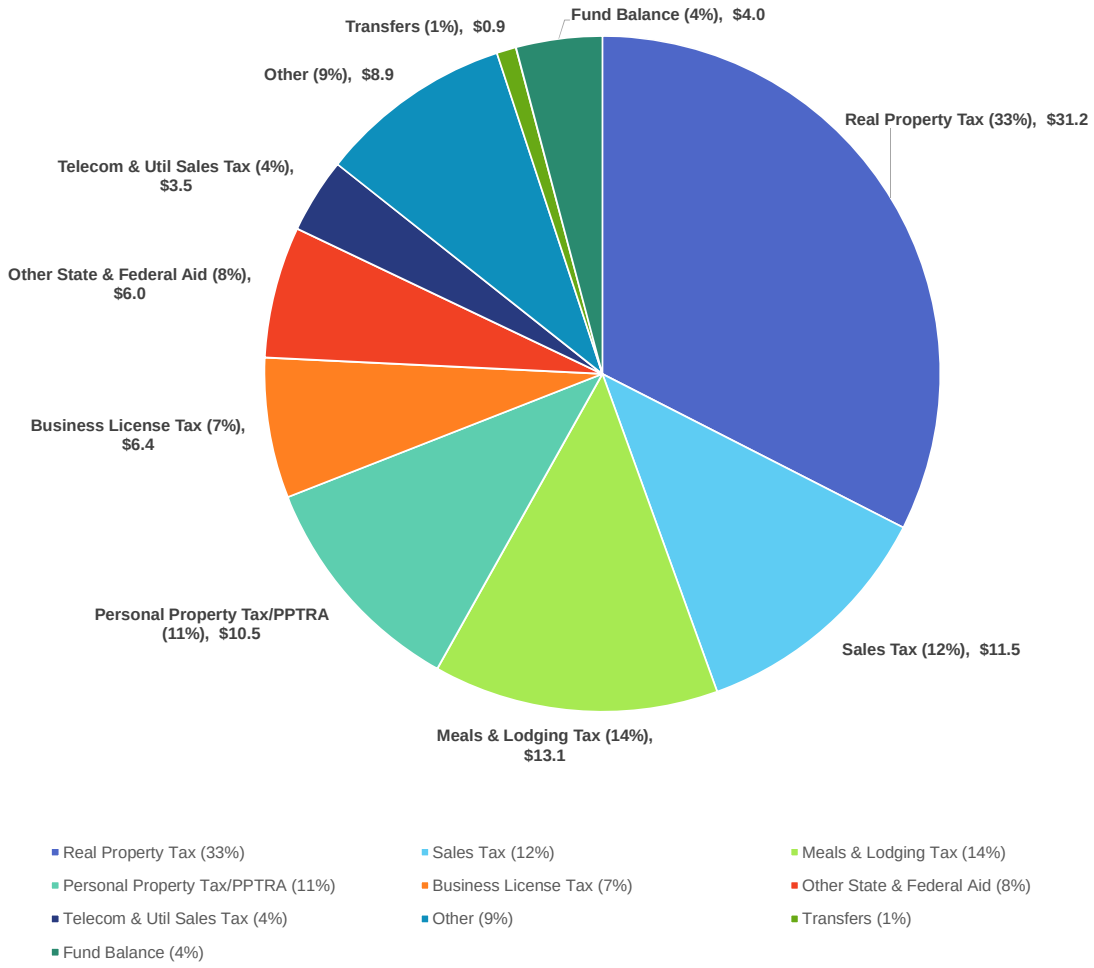
Other Funds - Expenditure Summary

	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Change FY18-FY19	% Change FY18-FY19
Special Revenue Funds						
Social Services Fund	4,770,803	5,260,232	5,642,469	6,126,905	484,436	8.6%
City Grants Fund	1,331,857	1,241,170	1,525,328	1,605,545	80,217	5.3%
Children's Services Act Fund	1,605,261	1,874,432	1,949,468	2,794,989	845,521	43.4%
Central Park Special Tax District	0	0	0	262,000	262,000	--
Storm Water Management Fund	25,403	210,500	562,099	581,323	19,224	3.4%
Forfeited Asset Sharing Fund	32,680	16,711	0	0	0	--
Fredericksburg Opportunity Fund				75,000	75,000	--
Blight Abatement	9,075	22,320	95,000	95,000	0	0.0%
Environmental (Stormwater)	25,728	192,566	562,099	581,323	19,224	3.4%
Component Unit Funds						
Schools						
Operating	40,999,191	42,120,900	43,740,830	44,626,789	885,959	2.0%
Grants	5,348,182	5,141,035	5,141,035	5,376,277	235,242	4.6%
Economic Development Authority	867,800	651,040	95,000	165,000	70,000	73.7%
Enterprise Funds					-	--
Water Operating Fund	3,275,041	4,409,765	5,101,580	5,193,594	92,014	1.8%
Wastewater Operating Fund	5,521,334	7,073,784	7,740,947	7,862,561	121,614	1.6%
Transit Fund	5,710,744	5,624,033	5,833,614	5,979,624	146,010	2.5%
Parking Fund	443,485	781,000	872,239	734,809	(137,430)	-15.8%
Capital Funds						
School Capital	261,294	395,484	715,000	1,090,000	375,000	52.4%
School Bond Funded Capital	1,846,473	9,279,165	1,300,000	-	(1,300,000)	-100.0%
Public Works	5,710,952	2,664,573	9,501,361	9,437,000	(64,361)	-0.7%
Public Facilities	1,245,254	726,349	2,560,270	4,577,000	2,016,730	78.8%
Public Safety	1,843,785	1,460,013	57,000	1,250,000	1,193,000	2093.0%
Courts	1,578,692	202,215	250,000	-	(250,000)	-100.0%
Water System Improvement			1,254,500	2,200,000	945,500	75.4%
Wastewater System Improvement			750,000	7,875,000	7,125,000	950.0%
Debt Service Funds						--
General Obligation Bond	4,161,572	4,332,054	4,327,664	4,485,691	158,027	3.7%
Education Bond	3,788,921	3,887,478	4,256,850	4,222,052	(34,798)	-0.8%
Trust Funds						
Riparian Lands	77,923	56,937	87,813	93,324	5,511	6.3%
Other Post Employment Benefits (OPEE	3,500	1,348	5,000	5,000	-	0.0%
Fiduciary / Agency Funds (Information Only)						
Rappahannock Area Office on Youth				*1,457,447*		
Rappahannock Regional Justice Academy				*1,170,275*		
Court Services Unit				*282,483*		
Celebrate Virginia South CDA				*1,746,150*		
Special Welfare Revenue Funds				*25,000*		

GENERAL FUND REVENUE SUMMARY

	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted	Variance FY18 - FY19	% Change FY18-FY19
Real Property Tax	$ 29,172,523	$ 30,044,758	$ 30,990,000	$ 31,225,000	$ 235,000	0.76%
Sales Tax	11,176,401	11,376,302	11,350,000	11,500,000	150,000	1.32%
Meals Tax	10,693,375	11,141,603	11,100,000	11,500,000	400,000	3.60%
Lodging Tax	1,432,190	1,524,371	1,450,000	1,600,000	150,000	10.34%
Personal Property Tax	8,502,227	8,622,738	8,675,000	8,778,000	103,000	1.19%
PPTRA	1,728,833	1,728,833	1,725,000	1,728,000	3,000	0.17%
Business License Tax	6,101,499	6,320,104	6,100,000	6,445,000	345,000	5.66%
Street Maintenance	2,710,907	2,799,781	2,950,000	2,950,000	-	0.00%
Other State & Federal Aid	2,315,949	2,319,110	2,367,100	2,288,100	(79,000)	-3.34%
Law Enforcement Assistance	778,544	803,612	810,000	810,000	-	0.00%
Telecommunication Sales Tax	1,724,961	1,682,625	1,750,000	1,650,000	(100,000)	-5.71%
Consumer Utility Tax	1,810,911	1,808,256	1,850,000	1,800,000	(50,000)	-2.70%
Other	8,939,313	9,025,609	8,787,900	8,920,900	133,000	1.51%
Transfers	613,500	613,500	900,000	900,000	-	0.00%
Fund Balance	-	-	2,670,000	3,955,000	1,285,000	48.13%
Total	**$ 87,701,133**	**$ 89,811,202**	**$ 93,475,000**	**$ 96,050,000**	**$ 2,575,000**	**2.75%**

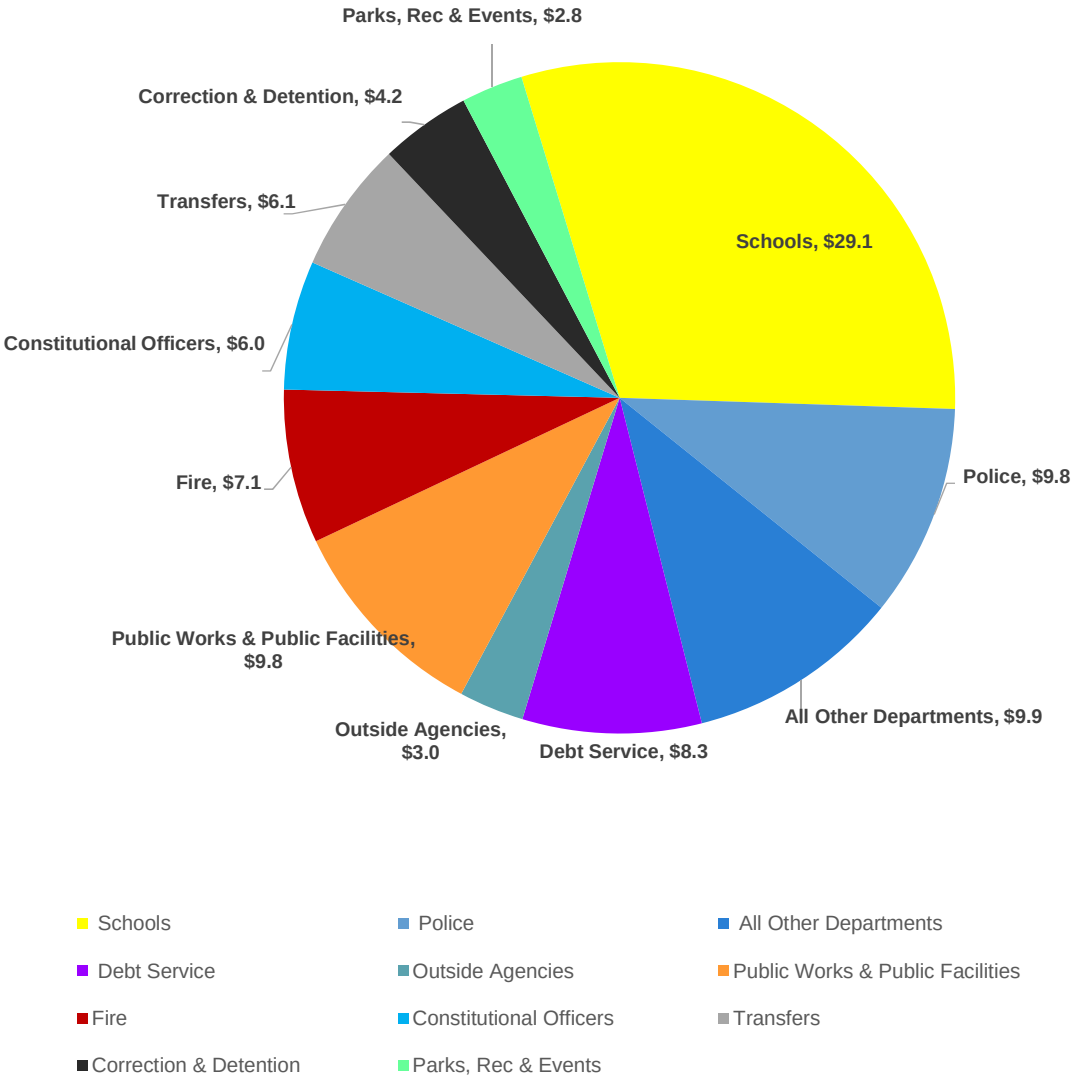
FY 2019 ADOPTED BUDGET
GENERAL FUND REVENUE SUMMARY
($ Millions)



FY 2019 ADOPTED Budget - General Fund Expenditure Summary by Department

Department	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted	FY19-FY18 Variance	% Change
City Council	238,847	247,480	248,010	530	0.2%
City Manager	814,983	928,164	942,368	14,204	1.5%
Clerk of the Council	117,448	114,662	112,330	(2,332)	-2.0%
Clerk of the Circuit Court	783,129	849,715	850,260	545	0.1%
Commissioner of the Revenue	972,241	1,013,048	1,069,234	56,186	5.5%
Commonwealth's Attorney	1,329,459	1,346,955	1,441,104	94,149	7.0%
Courts	185,486	213,434	206,510	(6,924)	-3.2%
Economic Development	953,236	960,533	1,036,278	75,745	7.9%
Fire	6,510,680	7,045,311	7,123,954	78,643	1.1%
Fiscal Affairs	841,140	915,368	929,803	14,435	1.6%
General Assessment	4,288	1,000	275,000	274,000	27400.0%
HR	357,012	372,965	433,705	60,740	16.3%
Insurance	858,574	1,413,000	969,000	(444,000)	-31.4%
IT	1,257,026	1,455,285	1,609,362	154,077	10.6%
Legal Services	337,615	376,169	380,169	4,000	1.1%
Planning	680,458	710,766	759,490	48,724	6.9%
Building	754,093	805,960	805,787	(173)	0.0%
ARB/BZA	19,895	3,400	5,200	1,800	52.9%
Parks, Recreation & Events	2,681,776	2,682,593	2,849,643	167,050	6.2%
Police	9,331,332	9,627,248	9,824,304	197,056	2.0%
Public Facilities	2,245,767	2,630,681	2,871,731	241,050	9.2%
Public Works	8,341,703	6,969,322	6,895,008	(74,314)	-1.1%
Safety	105,873	117,811	129,390	11,579	9.8%
Sheriff	2,182,350	2,217,199	2,299,266	82,067	3.7%
Transportation Division	81,213	154,080	157,292	3,212	2.1%
Treasurer	767,893	838,927	883,973	45,047	5.4%
Voter Registrar	268,323	226,191	307,136	80,945	35.8%
Schools	27,760,210	28,560,210	29,060,210	500,000	1.8%
Correction & Detention	4,576,070	4,794,450	4,192,000	(602,450)	-12.6%
Outside Agencies	3,164,971	3,168,170	3,025,263	(142,907)	-4.5%
OPEB	75,000	-	-	-	
Debt Service	7,319,846	8,149,008	8,273,000	123,992	1.5%
Transfers	5,321,981	4,565,895	6,084,221	1,518,326	33.3%
TOTAL	**91,239,918**	**93,475,000**	**96,050,000**	**2,575,002**	**2.75%**

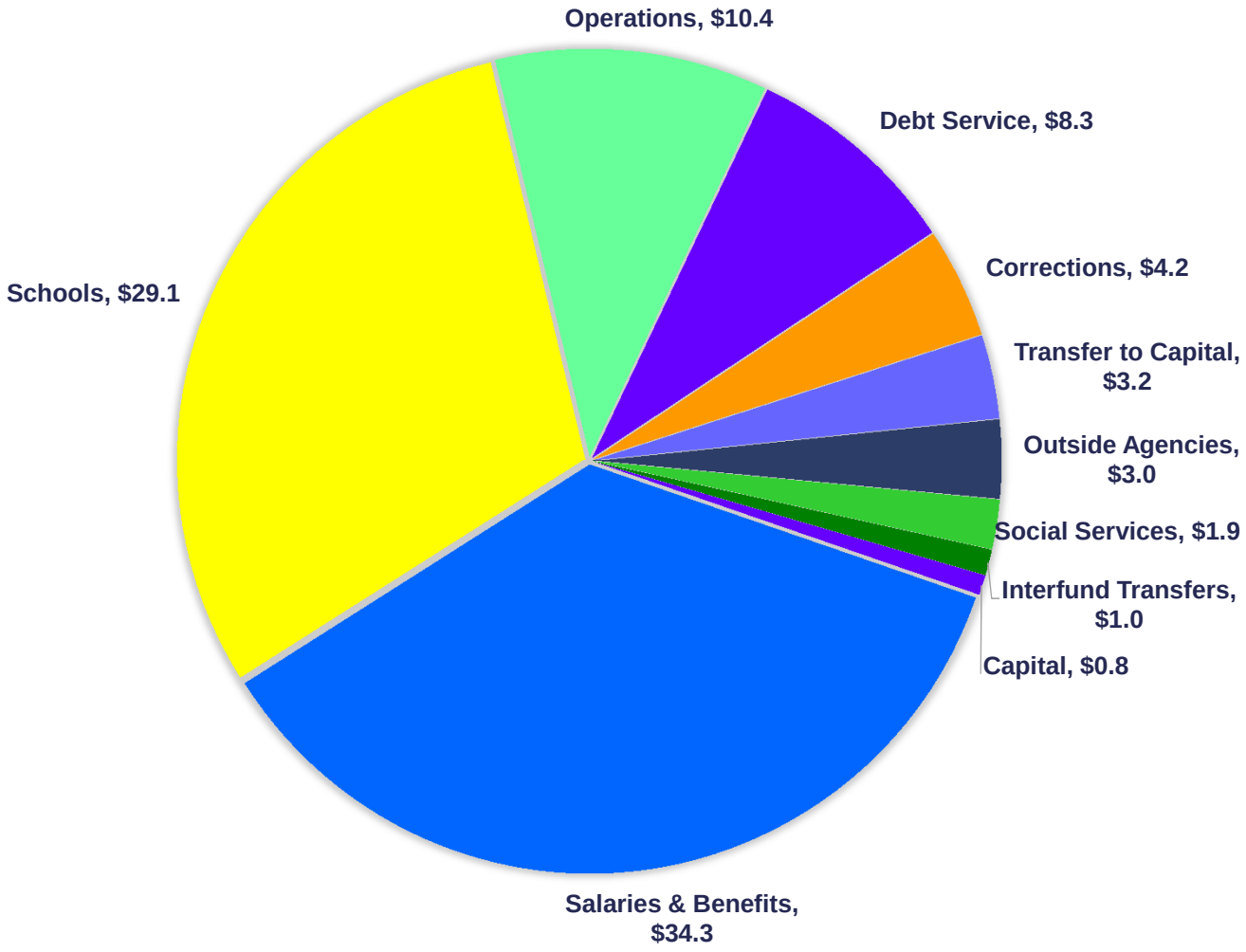
FY 2019 Adopted Budget
General Fund Expenditures by Department



FY 2019 ADOPTED Budget - General Fund Expenditure Summary by Category

Department	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted	FY19-FY18 Variance	% Change
Salaries & Wages	22,042,662	21,695,569	22,757,819	23,411,791	653,972	2.9%
Fringe Benefits	10,803,377	10,653,632	11,254,988	10,918,745	(336,243)	-3.0%
Dues & Membership	55,648	53,268	63,530	62,430	(1,100)	-1.7%
Joint Operations	223,501	1,397,134	288,000	302,000	14,000	4.9%
Materials & Supplies	1,748,979	1,764,678	1,910,937	2,014,188	103,251	5.4%
Other Non-Personal	156,786	158,661	160,920	173,820	12,900	8.0%
Purchased Services	3,945,301	3,547,864	4,081,409	4,747,291	665,882	16.3%
Travel & Training	221,810	208,504	260,920	278,770	17,850	6.8%
Utilities, Comm., Rentals, Etc.	2,395,409	2,515,074	2,625,329	2,788,509	163,179	6.2%
Correction & Detention	4,371,923	4,576,070	4,794,450	4,192,000	(602,450)	-12.6%
Outside Agencies	2,957,864	3,164,971	3,168,170	3,025,263	(142,907)	-4.5%
Interfund Transfers - DSS CSA	1,832,640	1,742,706	1,715,275	1,880,000	164,725	9.6%
Transfer to Capital	3,007,000	2,947,650	2,000,000	3,180,000	1,180,000	59.0%
Interfund Transfers - Other	562,104	631,625	850,620	984,221	133,601	15.7%
Transfer to Schools	27,610,210	27,760,210	28,560,210	29,060,210	500,000	1.8%
Transfer to Debt Service	7,108,076	7,319,846	8,149,008	8,273,000	123,992	1.5%
Capital Outlay	1,419,115	1,102,457	833,415	757,762	(75,653)	-9.1%
TOTAL	**90,462,407**	**91,239,918**	**93,475,000**	**96,050,000**	**2,575,000**	**2.75%**

FY 2019 ADOPTED BUDGET
GENERAL FUND EXPENDITURES BY CATEGORY
($MILLIONS)



35.7% Salaries & Benefits	30.3% Schools	10.8% Operations
8.6% Debt Service	4.4% Corrections	3.3% Transfer to Capital
3.1% Outside Agencies	2.0% Social Services	1.0% Interfund Transfers
0.8% Capital		

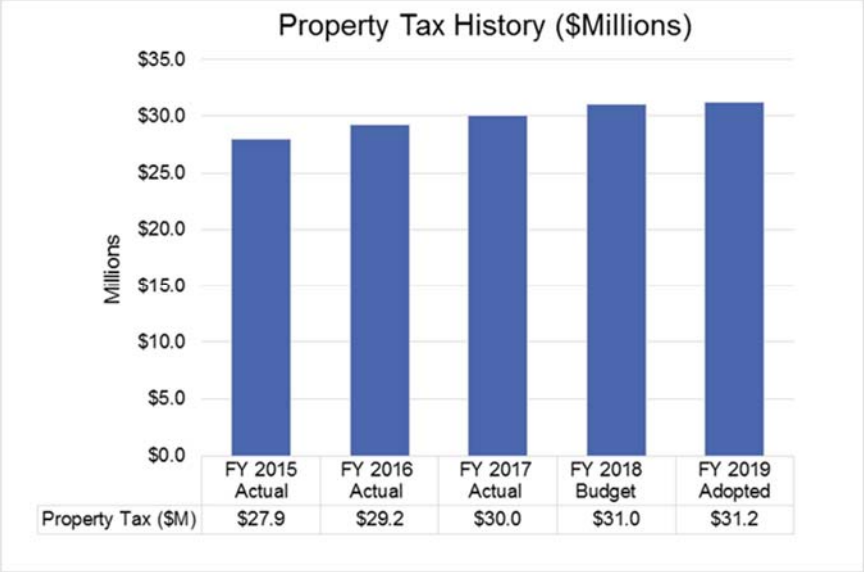
GENERAL FUND REVENUE DISCUSSION & ANALYSIS

The following Discussion and Analysis will highlight some of the major developments for certain revenue sources in the General Fund. The FY 2019 General Fund forecast for all sources, including revenue and use of fund balance, is $96,050,000. This represents a 2.75% increase over the FY 2018 original adopted budget of $93,475,000.

The City's base revenues, excluding the use of fund balance, were forecasted to be $92,095,000 – an increase of 1.42% over the prior year's original budget forecast of $90,805,000.

Real Estate Taxes

The City's largest revenue source is the real property tax. The FY 2019 Adopted Budget maintains the current real estate property tax rates. The current rate for general government purposes is 79 cents per $100 of valuation. An additional 1 cent per $100 of real estate value is levied for storm water purposes. The revenue generated from the 79 cent General Fund levy is forecasted to generate $31.2 million. This is an increase of 0.8% or $235,000 which includes a $210,000 increase in current collections and a $25,000 increase in delinquent collections. The property tax base is forecast to grow by $34 million due to new construction in the City.



Property Tax Rates				
Fiscal Year	General Government	Stormwater	Total Tax Rate	
2014	$0.74		$0.74	
2015	$0.79		$0.79	
2016	$0.82		$0.82	
2017	$0.77		$0.77	Re-assessment
2018	$0.79	$0.01	$0.80	
2019	$0.79	$0.01	$0.80	Adopted

Real property in the City is reassessed on a four-year cycle. The last reassessment was effective July 1, 2016 for FY 2017. Funding for the next reassessment is included in the FY 2019 budget. The re-assessment will take place beginning in FY 2019 and continuing through FY 2020. The new property values will be used to set the property tax rate effective July 1, 2020 for FY 2021. The corresponding table is a history of the City's property tax rates.

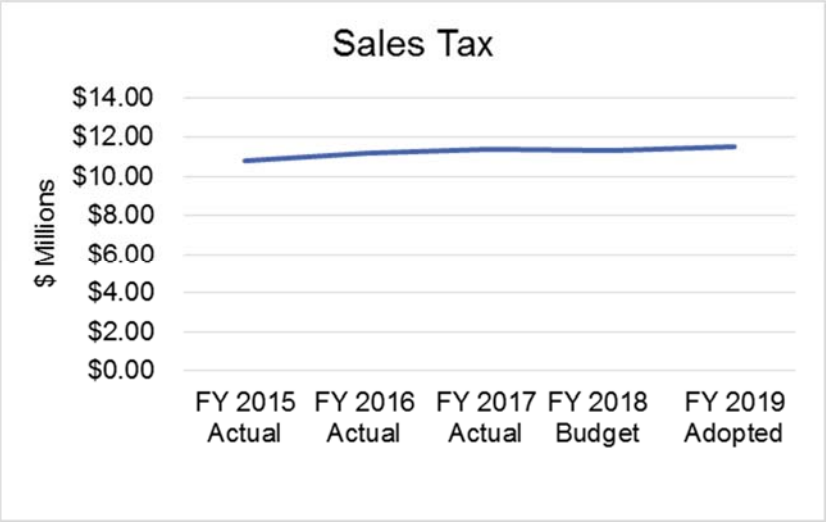
Public Service Corporation – Real Estate Taxes

Unlike most property in the City, several companies (known as Public Service Corporations) are exempt from the process of the general property re-assessment. These companies, which

include utilities and railroads, have assessments of value done by the State Corporation Commission on a statewide basis, with the results given to localities for real estate tax billing in August of every year for the upcoming calendar year. The values are also discounted to the localities' current assessment to value ratio that is calculated by the Department of Taxation. There is a limited amount of business personal property owned by the Public Service Corporations that is sited and taxed by the City, based upon values provided by the state. The values provided by the state are then taxed by the City using the City's tax rates for the entire locality. The forecast for FY 2019 is $820,000, a 3.5% decline over the FY 2018 budget.

Sales Taxes

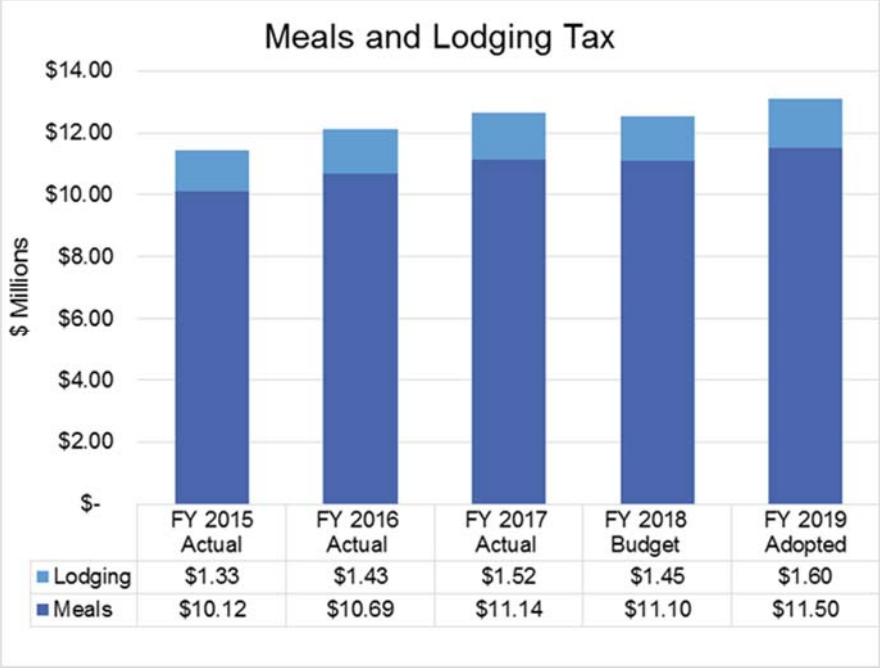
The Commonwealth of Virginia allows a local option sales tax of 1%, which is collected along with the state sales tax of 4.3% and remitted to the localities by the state Department of Taxation, based upon the location of the sale. Sales taxes, meals taxes, and BPOL taxes all fluctuate with the City's economic conditions.



The City's sales tax collections are growing at a slow rate after declining for several years. The FY 2019 budget of $11.50 million is a modest increase of 1.3% over the FY 2018 budget and a 1.1% increase over FY 2017 actual collections.

Meals and Lodging Tax

Tax collections for the City's Meals Tax and Lodging Tax have been strong over the past few years. Both the meals tax and the lodging tax are set at 6% in the City, and the FY 2019 Adopted Budget maintains these rates. The City is fortunate to have a strong base of hotels. The City also has a successful restaurant community that meets high demand from both residents and visitors. In the four year period from FY14 to FY17, meals tax increased by $1.4 million or 14% and lodging tax increased by $326,000 or 33%. The trend in meals tax collections is expected to continue in the near future.

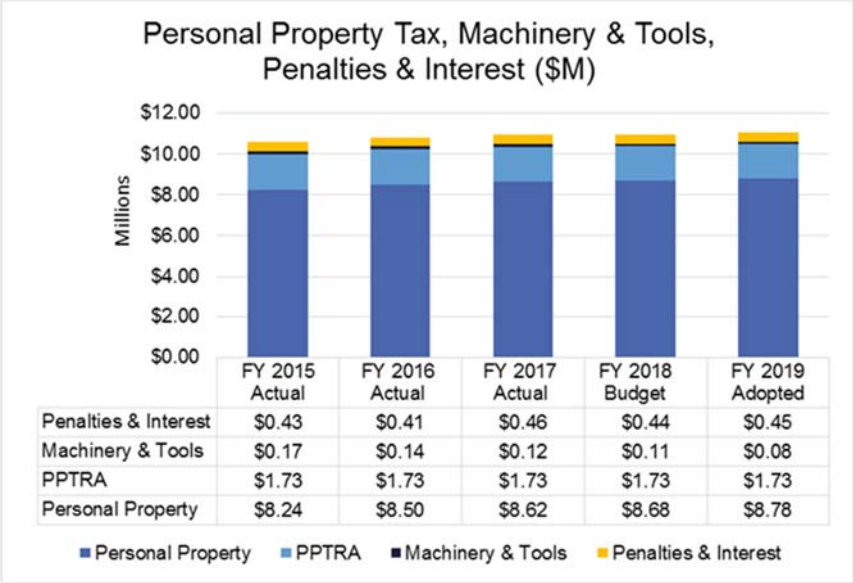


Meals Tax collections are budgeted at $11.5 million

in FY 2019, an increase of $400,000 or 3.6% over the FY 2018 budget. Lodging tax is estimated at $1.6 million, an increase of $150,000 or 10.3% over FY 2018. Collections to date are consistent with budgeted revenues.

Personal Property, Machinery & Tools, & PPTRA (Personal Property Tax Relief Act)

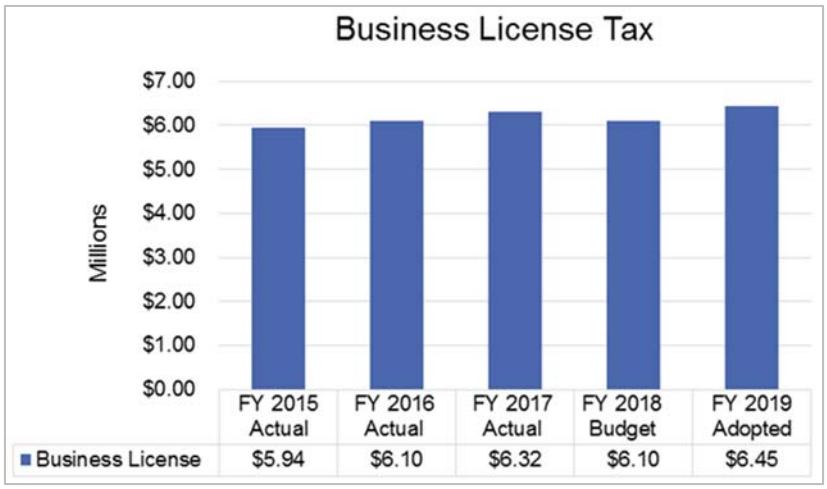
Tangible personal property, such as cars, trucks, trailers, and boats, are subject to the City's Personal Property Tax. Unlike the real estate tax, personal property taxes are assessed and billed on a calendar year basis. The tax rate remains the same for FY 2019 at $3.40 per $100 in assessed value. Personal Property is forecasted to be $8.8 million, a 1.8% increase over FY 2018.



	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Penalties & Interest	$0.43	$0.41	$0.46	$0.44	$0.45
Machinery & Tools	$0.17	$0.14	$0.12	$0.11	$0.08
PPTRA	$1.73	$1.73	$1.73	$1.73	$1.73
Personal Property	$8.24	$8.50	$8.62	$8.68	$8.78

The City also receives Machinery & Tools taxes from industries and businesses located in the City. The Machinery & Tools tax is a property tax on certain classes of business property used for manufacturing, mining, water well drilling, processing and re-processing, radio or television broadcasting, dairy, and laundry or dry cleaning. This property is assessed separately from regular business personal property under state law. The tax rate for machinery and tools is $.80 per $100 of value. The FY 2019 forecast is $76,000, which is a decrease of $35,000 and a continuation of the downward trend for this revenue source.

Under the state's Personal Property Tax Relief Act, the City will receive a set grant to be used for Personal Property Tax Relief. The rate of relief is calculated by the Commissioner of the Revenue and approved by the City Council. As in past years, the PPTRA grant amount is budgeted at $1.72 million for FY 2019. Overall the personal property tax, the machinery & tools tax, and the PPTRA relief from the Commonwealth is forecasted to total $11.0 million, a 0.8% increase over FY 2018.



	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Business License	$5.94	$6.10	$6.32	$6.10	$6.45

Business License Tax

Businesses operating in the City are required to obtain a business license. This license must be renewed every year. The business license tax is based on the gross receipts in the prior calendar year. The vast majority of revenues are received in March.

Revenues from this source fluctuate from year to year based on business activity. However, the recent trend,

based on actual revenues has been positive. The FY 2019 budget forecast of $6.45 million is a 5.7% increase over the FY 2018 budget of $6.1 million.

Consumer Utilities Tax and Telecommunications Sales Tax

In FY 2007, the City began receiving the Telecommunications Sales Tax. The Telecommunications Sales Tax replaced the following taxes: Cable Franchise Fees, Consumer Utility Taxes on landline and wireless telephone s service, and the local E-911 tax. The statewide sales tax begins to tax services that were heretofore not taxed, including satellite television, paging services, and Voice-over Internet Protocol (VOIP) telephone service. The Consumer Utility Taxes is for electric and natural gas services.

Budget forecasts for FY 2019 reflect current collection trends. As a result telecommunication revenues are forecast to decline by 1.9%. Consumer utility tax is forecast to decrease by 0.5%.

$Million	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Telecommunications Sales Tax	$1.78	$1.72	$1.68	$1.75	$1.65
Consumer's Utility Taxes	$1.86	$1.81	$1.81	$1.85	$1.80
TOTAL	$3.64	$3.54	$3.49	$3.60	$3.45

EMS Fees

The budget forecast for EMS fees for FY 2019 includes a slight increase in the total fee revenue. The forecast of $910,000 is 1.1% higher than the FY 2018 forecast of $900,000.

$Million	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
EMS Fees	$0.84	$0.85	$0.86	$0.90	$0.91

Refuse Collection Fees

The budget forecast for refuse collection fees for FY 2019 is $1,100,000, which represents an increase of 7.32% over the FY 2018 forecast of $1,025,000. This revenue source has grown in recent years as the number of customers has increased.

$Million	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Refuse Collection Fees	$0.97	$0.99	$1.00	$1.03	$1.10

Community Planning & Building Fees

The Adopted Budget for FY 2019 includes some slight variations in major categories of Community Planning and Building Fees. Effective July 1, 2017, the City implemented development review fee increases in several categories, including subdivision review, special use permits, site plan review permits, and a variety of other development review fees. These revenues may vary significantly from year to year based upon the amount of construction activity and the size and scope of development proposals that are brought for review.

$Million	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Building Permits	$0.348	$0.402	$0.415	$0.450	$0.450
Rezoning	$0.007	$0.005	$0.002	$0.007	$0.002
Sign Permits	$0.004	$0.004	$0.008	$0.012	$0.012
Subdivision Review	$0.039	$0.013	$0.008	$0.020	$0.025
Special Use Permits	$0.000	$0.003	$0.002	$0.010	$0.005
Site Plan Review	$0.066	$0.097	$0.136	$0.075	$0.080
Total	**$0.463**	**$0.525**	**$0.571**	**$0.574**	**$0.574**

Intergovernmental Revenues

The intergovernmental revenues for the General Fund consist almost exclusively of state-shared rather than federal revenues. The City obtains budget estimates for some revenue forecasts from the state – for example, for the law enforcement assistance funds commonly known as the "HB 599" funds. In addition, the City also forecasts Street Maintenance payments based upon a combination of historical trends and additions to the lane mileage for new streets or roads. Street Maintenance payments constitute the largest source of intergovernmental revenue in the General Fund, as the Virginia Department of Transportation shares maintenance funds with the City for the maintenance of streets and roads on a per-lane mile basis.

$Million	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
Street Maintenance	$2.607	$2.711	$2.800	$2.950	$2.950
Shared - Constitutional Officers	$1.699	$1.746	$1.730	$1.800	$1.810
Law Enforcement Asst. (HB 599)	$0.755	$0.779	$0.804	$0.810	$0.810
Other State Aid	$0.511	$0.529	$0.500	$0.537	$0.448
Federal Aid	$0.039	$0.042	$0.089	$0.030	$0.030
Total Intergovernmental	**$5.611**	**$5.805**	**$5.923**	**$6.127**	**$6.048**

The City also receives state funds to support costs for the City's constitutional officers, which perform duties both for the City and for the state. The City's constitutional officers include the Commissioner of the Revenue, the Treasurer, the Commonwealth's Attorney, the Sheriff, and the Clerk of the Circuit Court. For the purposes of this table, the Voter Registrar is also included. The decline in Other State Aid is related to a change in the funding formula for Wireless E911 revenues, which focuses more on population rather than call volume.

Transfers from Other Funds

The revenues in the FY 2019 Adopted Budget include the transfers from other funds to the General Fund totaling $900,000. A transfer of $300,000 from the Water Utility Fund and $300,000 from the Wastewater Utility Fund are related to overhead. In addition there is a $300,000 transfer from the Schools to support debt service on the bonds issued for the Walker Grant Center. FY 2019 is the second of five years that this transfer will occur.

ANALYSIS OF FUND BALANCE USE IN THE GENERAL FUND

The FY 2019 Adopted Budget, includes the use of $3,955,000 of fund balance. Of this amount, $3,180,000 is Assigned Fund Balance related to capital projects. The remaining $775,000 of budgeted fund balance is unassigned. The unassigned balance will be used to fund the $500,000 included in the budget as contingency and $275,000 related to the reassessment. This use is within the City's financial policies for the use of fund balance.

The City's total General Fund Balance at the close of FY 2017 was $24,275,393. The fund balance consists of five categories: Non-spendable, Restricted, Committed, Assigned, and Unassigned.

General Fund Balance FY 2017 Year End	
Category	
Non-spendable	$427,347.00
Restricted	$100,466.00
Committed	
Future Capital Projects	$6,198,550.00
Other Committed	$698,652.00
Subtotal: Committed	$6,897,202.00
Assigned	
Detention Stabilization	$976,619.00
Other Assigned	$19,653.00
Subtotal: Assigned	$996,272.00
Unassigned	$15,854,106.00
Total General Fund Balance	**$24,275,393.00**

Use of **Assigned** Fund Balance

The FY 2019 budget includes a total of $3,180,000 of the Fund Balance Assigned for Capital to transfer to the City's capital funds for cash-funded capital projects.

Fund Balance Assigned for Capital – Analysis	Budget	Actual
FY 2017 (includes GF & School)	-	$6,198,550
FY 2018 – Budget As Amended	$2,275,000	-
FY 2019 – Adopted Budget	$3,190,000	-

Use of **Unassigned** Fund Balance

The FY 2019 budget also includes a use of $775,000 of the Unassigned Fund Balance for two separate purposes. The General Property Re-assessment, which is budgeted at $275,000, is included in the General Fund using fund balance. The budget also includes an amount of $500,000 as a Contingency in the General Fund.

Unassigned Fund Balance - Analysis	Budget	Actual
FY 2017	-	$15,854,106
FY 2018 – Budget As Amended	$470,000	-
FY 2019 – Adopted Budget	$775,000	-

The level of Unassigned Fund Balance in the General Fund will remain compliant with the Council's current policy target of 12% of the prior year revenues in FY 2018 and FY 2019. If the City Council raised the target to 15% of the prior year revenues, the level of Unassigned Fund Balance in the FY 2019 Adopted Budget would still be compliant with the new target.

Policy Test – Unassigned Fund Balance		
	Budget	**Actual**
FY 2017 Unassigned Fund Balance		$15,854,106
Budgeted Use of Balance in FY 2018 & 19 Budget	$1,245,000	-
Test: Deduct Use of Balance in FY 18 & 19 Budget	$14,609,106	-
	Target	**Test Margin**
Current Policy Target – 12% of PY Revenues	$10,701,788	$3,907,318
Proposed Policy Target – 15% of PY Revenues	$13,377,235	$1,231,871

Addition to Fund Balance Assignment for Regional Detention Stabilization

The FY 2019 Adopted Budget also includes an addition, in accordance with the City Council's financial policies, to the Fund Balance Assigned for Regional Detention Stabilization of $605,000 based upon a decrease in funding for the Regional Detention Facilities.

Historical Analysis for Assignment for Regional Detention Stabilization	
Initial Assignment	$1,250,000
FY 2017 Use for Juvenile Center True-up	($273,381)
FY 2018 Initial Use – Based on RRJ Increase	($275,000)
FY 2018 – Credit for Positive True-Up RJC	$100,316
Projected Balance at Close of FY 2018	$801,935
Add: FY 2019 Budget	$605,000
Projected Balance at the Close of FY 2019	$1,406,935

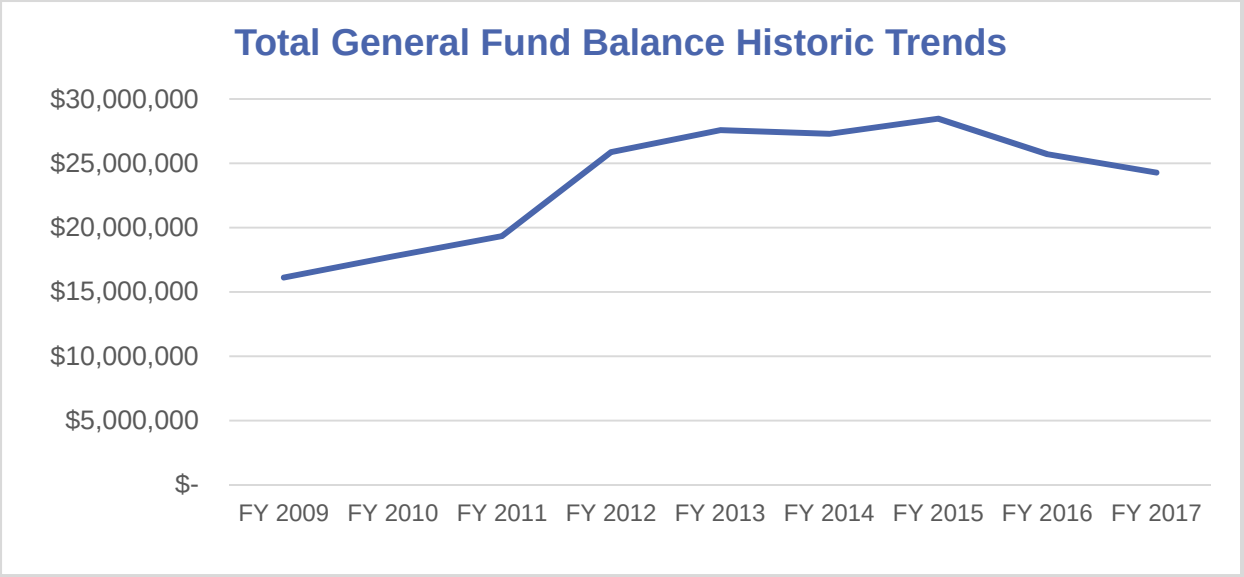
Total Use of Fund Balance

The City has drawn on fund balance reserves in the past several years, primarily to fund one-time capital projects, plus a one-time contribution to establish a trust fund for Other Post-Employment Benefits in FY 2016. Historically, the City uses less fund balance at the close of the fiscal year

than planned for in the budget. Nevertheless, staff and Council will need to carefully monitor the use of fund balance in the upcoming fiscal years to ensure sufficient balances are available to meet operational and capital needs, and to fund the planned cash-funded capital maintenance and improvement projects for the next several years.

Actual Use of General Fund Balance

	Total Sources	Total Uses	Change in Fund Balance	Total General Fund Balance
FY 2014	$81,043,840	$81,244,910	($201,070)	$27,285,105
FY 2015	$85,408,565	$84,555,654	$852,911	$28,471,009
FY 2016	$87,700,184	$90,466,738	($2,766,554)	$25,704,455
FY 2017	$89,810,850	$91,239,912	($1,429,062)	$24,275,393



GENERAL FUND – CITY ATTORNEY

The City Attorney's office provides legal advice and counsel to the City Council and all City Departments. The office's mission is to advance the interests of the City through its laws and legal instruments, and to reduce the risk of legal liability through advance planning and prevention. Programs include: Document Preparation and Review, Legislative Services, and Legal Advice.

Document Preparation and Review: The office helps the City Council, the City Manager and the various departments accomplish their goals, through the development of ordinances, resolutions, contracts, and deeds; issuance of legal opinions, provision of legal advice, review of various instruments, and advocacy in judicial, regulatory and legislative venues. The office works to keep routine work flowing and to advance non-routine priority projects.

Fiscal Year 2019 Goal

- Draft and review legal documents for transactions the City undertakes.

Fiscal Year 2019 Objectives

- Develop or review instruments for complex transactions, including contracts, real estate acquisitions, franchises, and leases.
- Create and periodically update clear, timely, and effective templates for routine transactions, to foster efficiency and uniformity.
- Draft clear and comprehensive City policies and procedures related to procurement and tax increment financing policy.

Legislative Services: Researching, drafting, and presenting ordinances, resolutions, and motions for City Council consideration. In addition to the work done for City Council, the City Attorney is our legislative liaison to the Commonwealth of Virginia.

Fiscal Year 2019 Goal

- Provide legislative services to City Council and City staff.

Fiscal Year 2019 Objectives

- Develop and support City Council initiatives through the General Assembly.
- In order to best maintain the City Code during this fiscal year, the City Attorney's office will explore enhancements to the City's website.

Legal Advice: Research for and delivery of formal and informal verbal and written legal advice to City Council, the City Manager, and City staff. The strength of the office is that it handles a broad array of municipal legal matters, from land use to procurement, land acquisition, licensing and leasing, to employee relations, Freedom of Information Act, blight abatement and tax levies.

Fiscal Year 2019 Goals

- Provide timely and effective legal advice on matters of substance and process.
- Achieve favorable outcomes for the City in civil litigation and administrative proceedings.

Fiscal Year 2019 Objectives

- Assist with the development, review and revision of policies and ordinances related to the following items by the end of the fiscal year:
    - Archaeology Ordinance
    - Unified Development Ordinance

- Handle civil litigation and administrative proceedings in-house when appropriate while coordinating effective representation by outside counsel as well.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	216,163	216,748	228,440	232,900	4,460	2.0%
Fringe Benefits	71,285	73,635	80,509	80,049	(460)	-0.6%
Purchased Services	60,432	29,653	45,000	45,000	-	0.0%
Util, Comm, Rentals, Etc.	1,214	1,034	900	900	-	0.0%
Travel & Training	3,596	3,186	4,110	4,110	-	0.0%
Other Non-Personal	287	163	500	500	-	0.0%
Dues & Memberships	1,210	1,835	1,835	1,835	-	0.0%
Materials & Supplies	10,681	10,272	14,875	14,875	-	0.0%
Capital Outlay	-	1,089	-	-	-	---
Total Expenditures	**$ 364,869**	**$ 337,615**	**$ 376,169**	**$ 380,169**	**$ 4,000**	**1.1%**
Full - Time Positions	**2**	**2**	**2**	**2**	**2**	

Significant Program Highlights

- There are no significant program changes.

GENERAL FUND - CITY COUNCIL

The Fredericksburg City Council consists of a Mayor and six members, four of whom are elected by ward and two of whom are elected at-large. Elections are held in May in alternate years for either the ward Council members or the Mayor and the two at-large members. The Council holds regular sessions on the second and fourth Tuesdays of each month at 7:30 p.m. in the Council Chambers, City Hall, 715 Princess Anne Street.

Fredericksburg City Council 2036 Vision Statement

We assure our future by focusing on the following desired future states….

EMPLOYMENT EPICENTER
PUBLIC SERVICES—THE BACKBONE OF OUR COMMUNITY
LEARNING IS A WAY OF LIFE
A PROVEN LEADER IN HISTORIC PRESERVATION
DISTINCT AND LINKED NEIGHBORHOODS
BUILDING COMMUNITY THROUGH CULTURAL VIBRANCY
GREEN, CLEAN ENVIRONMENT
CUTTING-EDGE TRANSPORTATION SOLUTIONS

City Council also directs the activities of three Council employees: the Clerk of City Council, the City Manager, and the City Attorney. Individual members of Council also serve on a variety of Regional agencies including the R-Board, VRE, FAMPO, Library Board and many others.

Fiscal Year 2019 Goal

- Monitor the progress on the City Council Three Year Priorities which reflect the vision and guide decision-making at all levels of City government.

Fiscal Year 2019 Objectives

- Adopt a Budget and Capital Improvements Plan
- Assist in advancing Fredericksburg City Council 2036 Vision Statement, Desired Future States, and the City Council Three Year Priorities

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	87,111	85,327	86,000	86,000	-	0.0%
Fringe Benefits	45,808	48,576	53,480	45,510	(7,970)	-14.9%
Purchased Services	73,647	78,632	82,600	89,500	6,900	8.4%
Util, Comm, Rentals, Etc.	2,243	2,237	1,700	2,300	600	35.3%
Travel & Training	8,066	9,575	7,500	8,200	700	9.3%
Dues & Memberships	13,905	13,818	13,900	14,200	300	2.2%
Materials & Supplies	1,849	682	2,300	2,300	-	0.0%
Total Expenditures	**$ 232,629**	**$ 238,847**	**$ 247,480**	**$ 248,010**	**$ 530**	**0.2%**

Significant Program Highlights

- The increase in Purchased Services relates to increases in the cost of broadcasting of City Council meetings.

GENERAL FUND - CITY MANAGER'S OFFICE

The City Manager is the chief administrative officer of the City and is appointed by City Council. The City Manager's Office has two programs: Administration and Budget.

Administration: The City Manager is responsible for implementing all ordinances and resolutions, as well as supervising the functions of most City departments. The City Manager's Office also serves to lead or assist management teams on various major projects, and works to ensure an enhanced quality of life for residents and businesses alike.

Fiscal Year 2019 Goal

- Manage department directors and other staff in daily work.
- Develop and complete programs and projects that work to realize Fredericksburg City Council 2036 Vision Statement, Desired Future States, and the City Council Three Year Priorities

- **Fiscal Year 2019 Objectives**
  - Work to drive further efficiencies in operations.
  - Continue to provide overall management and support for City Departments.
  - Implement City Council direction on Priorities, and other projects and initiatives.
  - Help facilitate a smooth transition to the new city software system.

Budget Office: The Budget Office is responsible for preparing the annual operating and capital budgets. The Budget Office also advises the Council on the financial condition and policy requirements of the City.

Fiscal Year 2019 Goals

- Prepare the City Manager's Recommendations for the FY 2020 Operating and Capital Budgets and the upcoming six-year capital improvements plan.
- Prepare the documents for FY 2020 budgets.

Fiscal Year 2019 Objectives

- Evaluate the budget document and make necessary changes to reapply for the Distinguished Budget Award for the FY 2020 budget.
- Continue to improve mid to long range forecasting tools.
- Monitor Departments to ensure that the Turnover Credit adopted by City Council of $250,000 is met by implementing budget transfers of turnover savings by the close of the fiscal year.
- Assist Departments and other offices to ensure that budget expenditures are not exceeded.

Performance Measure

Bond Rating	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Estimate
Fitch	AA+	AA+	AA+	AA+
Moody's	Aa2	Aa2	Aa2	Aa2
Standard and Poor's	AA	AA	AA	AA

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	475,102	501,909	606,315	614,900	8,585	1.4%
Fringe Benefits	193,037	233,470	229,495	240,017	10,522	4.6%
Purchased Services	32,160	33,562	37,404	38,000	596	1.6%
Util, Comm, Rentals, Etc.	13,056	11,799	14,700	12,700	(2,000)	-13.6%
Travel & Training	18,217	24,222	31,000	27,500	(3,500)	-11.3%
Dues & Memberships	4,003	3,631	5,000	5,000	-	0.0%
Materials & Supplies	3,417	5,193	4,250	4,250	-	0.0%
Capital Outlay	3,273	1,197	-	-	-	---
Total Expenditures	**$ 742,266**	**$ 814,983**	**$ 928,164**	**$ 942,367**	**$ 14,203**	**1.5%**
Full - Time Positions	**4**	**4**	**5**	**5**		
Part - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Highlights

- The increase in the Fringe Benefits is related to compensation.

GENERAL FUND – CLERK OF COUNCIL

The Clerk of City Council is responsible for the preparation and distribution of all City Council agendas. In addition, the Clerk attends and assists in conducting all of the meetings. The Clerk takes and prepares minutes for approval and adoption as the official record of all City Council meetings. The Clerk also serves to prepare and, once adopted, execute and archive all City ordinances and resolutions.

The Clerk serves as the initial point of contact for the general public, including requests for information and requests to speak at upcoming Council meetings. In addition, the Clerk serves as the City's Freedom of Information Act (FOIA) officer.

Fiscal Year 2019 Goal

- To provide support and documentation of meetings and events to City Council and other boards and commissions as appropriate.

Fiscal Year 2019 Objectives

- Develop a proposal for electronic indexing of minutes and documents.
- Research how to improve the process of documenting the Council Meeting Packet.
- Continue working toward the Master Municipal Clerk Certificate through the International Institute for Municipal Clerks.
- Continue to attend Council meetings, prepare agenda packets for web and iPads, and prepare meeting minutes.
- Assist as necessary the City Council, City Manager, City Attorney and Department Heads.

Performance Measure – Workload

	CY 2013	CY 2014	CY 2015	CY 2016	CY 2017
Resolutions	105	99	101	111	105
Ordinances	25	29	33	29	33
City Council Meetings	22	24	23	23	24
Work Session Meetings	26	21	22	30	35

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	61,586	61,562	62,260	64,400	2,140	3.4%
Fringe Benefits	42,355	44,703	36,202	30,130	(6,072)	-16.8%
Purchased Services	4,730	6,329	10,000	10,800	800	8.0%
Util, Comm, Rentals, Etc.	2,704	2,119	2,200	2,200	-	0.0%
Travel & Training	1,219	1,626	2,750	2,750	-	0.0%
Dues & Memberships	265	200	250	250	-	0.0%
Materials & Supplies	365	909	1,000	1,000	-	0.0%
Capital Outlay	$ -	-	-	800	800	---
Total Expenditures	**$ 113,224**	**$ 117,448**	**$ 114,662**	**$ 112,330**	**$ (2,332)**	**-2.0%**
Full - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Highlights

- The decrease in Fringe Benefits relates to retiree healthcare.
- The budget request includes the purchase of an Optical Read Scanner to better archive City Council meeting documents.

GENERAL FUND - CLERK OF THE CIRCUIT COURT

The Circuit Court Clerk, a locally-elected constitutional officer, is charged by the Code of Virginia with over eight hundred (800) duties. The duties fall into four (4) major categories: probate, land records, court administration and license issuance.

The Clerk is responsible for probating wills, qualifying personal representatives of estate, and filing all paperwork associated with the estate. All transactions involving real estate located in the City are recorded with the Clerk and maintained as permanent records.

All felonies committed in the City are processed through the Circuit Court, as are misdemeanor and traffic cases appealed from the district courts. The Clerk is responsible for maintaining the files of these cases. Traditionally, the Clerk has been expected to prepare the appropriate court orders, although there is no statutory or constitutional mandate to do so. The Clerk is statutorily responsible for ensuring that the orders reach all necessary parties.

Suits for money and other actions, such as suits for divorce, are processed through the Clerk's Office. The Clerk's Office issues marriage licenses, qualifies notaries public and administers various oaths of office. The Circuit Court Clerk is also responsible for one of the largest locally held collections of “historic” records in the Commonwealth.

Fiscal Year 2019 Goal

- Provide outstanding, efficient and accurate service to the citizens of Fredericksburg as they access the 800 services performed by the Clerk of the Circuit Court.

Fiscal Year 2019 Objectives

- Continue to improve on coordination of juries.
- Continue to convert records, deeds and plats to electronic format.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	473,485	466,094	510,345	523,000	12,655	2.5%
Fringe Benefits	184,757	263,882	262,310	250,200	(12,110)	-4.6%
Purchased Services	37,405	22,618	40,500	40,500	-	0.0%
Util, Comm, Rentals, Etc.	8,979	17,745	19,800	19,800	-	0.0%
Travel & Training	828	1,590	1,665	1,665	-	0.0%
Dues & Memberships	75	345	595	595	-	0.0%
Materials & Supplies	7,173	10,855	14,500	14,500	-	0.0%
Capital Outlay	2,240	-	-	-	-	---
Total Expenditures	**$ 714,942**	**$ 783,129**	**$ 849,715**	**$ 850,260**	**$ 545**	**0.1%**
Revenues						
Compensation Board	$ 324,605	$ 323,366	$ 345,000	$ 345,000	$ -	0.0%
Total Revenue	**$ 324,605**	**$ 323,366**	**$ 345,000**	**$ 345,000**	**$ -**	**0.0%**
Percent Recovery	**45.40%**	**41.29%**	**40.60%**	**40.58%**		**-0.1%**
Full - Time Positions	**10**	**10**	**10**	**10**		
Part - Time Positions	**2**	**2**	**2**	**2**		

Significant Program Highlights

- Included in the City Grants Fund is a $28,000 appropriation in anticipation of a Records Preservation Grant from the Library of Virginia. The Clerk of the Circuit Court was awarded a grant of $27,742 in FY 2018 and $12,640 in FY 2017.
- The decrease in Fringe Benefits relates to retiree healthcare.

GENERAL FUND - COMMISSIONER OF THE REVENUE

The mission of the Commissioner of the Revenue's office is to fairly and equitably assess taxes for the City of Fredericksburg as mandated by the Commonwealth of Virginia and the City Code, and in doing so, serve the taxpayers with knowledge, courtesy, and respect in a manner that exceeds their expectations. Staff of the Commissioner of the Revenue administer programs in three functional areas:

- Real Estate
- Assessment
- Audit

Real Estate: The Real Estate division is responsible for maintaining the land book for the City. In order to have an accurate property value the real estate division performs interim assessments and makes adjustments based on building permits to account for environmental changes to the overall value. The division also oversees policy impacts such as the Tax Relief for the Elderly program, Rehabilitation program, Public Service program, and the disabled Veteran Tax Relief program.

Fiscal Year 2019 Goals

- Review building permits, sales listing and transfers on a monthly basis.
- Assist taxpayers and others with questions, concerns, elderly tax relief applications, veteran's exemption and surviving spouse exemption applications, and essential information.

Fiscal Year 2019 Objectives

- Maintain and ensure the accuracy of real estate records to include ownership and assessment.

Performance Measures

Real Estate	FY2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Projected
Building Permits	1,683	1,700	1,556	1,600
Transfers	1,015	1,080	869	800
Land Parcels	8,325	8,441	8,455	8,500
Reassessment / New Construction	534	8750*	443	500

** Reassessment Year*

Assessment: The Assessments program performs the discovery and assessment of personal property, business license, and various excise taxes. Residents of the City are charged a personal property tax for items such as vehicles, trailers, motorcycles, and boats. Businesses must obtain a license to operate in the City and are assessed a tax based on their gross receipts each year. Excise taxes include meals tax, lodging tax, admissions tax and cigarette tax. Businesses that

provide goods and services that fall under these local option taxes must remit the tax to the Commissioners' Office monthly.

Fiscal Year 2019 Goals

- Perform accurate assessments and accounting on the property, goods and services that fall under these local option taxes.
- Assist taxpayers and others with questions, concerns, and essential information.

Fiscal Year 2019 Objectives

- Process multiple weekly DMV tapes for address and garage jurisdiction accuracy in order to bill and/or abate personal property taxes appropriately.
- Register new account, including event vendors. As part of the collection process, issue delinquent notices, summonses, and grand jury indictments as necessary, making phone calls and establishing payment plans.
- Assess and collect all local option taxes.
- Apply delinquent collections procedures.

Performance Measures

Personal Property Tax	FY2016 Actual	FY 2017 Estimate	FY 2018 Projected	FY 2018 Projected
Vehicles assessed	27,844	27,755	27,145	27,000
Bus PP/M & T	3,510	3,237	3,259	3,300

Business License Tax	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Business Licenses	3,671	3,114	3,200	3,200
Landlord Licenses	1,541	1,382	1,375	1,375

Excise Tax	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Excise Tax Accounts	451	466	481	480

Audit Program: The audit program is currently on hold.

Budget Summaries

Office of the Commissioner of the Revenue

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	629,453	607,114	634,518	679,200	44,682	7.0%
Fringe Benefits	233,967	282,334	296,285	305,189	8,904	3.0%
Purchased Services	48,965	50,056	54,500	54,500	-	0.0%
Util, Comm, Rentals, Etc.	15,497	13,679	14,045	14,045	-	0.0%
Travel & Training	4,197	4,048	5,700	5,700	-	0.0%
Dues & Memberships	1,694	1,914	1,500	2,000	500	33.3%
Materials & Supplies	6,204	6,321	6,500	7,200	700	10.8%
Capital Outlay	-	6,775	-	1,400	1,400	---
Total Expenditures	**$ 939,977**	**$ 972,241**	**$ 1,013,048**	**$ 1,069,234**	**$ 56,186**	**5.5%**
Revenues						
Compensation Board	137,162	136,940	140,000	140,000	-	0.0%
Total Revenue	**$ 137,162**	**$ 136,940**	**$ 140,000**	**$ 140,000**	**$ -**	**0.0%**
Percent Recovery	14.59%	14.08%	13.82%	13.09%		-5.3%
Full - Time Positions	**11**	**11**	**11**	**11**		
Part - Time Positions	**2**	**2**	**2**	**3**		

Board of Real Estate Assessors

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	172,529	100	1,000	275,000	274,000	27400.0%
Total Expenditures	**$ 172,529**	**$ 100**	**$ 1,000**	**$ 275,000**	**$ 274,000**	**27400.0%**

Equalization Board

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	-	2,400	-	-	-	---
Fringe Benefits	-	2	-	-	-	---
Purchased Services	-	1,786	-	-	-	---
Total Expenditures	**$ -**	**$ 4,188**	**$ -**	**$ -**	**$ -**	**---**

Significant Program Highlights

- The Adopted Budget includes an increase of $30,800 in part-time hours based on work load and ERP implementation.
- The budgets for the Board of Real Estate Assessors and the Equalization Board reflect funding requirements of the four year real estate assessment cycle.
- The assessment and the implementation of the ERP CAMA software used by the Commissioner of Revenue's office are scheduled to occur about the same time. For this reason, the assessment will begin earlier than in the past. The four year assessment process is expected to begin prior to the end of FY 2019 instead of FY 2020. The next assessment will be effective July 1, 2020 for FY 2021.
- The replacement of printers is reflected in the capital outlay line.

GENERAL FUND – COMMONWEALTH'S ATTORNEY

The Office of the Commonwealth's Attorney is responsible for the prosecution of all criminal and serious traffic offenses in the courts of the City of Fredericksburg. These include the General District Court, the Juvenile and Domestic Relations Court, and the Circuit Court. In addition, all criminal cases appealed to the Virginia Court of Appeals and Supreme Court are briefed by this office if the defense files a Petition for Appeal.

Ancillary functions of this office include advising City code compliance officials who are involved in prosecuting building code safety and tax violations, advising and assisting law-enforcement agencies, serving as liaison between the courts and various agencies or departments, providing advice for the regular and special Grand Juries, educating the officers of the police department, providing advice and information to City citizens, rendering conflict of interest opinions pursuant to the Virginia Conflict of Interest Act, and seeking official advisory opinions from the Virginia Attorney General.

The Office of the Commonwealth's Attorney will strive to: hold offenders accountable; attain appropriate dispositions for offenses and offenders; deliver timely and efficient administration of justice; reduce crime and fear of crime; demonstrate competent and professional behavior; ensure that management and administration exhibit efficient and fiscally responsible behavior; work toward consistent and coordinated enforcement efforts and administration of justice in the prosecution of all criminal and serious traffic cases in the City of Fredericksburg.

In addition to prosecuting all felonies and misdemeanors in City courts, the Office of the Commonwealth's Attorney also administers the following special programs and services:

- Juvenile Drug Court & Adult Drug Court
- Domestic Violence Prosecution Program
- Child Advocacy Center
- Special Grand Jury
- Special Prosecution (as requested for other jurisdictions)
- Asset Forfeiture Programs

The office also houses the Victim Witness Program and the Virginia Domestic Violence Victim Program which are funded through the City Grants Fund.

Fiscal Year 2019 Goals

- Our priority for FY19 is to continue to develop strategies to maintain efficiency in criminal prosecutions, despite the increased amount of preparation time spent on cases. The amount of time required to prepare cases has been precipitated by the implementation of body-worn cameras by all police officers. As prosecutors, we are bound by the Rules of Professional Responsibility to
    - Be aware of and analyze all information contained within the videos generated by the body cameras;
    - Disclose all facts and/or information that might exculpate a defendant;
    - Respond in a timely fashion to all discovery requests received from defense counsel.

- Continue aggressive prosecution of crime in the City of Fredericksburg so we can provide safe and secure environments for those who live, work, and visit the City.
- Continue the functions of the currently operating Rappahannock Regional Drug Courts.

Fiscal Year 2019 Objectives

- Develop strategies to maintain efficiency in criminal prosecutions with the increase in the time needed on each case with body camera evidence.
- Explore methods of expanding services available from the Rappahannock Regional Adult Drug Court. With a current capacity of 90 participants, the Adult Drug Court has difficulty accommodating new participants.
- Participate in continuing educational opportunities for attorneys and support staff to maintain our level of excellence.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	904,397	910,979	926,645	983,308	56,663	6.1%
Fringe Benefits	353,637	358,360	375,410	386,296	10,886	2.9%
Purchased Services	594	1,073	1,200	1,350	150	12.5%
Util, Comm, Rentals, Etc.	12,516	12,030	13,200	13,600	400	3.0%
Travel & Training	11,882	17,013	8,200	11,850	3,650	44.5%
Dues & Memberships	5,846	7,963	6,300	6,700	400	6.3%
Materials & Supplies	23,909	22,041	16,000	16,000	-	0.0%
Capital Outlay	834	-	-	22,000	22,000	---
Total Expenditures	**$ 1,313,614**	**$ 1,329,459**	**$ 1,346,955**	**$ 1,441,104**	**$ 94,149**	**7.0%**
Revenues						
Commonwealth Attorney Fees	$ 10,139	$ 10,075	$ 8,500	$ 8,500	$ -	0.0%
State Revenues	$ 633,340	$ 629,758	$ 655,000	$ 645,000	$ (10,000)	-1.5%
Total Revenue	**$ 633,340**	**$ 629,758**	**$ 655,000**	**$ 645,000**	**$ (10,000)**	**-1.5%**
Percent Recovery	**48.21%**	**47.37%**	**48.63%**	**44.76%**		**-8.0%**
Full - Time Positions						
General Fund	**13**	**13**	**13**	**13**		
City Grants Fund	**2**	**3**	**3**	**3**		
Part - Time Positions						
General Fund	**1**	**1**	**1**	**1**		
City Grants Fund	**1**	**0**	**0**	**0**		

Significant Program Highlights

- The FY 2019 Adopted Budget maintains current staffing levels. However, a support staff position and an additional (local-only) Assistant Commonwealth's Attorney were requested and will be considered in future budgets. The justification for the attorney is based on the additional workload created by the review and analysis of video of police body-worn cameras. The Commonwealth's Attorney is seeking approval for the position from the State Compensation Board. In addition, the General Assembly is considering mandates related to body-worn cameras that may impact staffing levels.
- The increase in salaries and benefits is related to compensation. An Assistant Commonwealth Attorney position will be converted to a Deputy Commonwealth Attorney position. Additional salary will be allocated to Assistant Commonwealth Attorney

positions. The increase in compensation is necessary due to significant turnover for prosecuting attorneys.

- The increase in capital outlay is to complete a document scanning project which will reduce space required for document storage and improve document retrieval.

GENERAL FUND - COURTS

The City of Fredericksburg provides operational support for three separate courts: the Circuit Court, the Juvenile and Domestic Relations Court (J&DR), and the General District Court.

The Circuit Court is the trial court of general jurisdiction, and hears all types of cases, including all felony criminal cases, civil cases with large claims, family law cases including divorces, and appeals from the General District Court and the Juvenile and Domestic Relations Courts.

The Fredericksburg Courthouse houses the Circuit Court and the General District Court. It opened in August of 2014.

The renovated Juvenile and Domestic Relations Court opened in September of 2015.

The General District Court hears most traffic cases, misdemeanor cases, preliminary hearings for felony cases, and civil cases involving claims for amounts under a certain threshold.

The Fredericksburg J&DR Court handles cases involving juvenile delinquents, juvenile traffic violations, child abuse and neglect cases, domestic violence cases, custody, visitation and support cases, juvenile mental commitment hearings, and Juvenile Drug Treatment Court.

Performance Measures

Case Load Statistics of Fredericksburg Courts

Filings	CY 2015	CY 2016	CY 2017
Circuit Court			
Civil	784	1,068	935
Criminal	2,233	2,337	2,328
Other	283	299	614
Total	3,300	3,704	3,877

Filings	CY 2015	CY 2016	CY 2017
General District Court			
Criminal	3,041	2,636	3,109
Traffic	5,003	3,920	4,489
Civil	18,071	18,608	20,194
Total	26,115	25,164	27,792
J&DR Court			
Adult	1,115	1,056	1,109
Juvenile	1,395	1,423	1,430
Total	2,510	2,479	2,539

Source: http://www.courts.state.va.us/courtadmin/aoc/judpln/csi/home.html

Budget Summaries

Circuit Court

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	64,516	71,206	70,475	71,900	1,425	2.0%
Fringe Benefits	15,790	24,684	28,759	22,950	(5,809)	-20.2%
Purchased Services	13,009	6,250	15,400	8,100	(7,300)	-47.4%
Util, Comm, Rentals, Etc.	3,409	3,778	5,100	4,900	(200)	-3.9%
Materials & Supplies	6,169	2,530	2,500	2,500	-	0.0%
Total Expenditures	**$ 102,893**	**$ 108,448**	**$ 122,234**	**$ 110,350**	**$ (11,884)**	**-9.7%**
Full - Time Positions	**1**	**1**	**1**	**1**		

General District Court

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	2,415	2,258	7,100	7,100	-	0.0%
Util, Comm, Rentals, Etc.	12,629	10,053	15,500	15,200	(300)	-1.9%
Travel & Training	-	497	2,000	2,000	-	0.0%
Materials & Supplies	4,785	5,296	4,400	4,400	-	0.0%
Total Expenditures	**$ 19,829**	**$ 18,104**	**$ 29,000**	**$ 28,700**	**$ (300)**	**-1.0%**

Juvenile and Domestic Relations (J&DR) Court

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	1,087	1,706	2,000	2,160	160	8.0%
Util, Comm, Rentals, Etc.	7,822	9,136	10,400	10,800	400	3.8%
Travel & Training	573	811	2,000	2,000	-	0.0%
Dues & Memberships	445	50	600	600	-	0.0%
Materials & Supplies	4,781	3,882	4,200	4,900	700	16.7%
Capital Outlay	-	138	-	-	-	---
Total Expenditures	**$ 14,708**	**$ 15,723**	**$ 19,200**	**$ 20,460**	**$ 1,260**	**6.6%**

Special Magistrate Court

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	-	-	3,000	3,000	-	0.0%
Total Expenditures		**$ -**	**$ 3,000**	**$ 3,000**	**$ -**	**0.0%**

Juries

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	37,290	39,930	28,000	30,000	2,000	7.1%
Travel & Training	1,273	1,361	-	2,000	2,000	---
Total Expenditures	**$ 38,563**	**$ 41,291**	**$ 28,000**	**$ 32,000**	**$ 4,000**	**14.3%**

Court Appointed Attorney

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	1,440	1,920	12,000	12,000	-	0.0%
Total Expenditures	**$ 1,440**	**$ 1,920**	**$ 12,000**	**$ 12,000**	**$ -**	**0.0%**

Significant Program Highlights

- The General District Court and the J&DR Court requested $36,000 to supplement the salaries of the court clerks by $3,000. The request was not funded since the clerks are state employees.
- The FY19 Adopted Budget includes an increase to Jury expenses.
- The decrease in the Circuit Court purchased services reflects actual costs related to reimbursements to Caroline County for a judicial legal assistant.

GENERAL FUND – COMMUNITY PLANNING & BUILDING

BUILDING DIVISION

The mission of the Building Services Division is

- To promote the health, safety and general welfare of the public, and
- To ensure safety of life and property from all hazards related to the design, construction, maintenance, use, repair, removal or demolition of buildings.

Each year, the Building Services Division issues approximately 1,600 construction permits and conducts over 10,000 building and site inspections.

Programs of the Building division include Building Code Enforcement, Site Plan Review, and Building Maintenance. Priorities for FY 2019 include:

- **Staff Training:** The Virginia Building Codes are updated every three years and 2021 is the next change. Staff members will attend mandatory training on the changes.
- **Cross Training:** Fully trained inspection staff will be able to perform both residential and commercial inspections along with some plan review. This would benefit the customers of Fredericksburg with inspections being performed consistently in a timely manner.
- **Fee Increase:** Based on a review of our current permit fee schedule, an increase in the various fees is proposed.

Building Code Enforcement: The first program is to enforce the Building Code of the Commonwealth. This is most commonly accomplished by the issuance of building permits for all new construction, additions, installations, alterations/remodeling, demolition, changes of use, changes of occupancy, movement of a lot or property line, removal or disturbing any asbestos, and any work not specifically exempted by the Building Code. The program ensures inspection of construction and alterations comply with all applicable building codes.

Fiscal Year 2019 Goal

- To promote the health, safety and general welfare of the public and to ensure safety to life and property from all hazards incident to building design, construction, maintenance, use, repair, removal or demolition.

Fiscal Year 2019 Objective

- To ensure compliance with City of Fredericksburg's ordinances and the Virginia Uniform Statewide Building Code.

Performance Measures

	FY 15 Actual	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
Construction Inspections Performed	5,941	6,200	7,959	9,250	9,600
Construction Plans Reviewed	865	1,015	1,023	1,150	1,215
Walk-In Plan Reviews	239	189	268	175	210
Construction Permits Issued	1,638	1,670	1,732	1,850	1,975
Value of Construction ($Millions)	$55.0	$61.8	$67.8	$80.0	$95.0

Site Plan Review: The second function is site plan review. Site plans are to ensure code compliance in the development of land and to promote high standards and innovations in the layout, design, landscaping and implementation of development within the City.

Building Maintenance: This programmatic function is to enforce the property maintenance code. The property maintenance code regulates the maintenance and repair of existing structures. The property maintenance official also assists in enforcing the general nuisance codes.

Performance Measures

	FY 15 Actual	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
Inoperative Vehicle Complaints	37	45	42	45	50
Building Maintenance Code Violations	624	500	567	550	650

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	538,863	503,203	538,437	542,700	4,263	0.8%
Fringe Benefits	223,001	229,069	235,223	234,787	(436)	-0.2%
Purchased Services	5,259	2,322	4,550	4,550	-	0.0%
Util, Comm, Rentals, Etc.	9,219	8,117	9,200	8,800	(400)	-4.3%
Travel & Training	1,323	560	2,800	1,700	(1,100)	-39.3%
Dues & Memberships	820	818	1,000	1,000	-	0.0%
Other Non-Personal	-	-	-	-	-	---
Materials & Supplies	9,948	10,004	14,750	12,250	(2,500)	-16.9%
Capital Outlay	24,864	-	-	-	-	---
Total Expenditures	**$ 813,297**	**$ 754,093**	**$ 805,960**	**$ 805,787**	**$ (173)**	**0.0%**
Revenues						
Building Permits	$ 402,347	$ 414,622	$ 450,000	$ 450,000	$ 47,653	0.0%
Sign Permits	$ 4,426	$ 8,025	$ 12,000	$ 12,000	$ 7,574	0.0%
Total Revenue	**$ 406,773**	**$ 422,647**	**$ 462,000**	**$ 462,000**	**$ 55,227**	**0.0%**
Percent Recovery	**50.02%**	**56.05%**	**57.32%**	**57.34%**		
Full - Time Positions	**8**	**8**	**8**	**8**		
Part - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Highlights

- The reduction in Material & Supplies is due to the purchase of code books in FY 2018.

GENERAL FUND – COMMUNITY PLANNING & BUILDING
PLANNING DIVISION

The Planning Division is responsible for overseeing and implementing the goals of the City's Comprehensive Plan and enforcement of the City's Unified Development Ordinance (UDO) which covers zoning, site plan, and subdivision regulations. The Division ensures that the land use of the City is in accordance with the wishes of the community and the rights of property owners as prescribed by law. Programs include:

Planning: To guide and ensure orderly development in the City by overseeing and implementing the goals of the City's Comprehensive Plan and by reviewing all new development proposals to ensure they reflect this vision.

Regulatory Processing: Assist citizens and developers through the land use and development process by providing expertise and technical assistance. Provide staff support to the Planning Commission, Architectural Review Board, Board of Zoning Appeals, and Wetlands Board.

Historic Resources: Preserve and protect the City's unique historic character by managing change to ensure the value, both economic and cultural, of historic resources is not compromised. Specific initiatives include updating and maintaining the inventory of historic resources, protecting the City's archaeological record through a comprehensive archaeology program, advising the Architectural Review Board, and expanding and updating the Historic Preservation Plan to ensure the City is engaged in the best practices for historic preservation.

Community Development: Administer the City's Community Development Block Grant (CDBG) program funding to provide qualifying City residents with housing assistance and public services to promote homeownership, maintain affordable housing stock, and reduce and prevent cases of homelessness. CDBG Funding is located in the City Grants Fund. Required local matching support is funded through a transfer from the General Fund into the City Grants Fund.

Fiscal Year 2019 Goals

- Implement the goals, policies, and initiatives of the City's Comprehensive Plan.
- Enforce the Unified Development Ordinance (zoning and subdivision regulations) to ensure that the land use of the City is in accordance with the wishes of the community and the rights of property owners as prescribed by law.

Fiscal Year 2019 Objectives

- Provide high quality professional staff support on land use to the City Council, Planning Commission, Architectural Review Board, FAMPO Technical Committee, Board of Zoning Appeals, and Wetlands Board.
- Continue work on neighborhood area plans as funded through the City's capital budget.
- Protect the character of the City and the quality of life for residential and commercial neighborhoods by fairly enforcing the provisions of the Unified Development and Nuisance Ordinances as well as other applicable statutes.
- Provide qualifying City residents with housing assistance and public services to promote homeownership, maintain affordable housing stock, and reduce and prevent cases of homelessness.

Performance Measures

Application/Permits	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 201 8 Projection	FY 2019 Projection
DESIGN REVIEW (ARB / Corridor Overlay)						
Certificate of Appropriateness	56	61	64	71	70	70
Corridor Design Review	1	5	3	4	4	4
DEVELOPMENT REVIEW						
TRC Pre-Submission Applications	45	53	51	50	55	55
Preliminary Subdivision Plat	2	2	0	1	1	1
Final Subdivision Plat	13	25	16	16	20	20
Residential Lot Grading Plan	50	88	38	83	85	85
Major Site Plan	9	13	7	9	10	10
Minor Site Plan	1	7	10	12	13	14
LAND USE APPLICATIONS (BZA / PC / Council)						
BZA Appeal / Variance	1	1	5	1	2	2
Comprehensive Plan Compliance Review	4	3	5	5	5	5
Right-of-Way Vacation	1	1	0	2	2	2
Special Exception	2	0	3	7**	7	7
Special Use Permit	14	8	5	1**	2	2
UDO Text Amendment	11	9	5	6	5	5
Zoning Map Amendment (Rezoning and Proffer Amendment)	7	2	3	3	3	3
Zoning						
Accessory Structure Permits	0*	0*	16	29	25	25

Application/Permits	FY 2014	FY 2015	FY 2016	FY 2017	FY 201 8	FY 2019
Administrative Modification	1	2	1	1	3	3
Antenna Structure	0*	0*	3	6	5	5
Certificate of Zoning Use	250	216	186	225	230	230
Determination / Verification Letters	30	37	31	16	20	20
Enforcement / Notices of Violation	85	100	120	117	120	120
Fences	52	84	69	88	90	90
Home Occupation	59	63	61	70	65	65
Non-Conforming Use, Change	2	0	2	1	1	1
Non-Conforming Use, Expansion	0	0	0	0	1	1
Sidewalk Café	9	19	12	8	10	10
Signs	110	103	105	136	140	140
Temporary Activity	19	20	25	29	30	30

Budget Summaries

Planning

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	523,882	448,643	448,515	503,000	54,485	12.1%
Fringe Benefits	217,491	183,338	191,101	210,790	19,689	10.3%
Purchased Services	80,504	26,972	26,350	24,000	(2,350)	-8.9%
Util, Comm, Rentals, Etc.	4,228	3,244	4,200	3,100	(1,100)	-26.2%
Travel & Training	11,801	8,442	7,300	8,500	1,200	16.4%
Other Non-Personal	1,512	-	-	-	-	---
Dues & Memberships	3,436	1,877	2,000	2,500	500	25.0%
Materials & Supplies	5,758	6,110	9,300	6,400	(2,900)	-31.2%
Joint Operations	-	-	-	-	-	---
Capital Outlay	3,632	1,830	22,000	1,200	(20,800)	-94.5%
Transfers	-	-	-	-	-	---
Total Expenditures	**$ 852,245**	**$ 680,458**	**$ 710,766**	**$ 759,490**	**$ 48,724**	**6.9%**
Revenues						
Rezoning Fees	4,904	2,021	6,500	1,500	(5,000)	-76.9%
Home Occupation Permits	6,200	7,700	5,000	5,000	-	0.0%
Special Use Permits	3,150	2,274	10,000	5,000	(5,000)	-50.0%
Subdivision Review Fees	13,300	7,775	20,000	25,000	5,000	25.0%
Site Plan Review Fees	97,245	135,894	75,000	80,000	5,000	6.7%
BZA Variances	3,655	2,000	3,000	3,000	-	0.0%
Certificates of Appropriateness	3,375	5,075	1,500	1,500	-	0.0%
Corridor Overlay, As Built, Perf. Guarentee		-	-	3,400	3,400	---
Total Revenue	**$ 131,829**	**$ 162,739**	**$ 121,000**	**$ 124,400**	**$ 3,400**	**2.8%**
Percent Recovery	**15.47%**	**23.92%**	**17.02%**	**16.38%**		**-3.8%**
Full - Time Positions						
General Fund	**7**	**7**	**7**	**7**		
City Grants*	**1**	**1**	**1**	**1**		
Stormwater Management*	**1**	**1**	**2**	**2**		

**The Community Development Block Grant Planner is funded through the City Grants Fund, and administers the City's Community Development Block Grant program. The two Stormwater Management Planners are funded in the Stormwater Management Fund.*

Boards & Commissions

BOARD OF ZONING APPEALS						
Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	300	-	600	300	(300)	-50.0%
Travel & Training	-	-	800	800	-	0.0%
Total Expenditures	**$ 300**	**$ -**	**$ 1,400**	**$ 1,100**	**$ (300)**	**-21.4%**

ARCHITECTURAL REVIEW BOARD						
Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	99,842	18,511	-	-	-	---
Travel & Training	-	1,384	2,000	3,600	1,600	80.0%
Materials & Supplies	-	-	-	-	-	---
Total Expenditures	**$ 99,842**	**$ 19,895**	**$ 2,000**	**$ 3,600**	**$ 1,600**	**80.0%**

CLEAN & GREEN COMM						
Expenditures		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	-	-	1,000	-	(1,000)	-100.0%
Materials & Supplies	3,932	2,927	2,000	6,400	4,400	220.0%
Total Expenditures	**$ 3,932**	**$ 2,927**	**$ 3,000**	**$ 6,400**	**$ 3,400**	**113.3%**

Significant Program Highlights

- The increase in Salaries & Wages and Fringe Benefits reflect the full years funding of a Planner position that was funded for half a year in FY 2018.
- The increase for the Architectural Review Board (ARB) is for additional training.
- The Clean & Green Commission requested additional funding to expand campaigns.

GENERAL FUND – ECONOMIC DEVELOPMENT & TOURISM

The Department of Economic Development and Tourism (EDT) works to increase tax revenues to the City through business expansion, retention, and development. Tourism development and marketing is recognized as an essential revenue generator for the City and receives emphasis beyond a traditional economic development program. Programs include:

Economic Development: Business recruitment and retention, increased and improved employment, new business establishments, earned media generation and increased revenue to the City are the primary functions of economic development. This is achieved through marketing and recruitment efforts, increased communication and advocacy, and utilizing local, state and federal business programs to the benefit of new or existing city businesses.

Tourism: Marketing to various travel segments to generate customers for City businesses including historic sites, restaurants, lodging, meeting and conference facilities, retail establishments, entertainment venues, and outdoor recreation businesses.

Fiscal Year 2019 Goals

- Attract and retain quality businesses in order to maintain the City's strong tax base and increase employment.
- Relocate EDT and Visitor Center to a more professional, modern office space.
- Consider the creation of a Convention and Visitor Bureau.
- Carefully evaluate marketing consultants for both tourism and economic development.
- Become the go-to source for business and event information through the newsletter, social media, blog and websites.
- Grow City's business tax revenue.

Fiscal Year 2019 Objectives

- Make progress on City Council priorities and Economic Development Strategic Plan.
- Increase the number of businesses that choose Fredericksburg as their business location.
- Assist in the development and redevelopment of business locations in the City.
- Improve City permitting process.
- Continue to improve website and social media presence.
- Aid projects that will improve the utilization of existing parking in the downtown and increase the parking inventory.
- Increase lodging tax revenue through tourism outreach.
- Influence travel purchase decisions to the benefit of city businesses.
- Promote Fredericksburg to groups, meetings and conventions, as well as consumers.
- Make progress toward a performing arts complex and additional sports facilities.
- Develop more special events and assist with creation of Riverfront Park.

Fredericksburg Opportunity Fund: During FY 2018, the City transferred $75,000 from the General Fund to the "Fredericksburg Opportunity Fund (Fund 226). This Fund will serve to allow the City to take advantage of economic development opportunities that arise during a fiscal year. There will need to be discussion concerning the operations of the Fund, and potential sources of funding. The budget resolution will include language appropriating the balance in this fund for use in FY 2019.

Performance Measures

	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Projected
Meals tax revenue	10,693,375	11,141,603	11,100,000	11,500,000
Lodging tax revenue	1,432,190	1,524,371	1,450,000	1,600,000
BPOL revenue	6,101,499	6,320,104	6,100,000	6,445,000
Sales tax revenue	11,176,401	11,376,302	11,350,000	11,500,000

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	570,851	532,391	512,455	535,400	22,945	4.5%
Fringe Benefits	190,892	182,247	187,428	192,028	4,600	2.5%
Purchased Services	259,686	133,638	147,000	201,000	54,000	36.7%
Util, Comm, Rentals, Etc.	8,424	9,110	15,050	11,250	(3,800)	-25.2%
Travel & Training	25,876	31,923	32,500	32,500	-	0.0%
Other Non-Personal	9,424	11,125	10,000	12,000	2,000	20.0%
Dues & Memberships	2,992	2,665	5,000	4,000	(1,000)	-20.0%
Materials & Supplies	54,281	49,627	51,100	48,100	(3,000)	-5.9%
Capital Outlay	-	509	-	-	-	---
Total Expenditures	**$ 1,122,426**	**$ 953,236**	**$ 960,533**	**$ 1,036,278**	**$ 75,745**	**7.9%**
Revenues						
Visitor Center Ticket Sales	11,514	12,095	11,000	11,000	(514)	0.0%
Visitor Center Retail Sales	24,789	21,595	23,000	23,000	(1,789)	0.0%
Total Revenue	**$ 36,303**	**$ 33,690**	**$ 34,000**	**$ 34,000**	**$ (2,303)**	**0.0%**
Percent Recovery	**3.23%**	**3.53%**	**3.54%**	**3.28%**		**-7.3%**
Full - Time Positions	**6**	**6**	**6**	**6**		
Part - Time Positions	**16**	**16**	**16**	**16**		

Significant Program Highlights

- Salaries & Wages reflecting compensation adjustment.
- The increase to purchased services is for advertising and rebranding efforts.

GENERAL FUND - FINANCE

The Department of Finance (formerly called the Department of Fiscal Affairs) manages the accounting and auditing functions for the City of Fredericksburg. This includes the centralized accounting, the centralized processing of payroll, and the processing of the City's accounts payable transactions. The City's Utility Billing functions are also coordinated by the Department of Finance; however, the funding for the Utility Billing function is located in the Water and Sewer Funds. The preparation of bills for monthly parking contract customers using the Parking Garage usage is another function performed by the Finance Department.

Accounting and Audit Preparation: The Department of Finance is responsible for keeping accurate accounting records for all City financial transactions. Finance prepares the financial reports for the City, including the reports necessary for the annual audit and the production of the City's Comprehensive Annual Financial Report (CAFR). The City's independent auditors evaluate and report on the City's efforts in this regard.

Utility Billing: The Department of Finance houses the Utility Billing function for the City, which is financed by the Water and Wastewater Operating Funds. Utility Billing prepares bills and maintains utility accounts. Field work, such as meter reading, is handled by Public Works employees, and the sending and collecting of bills is conducted by the City Treasurer. Budgetary information for Utility Billing is reflected in the Water and Wastewater Operating Fund summary tables.

Purchasing: Funding for the City's Purchasing Agent is included in the budget for Finance.

FY 2019 Goals

- Account and record all City financial transactions accurately and efficiently.
- Manage the billing, customer service and account management aspects for water, sewer and trash services.
- Implement all GASB updates in a timely manner.
- Successfully collaborate in the transition to a new ERP system.

FY 2019 Objectives

- Produce a Comprehensive Annual Financial Report that wins a Government Finance Officer Association Award.
- Assist Treasurer's office with financial reporting.
- Continue to improve tracking and data collection for utilities services.
- Revise financial policies related to travel, grants and meals.
- Implement GASB update regarding economic development incentives.
- Evaluate historic data requirements for new ERP software.
- Work with IT, Budget, Human Resources, Treasurer, and other City departments in the transition to the new ERP system.

	FY 2015 Actual	FY 2015 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate
GFOA Award	YES	YES	YES	YES	YES

Finance

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	476,352	500,337	531,370	535,200	3,830	0.7%
Fringe Benefits	189,523	195,481	232,948	226,353	(6,595)	-2.8%
Purchased Services	24,109	19,719	25,300	25,300	-	0.0%
Util, Comm, Rentals, Etc.	5,372	5,347	5,600	5,600	-	0.0%
Travel & Training	1,395	1,657	7,800	8,800	1,000	12.8%
Dues & Memberships	840	464	3,000	1,250	(1,750)	-58.3%
Materials & Supplies	7,865	6,648	5,250	6,750	1,500	28.6%
Capital Outlay	1,626	3,366	-	2,000	2,000	---
Total Expenditures	**$ 707,082**	**$ 733,019**	**$ 811,268**	**$ 811,253**	**$ (15)**	**0.0%**
Full - Time Positions						
Fiscal Affairs	**7**	**8**	**8**	**8**		
Utility Billing	**2**	**2**	**2**	**2**		

Utility Billing staff are budgeted in the water and sewer enterprise funds.

Independent Auditor

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Fringe Benefits	-	-	-	-	-	---
Purchased Services	81,728	83,505	79,500	92,450	12,950	16.3%
Materials & Supplies	-	580	-	600	600	---
Total Expenditures	**$ 81,728**	**$ 84,085**	**$ 79,500**	**$ 93,050**	**$ 13,550**	**17.0%**

Postage Machine – City Hall

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	3,066	2,964	4,000	3,600	(400)	-10.0%
Materials & Supplies	132	393	-	400	400	---
Total Expenditures	**$ 3,198**	**$ 3,357**	**$ 4,000**	**$ 4,000**	**$ -**	**0.0%**

Copy Machine – City Hall

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Util, Comm, Rentals, Etc.	14,981	18,719	16,900	18,000	1,100	6.5%
Materials & Supplies	0	1,960	3,700	3,500	(200)	-5.4%
Total Expenditures	**$ 14,982**	**$ 20,679**	**$ 20,600**	**$ 21,500**	**$ 900**	**4.4%**

Significant Budgetary Highlights

- The increase in Independent Auditor reflects the actual and anticipated cost of the independent audit.

GENERAL FUND - FIRE

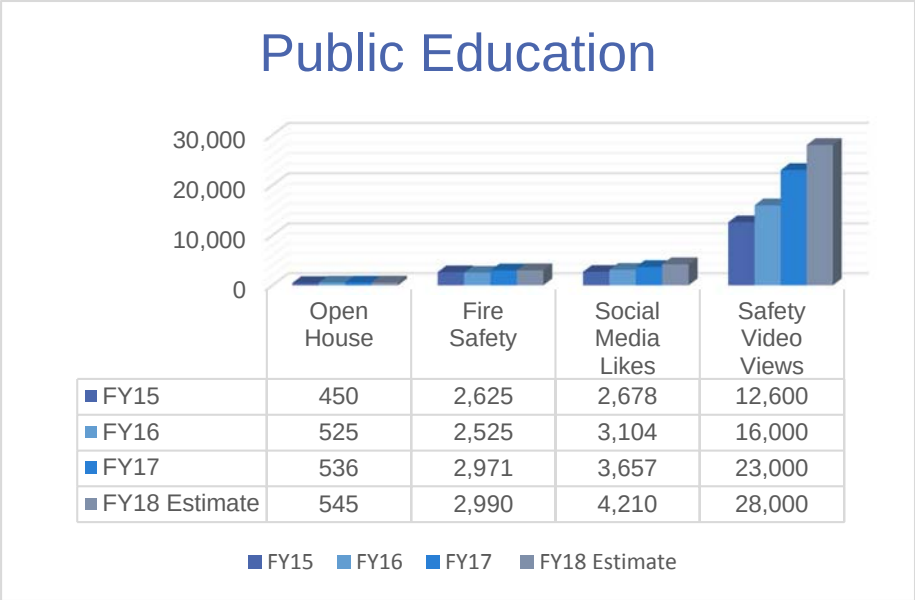
The mission of the Fredericksburg Fire Department is to enhance the quality of those who live, work or visit the City of Fredericksburg by providing highly trained and courteous personnel for rapid response to their needs. Our mission statement includes, but is not limited to, the preservation of life, property and the environment. The Fredericksburg Fire Department protects an estimated $5 billion dollars in real and personal property.

In addition to administrative staffing, there are three 24 hour shifts comprised of a Battalion Chief, Lieutenant, two Fire Sergeants, one EMS Sergeant, nine Firefighters, and two Medics. There is also a three person day Medic staff that rotates work days Monday – Friday from 5:30 am to 6:00 pm, providing the second Advanced Life Support (ALS) Medic unit for the City. Within the department there are specialty teams that include Hazmat, Dive and Water Rescue, Confined Space and Tactical EMS. All of these specialties require additional training and most can be regionally deployed.

Fire Administration: This program manages the daily operations of the Fire Department, support services staff, training, grant processes and Emergency Management. The training aspect provides in-service training for our emergency providers as well as CPR and AED training for all City staff.

Fiscal Year 2019 Goals

- Educating the public on fire safety has proven to be the best method of prevention.
- Continue education and recertification of staff in order to provide the best service possible in order to mitigate loss of life and property in the event of a fire.



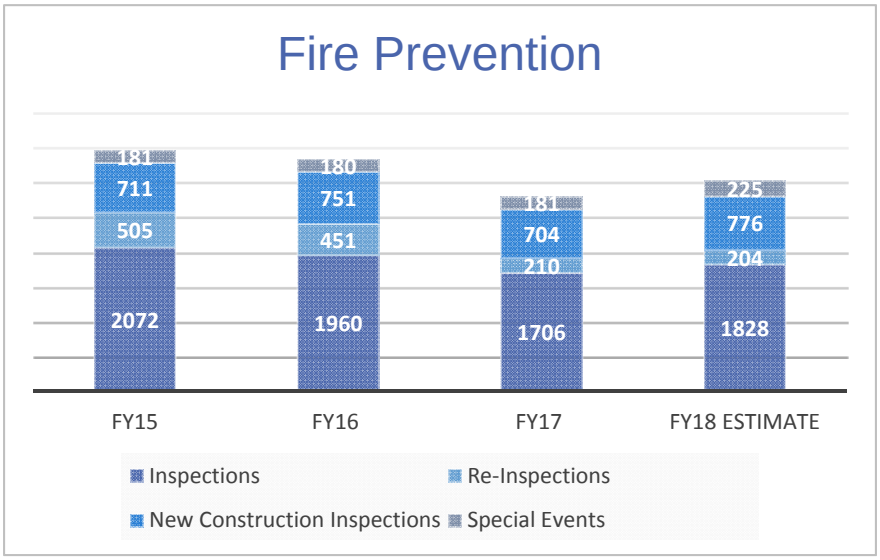
	Open House	Fire Safety	Social Media Likes	Safety Video Views
FY15	450	2,625	2,678	12,600
FY16	525	2,525	3,104	16,000
FY17	536	2,971	3,657	23,000
FY18 Estimate	545	2,990	4,210	28,000

Fiscal Year 2019 Objectives

- Use training, social media and safety videos in order to increase awareness about fire prevention.
- Provide education and recertification to ensure familiarity with new processes, building materials, vehicles and medical protocols.

- Develop a work plan for architectural and engineering services needed to locate and design a new Fire Station.

Fire Prevention: This program is responsible for all of the inspections and re-inspections required per the Statewide Fire Prevention Code, inspection of vendors at special events, the issuance of Fire Permits (yearly and special events), Fire Lane violations and the Smoke Detector Program which provides and installs smoke detectors for any City resident.



Fiscal Year 2019 Goal

- Ensure fire prevention through yearly inspections as mandated by the Virginia Statewide Fire Prevention Code.

Fiscal Year 2019 Objectives

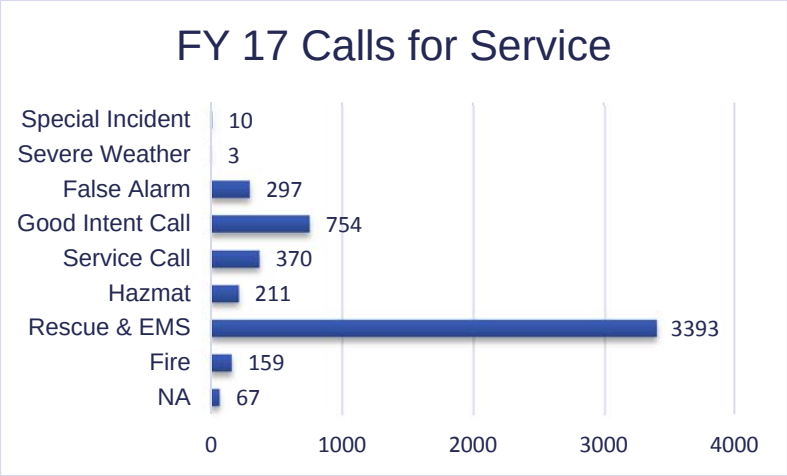
- Increase the number of inspections completed.
- Inspect and permit special events in the City to make sure residents and visitors have a safe experience.

Fire Inspections	FY15	FY16	FY17	FY18 Estimate
Inspections	2072	1960	1706	1828
Re-Inspections	505	451	210	204
New Construction	711	751	704	776
Special Events	181	180	181	225
Fire Permits	$23,500	$24,110	$24,350	$30,900

Fire Suppression The basic line of defense responding to alarms, public service calls, motor vehicle accidents, gas leaks, structure fires, emergency service lift assists, tours and public education. The Fire Suppression Division consists of three 24 hours shifts which provides fire suppression and medic assistance to City residents. Each shift consists of one Battalion Chief, one Lieutenant, two Sergeants and nine Firefighters/EMTs/Paramedics.

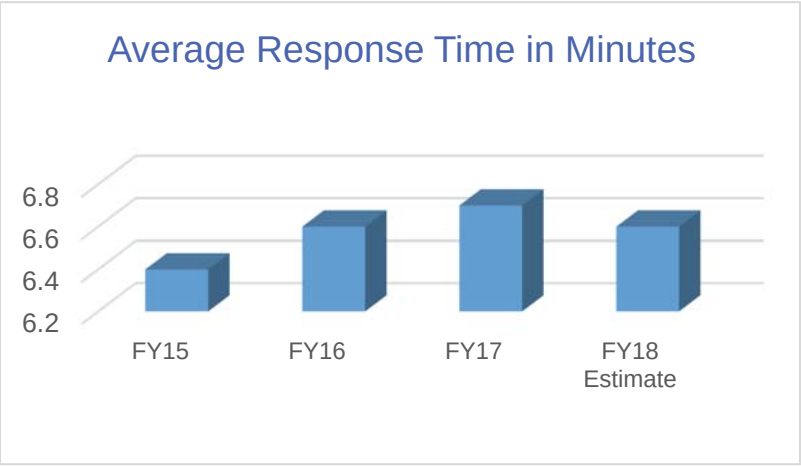
Fiscal Year 2019 Goals

- Continue safe response to calls for service within the City and mutual aid for surrounding localities while minimizing loss of property and lives and maintaining NFPA compliance.



Fiscal Year 2019 Objectives

- Maintain or decrease average response time to calls for services
- Maintain the continued decline in mutual aid call.



Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	2,956,970	2,847,750	3,018,898	2,918,180	(100,718)	-3.3%
Fringe Benefits	1,463,244	1,458,136	1,503,645	1,518,953	15,308	1.0%
Purchased Services	224,524	192,646	228,400	228,900	500	0.2%
Util, Comm, Rentals, Etc.	56,697	53,501	51,445	56,850	5,405	10.5%
Travel & Training	6,883	4,194	7,000	-	(7,000)	-100.0%
Other Non-Personal	-	-	-	-	-	---
Dues & Memberships	2,368	1,968	2,400	2,400	-	0.0%
Materials & Supplies	140,769	161,500	159,000	149,200	(9,800)	-6.2%
Joint Operations	-	-	-	-	-	---
Capital Outlay	74,242	46,906	82,000	96,612	14,612	17.8%
Transfers	-	-	-	-	-	---
Total Expenditures	**$ 4,925,697**	**$ 4,766,601**	**$ 5,052,788**	**$ 4,971,095**	**$ (81,693)**	**-1.6%**
Full - Time Positions	**44**	**44**	**45**	**45**		
Part - Time Positions*	**2**	**2**	**2**	**3**		

**Permanent part-time positions are listed. Additional part-time funding is included for certain "as needed" positions*

Significant Program Highlights

- The decrease in salaries reflects staff turnover and a reduction in over-time hours.
- For FY 2019, Travel & Training will be funded in the City Grants Fund.
- Capital Outlay includes equipment and a new vehicle for the Deputy Emergency Manager.

GENERAL FUND - FIRE
EMERGENCY MEDICAL SERVICES (EMS)

Fredericksburg Fire Department (FFD) EMS Division provides emergency medical care and transport service to the citizens of Fredericksburg and its visitors. The EMS Division also provides services through mutual aid agreements for emergency service to our neighboring counties. The fourteen positions in the EMS Division are filled by Emergency Medical Intermediates and Paramedics, who provide Advanced Life Support (ALS) medic coverage to the community. The EMS Division also employs qualified part-time personnel for coverage as needed. The EMS Division staffs two ALS units for treatment and transport and responds to over 3,000 emergency calls from Fire Station 1 and Fire Station 2. Additional Basic Life Support (BLS) may be provided by the Fredericksburg Rescue Squad during night and weekends.

Fiscal Year 2019 Goal

- Continue to strengthen 24/7 ALS coverage through the City's EMS Division.

    - The Adopted Budget includes two additional full-time Medics for FY 2019, beginning in January 2019. The total increase since FY 2014 is eight full-time positions.

Staffing Table for Fire – EMS FY 2014 - 2019

FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
8	11	13	14	14	16

    - In January 2016, one of the two units was transitioned to 24/7 ALS coverage, which provides an ALS Medic unit to the community for nights and weekends.
    - The Fire Feasibility Study released in January 2018 recommended moving a second unit to 24/7 ALS coverage due to call volume. Extending 24/7 coverage with two units has been a goal of the City for several years. Currently the second medic unit is in service for daytime hours, providing two FFD units during Monday-Friday.
    - The Fire Department should be able to transition the second unit to 24/7 coverage in the spring of 2019 with the new positions, or at the very least extend the hours of operations.

Fiscal Year 2019 Objectives

- Continue to increase the number of calls for service answered by either the Fredericksburg Fire Department EMS Division or Fredericksburg Rescue Squad in order to reduce the number of mutual aid calls and calls for assistance answered by ALS-certified Fire Suppression personnel of the Fire Department.

- Continue to provide staff support, in conjunction with our partners at Fredericksburg Rescue Squad and other providers, for special events such as the Marine Corps Half

Marathon and outdoor concerts to provide emergency medical coverage to participants and attendees.

- Develop a revised service agreement with the Fredericksburg Rescue Squad, which continues to provide essential service to the community through volunteer medics. The City greatly appreciates the continued contribution of the FRS to the community.

Performance Measure

	CY 2014	CY 2015	CY 2016	CY 2017 Estimate	CY 2018 Estimate
EMS Calls	3069	3143	3109	3460	3500

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	726,975	791,687	847,945	950,000	102,055	12.0%
Fringe Benefits	310,660	395,871	397,656	442,355	44,699	11.2%
Purchased Services	84,125	110,140	71,000	85,800	14,800	20.8%
Travel & Training	1,991	2,033	2,000	-	(2,000)	-100.0%
Other Non-Personal	50,420	46,049	52,000	52,000	-	0.0%
Materials & Supplies	70,394	72,374	109,700	105,955	(3,745)	-3.4%
Joint Operations	-	-	-	-	-	---
Capital Outlay	1,424	6,709	16,950	18,100	1,150	6.8%
Transfers	-	-	-	-	-	---
Total Expenditures	**$ 1,245,988**	**$ 1,424,863**	**$ 1,497,251**	**$ 1,654,210**	**$ 156,959**	**10.5%**
Full - Time Positions	13	14	14	16		
Part - Time Positions*	1	1	1	1		

**Permanent part-time positions are listed. Additional part-time funding is included for certain "as needed" positions*

	FY 2015	FY 2016	FY 2017	FY 2018 Est.	FY 2019 Est.
EMS Fees	$837,543	$849,174	$859,889	$900,000	$910,000

Significant Program Highlights

- For FY 2019, Travel & Training will be funded in the City Grants Fund.
- The Public Safety Capital Fund includes funding to replace a medic unit due to age and use. The cost for the replacement medic unit is $325,000.

GENERAL FUND – FIRE
HAZARDOUS MATERIALS

The Fredericksburg Fire Department Hazardous Materials Team consists of highly specialized personnel that provide assistance to other jurisdictions in emergency situations by request from the Virginia Emergency Operations Center (VEOC). The Fredericksburg team is one of 13 teams throughout the Commonwealth and covers 10 localities. The team certification levels range from the Technician (80 hours of specialized training) to the Specialist (240 of specialized training).

Fiscal Year 2019 Goal

- Continue to keep trained members certified in the highly specialized area of hazardous material response.

Fiscal Year 2019 Objective

- Secure grant funding to update Hazmat specific equipment.

Performance Measures

Hazmat	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate
Team Activations	1	3	3	4	4

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	9,184	7,357	15,000	13,000	(2,000)	-13.3%
Fringe Benefits	1,355	478	1,648	1,495	(153)	-9.3%
Purchased Services	12,730	12,438	19,500	17,300	(2,200)	-11.3%
Materials & Supplies	59	-	5,700	5,200	(500)	-8.8%
Capital Outlay	2,976	252	-	-	-	---
Total Expenditures	**$ 26,303**	**$ 20,525**	**$ 41,848**	**$ 36,995**	**$ (4,853)**	**-11.6%**
Team Activation	**5**	**6**	**6**	**6**		

Significant Program Highlights

- Budget adjustments reflect actual spending patterns.

GENERAL FUND – FIRE
PUBLIC SAFETY RADIOS

The Public Safety Radio Program is a partnership with Stafford County that allows the City to use the County's existing public safety radio system. In FY 2016, the City appropriated capital funds to purchase the radios and equipment necessary to operate on Stafford's system. The system became fully functioning in August of 2016. The system is managed by Fire Department staff, but used by the Police, Sheriff, EMS, Fredericksburg Rescue Squad as well as the Fire Department.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	-	285,000	424,605	443,520	18,915	4.5%
Util, Comm, Rentals, Etc.	-	3,708	3,819	3,934	115	3.0%
Capital Outlay	-	9,983	25,000	14,200	(10,800)	-43.2%
Total Expenditures	**$ -**	**$ 298,691**	**$ 453,424**	**$ 461,654**	**$ 8,230**	**1.8%**

Significant Program Highlights

- The increase in Purchased Services reflects the operating contract with Stafford County and the service contract with Motorola. Each of these contracts includes yearly increases.
- The Capital Outlay is for communication equipment and accessories in the Police, Fire and Sheriff's Departments.

GENERAL FUND – HUMAN RESOURCES

The Human Resources Department is responsible for a variety of activities which can be summarized as Human Resources Administration. This includes recruitment and selection, employee training, classification and compensation, administering employee grievances, and general policy formulation and administration. The City is responsible for writing, revising, and administering a variety of Human Resources policies, some of which are internal and some of which are responses to external mandates, such as the Fair Labor Standards Act or the Family and Medical Leave Act.

Fiscal Year 2019 Goals

- Compete for top area talent with effective recruitment strategies and efficient recruitment processes.
- Support the talent development of our employees through professional and career development.
- Provide for a policy review of Human Resources policies to ensure that they are adequate, up-to-date, and that management and supervisory employees are well-trained and knowledgeable on them.
- Work to improve internal communications with employees.
- Prepare for the Enterprise Resource Planning (ERP) transition and installation.
- The digitization of personnel records.

Fiscal Year 2019 Objectives

- Improve the application process for candidates to offer them the best information about an open position and a convenient way to apply.
- Review and update policies and procedures.
- Improve internal communications with employees through an employee newsletter and information technology (such as the web page).
- Increase the trainings offered employees to aid in their development.
- Begin digitizing personnel records, as possible.
- Review and improve human resource processes
    - Performance evaluations
    - Employee recognition

Performance Measures

	FY 16 Actual	FY 17 Actual	FY 18 Estimate	FY19 Projection
Applications received	5,403	2,921	2,921	3,562
Payroll Changes Processed	1,720	1,704	1,787	1,932

	FY 16 Actual	FY 17 Actual	FY 18 Estimate	FY19 Projection
Orientations	32	36	38	26

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	200,925	191,742	203,090	229,097	26,007	12.8%
Fringe Benefits	78,181	77,665	89,975	96,558	6,583	7.3%
Purchased Services	82,387	80,095	58,250	71,000	12,750	21.9%
Util, Comm, Rentals, Etc.	1,941	1,231	1,650	1,650	-	0.0%
Travel & Training	2,873	1,268	15,000	28,200	13,200	88.0%
Dues & Memberships	1,020	1,507	1,000	1,500	500	50.0%
Materials & Supplies	3,780	3,504	4,000	3,600	(400)	-10.0%
Capital Outlay	-	-	-	2,100	2,100	100.0%
Total Expenditures	**$ 371,107**	**$ 357,012**	**$ 372,965**	**$ 433,705**	**$ 60,740**	**16.3%**
Full - Time Positions	**3**	**3**	**3**	**3**		
Part - Time Positions	**0**	**0**	**0**	**1**		

Significant Program Highlights

- The FY 2019 Adopted Budget includes funding for a part-time administrative support position.
- The Fringe Benefits line increases due to the funding for an employee recognition program.
- Travel and Training includes the tuition reimbursement program for City staff and training at the Weldon Cooper Center for management staff. The increase will allow two attendees in the Senior Executive Institute program.
- Purchase Services includes increases related to hiring new employees and reflects actual spending patterns.
- The Capital Outlay line includes a computer and furniture for the new employee.

GENERAL FUND – INSURANCE

The City accounts for general liability insurance in the General Fund through a non-departmental set of accounts.

FY 2019 Goal

- The City must maintain insurance in order to protect the community against claims related to City operations. There are no positions associated with these accounts.

Performance Measures

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Worker's Comp Incurred	$363,762	$179,900	$175,836	$388,568	$162,992
Worker's Comp Loss Ratio	73.55%	35.63%	29.51%	69.00%	28.95%
General Liability Incurred	$396,310	$226,493	$483,916	$284,660	$194,306
General Liability Loss Ratio	52.98%	30.65%	60.25%	36.55%	22.69%

Note: Loss Ratio is a comparison between incurred losses and premiums paid. Because cases are kept open beyond the fiscal year, these ratios are subject to change in the future. This table is as of February 2018.

Other Post-Employment Benefits (OPEB Fund)

The City established a trust fund at the end of FY 2016 for future payment of health insurance for retirees hired before 1996 with a $1 million contribution. An additional $75,000 was contributed to the trust fund at year-end in FY 2017, which will be reflected in FY 2018 Actual numbers.

Budget Summaries

Insurance

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Fringe Benefits	-	-	522,000	30,000	(492,000)	-94.3%
Purchased Services	24,215	34,000	50,000	50,000	-	0.0%
Util, Comm, Rentals, Etc.	733,922	824,574	841,000	889,000	48,000	5.7%
Total Expenditures	**$ 758,137**	**$ 858,574**	**$ 1,413,000**	**$ 969,000**	**$ (444,000)**	**-31.4%**

OPEB

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Other Non-Personal	3,500	1,348	5,000	5,000	-	0.0%
Total Expenditures	**$ 3,500**	**$ 1,348**	**$ 5,000**	**$ 5,000**	**$ -**	**0.0%**
Revenues						
Interest on Investments						---
Earnings on Investments - AIM	52	128,316	-	-	-	---
City Contribution	1,000,000	112,000	-	-	-	---
Fund Balance			5,000	5,000	5,000	0.0%
Total Revenue	**$ 1,000,052**	**$ 240,316**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**0.0%**

Significant Program Highlights

- The City uses the Insurance set of accounts to budget reserves for Unemployment Insurance and Payment of Deductibles. These amounts are transferred to other budget accounts throughout the year as the need arises.
- The FY 2018 budget included a one-time allowance of $492,000 for health insurance close-out claims related to switching health insurance management companies. This does not need to be repeated in the FY 2019 budget, which accounts for the decline in Fringe Benefits funding in Insurance.

GENERAL FUND - INFORMATION TECHNOLOGY

The mission of the Information Technology Department is to provide secure, efficient and effective information technology systems and services to support City departments in accomplishing their missions and goals. Information Technology affects the quality of work in all departments, and every employee in their service to the citizens, businesses and visitors of the City of Fredericksburg.

Applications: IT provides comprehensive services in the research, evaluation and deployment of new application systems, support and enhancement of existing business systems, process improvement/re-engineering, systems acquisition support, project management, and day to day problem identification and resolution.

FY 2019 Goals

- Research, evaluate and deploy new application systems.
- Support and enhance existing business systems through systems acquisition support, project management, and day to day problem identification and resolution.

FY 2019 Objectives

- Complete at least 30 projects per year for City stakeholders.
- Work with stakeholders to manage the vendor selection process, subsequent contracts, project schedule, and deliverables.
- Budget for the effective and efficient implementation and maintenance of systems at the agreed upon due date and established budget at least 85% of the time.
- Develop the projects to replace the City's Enterprise Resource Platform (ERP) system.
- Coordinate implementation with impacted Departments.

Performance Measure:

	FY 2016 Actual	FY2016 Actual	FY 2018 Estimated	FY 2019 Projected
Number of Projects Completed	35	17	25	25
Percent Completed On-Time	100%	94%	90%	90%
Percent Completed within Budget	95%	94%	95%	95%

Analysis of the data: The goal for this measure is to provide high quality project management.

eGovernment - IT offers webpage design and support services for all City departments and agencies, and provides methods of communication with the public which have been expanded to include on-line fillable form submission. Citizens can pay City bills on-line and use other eServices.

FY 2019 Goal

- Maintain and continuously enhance the City's website by keeping it up-to-date and optimized, enabling citizens to communicate with the City anytime, anywhere.

FY 2018 Objective

- Enable individual departments to update citizens and other website visitors with important and current City information by providing ongoing training and support, maintaining a user-friendly content management system, and providing automated notification functionality.

Performance Measure:

	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Projected
Number of Website Visits	755,032	776,288	655,788	553,993
Citizen Outreach (Fred Alert)	6,508	8,615	10,722	12,829

Geographic Information Systems: IT provides geographical information to citizens and staff through the Internet, Intranet, desktop applications, direct system interfaces, and traditional mapping products. GIS is used for the enhancement of public safety, land development, and business systems by providing seamless access and easy methodologies to spatially view data according to geographical location.

Fiscal Year 2019 Goal

- Provide geographical information to citizens and staff through various mediums for the enhancement of public safety, land development, and business systems.

Fiscal Year 2019 Objective

- Maintain parcel information, build new data layers and access paths to aid departments in leveraging the City's GIS in service to our citizens.

Performance Measure:

	FY 2016 Actual	FY2017 Actual	FY 2018 Estimated	FY 2019 Projected
Percentage of departments using GIS	81%	86%	86%	86%
GIS Website Pageviews	154,583	153,490	149,041	144,569
Pictometry Views – (output)	3,323	11,435	4,914	5,561

Network Security: IT designs, administers, maintains, supports and optimizes the City's local and wide area network systems (including the new Citywide Fiber Network), servers and firewall; and, ensures the stability, security and integrity of all systems through the appropriate application of anti-virus and content filtering. Work involves monitoring operations of critical equipment, as well as reviewing log files and reports to prevent security breaches.

Fiscal Year 2019 Goals

- Ensure the stability, security and integrity of all systems through the appropriate application of anti-virus and content filtering.

Fiscal Year 2019 Objectives

- Prevent security breaches and meet PCI compliance, which requires all staff be trained annually on IT security.
- Maintain adequate data backups, and ensure system availability at least 98% of the time through critical security updates and policy application.

	FY 2016 Actual	FY 2017 Actual	FY2018 Estimated	FY 2019 Projected
PCI compliance quarterly reviews/scans (outcome)*	83% passed	83% passed	83% passed	100% passed
% of staff trained (output)	99%	99%	99%	99%
System uptime (outcome)	98.3%	98.8%	99.6%	99.8%

**S&B out of compliance, vendor dependent for correction*

	FY 2015 Actual	FY 2016 Actual	FY2017 Estimated	FY 2018 Projected
PCI compliance quarterly reviews/scans (outcome)	96% passed	83% passed	83% passed	100% passed
% of staff trained (output)	100%	99%	99%	99%
System uptime (outcome)	99.6%	98.3%	98.1%	99.0%

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	464,718	461,339	555,790	572,900	17,110	3.1%
Fringe Benefits	198,934	206,611	232,470	236,897	4,427	1.9%
Purchased Services	523,067	525,627	605,250	736,100	130,850	21.6%
Util, Comm, Rentals, Etc.	55,519	37,048	41,618	43,385	1,767	4.2%
Travel & Training	9,741	15,075	10,330	10,330	-	0.0%
Dues & Memberships	2,861	1,158	1,400	1,400	-	0.0%
Materials & Supplies	8,003	8,196	8,427	8,350	(77)	-0.9%
Capital Outlay	27,265	1,972	-	-	-	---
Total Expenditures	**$ 1,290,109**	**$ 1,257,026**	**$ 1,455,285**	**$ 1,609,362**	**$ 154,077**	**10.6%**
Full - Time Positions	**7**	**7**	**8**	**8**		

Significant Program Highlights

- The increase for Salaries & Wages reflects increased compensation.
- The increase in Purchased Services reflects additional maintenance service contracts, including the new ERP system, as well as yearly increases in current contracts.

GENERAL FUND – POLICE

The City of Fredericksburg Police Department is a full service law enforcement organization and is subdivided into three divisions: Patrol, Detective and Support Services. Each division is commanded by a captain who reports directly to the Chief of Police. The Office of Professional Standards is commanded by a lieutenant who reports directly to the Chief of Police as well. This office is responsible for administrative investigations and compliance with national accreditation standards. The Police Department has been awarded full accreditation by the Commission on Accreditation for Law Enforcement Agencies (CALEA) and provides continuous law enforcement protection to the community.

Patrol Division: The Patrol Division is comprised of Virginia Department of Criminal Justice Services (DCJS) certified police officers, supervisors, and specialists. It enables the Fredericksburg Police Department to provide competent and professional police services to the citizens of Fredericksburg. The Patrol Division has overall law enforcement jurisdiction within the city limits, which encompasses criminal and traffic jurisprudence outlined in the Code of Virginia and the Ordinances of the City of Fredericksburg. Additional officers assigned to the Patrol Division include Community Policing, Animal Control, Parking Enforcement, Auxiliary, K-9 and School Resource. The ancillary functions of Crisis Negotiation and the Special Equipment Tactical Team (SETT) are also under the command of the Patrol Division.

Fiscal Year 2019 Goals

- Increase Highway Safety
- Reduce Fear and Enhance Personal Safety

Fiscal Year 2019 Objectives

- Enforce high-risk driving offenses (speeding, red lights, reckless and impaired driving)
- Engage in crime prevention and safety education and reduce complaints

Performance Measures

Highway Safety	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
Speeding	1,602	1,067	1,083	1,150
Red Light	226	230	243	250
Reckless Driving	162	190	168	195
DUI	141	150	162	170

Highway Safety	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
All Accidents with Injury or Possible Injury	34	28	60	30
Impaired Driving Accidents	34	40	51	47

Personal Safety	FY2016 Actual	FY2017 Actual	FY2018 Estimated*	FY2019 Projected
Crime Prevention Classes & Events	48	57	20	50
Personal Safety Classes	38	45	20	40
Citizen-Generated Quality of Life Complaints	657	633	625	615

**This number is estimated to decline significantly because the Community Services Officer position is being transferred to a patrol squad on January 1, 2018 due to staffing shortages. This is planned to be a temporary transfer until staffing levels increase.*

Detective Division: The Detective Division supports patrol officers by providing follow-up investigations on major and specialized crime incidents. Examples of some of the crimes that are investigated by the Detective Division are homicides and suspicious deaths, sex crimes, serial assaults, burglaries, arsons, frauds, domestic violence, forgeries, worthless checks and white collar crimes. The Detective Division Commander is responsible for receiving and responding to all Freedom of Information Act requests.

Fiscal Year 2019 Goals

- Hold Offenders to Account
- Enhance Transparency

Fiscal Year 2019 Objectives

- Use investigative technology to meet or exceed the national clearance rate
- Utilize best practices in domestic violence response
- Respond to all Freedom of Information Act (FOIA) inquiries from the public in a timely manner

Performance Measures

Investigative Technology	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
DNA Submissions	24	115	120	130
LInX Usages (Number of logins)	3,303	3,158	3,200	3,250
Field Contact Entries	276	138	175	200

City Offense Clearance Rates *(National average listed with each offense category)*	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
Robbery (29%)	59%	63%	61%	61%
Aggravated Assault (53%)	79%	76%	77%	77%
Burglary (13%)	23%	41%	32%	32%
Larceny (20%)	39%	32%	35%	35%
Motor Vehicle Theft (13%)	16%	32%	24%	24%

Transparency	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
Number of FOIA Requests Received	71	107	140	160
Number of FOIA Requests Responded	71	107	140	160

Professional Standards: The purpose of the Professional Standards section is to inform all employees and the public of procedures for accepting, processing and investigating complaints concerning allegations of employee misconduct. It is the policy of the Fredericksburg Police Department that all personnel will be held accountable for, and shall follow, procedures and policies. Employees are aware of the important responsibilities and duties they have as public servants. The Fredericksburg Police Department is committed to the prompt and fair resolution of complaints.

Fiscal Year 2019 Goal Statement

- Affirm Police Legitimacy

Fiscal Year 2019 Objective

- Engage the community and uphold professional standards to affirm police legitimacy

Professional Standards Performance Measures

Legitimacy	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
Sustained Complaints Against Employees	21	19	18	20
Non-Compliant Events with Use of Force	0	0	0	0

Support Services: The Support Services Division's main purpose is to support the working functions of the Patrol Division, Detective Division and Emergency 911 Center. It is primarily comprised of non-sworn personnel responsible for payroll, supply, evidence storage, training, records retention, data entry, crime analysis and applicant processing.

Animal Control: The City contracts with Spotsylvania County for animal control services and use of the Animal Shelter. A project requesting improvements to the Animal Shelter is included in the CIP.

Budget Summary

Police

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	4,554,702	4,513,301	4,772,734	4,857,286	84,552	1.8%
Fringe Benefits	2,235,009	2,418,810	2,420,344	2,457,731	37,387	1.5%
Purchased Services	213,608	208,819	200,840	210,250	9,410	4.7%
Util, Comm, Rentals, Etc.	156,426	158,601	161,875	170,175	8,300	5.1%
Travel & Training	41,847	34,120	47,615	44,115	(3,500)	-7.4%
Other Non-Personal	4,410	5,713	2,500	5,000	2,500	100.0%
Dues & Memberships	5,444	4,641	5,525	5,525	-	0.0%
Materials & Supplies	291,386	304,013	318,985	332,500	13,515	4.2%
Joint Operations	36,000	37,000	37,000	37,000	-	0.0%
Capital Outlay	226,859	224,179	145,125	157,450	12,325	8.5%
Transfers	-	-	-	-	-	---
Total Expenditures	**$ 7,765,694**	**$ 7,909,197**	**$ 8,112,543**	**$ 8,277,032**	**$ 164,489**	**2.0%**
Revenues						
State Assistance - HB 599	778,544	803,612	810,000	810,000	31,456	0.0%
Total Revenue	**$ 778,544**	**$ 803,612**	**$ 810,000**	**$ 810,000**	**$ 31,456**	**0.0%**
Percent Recovery	**10.03%**	**10.16%**	**9.98%**	**9.79%**		**-2.0%**
Full - Time Positions	**80**	**80**	**80**	**81**		**1.3%**
Part - Time Positions	**6**	**6**	**6**	**6**		**0.0%**

**Permanent part-time positions are listed. Additional part-time funding is included for certain "as needed" positions*

Animal Control

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	120,000	121,400	123,540	124,103	563	0.5%
Total Expenditures	**$ 120,000**	**$ 121,400**	**$ 123,540**	**$ 124,103**	**$ 563**	**0.5%**

Significant Program Highlights

- Salaries & Wages includes the addition of a new officer beginning January 1st.
- An increase in overtime is necessary as new officers are trained. The Police Department has experienced higher than usual turnover. Although the Police Department expects to be fully staffed by the end of FY 2018, overtime will be required while new officers complete mandatory training, much of which will occur in FY 2019.
- Capital Outlay also includes funding for software and five police vehicles.
- The increase for Animal Control is based on the renewal of the animal shelter contract.

GENERAL FUND – POLICE
E911

The City of Fredericksburg provides an emergency communications center that serves as the initial point of contact for public safety calls for the City, including police, fire and emergency medical services. The Police Department operates and maintains a modern state-of-the-art public safety communications system, appropriately identified as the "Fredericksburg Emergency Communications Center". The communications center is a consolidated environment that coordinates the response efforts for Police, Fire, and Emergency Medical Services within the City limits, as well as to areas surrounding the City through mutual aid agreements. High quality equipment and personnel serve to enhance the ability of the center to maximize the response of public safety personnel and equipment in meeting the needs of the service area.

The Emergency Communications Center is staffed by state-certified communications personnel and provides twenty-four (24) hour telephone access for emergency and non-emergency requests for service.

Fiscal Year 2019 Goal

- Effectively and efficiently process calls in the E-911 Communications/Public Safety Answering Point (PSAP)

Fiscal Year 2019 Objective

- Process calls as outlined in national standards

Calls Dispatched	FY2016 Actual	FY2017 Actual	FY2018 Estimated	FY2019 Projected
% Under 2 minutes*	96.8%	97.3%	99.0%	99.1%
% Under 6 minutes*	79.6%	76.8%	82.0%	82.0%
Answer 95% Calls within 15 seconds	99.7%	99.6%	99.8%	99.9%
Answer 99% Calls within 40 seconds	100%	100%	100%	100%
Answer 90% Calls within 10 Seconds (busy day/hour)	98.7%	92.2%	99.0%	99%
Forward 80% to Dispatch within 60 seconds**	87.5%	89.8%	90.0%	91%
Forward 90% to Dispatch within 90 seconds^	90.6%	90.6%	90.0%	90%
Forward 95% to Dispatch within 106 seconds**	97.4%	98.4%	98.0%	98%
Forward 99% to Dispatch within 120 seconds^	94.1%	95.6%	96.0%	97%
Dispatch 90% Calls within 60 seconds+	88.5%	89.8%	90.0%	90%

Emergency calls include all police events

*Number includes only "Law" and excludes the following types of calls: cancelled, delayed, paperwork supplements, document service, other, phone messages, transport (extraditions), BOLO, utilities, parking, police information, police advice, funeral escorts, or self-initiated and telephonic reports as sources. All Fire/EMS events are considered emergency dispatch.

**Excludes the following types of calls: HAZMAT, Suicide, Shooting Injury, Stabbing, Confined Space, Vertical Rescue, Water Rescue, Trench Rescue, Aircraft Standby, Standby and Mental Subject.

^Includes only the following types of calls: HAZMAT, Suicide, Shooting Injury, Stabbing, Confined Space, Vertical Rescue, Water Rescue, Trench Rescue, Aircraft Standby, Standby and Mental Subject.

+ Excludes cancelled calls

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	824,242	842,970	874,173	902,620	28,447	3.3%
Fringe Benefits	321,253	394,322	402,257	405,814	3,557	0.9%
Purchased Services	41,534	9,583	53,385	53,385	-	0.0%
Util, Comm, Rentals, Etc.	42,633	42,306	46,000	46,000	-	0.0%
Travel & Training	5,932	4,140	6,000	6,000	-	0.0%
Materials & Supplies	8,466	6,775	8,350	8,350	-	0.0%
Capital Outlay	21,370	120	-	-	-	---
Total Expenditures	**$ 1,265,431**	**$ 1,300,215**	**$ 1,390,165**	**$ 1,422,169**	**$ 32,004**	**2.3%**
Full - Time Positions	**16**	**17**	**17**	**17**		
Part - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Highlights

- The increase in Salaries and Wages and Fringe Benefits reflect increases in compensation and overtime.

GENERAL FUND - PARKS, RECREATION & EVENTS ADMINISTRATION

The mission of the Fredericksburg Parks, Recreation and Events Department (PRE) is to enhance the lives of our citizens by providing a diverse package of recreation and park opportunities. The Administration Division of the PRE provides the administrative basis for the overall department, with offices located in the Dorothy Hart Community Center. The Administration Division also provides staff support to the City's Recreation Commission and beginning in FY 2018 the Art Commission.

Fiscal Year 2019 Goals

- Evaluate the City's park and recreation assets with a goal of prioritizing investments moving forward.

- Work with the Recreation Commission, the Art Commission, City Council, and the City Manager's Office to continue to manage the affairs of the Parks, Recreation, and Events Department, in a way that provides quality recreational opportunities at affordable fees to the community.

- Work with the Recreation Commission, the City Council, the City Manager's Office and others to administer the operations and maintenance of the City's parks system.

Fiscal Year 2019 Objectives

- Manage the development of a Master Plan / Strategic Plan for PRE which will evaluate assets, plan for park development and address how best to meet the desire for recreational programming.

- Continue to provide program information and updates to the community and program participants through the use of the City's website, the alert system, social media, traditional catalogs and flyers, and other methods.

- Continue to provide overall management to PRE Special Events and Special Programs, including but not limited to:
    - Christmas Parade

- Farmer's Market
- Downtown 31 (This program features a variety of events during December and includes New Year's Eve activities.)

- Facilitate other third party hosted events held within the City including, but not limited to:
  - Marine Corps Half Marathon
  - Oktoberfest
  - Heritage Festival

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	394,306	380,344	385,375	389,400	4,025	1.0%
Fringe Benefits	140,310	143,196	125,823	125,829	6	0.0%
Purchased Services	9,325	16,414	18,700	19,600	900	4.8%
Util, Comm, Rentals, Etc.	55,935	44,711	46,000	40,200	(5,800)	-12.6%
Travel & Training	6,309	8,834	6,000	7,200	1,200	20.0%
Other Non-Personal	12,588	18,252	14,000	19,000	5,000	35.7%
Dues & Memberships	912	1,424	3,000	2,000	(1,000)	-33.3%
Materials & Supplies	9,834	13,120	12,500	12,500	-	0.0%
Capital Outlay	5,115	-	-	-	-	---
Total Expenditures	**$ 634,636**	**$ 626,295**	**$ 611,398**	**$ 615,729**	**$ 4,331**	**0.7%**
Full - Time Positions	**4**	**4**	**4**	**4**		

Significant Program Highlights

- No significant changes

GENERAL FUND – PARKS, RECREATION & EVENTS AQUATICS

The Doris E. Buffet Pool, formerly the Dixon Aquatics Facility, is located in Dixon Park and includes a pool with a zero-depth entry area, lap pool, waterslide, bath house, concession area, outdoor pavilion, and sunbathing area. The facility is available for general use, water classes, swimming lessons, special events and rentals for private events. City Council declared that City residents were to be admitted to the Facility free of charge. Non-city residents are still required to pay an admission fee.

Fiscal Year 2019 Goal

- Provide a safe and fun environment for pool attendees during the summer season.

Fiscal Year 2019 Objective

- Ensure the safety, welfare and security of residents and visitors who utilize Dixon Pool by maintaining certifications of "C.P.R. for the Professional Rescuer" for all guards.

Performance Measure

Aquatics Metrics	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
City Attendees	15,372	12,812	13,700	13,674
Non-City Attendees	4,058	3,064	3,700	3,151
Swimmers in Swim Lessons	330	327	345	350

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	78,066	80,251	80,000	82,500	2,500	3.1%
Fringe Benefits	7,827	7,904	8,120	8,111	(9)	-0.1%
Purchased Services	3,261	6,705	7,000	10,000	3,000	42.9%
Util, Comm, Rentals, Etc.	18,494	21,693	19,500	20,500	1,000	5.1%
Travel & Training	300	1,429	500	1,000	500	100.0%
Materials & Supplies	15,714	22,095	16,300	22,300	6,000	36.8%
Capital Outlay	3,558	1,805	10,000	18,000	8,000	80.0%
Total Expenditures	**$ 127,220**	**$ 141,882**	**$ 141,420**	**$ 162,411**	**$ 20,991**	**14.8%**
Revenues						
Admission Fees	36,771	$ 34,337	$ 30,000	$ 30,000	$ (6,771)	0.0%
Concession Revenue	1,057	1,007	2,500	2,500	1,443	0.0%
Program Fees	7,540	6,161	5,000	5,000	(2,540)	0.0%
Donations	49,720	59,057	50,000	50,000	280	0.0%
Total Revenue	**$ 95,088**	**$ 100,562**	**$ 87,500**	**$ 87,500**	**$ (7,588)**	**0.0%**
Percent Recovery	**74.74%**	**70.88%**	**61.87%**	**53.88%**		

Significant Program Highlights

- Increases in Material and Supplies and Purchased Services are for costs associated with repairs and maintenance of the pool
- Capital Outlay includes the replacement of pool features, lounge chairs, concession tables, chairs, and umbrellas. It also includes the addition of a shade structure at entry gate area.

GENERAL FUND – PARKS, RECREATION & EVENTS
PARK MAINTENANCE

Fredericksburg Parks, Recreation & Events Division of Park Maintenance supports parks and greenspaces throughout the City. The duties of Park Maintenance include:

- All logistical and operational support for park operations,
- Maintenance, landscaping of parks and City facilities,
- Event support, and
- Marina operations.

These efforts are supported by nine full-time, seventeen part time, and six seasonal employees though two programs: Park Maintenance Program and Motts Run Reservoir.

Park Maintenance: Staff in this program is responsible for park maintenance, landscaping and gardening at 59 beautification sites and 31 park and green space locations throughout the City. Other duties include opening, closing and routine maintenance of the Dixon Park Pool; athletic field and sports turf management; and calibration of irrigation systems at Dixon Park, Dixon Park Pool and Snowden Park.

Fiscal Year 2019 Goals

- Maintain the standards, as set forth by the National Recreation & Park Society (NRPA) for grounds maintenance in a park setting to include both structured and non-structured program activities.
- To clearly and consistently identify those parks, trails, and green spaces that are maintained by the Department and to present those in the most appealing condition to both citizens and visitors.

Fiscal Year 2019 Objectives

- To administer the newly created preventative maintenance and equipment replacement schedule for all inventoried equipment.
- To complete the update to lighting at Memorial Park.
- To install a restroom building at Memorial Park.
- To work with Fredericksburg Area Trail Management and Users Group to maintain and promote the mountain bike trails at Motts Run Reservoir.

Performance Measures

Parks Maintenance Metrics	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
Acres of Parks	1,168	1,168	1,168	1,168
Acres of Turf Mowed	198	200	200	198
Hours of Support for Special Events	1,020	1,020	1,210	1,270
Miles of Trails	23.2	23.2	23.2	23.2

Motts Run Reservoir: The staff at the Motts Run Reservoir program operate and maintain a marina and nature center. Marina operations include fishing docks as well as boat, canoe and kayak rentals. The nature center program includes the nature center building and play space; a small amphitheater; and a wide variety of hiking trails and mountain biking trails. In addition to City employees, a significant number of volunteers contribute to the success of the Motts Run Reservoir program. Starting with the FY 2018 budget, the Motts Run Reservoir will be tracked separately from general Parks Maintenance.

Performance Measures

Motts Run Reservoir Metrics	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
Boat Rentals	2,210	2,419	2,500	2,500
Fishing Passes Sold	2,280	2,749	2,800	2,800
Volunteer Hours in the Nature Center	310	310	350	350

Accomplishments:

- Completion of the Snowden Park project.
- Completion of renovation at the Memorial Park tennis and pickle ball courts, resulting in a greater number of pickle ball court options for this growing program.
- Installation of a pre-fabricated restroom building at Hurkamp Park.
- Completion of renovations at the handicapped pier at Motts Run Reservoir.

Budget Summaries

Park Maintenance

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	586,072	522,537	541,103	573,900	32,797	6.1%
Fringe Benefits	232,055	233,858	229,477	234,553	5,076	2.2%
Purchased Services	67,794	65,838	62,900	70,000	7,100	11.3%
Util, Comm, Rentals, Etc.	80,244	90,004	72,500	85,000	12,500	17.2%
Travel & Training	2,048	2,224	1,500	2,000	500	33.3%
Dues & Memberships	1,020	1,440	1,250	1,500	250	20.0%
Materials & Supplies	119,297	127,126	139,500	141,000	1,500	1.1%
Joint Operations	-	-	-	-	-	---
Capital Outlay	44,974	48,003	23,500	43,750	20,250	86.2%
Total Expenditures	**$ 1,133,504**	**$ 1,091,031**	**$ 1,071,730**	**$ 1,151,703**	**$ 79,973**	**7.5%**
Full - Time Positions	**9**	**9**	**9**	**9**		
Part - Time Positions*	**8**	**3**	**3**	**3**		

Salaries and Wages includes funding for seasonal employees.

Motts Run Reservoir

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	-	76,278	50,000	70,000	20,000	40.0%
Fringe Benefits	-	9,677	3,825	5,355	1,530	40.0%
Purchased Services	-	1,300	3,600	3,600	-	0.0%
Util, Comm, Rentals, Etc.	-	1,100	4,500	1,500	(3,000)	-66.7%
Travel & Training	-	-	500	500	-	0.0%
Materials & Supplies	-	8,005	4,000	11,500	7,500	187.5%
Capital Outlay	-	-	8,500	22,800	14,300	168.2%
Total Expenditures	**$ -**	**$ 96,360**	**$ 74,925**	**$ 115,255**	**$ 40,330**	**53.8%**
Revenues						
Marina & Landing Fees	-	49,143	45,000	45,000	45,000	0.0%
Total Revenue	**$ -**	**$ 49,143**	**$ 45,000**	**$ 45,000**	**$ 45,000**	**0.0%**
Percent Recovery		**51.00%**	**60.06%**	**39.04%**		
Part - Time Positions (seasonal)		**5**	**5**	**5**		

Significant Program Highlights

- Beginning in FY 2017 the Park Maintenance and Motts Run Reservoir budgets were separated.
- Salaries and Wages for Maintenance includes $21,000 of overtime.
- Part-time salaries for Motts increased by $20,000 based on the hours the facility is open.
- The increase in Util, Comm, Rentals, Etc. line reflects expected spending on electricity, telecommunications, water and sewer.
- Materials & Supplies for Motts includes replacement of a pier.
- The Capital Outlay line for General Maintenance includes a Z-turn mower, playground mats and other equipment replacements.
- The Capital Outlay budget for Motts includes roof repairs and replacement of an ATV for Maintenance, Jon Boats, and other equipment.

GENERAL FUND – PARKS, RECREATION & EVENTS SUPERVISION

The Supervision Division of the Parks, Recreation and Events includes leisure and nature programming, sports and wellness programming, as well as event management and support. The Dorothy Hart Community Center is the primary location for indoor programs, but programs are also held at 22 additional locations throughout the community, including Alum Spring Park, the Motts Nature Center, area schools, local parks and private facilities. In addition, the Department administers grant funded programs, which may vary from year to year, but typically include:

- Downtown 31
- The Fredericksburg Arts Commission,
- The Farmers' Market,
- Hurkamp Park – Picnic in the Park, and
- Midnight Madness.

Program supervisors are augmented by part-time personnel and contracted services. Volunteers are also a major resource, especially as coaches in our youth sports programs and at the Motts Reservoir Nature Center.

Fiscal Year 2019 Goal

- Plan and provide both creative and in-demand programming for all ages in the areas of leisure, nature, athletic, fitness, and aquatics programming.

Fiscal Year 2019 Objectives

- Continue to evaluate program offerings on an ongoing basis to introduce new programs and continue successful programs, while at the same time eliminating unsuccessful offerings for the general public.
- Administer the youth and adult sports programs, leisure programs, nature and other educational programs, and similar recreation programs.
- Continue cooperative efforts with the Fredericksburg City Public Schools to enhance program offerings for the community.
- To work with the Arts Commission to continue to bring art, in its many forms, to the City through the Public Sculpture initiative, as well as through event programming.
- To expand on the current Parks, Recreation & Events catalog to include a City-wide newsletter section for all residents, which coincides with the City Manager's vision for open communication with residents and businesses.

- Continue the Summer Food Truck program in cooperation with Fredericksburg City Schools to serve all city children and their families

Performance Measures

Supervision Metrics	FY 16 Actual	FY 17 Actual	FY 18 Projected	FY 19 Projected
Number of Programs	377	386	415	424
Number of Program Participants	8,421	8,556	10,000	10,000
Special Events Supported	226	270	285	285

Budget Summary

	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	361,968	381,785	380,219	397,250	17,031	4.5%
Fringe Benefits	116,986	134,956	143,051	142,070	(981)	-0.7%
Purchased Services	136,109	129,421	152,500	157,500	5,000	3.3%
Util, Comm, Rentals, Etc.	100	140	2,250	2,250	-	0.0%
Travel & Training	6,118	4,709	5,500	5,500	-	0.0%
Dues & Memberships	1,525	2,104	2,400	2,400	-	0.0%
Materials & Supplies	75,281	73,093	67,200	90,575	23,375	34.8%
Capital Outlay	-	-	30,000	7,000	(23,000)	-76.7%
Total Expenditures	**$ 698,088**	**$ 726,209**	**$ 783,120**	**$ 804,545**	**$ 21,425**	**2.7%**
Revenues						
Admission Fees	358,691	378,253	375,000	395,000	16,309	5.3%
Total Revenue	**$ 358,691**	**$ 378,253**	**$ 375,000**	**$ 395,000**	**$ 16,309**	**5.3%**
Percent Recovery	**51.38%**	**52.09%**	**47.89%**	**49.10%**		**2.5%**
Full - Time Positions	**5**	**5**	**5**	**5**		
Part - Time Positions*	**3**	**3**	**3**	**4**		

Salaries and Wages includes funding for seasonal employees.

Significant Program Highlights

- The Special Events coordinator was moved to PRE from Economic Development and in now reflected in the PRE Salary & Wages line.
- The increase in Materials and Supplies is for new programs and is offset by an increase in revenues.
- The reduction in Capital Outlay is due to a replacement vehicle being included in FY 2018.

GENERAL FUND – PUBLIC WORKS ENGINEERING & ADMINISTRATION

Engineering & Administration handles the management of the day to day operations of the Public Works Department, as well as project engineering and design; contract administration; and, construction supervision and inspection for public works projects. In addition to the management of the day to day operations of the Public Works Department, including

- Bridge maintenance
- Street maintenance
- Sidewalk maintenance
- Street lighting
- Water and sewer utilities
- Operation of the wastewater treatment
- Storm water maintenance and improvements
- Solid waste management
- Landfill post-closure maintenance and monitoring
- Tree maintenance
- Watershed property management
- Railroad spur maintenance

Engineering and Administration reviews requests for special use of public streets including placement of dumpsters, handicap parking spaces, utility permits, reserved parking for special events and maintenance related activities. The division also provides support for numerous events and responds to citizen concerns regarding public works services.

The City maintains a rail spur in the Battlefield Industrial Park that provides dependable rail service to the businesses in the Industrial Park. The spur is located on property owned by the City. The funds in this budget are used to maintain and repair the spur.

Fiscal Year 2019 Goal

- To manage and oversee all aspects of the public works operations with a specific focus on engineering and capital project management.

Fiscal Year 2019 Objectives

- Complete FY19 Asphalt-Concrete Rehabilitation Program.
- Construct a new pedestrian bridge on the Rappahannock River/Embrey Dam trail.
- Construct a new pedestrian bridge connecting Area 3 and Area 4 of VCR Trail.
- Complete pedestrian bump-outs at various intersections.
- Rappahannock Canal debris and tree cleanup, repair of aeration system and water quality monitoring.

Budget Summary

Engineering and Administration

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	547,070	512,178	518,510	542,400	23,890	4.6%
Fringe Benefits	224,614	219,231	219,890	220,107	217	0.1%
Purchased Services	79,454	35,735	76,850	76,850	-	0.0%
Util, Comm, Rentals, Etc.	8,104	7,496	9,000	9,000	-	0.0%
Travel & Training	4,247	3,778	4,400	4,600	200	4.5%
Dues & Memberships	675	800	1,350	1,350	-	0.0%
Materials & Supplies	4,003	9,889	4,700	5,050	350	7.4%
Capital Outlay	-	750	22,000	-	(22,000)	-100.0%
Total Expenditures	**$ 868,165**	**$ 789,857**	**$ 856,700**	**$ 859,357**	**$ 2,657**	**0.3%**
Full - Time Positions	**7**	**7**	**7**	**7**		

Industrial Rail Spur

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	-	13,099	15,500	15,500	-	0.0%
Total Expenditures	**$ -**	**$ 13,099**	**$ 15,500**	**$ 15,500**	**$ -**	**0.0%**

Significant Program Highlights

- The increase in Salaries & Wages reflects increases in compensation.
- The Capital Outlay line decreased because the replacement of the pool car was included in the FY 2018.
- The City uses surplus motor fuels taxes to help fund the rail line maintenance.

GENERAL FUND - PUBLIC WORKS
PUBLIC FACILITIES

The Public Facilities Division of the Public Works Department is responsible for the operational and logistical support of building management and facility maintenance activity. The Division is responsible for the operation and maintenance of the Facility Management System, which monitors and controls, via computer interface, all heating, ventilation, and air conditioning (HVAC) systems in twelve key City buildings. It is also responsible for the total and first-line preventive maintenance of 30 City-owned and operated buildings as well as scheduling and monitoring all contract maintenance performed by building maintenance contractors. This division also manages the materials distribution network and inventory control for all building maintenance and janitorial supplies. It performs all custodial activity in City buildings, and operates the City's 24-hour / 7 day per week Work Order Control System.

Fiscal Year 2019 Goals

- Maintain the standards, as set forth by the International Facility Management Association (IFMA) for building maintenance in a municipal setting.
- Plan and provide the routine cleaning of City buildings to achieve the standard of care and to make City buildings clean and accessible for citizens as well as staff.

Fiscal Year 2019 Objectives

- Ensure that the proper equipment for maintenance is either in inventory or can be contracted.
- Evaluate the forecasted work to see which approach would be most efficient – contracted service or staff performance.
- Identify repairs as they arise in order to maintain the City's buildings and other facilities in good condition.
- Coordinate with the Central Rappahannock Regional Library the maintenance of the City-owned downtown library.
- Oversee Public Facilities projects, including the Executive Center, Bass Ellison, the downtown Library and City Hall.

Performance Measures

	FY 15 Actual	FY 16 Actual	FY 17 Estimate	FY 18 Projected
Public Facilities				
Buildings Maintained	31	32	32	32
Square Ft Maintained	511,175	528,219	528,219	528,219
Square Ft Cleaned	287,842	232,112	232,112	232,112
Routine Work Orders	1,256	1,310	1,310	1,310
Emergency Work Orders	190	200	175	170
Courthouse Facilities				
Square Ft Cleaned	-	93,782	93,782	93,782
Routine Work Orders	-	25	25	25
Emergency Work Orders	-	2	2	2

Budget Summaries

Public Facilities

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	663,819	594,708	686,409	714,900	28,491	4.2%
Fringe Benefits	276,877	305,093	352,565	331,780	(20,785)	-5.9%
Purchased Services	496,048	427,514	441,350	444,000	2,650	0.6%
Util, Comm, Rentals, Etc.	493,532	445,338	516,107	506,000	(10,107)	-2.0%
Travel & Training	5,599	2,546	6,000	5,100	(900)	-15.0%
Other Non-Personal	21,837	20,902	21,920	22,420	500	2.3%
Dues & Memberships	99	-	500	500	-	0.0%
Materials & Supplies	144,555	96,120	123,200	130,200	7,000	5.7%
Joint Operations	-	-	-	-	-	---
Capital Outlay	38,198	37,799	114,840	93,250	(21,590)	-18.8%
Transfers	-	-	-	-	-	---
Total Expenditures	**$ 2,140,562**	**$ 1,930,018**	**$ 2,262,891**	**$ 2,248,150**	**$ (14,741)**	**-0.7%**
Full - Time Positions	**13**	**13**	**13**	**13**		
Part - Time Positions	**6**	**6**	**6**	**7**		

Public Facilities – Courthouse Maintenance

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	-	40,082	18,300	19,400	1,100	6.0%
Fringe Benefits	-	8,187	1,400	1,400	-	0.0%
Purchased Services	-	96,753	162,760	173,000	10,240	6.3%
Util, Comm, Rentals, Etc.	-	108,105	98,000	124,000	26,000	26.5%
Materials & Supplies	-	20,052	7,550	9,550	2,000	26.5%
Total Expenditures	**$ -**	**$ 273,179**	**$ 288,010**	**$ 327,350**	**$ 39,340**	**13.7%**

Public Facilities – Train Station

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	-	300	-	-	-	---
Fringe Benefits	-	30	-	-	-	---
Purchased Services	9,200	29,308	62,280	74,000	11,720	18.8%
Util, Comm, Rentals, Etc.	12,210	10,361	12,500	12,000	(500)	-4.0%
Materials & Supplies	4,571	2,570	5,000	5,000	-	0.0%
Total Expenditures	**$ 25,981**	**$ 42,570**	**$ 79,780**	**$ 91,000**	**$ 11,220**	**14.1%**

Downtown Branch Library Maintenance

Expenditures		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	-	-	-	109,578	109,578	---
Util, Comm, Rentals, Etc.	-	-	-	68,500	68,500	---
Materials & Supplies	-	-	-	15,653	15,653	---
Capital Outlay	-	-	-	11,500	11,500	---
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ 205,231**	**$ 205,231**	**---**

Significant Program Highlights

- The budget for Public Facilities increased 1.4% over FY 2018 (excluding Library Maintenance). Expenses have shifted between cost centers to better reflect the costs of maintaining those facilities.
- An additional part-time custodian is included in the FY 2019 Adopted Budget.

- The City assumed maintenance responsibility for the downtown branch beginning in FY 2018.
- The Capital Outlay includes:
  - Exec Plaza – Stair treads
  - City Hall - Locks
  - DHCC - Fire Alarm Panel
  - DHCC - Replace Carpet and Tile
  - City Shop - Doors, Siding, Flooring
  - Library - HVAC
  - Library - Painting North Windows

GENERAL FUND – PUBLIC WORKS
RECYCLING COLLECTION

The recycling crew provides weekly curbside service for approximately 5,500 customers. Currently, the collected recyclable materials are delivered to the Rappahannock Regional Landfill in Stafford County. Refuse customers are issued wheeled recycling carts. Residents who do not subscribe to the City's refuse program have the option to participate in recycling by using City issued bins or the Belman Road facility.

Fiscal Year 2019 Goal

- Continue to utilize single-stream recycling methods to serve the City of Fredericksburg while using both curbside and roll out cart collection methods.

Fiscal Year 2019 Objectives

- Continue to educate the public on best recycling practices and the identification of single stream recyclable materials versus non-recyclable materials.
- Continue to generate more interest and increase participation in recycling program.
- Continue to reduce refuse taken to the regional landfill for disposal.

Performance Measures

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Projected
Single Stream Recycling (tons)	824	979	937	950	950

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	75,395	68,124	80,655	78,950	(1,705)	-2.1%
Fringe Benefits	52,176	50,567	47,767	47,468	(299)	-0.6%
Util, Comm, Rentals, Etc.	480	160	-	-	-	---
Materials & Supplies	11,549	15,706	9,700	9,070	(630)	-6.5%
Total Expenditures	**$ 139,601**	**$ 134,557**	**$ 138,122**	**$ 135,488**	**$ (2,634)**	**-1.9%**
Full - Time Positions	**2**	**2**	**2**	**2**		

Significant Program Highlights

- Salaries & Wages reflect staff turnover.

GENERAL FUND – PUBLIC WORKS
REFUSE (DISPOSAL)

Included in the budget for Refuse Disposal are tipping fees to the Rappahannock Regional Solid Waste Management Board (R-Board), which runs a landfill in Stafford County, and monitoring costs for a closed City owned landfill.

The R-Board is a joint operation of the City and Stafford County. Stafford County serves as the fiscal agent for R-Board operations. The City issued bonds on behalf of the R-Board in FY 2016 to build a new cell at the landfill. Debt service is supported by R-Board revenues. Recently enacted flow control ordinances in the City and Stafford County are expected to positively impact R-Board operations.

The City owns a closed landfill on Cool Springs Road in Stafford County. Although no waste is received at this facility, the City must maintain the facility to federal and state environmental standards. This primarily takes the form of operation and maintenance of the methane gas monitoring and extraction system and performing groundwater inspections as required by the Virginia Department of Environmental Quality.

R-Board Landfill (Active)

Fiscal Year 2019 Goal

- Assist as necessary in the operation and oversight of the R-Board landfill to restore the financial balance sheet of the R-Board landfill.

Fiscal Year 2019 Objectives

- Continue efforts of accurately tracking material and tipping weights with R-Board.

Cool Springs Landfill (Closed)

Fiscal Year 2019 Goal

- Perform maintenance of the Cool Springs Landfill.

Fiscal Year 2019 Objectives

- Continue monitoring of gas levels and performing groundwater inspections as required by Department of Environmental Quality.
- Continue to make improvements to minimize leachate problems and perform maintenance to landfill site and burner unit.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	125,661	134,757	133,650	118,650	(15,000)	-11.2%
Util, Comm, Rentals, Etc.	3,085	3,328	2,600	2,500	(100)	-3.8%
Materials & Supplies	-	7	2,000	2,000	-	0.0%
Joint Operations	176,957	1,349,431	238,000	252,000	14,000	5.9%
Total Expenditures	**$ 305,703**	**$ 1,487,523**	**$ 376,250**	**$ 375,150**	**$ (1,100)**	**-0.3%**

Significant Program Highlights

- Joint Operations represents the tipping fees charged to the City by the R-Board Landfill.
- FY 2017 included landfill closure expenses.

GENERAL FUND – PUBLIC WORKS
REFUSE COLLECTION

The Refuse Collection crew provides weekly sanitation service to 4,000 refuse customers. Collected refuse is taken to the Rappahannock Regional Landfill in Stafford County for disposal. The volume of refuse collected and delivered to the landfill for disposal has been reduced as a result of the City's recycling program.

Fiscal Year 2019 Goal

- Continue to serve the City of Fredericksburg using curbside and roll out cart collection methods.

Fiscal Year 2019 Objectives

- Continue to provide city residents and businesses with holiday refuse collection.
- Evaluate alternative methods for providing refuse service to townhome and apartment complexes.
- Continue to implement programs to reduce the amount of construction and commercial waste taken to the landfill as a result of City projects.

Performance Measures

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Projected
Total tons disposed (tons)	8,840	8,080	8,452	9,000	9,000
Customer accounts	3,864	4,195		4300	4300

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	419,754	384,219	420,975	366,300	(54,675)	-13.0%
Fringe Benefits	268,019	286,384	271,221	232,587	(38,634)	-14.2%
Purchased Services	-	-	600	600	-	0.0%
Travel & Training	3	-	-	-	-	---
Other Non-Personal	952	1,004	-	1,100	1,100	---
Materials & Supplies	16,386	10,059	21,000	19,990	(1,010)	-4.8%
Total Expenditures	**$ 905,024**	**$ 774,556**	**$ 713,796**	**$ 620,577**	**$ (93,219)**	**-13.1%**
Full - Time Positions	**11**	**11**	**11**	**9**		

Significant Program Highlights

- Salaries & Wages and Fringe Benefits reflect staff positions moving from Refuse Collections to Street Sanitation.

Cost Recovery Table

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Refuse Disposal	305,703	1,487,523	376,250	375,150	(1,100)	-0.3%
Refuse Collection	905,024	774,556	713,796	620,577	(93,219)	-13.1%
Recycling Collection	139,601	134,557	138,122	135,488	(2,634)	-1.9%
Total Expenditures	**$ 1,350,328**	**$ 2,396,636**	**$ 1,228,168**	**$ 1,131,215**	**$ (99,587)**	**-7.9%**
Revenues						
Solid Waste Fees	985,924	998,126	1,025,000	1,100,000	75,000	7.3%
Refuse Disposal Permits	2,940	3,240	1,200	1,200	-	0.0%
Total Revenue	**$ 985,924**	**$ 998,126**	**$ 1,025,000**	**$ 1,100,000**	**$ 75,000**	**7.3%**
Percent Recovery	**73.01%**	**41.65%**	**83.46%**	**97.24%**		**16.5%**

- Revenues from solid waste fees charged to City customers will cover more than 90% of the costs related to refuse collection, refuse disposal, and recycling collection. This gap should continue to close in the coming years.
- FY 2017 expenses for refuse disposal included equipment purchases at the R-Board, a facility jointly owned by the City and Stafford County.

GENERAL FUND – PUBLIC WORKS
SHOP AND GARAGE

The Shop and Garage Division of the Public Works Department is responsible for the maintenance of the vehicle and equipment fleet for the City, with the exception of Transit and School Board. Automotive and equipment maintenance is performed on approximately 150 cars, trucks, and other self-propelled units. The Department also maintains approximately 140 pieces of non-propelled equipment, such as weed eaters, chain saws, trash pumps, air compressors, stump grinders, etc. In addition, the Division includes purchasing, utility CAD and inventory control for the entire Department.

Fiscal Year 2019 Goal

- Continue to manage the daily public works operations in all divisions including the safe, efficient, and environmentally sound repair and maintenance of the City's automotive and equipment fleet.

Fiscal Year 2019 Objectives

- Continue to provide the highest level of vehicle/equipment maintenance and repair service to all Departments and agencies served by the Public Works Shop and Garage.
- Continue to provide more technical training (schooling) for auto mechanic personnel.
- Continue to work with employees to promote high morale, leadership, and teamwork.
- Continue to work with the residents of the City to resolve challenges and promote a positive working relationship.
- Continue and improve safe workplace practices amongst all staff.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	611,172	571,663	602,170	595,300	(6,870)	-1.1%
Fringe Benefits	334,144	338,095	325,418	325,421	3	0.0%
Purchased Services	4,580	10,064	5,200	5,900	700	13.5%
Util, Comm, Rentals, Etc.	36,518	41,975	35,300	46,300	11,000	31.2%
Travel & Training	1,287	1,803	2,600	2,800	200	7.7%
Dues & Memberships	-	-	-	-	-	---
Materials & Supplies	216,944	233,468	291,300	292,800	1,500	0.5%
Capital Outlay	50,263	10,594	2,500	5,100	2,600	104.0%
Total Expenditures	**$ 1,254,908**	**$ 1,207,662**	**$ 1,264,488**	**$ 1,273,621**	**$ 9,133**	**0.7%**
Full - Time Positions	**12**	**12**	**12**	**12**		

Significant Program Highlights

- The decrease in Salaries & Wages reflects staff turnover
- The increase in Utilities reflects historic electricity and heating costs.

GENERAL FUND - PUBLIC WORKS
SNOW REMOVAL

As part of the effort to better manage the City's snow removal efforts, funds for this purpose have been included in a separate funding unit. Costs for snow removal may vary significantly from year to year.

Fiscal Year 2019 Goals

- Provide safe travel on primary and secondary roads during hazardous winter conditions.
- Continue to strengthen and improve our snow removal plan with trained employees and reliable equipment.
- Pursue construction of replacement salt storage building.

Fiscal Year 2019 Objectives

- Provide snow removal operations for the City of Fredericksburg.
- Complete construction of a replacement salt storage building; restock salt supply.
- Add additional mobile radios.
- Continue to provide training for staff.
- Develop a comprehensive snow and ice control plan for the City.
- Increase productivity by minimizing vehicle/equipment breakdowns.
- Apply chemical and traction products specific to storm types while considering environmental impacts.

Performance Measures

	FY 2014 Actual	FY2015 Actual	FY 2016 Actual	FY 2017 Projected
Tons of Salt Purchased	763	671	735	750

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	66,958	17,541	20,000	20,000	-	0.0%
Fringe Benefits	7,538	1,899	4,530	2,530	(2,000)	-44.2%
Purchased Services	133,400	-	75,000	50,000	(25,000)	-33.3%
Util, Comm, Rentals, Etc.	-	-	-	-	-	---
Travel & Training	9,383	-	5,000	5,000	-	0.0%
Materials & Supplies	66,056	43,652	60,000	46,000	(14,000)	-23.3%
Capital Outlay	26,010	6,442	9,500	-	(9,500)	-100.0%
Total Expenditures	**$ 309,345**	**$ 69,534**	**$ 174,030**	**$ 123,530**	**$ (50,500)**	**-29.0%**

Significant Program Highlights

- The decrease in Purchased Services is for the provision of equipment and operators from private contractors during significant snow events.
- Reduction in cost for chemicals used for snow removal.

GENERAL FUND – PUBLIC WORKS
STREETLIGHTS

The Engineering and Administration division of the Public Works Department manages the Streetlight program. The Streetlight program funds the installation and maintenance of streetlights and the cost of electric power associated with streetlights and traffic signals throughout the City. The Department of Public Works maintains ornamental streetlights, mainly in the downtown area, and streetlights in municipal parking lots. The Department also coordinates repairs to non-standard ornamental street lighting in the Village of Idlewild and Estates of Idlewild subdivisions. All other streetlights are installed and maintained by Dominion Energy. Staff reviews requests for new streetlights and makes recommendations regarding these requests.

Fiscal Year 2019 Goal

- Provide consistent and efficient lighting services including both traffic lights and street lights in order to maintain safety for those who travel around the City.

Fiscal Year 2019 Objectives

- Coordinate with developers for design and installation of new street lights associated with new developments.
- Complete a comprehensive condition assessment and study of downtown colonial street lights, and develop a plan for replacement of old lights with new lights and underground circuits.

Performance Measures

Inventory of Street Lights						
Calendar Year	**2013**	**2014**	**2015**	**2016**	**2017**	**2018**
# of Downtown Colonial Streetlights	159	164	170	175	185	190
# of Dominion Energy Streetlight Units	1,922	1,952	1,972	1,982	1,995	2,000
Total # of Signalized Intersections	60	60	60	60	54	55

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	11,978	13,530	10,000	12,500	2,500	25.0%
Util, Comm, Rentals, Etc.	394,717	392,474	400,000	400,000	-	0.0%
Materials & Supplies	9,835	9,520	10,000	30,000	20,000	200.0%
Total Expenditures	**$ 416,531**	**$ 415,524**	**$ 420,000**	**$ 442,500**	**$ 22,500**	**5.4%**

Significant Program Highlights

- The increase in Material & Supplies is for replacement parts for City maintained lighting fixtures.

GENERAL FUND – PUBLIC WORKS
STREET MAINTENANCE

The Street Maintenance Division of the Public Works Department has three crews: the tree crew, the concrete crew, and the patch and asphalt crew. The tree crew maintains trees within the City's right-of-way. The concrete crew repairs and replaces the City's concrete sidewalks, curbs, gutters, driveways, handicap ramps, and drainage structures. In addition, this crew is responsible for the repair and installation of brick sidewalks. The patch and asphalt crew performs pothole patching and limited paving for the City's asphalt streets and roadways. All three crews will also perform duties as necessary to assist with flood recovery and snow removal.

The City maintains a separate set of accounts to assist in the tracking of the street tree planting efforts of the City. City employees in the Street Maintenance division work on street trees as part of their duties. The program is managed by the Engineering and Administration Division of the Public Works Department.

Fiscal Year 2019 Goal

- Improve recycling efforts of construction debris.
- Increase productivity by minimizing vehicle/equipment breakdowns.
- Improve condition of city sidewalks, curb and gutter, and driveway aprons by developing a balance between inquiry response and preventative maintenance.

Fiscal Year 2019 Objectives

- Continue researching alternative methods of improving road integrity in effort to extend the life of aging streets.
- Decrease the amount of cold patch used in the right-of-way during cold season by recycling hot asphalt waste.
- Improve quality of asphalt repairs with training.
- Continue to rehabilitate tree wells in the downtown historic district with new trees and rubber mulch material.

Performance Measures

	FY 2014 Actual	FY2015 Actual	FY 2016 Actual	FY 2017 Actual
Tons of Asphalt Placed	212	248	377	360
Total Yards Poured	250	189	250	274
Square Feet of New Sidewalk	10,758	13,515	11,305	16,806
Linear Feet of Curb & Gutter	404	400	629	869
Reconstruction of Tree Wells	28	17	28	30
Square feet of Brick Sidewalk	3,240	1,930	5,900	1,714
Trees Uplifted	550	600	600+	600+
Trees Removed	120	130	160	142+
Trees Planted	600	500	450	700+

Urban Forestry Program

The City's Tree Planting Program was renamed the Urban Forestry Program in FY 2018. The Department of Public Works is responsible for maintaining the City's Urban Forest. The Tree Program is primarily designated for purchasing new trees and related materials (mulch, stakes, watering bags, etc.) and paying for contracted labor and services for installing and maintaining new trees.

Tree City Designee 31st Year in a Row!

TREE CITY USA®

Budget Summaries

Street Maintenance

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	604,326	591,543	613,675	621,600	7,925	1.3%
Fringe Benefits	288,795	329,835	339,349	340,310	961	0.3%
Purchased Services	34,404	54,088	50,000	50,000	-	0.0%
Util, Comm, Rentals, Etc.	3,666	2,173	7,400	8,400	1,000	13.5%
Travel & Training	4,966	4,450	4,000	3,600	(400)	-10.0%
Materials & Supplies	155,600	143,839	144,500	159,700	15,200	10.5%
Capital Outlay	209,045	104,490	110,000	4,500	(105,500)	-95.9%
Total Expenditures	**$ 1,300,803**	**$ 1,230,418**	**$ 1,268,924**	**$ 1,188,110**	**$ (80,814)**	**-6.4%**
Full - Time Positions	**13**	**13**	**13**	**13**		

Urban Forestry (Tree Planting)

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	54,284	46,285	20,000	45,000	25,000	125.0%
Materials & Supplies	45,912	37,460	25,000	40,000	15,000	60.0%
Total Expenditures	**$ 100,196**	**$ 83,745**	**$ 45,000**	**$ 85,000**	**$ 40,000**	**88.9%**

Significant Program Highlights

- The FY 2018 Capital Budget included the replacement of a dump truck.
- The request for a dump truck and a bucket truck are included in the CIP.
- The budget for Urban Forestry will increase by $40,000.

GENERAL FUND
PUBLIC WORKS – STREET SANITATION

Activities for the 14 position Street Sanitation crew include weed and grass cutting, leaf collection, litter control, special collections, maintenance of approximately 135 public trash receptacles (serviced 3 times per week), and assistance to other City departments and non-profit groups for activities and events annually. The members of the Street Sanitation crews also perform duties, when needed, related to storm/flooding recovery and snow/ice removal.

Fiscal Year 2019 Goal

- Manage right of way vegetation, assist with weed and litter code compliance, assist with special events, and collect leaves during the fall season in order to make the City of Fredericksburg a safe and eye appealing place to work, live and visit.
- Provide street sanitation levels of service that meet and exceed the expectations of the community. Enhance the appeal of City streets, sidewalks and the downtown business district.

Fiscal Year 2019 Objectives

- Continue to improve personnel management, particularly in the fall and spring seasons to most effectively manage leaf collection and vegetation management.
- Improve street cleaning operations and continue to provide personnel and improved cleaning efforts in the downtown area.
- Integrate the additional acreage created from the Fall Hill Avenue widening project into the grass maintenance crew's right-of-way schedule and routine. Prior to the widening project, Fall Hill Avenue required little grass maintenance. The widening project created a considerable amount of additional green space including: medians, lengthy sections of utility strip in both travel directions, pedestrian path and the new section of Mary Washington Boulevard.

Performance Measures

	FY 2014 Actual	FY2015 Actual	FY 2016 Projected	FY 2017 Projected
Loads of Leaves	509	516	520	525
Cubic Yards of Leaves	5,604	5,657	5,700	5,725

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	454,356	450,757	462,865	524,400	61,535	13.3%
Fringe Benefits	236,054	304,202	291,779	335,768	43,989	15.1%
Purchased Services	6,720	24,367	20,600	28,600	8,000	38.8%
Util, Comm, Rentals, Etc.	1,012	1,590	1,200	1,200	-	0.0%
Travel & Training	75	124	-	-	-	---
Materials & Supplies	26,511	26,434	25,000	26,620	1,620	6.5%
Capital Outlay	225,059	223,361	75,000	32,200	(42,800)	-57.1%
Total Expenditures	**$ 949,787**	**$ 1,030,835**	**$ 876,444**	**$ 948,788**	**$ 72,344**	**8.3%**
Full - Time Positions	**12**	**12**	**12**	**14**		

Significant Program Highlights

- Salaries & Wages and Fringe Benefits reflect staff positions moving from Refuse Collections to Street Sanitation.
- Capital Outlay includes a new leaf collection machine.

GENERAL FUND – PUBLIC WORKS
TRAFFIC

The six personnel of the Traffic crew are responsible for the management, installation, maintenance, and repair of traffic signals, signs, and pavement markings within the City limits. The Traffic Division of Public Works manages more than 150 downtown and public landmark lighting fixtures, presently maintains almost sixty signalized intersections, 6,000 signs, and 10,000 lin. ft. of guardrail. The Traffic Division is responsible for traffic count data collection, surveys, studies, accident investigations, weekly installation of event banners and a Work Zone Safety Program. The work unit supports traffic work zones for Public Works field crews as non-routine support is required, as well as supporting contractor work zone activities.

The Traffic Division supports efforts such as Christmas lighting and other special event or holiday decorations in the downtown area.

Public Works Traffic activities are generally governed by the Federal Highway Administration (FHWA) regulations: “Manual on Uniform Traffic Control Devices” (MUTCD), Virginia Department of Transportation regulations or other regulations of the Commonwealth of Virginia, and City Code.

The members of the Traffic crew also perform duties, when needed, related to storm/flooding and snow/ice removal as well as emergency responses for traffic signals and signage as necessary.

Fiscal Year 2019 Goals

- Continue efforts to operate and maintain City traffic signals so that they operate safely, efficiently, and cost-effectively.
- Continue to monitor and repair or replace City street signs, guardrails, and pavement markings as necessary to ensure the safety of the traveling public.

Fiscal Year 2019 Objectives

- The State Route signs throughout the City must be replaced to comply with FHWA regulations. The existing signs are faded and constructed of outdated and unapproved materials that are no longer compliant. The new signs will be constructed with high intensity grade materials and installed by City forces as staffing levels and budget allocations permit.
- Continue manageable replacement of highway signs by Traffic staff, throughout the City to comply with mandatory MUTCD requirements.
- Fund a project to provide for blanket replacement of highway signs to achieve FHWA/MUTCD compliance for retro reflectivity.
- Maintain our commitment to the structured and dedicated traffic signal operations preventive maintenance program.
- Replace UPS system batteries reaching end of life in older UPS systems.
- Install new Rectangular Rapid Flashing Beacons (RRFBs) at four locations (TBD) to enhance pedestrian safety.
- Continue to coordinate with Safety & Risk Management to arrange work zone safety certification training for Public Works field crews. Continue to provide support of work zone

installations for the safety of City Public Works personnel as well as the traveling public and pedestrians.

- Continue technical training and safety enhancement measures of traffic personnel, including IMSA certification programs.
- Continue to maintain exceptional level of service, with regard to signs, traffic signals, and pavement markings, with increased emphasis on safety and regulatory compliance.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	303,814	301,438	329,955	337,800	7,845	2.4%
Fringe Benefits	166,006	159,707	164,763	167,837	3,074	1.9%
Purchased Services	64,025	89,229	112,000	97,200	(14,800)	-13.2%
Util, Comm, Rentals, Etc.	17,893	23,455	23,000	25,000	2,000	8.7%
Travel & Training	5,572	1,366	4,900	4,900	-	0.0%
Dues & Memberships	-	-	450	450	-	0.0%
Materials & Supplies	62,712	72,971	82,000	82,500	500	0.6%
Joint Operations	-	-	-	-	-	---
Capital Outlay	128,646	169,169	100,000	105,300	5,300	5.3%
Total Expenditures	**$ 748,668**	**$ 817,335**	**$ 817,068**	**$ 820,987**	**$ 3,919**	**0.5%**
Full - Time Positions	**6**	**6**	**6**	**6**		

Significant Program Highlights

- The Capital Outlay line varies from year to year based on need.

GENERAL FUND – REGIONAL DETENTION FACILITIES

The City of Fredericksburg participates with several regional partners and the Commonwealth to fund the operations of the Rappahannock Regional Jail and the Rappahannock Juvenile Detention Center. The City's partners for the Rappahannock Regional Jail include Stafford County, Spotsylvania County, and King George County. The Juvenile Center includes those jurisdictions, plus the Counties of Orange, Madison, and Louisa.

Budget Summary

	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted	% Increase
RJC	$454,215	$714,265	$469,127	$467,000	(0.45%)
RRJ	$3,917,709	$3,861,804	$4,325,323	$3,120,000	(27.87%)
Add to FB – Jail Reserve	-	-	-	$605,000	NA
Total	**$4,371,923**	**$4,576,070**	**$4,794,450**	**$4,192,000**	**(12.57%)**

Background Discussion on Rappahannock Regional Jail Funding

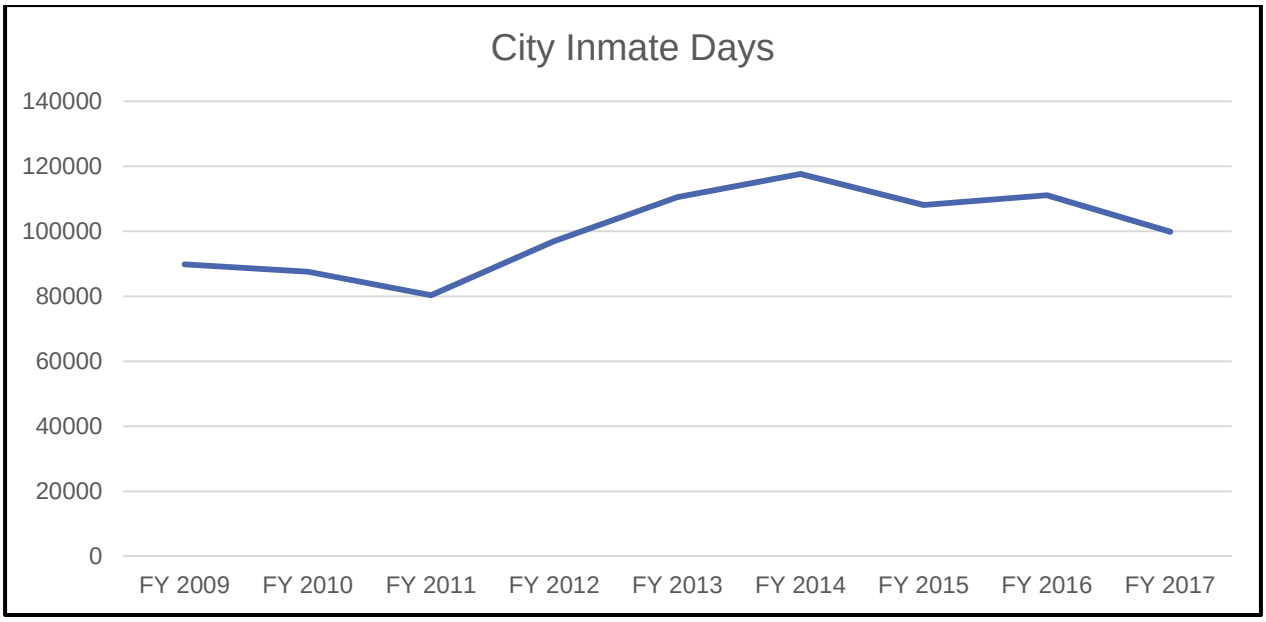
The decrease in funding relates to two major factors:

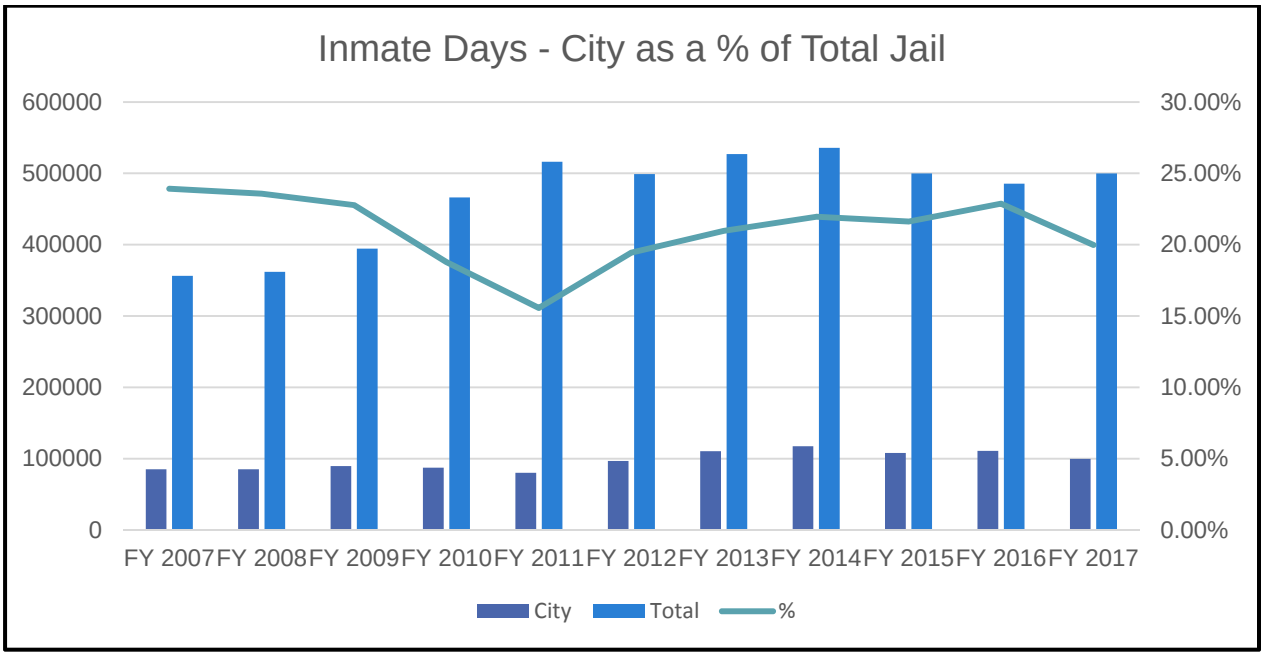
1) The overall local share of funding for the Rappahannock Regional Jail declined significantly.

a) The Jail's cost for operations charged to the localities has declined. The overall local share of funding for Jail operations was $13,331,218 in FY 2018 and $12,311,860 in FY 2019 – a decrease of $1,019,358. The decline in operating costs include a decrease in the salary budget based on historical experience with turnover and a decrease in the costs of health insurance based upon their renewal.

b) The jail's cost for debt service in FY 2019 also declined, because the Jail is utilizing the remaining bond proceeds to pay debt service costs in FY 2019. The debt service payments would have increased significantly without the use of the bond proceeds and jail fund balance to offset the current debt service schedule. The overall debt service payments owed by the localities did not increase, but rather declined slightly by $66,290 in FY 2019.

2) The City's utilization of the facility has declined – both in absolute terms and relative to the other jurisdictions. Based on the funding formula, the City's share of the required operating service will decline. The City's share of the operating costs declined from 23.16% in FY 2018 to 20.2% in FY 2019 – and since the total operating costs also declined, the City's funding request for the Rappahannock Regional Jail declined significantly.





Regional Detention Facility Contribution Stabilization Reserve Policy

The City Council through Resolution 16-46 amended the City's Financial Policies to establish a Regional Detention Facility Contribution Stabilization Reserve to smooth out the variations from year-to-year that the City has been experiencing with both the Rappahannock Regional Jail and the Rappahannock Juvenile Center. The essential function of the policy was to set aside General Fund balance to act as a buffer against major year-to-year variations in the City's contributions to these facilities.

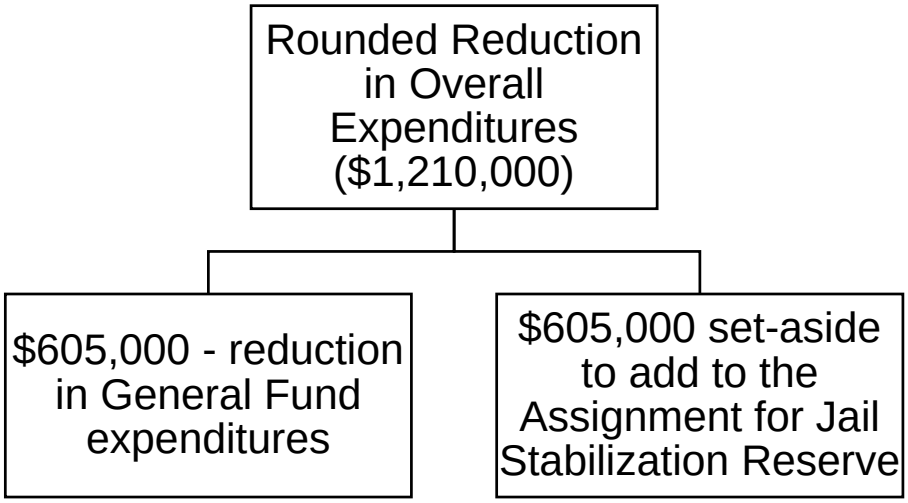
The initial amount set aside was $1,250,000. The "ceiling" in the policy is $2,000,000 – after that level is reached, the City Council is not required to make additional contributions to the balance of the assignment. The "floor" is $750,000 – if the balance falls beneath the "floor" the Council policy states that a plan to restore the amount above $750,000 must be developed.

The assignment was used in FY 2017 for the Juvenile Center True-Up, and the assignment was also used to assist in the development of the FY 2018 budget to meet increased costs for the Rappahannock Regional Jail.

History of General Fund Balance Assigned for Regional Detention Center Stabilization

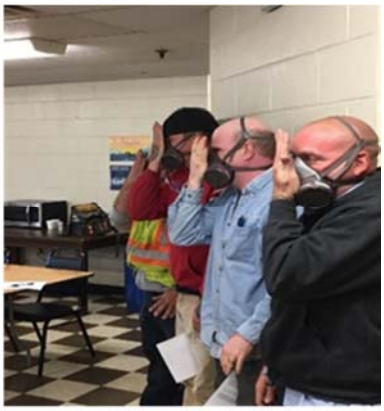
Initial Assignment	$1,250,000
FY 2017 Use for Juvenile Center True-up	($273,381)
FY 2018 Initial Use – Based on RRJ Increase	($275,000)
FY 2018 – Credit for Positive True-Up RJC	$100,316
Projected Balance at Close of FY 2018	$801,935

The policy states that if the City's contributions for corrections and detention decrease in a given year, then the City will contribute at least one-half the amount of the decrease to the Reserve until the reserve is at a $2,000,000 level. The savings in the FY 2019 budget from the decreased contribution for these facilities is used as follows:



GENERAL FUND
SAFETY AND RISK MANAGEMENT PROGRAM

The Safety and Risk Management program was established to promote a culture of safety for City employees. The Program, working with all levels of City employees, provides leadership in maintaining a proactive culture of occupational safety and risk reduction. Through the Safety Department, City staff attended training courses covering 30 unique Safety and/or Leadership topics in FY 2018.



Currently, the Safety Program

- Implements plans, policies, and programs for Safety and Risk Management activities to ethically protect the human, physical, and financial assets of the City.
- Takes the leadership role in communicating the City's safety expectations and continually challenges City employees to take ownership of personal safety responsibilities.
- Provides supervision and direction to personnel assigned safety functions including City management, directors, managers, supervisors, and departmental safety representatives. Provides leadership for the City Safety and Accident Review Committees.
- Assesses training needs and ensures that training and professional development activities are provided to meet Occupational Safety and Health requirements. Conducts health and safety education program for a diverse group of City employees.
- Performs routine and emergency inspections of processes, procedures, facilities, and equipment.
- Investigates workplace injuries, work related illnesses, infectious disease exposures, or dangerous events.
- Manages corrective actions for occupational safety and health hazards.
- Manages the City Integrated Pest Management Program (Mosquito Patrol).
- Staff of the Safety and Risk Management program serve as the primary contact with VML Insurance for our liability claims.

Fiscal Year 2019 Goal

- Continue to improve the culture of safety established through training, assessments, inspections, and safety guidance.
- Continue administering the cloud based Safety Training Management program, Integrated Pest Management - Mosquito Control Program, and Hazard Communication / Global Harmonization Program.

Fiscal Year 2019 Objectives

- Continue to cultivate active management involvement and commitment to safety, and active employee participation and responsibility for safe performance.
- Conduct the annual driving matrix records review ensuring that employees comply with the City's policies.
- Monitor and increase the use of appropriate Personal Protective Equipment by City employees.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Projection
Worker's Comp Claims	112	76	50	50
Value	$396,610	$187,760		
Loss Ratio (Premiums/Claims)	30%	20%	27%	

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	68,116	68,250	69,180	70,000	820	1.2%
Fringe Benefits	27,128	28,345	28,481	28,540	59	0.2%
Purchased Services	2,967	2,705	11,000	11,000	-	0.0%
Util, Comm, Rentals, Etc.	351	35	600	600	-	0.0%
Travel & Training	626	1,274	1,400	11,500	10,100	721.4%
Dues & Memberships	65	81	100	200	100	100.0%
Materials & Supplies	1,208	5,183	7,050	7,550	500	7.1%
Total Expenditures	**$ 100,460**	**$ 105,873**	**$ 117,811**	**$ 129,390**	**$ 11,579**	**9.8%**
Full - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Changes

- Travel & Training includes funds for training which was previously provided by VDOT.

SCHOOL OPERATING FUND

The City Manager's Recommended Operating Budget for FY 2019 includes a transfer to the Fredericksburg City Public Schools of $28,844,710. This represents an increase of $500,000 over the FY 2018 transfer of $28,344,710. The transfer to schools for operations represents approximately 30% of the City's total General Fund budget.

Funding from the Commonwealth & Local Composite Index

Fredericksburg City Public Schools' two largest sources of operating revenue are the transfer from the local General Fund and revenue from the Commonwealth. Revenue from the Commonwealth will vary depending upon the overall state funding for education and the City's Local Composite Index score. The Local Composite Index is the state's method of apportioning education funding between localities to provide more aid to localities that need more aid and less to those that need it less. Generally speaking, the higher the Local Composite Index score, the less state aid is received by a locality for education, and the maximum score for any locality is 0.8.

The City of Fredericksburg's Local Composite Index ("LCI") score from the Commonwealth has increased slightly for FY 2019 and FY 2020. The LCI score had been declining over the past six years, the result of which is more state funding for City schools. The LCI for the City for FY 2019 and FY 2020 will be 0.6210, which is slightly higher than the FY 2017 and FY 2018 score of 0.6071. This will result in a slightly smaller share of state funding for City schools.

FY 2011 & FY 2012	0.7763
FY 2013 & FY 2014	0.6511
FY 2015 & FY 2015	0.6135
FY 2017 & FY 2018	0.6071
FY 2019 & FY 2020	0.6210

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
City Transfer	$26,355,000	$27,394,710	$27,544,710	$28,344,710	$28,844,710
Increase	$350,000	$1,039,710	$150,000	$800,000	$500,000
	Actual	**Actual**	**Actual**	**Budget**	**Budget**
School Fund Expenditures	$39,882,003	$40,999,191	$42,084,983	$43,740,830	$44,626,789
% of Total	66.1%	66.8%	65.5%	64.8%	64.5%

Please note that the City also transfers a total of $215,500 into the School Operating Fund for support of the Head Start program.

Walker-Grant Center Debt Service

FY 2019 will represent the second year of debt service for the renovations for the Walker-Grant Center. Annual debt service payments are approximately $830,000 per year.

FY 2019 will be the second year for the City to retain $300,000 of the fund balance of Fund 205 to assist with the Walker-Grant Center reconstruction. The City plans to receive a total of $1.5 million from the school operating fund balance over five years to help offset the debt service for the first five years for the project. Here is a table that shows the impact of the transfer from the City Schools on the total debt service for the project.

2016 General Obligation Bond Issue Partial Schedule (WGC School Portion)

Fiscal Year	Principal	Interest	Total	School FB Credit	2016 Debt Service Net of Fund Balance Credit
2017	-	-	-	-	-
2018	345,000	485,141	830,141	(300,000)	530,141
2019	360,000	469,325	829,325	(300,000)	529,329
2020	380,000	452,113	832,113	(300,000)	532,113
2021	400,000	432,725	832,725	(300,000)	532,725
2022	420,000	411,713	831,712	(300,000)	531,712
2023	440,000	391,484	829,675	-	829,675
2024	465,000	367,013	831,484	-	831,484

GENERAL FUND - SHERIFF

The Fredericksburg City Sheriff is an independent Constitutional Officer elected to a four year term by the citizens of Fredericksburg. The Sheriff and his staff provide court security and facilitate the civil process by serving a variety of legal notices. The Sheriff's Office also provides law enforcement assistance on an as-needed basis, transports of prisoners and others in custody, as well as perform a variety of other tasks in the community in accordance with the Code of Virginia.

Civil Process: The purpose of Civil Process is to provide timely notice to a person or legal entity of pending legal action. The notice may be in the form of various legal documents and must be served in accordance with the law as it pertains to that particular document. Civil process includes subpoenas, writs, show causes, garnishments, summons, and warrants-in-debt.

Fiscal Year 2019 Goal

- Continue to promptly serve Civil Process papers sent to the Fredericksburg Sheriff's Office.

Fiscal Year 2019 Objective

- Continue to look for ways to streamline the process of delivering civil papers throughout the City.

Performance Measures

Civil Process	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Projection
Number of Papers Served	61,185	61,200	61,190	61,200

Court Security: The deputies work in the courts and are responsible for the security of the Courthouse. Their duties include the protection of life and property for judges, court personnel, attorneys, citizens and prisoners.

Fiscal Year 2019 Goal

- Continue to provide adequate security for all of the Courts.

Fiscal Year 2019 Objectives

- Continue to train our staff in up to date security measures.

Performance Measures

Court Days	FY 2015 Estimate	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Projection
Circuit Court	455	460	470	470
General District Court	227	230	230	230
Juvenile & Domestic Relations Court	353	355	355	355

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	1,374,748	1,396,126	1,429,029	1,469,300	40,271	2.8%
Fringe Benefits	586,044	610,429	635,515	645,011	9,496	1.5%
Purchased Services	10,354	11,502	11,145	11,145	-	0.0%
Util, Comm, Rentals, Etc.	19,074	19,630	20,310	20,310	-	0.0%
Travel & Training	3,288	2,927	3,300	3,300	-	0.0%
Other Non-Personal	-	-	-	1,800	1,800	---
Dues & Memberships	1,209	1,100	1,300	1,300	-	0.0%
Materials & Supplies	64,101	67,801	67,100	69,100	2,000	3.0%
Joint Operations	10,544	10,703	13,000	13,000	-	0.0%
Capital Outlay	65,737	62,132	36,500	65,000	28,500	78.1%
Total Expenditures	**$ 2,135,099**	**$ 2,182,350**	**$ 2,217,199**	**$ 2,299,266**	**$ 82,067**	**3.7%**
Revenues						---
Compensation Board	$ 500,734	$ 500,897	$ 520,000	$ 540,000	$ 20,000	3.8%
Security Center Reimbursement	12,662	13,288	16,000	16,000	0	0.0%
Sheriff's Fees	2,827	2,827	2,800	2,800	0	0.0%
Courthouse Security Fees	49,819	44,007	50,000	50,000	0	0.0%
Total Revenue	**$ 566,042**	**$ 561,019**	**$ 588,800**	**$ 608,800**	**$ 20,000**	**3.4%**
Percent Recovery	**26.51%**	**25.71%**	**26.56%**	**26.48%**		**-0.3%**
Full - Time Positions	**23**	**23**	**23**	**23**		
Part - Time Positions	**13**	**13**	**13**	**14**		

Significant Program Highlights

- The increase in Salary & Wages includes mid-year adjustments for additional part-time personnel.
- The Capital Outlay includes two new vehicles.
- Revenue estimates reflect actual and anticipated revenue from the Compensation Board.

GENERAL FUND – TRANSFERS AND CONTINGENCY

The City makes several transfers to other City operating funds from its General Fund, including School Operating, Social Services Operating, City Grants, and Capital Funds. The City also transfers funds as appropriate to the Debt Service Fund to support debt incurred for general government purposes. The General Fund also has a Contingency to address unforeseen needs which may arise during the course of the year.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Transfer to School Fund	27,394,710	27,544,710	28,344,710	28,844,710	500,000	1.8%
Transfer to School Grants - Head Start	215,500	215,500	215,500	215,500	-	0.0%
Transfer to Debt Service Fund	7,108,076	7,319,846	8,149,008	8,273,000	123,992	1.5%
Transfer to Parking Fund			50,000	50,000	-	0.0%
Transfer to Capital Fund	3,007,000	2,947,650	2,000,000	3,180,000	1,180,000	59.0%
Transfer to Public Assistance	1,157,365	1,067,431	1,040,000	940,000	(100,000)	-9.6%
Transfer to CSA Fund	675,275	675,275	675,275	940,000	264,725	39.2%
Transfer to Victim-Witness	58,000	70,460	40,000	50,000	10,000	25.0%
Transfer to Grants - Arts	30,000	35,000	35,000	35,000	-	0.0%
Transfer to Grants Fund	156,500	155,350	150,500	102,096	(48,404)	-32.2%
Transfer to EDA Fund	84,304	124,315	95,000	165,000	70,000	73.7%
Transfer to City Grants - Regional Tourism	121,000	121,000	121,000	121,000	-	0.0%
Transfer to Storm Water	77,300	125,500	100,000	134,000	34,000	34.0%
Transfer to Riparian Lands Stewardship Fund	35,000	-	10,500	52,125	41,625	396.4%
Jail Stabilization - Reserve for Jail Debt Service	-	-	-	605,000	605,000	---
ERP - Reserved for Pay Plan	-	-	-	40,000	40,000	---
Contingency	-	-	498,620	525,000	26,380	5.3%
Attrition Savings	-	-	(250,000)	(250,000)	-	0.0%
Total Expenditures	**$ 40,120,030**	**$ 40,402,037**	**$ 41,275,113**	**$ 44,022,431**	**$ 2,747,318**	**6.7%**

Significant Program Highlights

- The general fund transfer to the Fredericksburg City Public Schools is an increase of $500,000 or 1.8%. The City Schools also expect to receive an increase of $385,000 in state revenue. However, the General Assembly has not yet completed the state's budget process as of the time the budget is released.

- The increase for the general fund transfer to debt service relates to an allowance to support a partial payment on a proposed bond issue for the autumn of 2018.

- The transfer to the capital fund is $3.18 million, which is a significant increase (59%) from the adopted FY 2018 budget. The source of the transferred funds is the General Fund Balance Assigned for Capital Projects.

- The City transfer to the Social Services Fund is $940,000, as is the transfer to the Children's Services Act Fund (CSA Fund). The transfer for DSS is decreased slightly, but the use of the Social Services Operating Fund Balance has increased slightly as well. The CSA Transfer increases by 39%, and relates to increasing costs for the services mandated to be provided by the program.

- The transfer to the Victim-Witness program is $50,000 – which is $10,000 higher than the adopted level in FY 2018. This is more in line with the historical level of City support for this program, which is housed in the Commonwealth Attorney's office.

- The City transfers funds to the City Grants Fund to support a variety of ongoing programs. The $102,096 in transfers to the City's Grant Fund is broken down as follows:

FY 2019 Recommended Budget General Fund Transfer to City Grants Fund	
Farmer's Market	13,000
Midnight Madness	8,000
Fire Services Program	11,096
Downtown 31	10,000
CDBG	10,000
Regional Group Tourism	50,000
Total	**$ 102,096**

The Transfer to the Fire Services Program assumes a 50% match will be required for equipment purchases.

- Savings from Attrition is an offsetting account that requires the City to not spend $250,000 in salary and benefits money appropriated in other budget lines in FY 2019.

The savings will be achieved through holding positions open longer before filling them or not filling them during this fiscal year.

- The City does not spend General Fund Contingency directly from that account, but rather transfers it into other line items as appropriate during the course of the year. Prior year actuals are always zero; any amounts taken from Contingency were spent through other line items. The General Fund Contingency level is recommended to be $500,000. The FY 2019 Budget includes the use of General Fund Balance as the source for the General Fund Contingency.

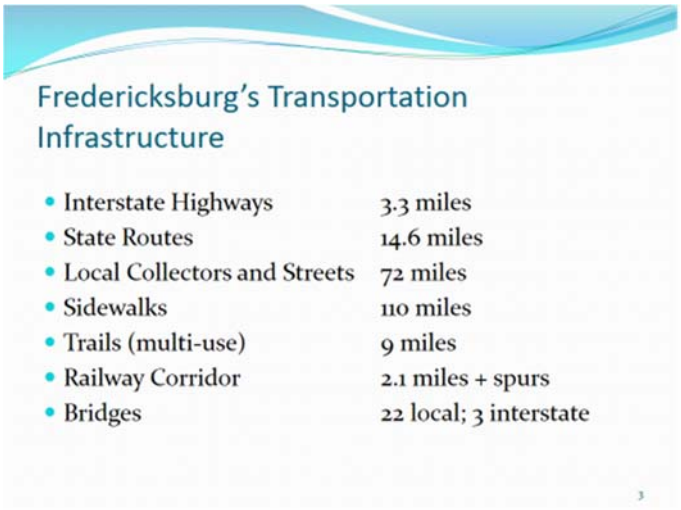
- The transfer to the EDA represents the City's share of economic development incentives. Although it is higher than prior budget, it is comparable with actual and estimated spending.

- The transfer to the Riparian Lands Stewardship Fund is $52,125. This represents a significant portion of the operating costs of the program, which has been very beneficial in supporting the protection of the City's Riparian Lands.

GENERAL FUND – TRANSPORTATION

The City created the Transportation Division in mid FY 2017. The purpose of the division is to enhance coordination with regional and state transportation authorities and to improve the City's ability to compete for a variety of federal and state transportation grants. The Transportation Division actively pursues funding for the City's transportation network which includes roads, bridges, trails and sidewalks.

The Division is staffed by a Senior Planner, who reports directly to the Assistant City Manager. The Planner currently serves on the FAMPO Technical Committee.



Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	-	52,233	98,465	99,500	1,035	1.1%
Fringe Benefits	-	18,284	35,055	35,232	177	0.5%
Purchased Services	-	10,416	11,500	14,000	2,500	21.7%
Util, Comm, Rentals, Etc.	-	-	1,460	1,460	-	0.0%
Travel & Training	-	21	2,000	1,500	(500)	-25.0%
Other Non-Personal	-	-	-	-	-	---
Dues & Memberships	-	-	250	250	-	0.0%
Materials & Supplies	-	259	5,350	5,350	-	0.0%
Total Expenditures	**$ -**	**$ 81,213**	**$ 154,080**	**$ 157,292**	**$ 3,212**	**2.1%**
Full - Time Positions	**0**	**1**	**1**	**1**		

Significant Program Highlights

- Historic markers, record archiving, and the City's shredding program are included in the program budget.

GENERAL FUND - TREASURER

The tasks of the Treasurer's Office include, but are not limited to: the collection and disbursement of all city funds; banking and investment transactions; billing and collection of taxes, parking violations, utility bills; and the collection enforcement of delinquent accounts.

> **The mission of the Treasurer's Office is two-fold. The first is a responsibility to the City of Fredericksburg government to bill & collect all taxes, fees and state funds and assuring that they are processed and maintained with proper security and accounting controls in place. The second is a commitment to the citizens of Fredericksburg to provide exemplary customer service with respect, courtesy and fairness.**

Cash Management and Investment Services: The cash management cycle originates in the Treasurer's Office. Daily funds are processed through the revenue system and maintained with proper security and accounting controls in place. The funds are then deposited electronically into a bank that qualifies under the Security for Public Deposits Act. The Treasurer is responsible for reconciling all cash balances with the City's financial institutions within 15 days of month end. The Treasurer is also responsible for overseeing the investment of the City funds.

Fiscal Year 2019 Goals:

- Maintain accurate and up-to-date reconciliations of bank accounts and the Treasurer's Fund in the general ledger.
- Continue to mail billings in a timely manner.
- Successfully collaborate in the transition to a new ERP system.

Fiscal Year 2019 Objective:

- Ensure that all bank accounts will be reconciled within the first week of the following month and the general ledger Treasurer's Fund no later than the second week.
- Ensure that office scheduling permits sufficient time to create bill files, check for accuracy and transmit to the printer for production and mailing in ample time to give the taxpayer 30 days to pay the bill.
- Work with IT, Fiscal Affairs and other City departments in the transition to the new ERP system.

Collections: This program includes collection of current and delinquent taxes and fees. The Treasurer bills for collection of real estate taxes, personal property taxes, business license taxes and utility use fees. If compliance is not achieved through the billings process, then the Treasurer initiates additional collection methods including delinquent notices, tax liens, booting of vehicles, DMV Registration Withholding, Debt Set Off, warrants in debt, judicial tax sale and other court actions.

Fiscal Year 2019 Goals:

- Maintain accurate and up-to-date reconciliation of bank accounts with the City's accounting system.
  - Increase technology based services provided to customers.
  - Maintain high collection rates.
  - Maintain a high quality of customer service.

Fiscal Year 2019 Objectives:

- Increase technology based services, including electronic vendor payments.
- Continue the use of mass collection tools such as DMV Registration Withholding, State Debt Set Off, Seizure by Booting, and the judicial process.
- Participate and pass examinations in the required course curriculums as Treasurer and uphold the Treasurer's Association of Virginia Code of Ethics.

Performance Measures

BILLS MAILED	FY 15 Actual	FY 16 Actual	FY17 Actual
Real Estate	15,907	16,061	16,253
Personal Property	37,806	39,612	38,809
Utility	47,734	48,136	48,452
Dog Tag/ Burglar Alarm Renewal Notices		2572	2584
Delinquent Real Estate	958	784	705
Delinquent Personal Property*	13,626	12,399	20,998
Delinquent Utility	7,771	8,618	8,279

NOTE: In prior years, only the first personal property notice was counted in the totals. The Treasurer actually sends two notices per delinquent personal property tax bill.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	405,327	396,893	408,304	446,500	38,196	9.4%
Fringe Benefits	185,497	213,211	211,273	218,023	6,750	3.2%
Purchased Services	42,025	20,557	64,300	63,300	(1,000)	-1.6%
Util, Comm, Rentals, Etc.	64,606	43,624	49,600	50,600	1,000	2.0%
Travel & Training	3,090	2,717	4,750	4,750	-	0.0%
Other Non-Personal	55,358	55,453	60,000	60,000	-	0.0%
Dues & Memberships	975	1,145	1,000	1,100	100	10.0%
Materials & Supplies	4,529	4,868	4,700	4,700	-	0.0%
Capital Outlay	-	-	-	-	-	---
Fiscal Agent Fees	30,687	29,425	35,000	35,000	-	0.0%
Total Expenditures	**$ 792,093**	**$ 767,893**	**$ 838,927**	**$ 883,973**	**$ 45,046**	**5.4%**
Revenues						
State Revenue	$ 97,557	$ 100,000	$ 100,000	$ 100,000	$ -	0.0%
Total Revenue	**$ 97,557**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ -**	**0.0%**
Percent Recovery	**12.32%**	**13.02%**	**11.92%**	**11.31%**		**-5.1%**
Full - Time Positions	**8**	**8**	**8**	**8**		
Part - Time Positions	**1**	**1**	**1**	**2**		

Significant Program Highlights

- An additional part-time position is being added to the Treasurer's Office. The existing part-time hours are increasing in anticipation of the ERP system.

GENERAL FUND - VOTER REGISTRATION AND ELECTIONS

The office of Voter Registration and Elections administers a comprehensive program of uniform statewide voter registration for qualified citizens to vote in federal, state, and local elections. The General Registrar is appointed by and serves at the pleasure of the three member Fredericksburg Electoral Board. The Registrar provides all registration services and those election services delegated by the local electoral board in conformity with the federal and state constitutions, state and local election laws and the policies and regulations established by the General Assembly, State Board of Elections and City Council. The Electoral Board is responsible for ensuring uniformity, fairness, accuracy and purity in all elections in the City of Fredericksburg.

Fiscal Year 2019 Goal

- Continue initiatives to engage all voters in the electoral process in the City of Fredericksburg.

Fiscal Year 2019 Objectives

- Continue to successfully run local, general, primaries and special elections.
- Assist potential candidates in providing the correct election and campaign forms.
- Elections include:
  - November 6, 2018 General Election - U.S. Senate and House of Representatives
  - June 11, 2018 Primary Election - Virginia Senate and House of Delegates

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	106,025	108,297	119,225	137,400	18,175	15.2%
Fringe Benefits	29,621	32,074	36,541	56,711	20,170	55.2%
Purchased Services	69,716	71,606	54,200	61,200	7,000	12.9%
Util, Comm, Rentals, Etc.	3,814	7,356	7,600	9,000	1,400	18.4%
Travel & Training	3,836	1,576	2,500	3,200	700	28.0%
Dues & Memberships	643	320	625	625	-	0.0%
Materials & Supplies	7,291	7,098	5,500	5,500	-	0.0%
Capital Outlay	31,995	39,996	-	33,500	33,500	---
Total Expenditures	**$ 252,940**	**$ 268,323**	**$ 226,191**	**$ 307,136**	**$ 80,945**	**35.8%**
Revenues	**97,557**					
Compensation Board	$ 52,289	41,896	40,000	40,000	-	0.0%
Total Revenue	**$ 52,289**	**$ 41,896**	**$ 40,000**	**$ 40,000**	**$ -**	**0.0%**
Percent Recovery	**20.67%**	**15.61%**	**17.68%**	**13.02%**		**-26.4%**
Full - Time Positions	**1**	**1**	**1**	**2**		
Part - Time Positions	**2**	**2**	**2**	**1**		

Significant Program Changes

- The Registrar's Office and the Electoral Board have requested that a part-time position be converted to full-time Assistant Registrar's position. As a result, there is an increase in Salaries & Wages and Fringe Benefits.
- The budget also includes an increase related to printing costs.
- The Capital Outlay includes funding to replace certain voting equipment.

BLIGHT ABATEMENT FUND

The Department of Community Planning and Building administers activities within the Blight Abatement Fund. The Blight Abatement program addresses dilapidated or deteriorated structures that endanger or are detrimental to the public health, safety, or welfare. When the City's Property Maintenance Official becomes aware of a structure in poor condition, she contacts the owners and works with them to bring the structure into compliance with the state building code. If the property owner cannot or will not repair the structure, Blight Abatement funds are available to repair or demolish the structure. This process requires review by the City Manager and the City Council.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Purchased Services	$ 9,075	$ 22,320	$ 95,000	$ 95,000	$ -	0.0%
Total Expenditures	**$ 9,075**	**$ 22,320**	**$ 95,000**	**$ 95,000**	**$ -**	**0.0%**
Revenues						
Penalties and Interest		$ 1,185	$ -	$ -	$ -	---
Reimbursements		18,707	-	20,000	-	---
Fund Balance	-	-	95,000	75,000	95,000	-21.1%
Total Revenue	**$ 5,616**	**$ 19,892**	**$ 95,000**	**$ 95,000**	**$ 95,000**	**0.0%**

Significant Program Highlights

- Unspent funds are rolled from year to year to ensure resources are available.

CITY GRANTS FUND

The City Grants Fund is a special revenue fund that accounts for a variety of grant-funded and other special revenue related programs. It includes ongoing programs as well as one-time grants.

Expenditure Summary	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Change FY 2017 - FY 2018
Victim Witness	142,789	172,013	180,735	182,430	0.94%
Virginia Domestic Violence	53,248	53,901	67,601	69,613	2.46%
Records Preservation Grant	71,712	27,742	25,000	28,000	12.00%
Crime Prevention	1,049	1,000			
PD Community Projects		8,193			
DMV Grants	16,322	19,838	16,345	23,000	40.72%
ICAC -Internet Crimes Against Children		5,262	6,000	6,000	0.00%
Virginia E-911		2,000	2,000	2,000	0.00%
E-911 Text				75,300	
E-Summons		2,040	35,000	20,000	-42.86%
COP Grant	526				
Justice Administration Grant	18,484	15,856	18,500	18,500	0.00%
Hazmat Response	25,948	17,445	30,000	30,000	0.00%
Fire Services	82,624	71,583	104,811	107,192	2.27%
Rescue – Four-for-Life	32,668	31,789	25,000	32,000	28.00%
Local Emergency Performance Grant	7,858	10,652	10,680	10,680	0.00%
LEMPG - Supplemental				30,000	
VDEM & SHSP Grants		214,562			
United Way Special Events	24,974	26,531	20,000	30,000	50.00%

Expenditure Summary	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Change FY 2017 - FY 2018
Soap Box Derby	20,330	13,254	20,000	-	-100.00%
Starfires	5,400	2,098	6,000	6,000	0.00%
Cossey Park	208	364	1,000	1,000	0.00%
FSPA - Old Mill Park	2,645	21,520			
Hurkamp Picnic	703	4,674	8,000	8,000	0.00%
Farmer's Market	24,315	17,222	25,631	24,000	-6.36%
NRPA Out of School Time	5,132	188	20,000	-	-100.00%
Midnight Madness	4,236	11,991	15,000	15,000	0.00%
War Memorial	8,690	2,576			
Fredericksburg Arts Commission	32,087	37,055	40,000	40,000	0.00%
PEG Access	5,339	47,928	40,200	40,200	0.00%
CDBG	187,522	155,855	199,825	228,630	14.41%
Historic Data	4,350				
CDBG (Removal of Architectural Barriers)	6,000	4,243	5,000	5,000	0.00%
Downtown 31 (First Night)	-	15,876	10,000	10,000	0.00%
2016 DEQ MWEE GRANTS	30,000				
Archeology			20,000	-	
Misc. Grants			25,000	50,000	
Regional Group Tourism	147,291	189,403	150,000	150,000	0.00%
Regional Consumer Marketing	369,407	359,440	363,000	363,000	0.00%
Total Fund	**1,331,858**	**1,580,151**	**1,490,328**	**1,605,545**	**7.71%**

The programs within the City Grants receive funding from a variety of sources. The "Other" category includes program fees, donations, or support from other jurisdictions. The following chart is a breakdown of anticipated funding sources.

Expenditure Summary	Federal	State	Other	FY 2019 General Fund Transfer	Use of City Grants Fund Balance	Total
Victim Witness	91,985	30,662		50,000	9,783	182,430
Virginia Domestic Violence		45,000			24,613	69,613
Records Preservation Grant		28,000				28,000
DMV Grants	23,000					23,000
ICAC Grant		6,000				6,000
E-Summons			20,000		-	20,000
Justice Administration Grant	18,500	-				18,500
Virginia E-911		2,000				2,000
E-911 Text		75,300				75,300
Hazmat Response		30,000				30,000
Fire Services		96,096		11,096		107,192
Rescue – Four-for-Life		32,000				32,000
Local Emergency Performance Grant		10,680				10,680
LEMPG - Supplemental		30,000				30,000
United Way Special Events			30,000			30,000
Starfires			6,000			6,000
Cossey Park			1,000			1,000
Hurkamp Picnic			8,000			8,000
Farmer's Market			11,000	13,000	-	24,000
Midnight Madness			2,000	8,000	5,000	15,000
Fredericksburg Arts Commission		5,000		35,000		40,000
PEG Access			40,200			40,200
CDBG	162,000			10,000	56,630	228,630
CDBG (Removal of Architectural Barriers)					5,000	5,000
Downtown 31 (First Night)				10,000		10,000
Misc. Grants			50,000			50,000
Regional Group Tourism			100,000	50,000		150,000
Regional Consumer Marketing	-	-	242,000	121,000	-	363,000
Total Fund	**295,485**	**390,738**	**510,200**	**308,096**	**101,026**	**1,605,545**

Significant Program Highlights

- The transfer from the General Fund is $308,096, a decrease of 11% from FY 2018
- A placeholder of $50,000 is included for grants that may be received throughout FY 2019.
- Certain grants are estimates and spending will only occur if the grant funds are received.

CHILDREN'S SERVICES ACT FUND

The Fredericksburg Children's Services Act Program (CSA) oversees a collaborative system of services and funding that is child-centered, family focused, and community-based that addresses the strengths and needs of troubled and at-risk youths and their families in the City. It ensures that services and funding are consistent with the Commonwealth's policies of preserving families and providing appropriate services in the least restrictive environment, while protecting the welfare of children, and maintaining the safety of the public.

The Fredericksburg CSA program provides agency collaboration through the Community Policy Management Team (CPMT) and Family Assessment Planning Team (FAPT), which oversees access to services and manages the funding for these services.

Fiscal Year 2019 Goal

- Reduce Special Education Day costs by decreasing the length of stay for Private Day Placements.
- Improve outcomes for children and their families in the CSA program by increasing parent/guardian participation.
- Track student performance in Private Day school settings to ensure needs are met and progress is made.

Fiscal Year 2019 Objectives

- Collaborate with community partners to develop a service to assist families with the transition of their child from Private Day placement to public school.
- To have 75% parent/guardian participation in the FAPT process through the use of telecommunication, surveys, and caseworker contact prior to as well as during FAPT meetings.
- Review statistical data from the schools to compare behavior and achievement of students in Private Day School versus the Public School from which they were removed.

Special Background Discussion – Special Education Placements[1]

Some children, for a variety of reasons, are not able to be educated in the public school setting. When public school education is not possible, access to Special Education ("SPED") schooling provides these children with a less restrictive option to day or residential treatment centers. Private Day placements offer smaller class sizes and a therapeutic component during the school day, addressing the child's needs as a whole.

Children in need of SPED placements generally have emotional and / or learning disabilities and other severe health impairments as documented by their IEP (Individual Education Plan). IEP's are a part of the federally mandated Individuals with Disabilities Education Act (IDEA). It is through this act that children with disabilities have the opportunity to receive both a public education and intervention services specifically related to their disability. The intent of IDEA matches with CSA's philosophy of keeping children in the least restrictive environment.

SPED placements are costly, and constitute a rising portion of the total expenditures under the Children's Services Act – both locally and state-wide. The House Appropriations and the Senate

[1] Adopted from the memorandum from the CSA Coordinator to the City Manager's Office, dated January 3, 2018

Finance Committee tasked a work group in November 2017 to examine the options of how to best manage the costs of SPED placements.

The table below shows Fredericksburg CSA's SPED expenditures. CSA expenditures have increased by 28% from FY 2015-2018 while the number of children served has remained relatively constant.

	FY 2015	FY 2016	FY 2017	FY 2018 est.
SPED Day Expenditures	$1,199,332	$906,937	$1,147,490	$1,530,252
Total Expenditures	$1,940,546	$1,536,468	$2,108,350	$2,356,582
SPED as a % of Total Expenditures	62%	59%	54%	64%
Children Served	23	24	22	23

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	47,756	44,746	46,609	47,542	933	2.0%
Fringe Benefits	17,925	18,420	23,527	23,707	180	0.8%
Travel & Training	2,361	2,063	3,600	4,300	700	19.4%
Other Non-Personal	1,536,468	2,107,766	1,873,532	2,717,240	843,708	45.0%
Materials & Supplies	751	1,565	2,200	2,200	-	0.0%
Total Expenditures	**$ 1,605,261**	**$ 2,174,561**	**$ 1,949,468**	**$ 2,794,989**	**$ 845,521**	**43.4%**
Revenues						
State Revenue	961,868	1,389,367	1,129,000	1,686,133	557,133	49.3%
Other Revenue	35,834	32,881	41,000	26,000	(15,000)	-36.6%
Transfer -General Fund	675,275	675,275	675,275	940,000	264,725	39.2%
Fund Balance	-	-	104,193	142,856	38,663	37.1%
Total Revenue	**$ 1,672,977**	**$ 2,097,523**	**$ 1,949,468**	**$ 2,794,989**	**$ 845,521**	**43.4%**
Full - Time Positions	**1**	**1**	**1**	**1**		

Significant Program Highlights

- Other Non-Personal funding includes the majority of program expenses, which are mainly contracted services from outside service providers.
- Fredericksburg CSA Program has consistently accessed alternate funding sources such as Medicaid, Title IV-E, PSSF, and PD-16 in an attempt to contain local funding requirements.
- The General Assembly was considering changes to the Medicaid reimbursement process in CSA that would have benefitted localities in their budget deliberations. However, the General Assembly has not finalized their budget as of the preparation of the City Manager's Adopted Budget.
- The General Fund transfers funding to the CSA Fund to meet the City's obligation to provide local funding for CSA. The City's General Fund transfer for CSA will increase to $940,000 in FY 2019 to assist in meeting the increased costs of these mandated services. The FY 2018 transfer from the General Fund was $675,275.

SOCIAL SERVICES FUND

The Fredericksburg Department of Social Services' Mission, "Helping People Triumph over Hardships to Promote Healthier Futures within Our Community" is part of every employee's daily work. The Department provides, financial, medical, food, heating and cooling assistance, family services, protects the safety of children and adults, provides safe foster homes for children and provides adoption services to the neediest children in our community.

"Helping People Triumph over Hardships to Promote Healthier Futures Within Our Community"

Special Table: Programs Administered by DSS

Financial Assistance	Service Programs	Supportive Services
Supplemental Nutrition Assistance Program (SNAP)	IV-E Foster Care	Resource Parent Training Program (Training for Foster & Adoptive Parents)
Temporary Assistance to Needy Families (TANF)	Virginia Initiative for Employment no Welfare (VIEW)	Energy Share (with the Salvation Army)
Energy Assistance Program	Child and Adult Protective Services	Holiday Assistance
Child Care Assistance	Adoption	Lions Club (Eye Glasses and Hearing Aid Assistance)
Medicaid	Adult Services, Companion Services, Uniform Assessment Instrument Screening	Promoting Safe and Stable Families Grant and Safe Sleep Program

Fiscal Year 2019 Goal

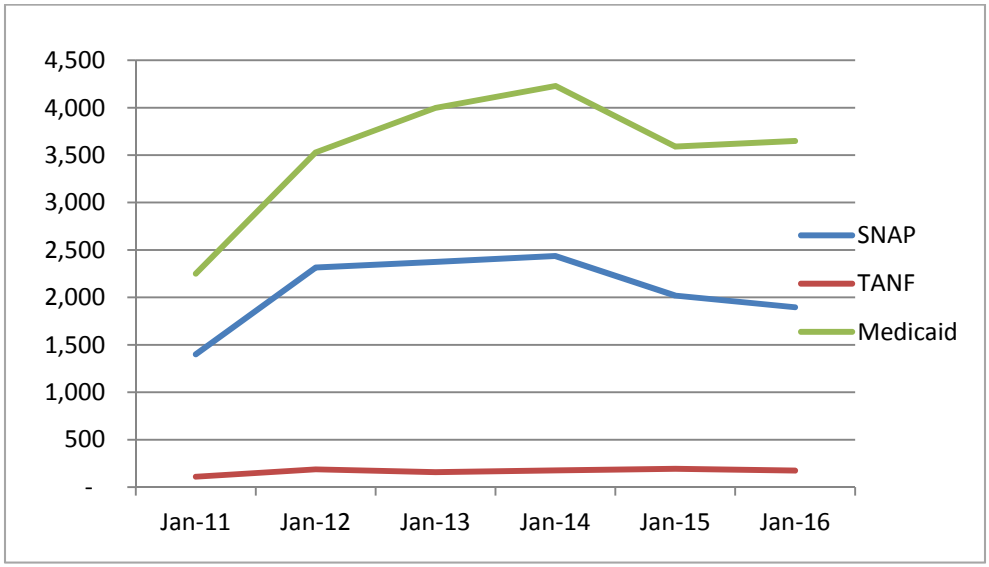
- Work with families and individuals to ensure independence, safety, and preservation.
- Serve families to ensure that children are raised in a safe, stable, and nurturing environment.
- Assist community members in need by determining eligibility for benefits programs and making community resource referrals.
- Provide a safety net for individuals in need by increasing access to those benefits and services to promote self-sufficiency.

Fiscal Year 2019 Objectives

- Collaborate with community partners to develop services to assist families.
- Establish permanent connections for children in foster care.
- Provide benefit determination in a timely manner: 97% processed on time.

- Because employment is the foundation for self-sufficiency, assist customers to secure and maintain employment.

Performance Measures



Graph 1. Fredericksburg Department of Social Services Caseload Data

	FY 2014 Actual	FY2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Reduce the % of reports of abuse and/or neglect with prior Fredericksburg history	28%	28%	28%	25%	28%
90% of CPS referral contacts are made within the mandated response priority	99%	100%	99%	90%	98%
75% of children in foster care will be discharged to permanency within 24 months	79%	88%	84%	90%	90%
97% SNAP applications will be processed on time	98%	99%	99%	99%	99%
97% Medicaid applications will be processed on time	84%	89%	90%	92%	90%
97% Medicaid renewals will be processed on time	98%	96%	98%	98%	98%
97% TANF applications will be processed on time	98%	99%	98%	98%	99%
Meet or exceed the Federal Work Participation rate of 50%	48%	52%	48%	50%	50%
Meet or exceed the Federal 3 month employment retention rate of 50%	76%	79%	84%	82%	82%

Key Social and Well-being indicators - Region	Virginia	Fredericksburg
Non-Elderly Uninsured	10.5%	**13.1%**
Teen Pregnancy Rate (10-19 years) per 1,000	16.6	**11.8**
Food Insecure rate[1]	11.8%	**17.1%**
Rates of Child Abuse and Neglect (founded number per 1,000)	2.3	**3.7**

Key Social and Well-being indicators - Region	2013	2014	2015	2016
Non-Elderly Uninsured	13.0%	18.0%	16.0%	13.1%
Teen Pregnancy Rate (10-19 years) per 1,000	44.8	40.7	31.0	11.8
Food Insecure rate[1]	18.0%	18.0%	18.0%	17.1%
Rates of Child Abuse and Neglect (founded number per 1,000)	6.8	12	6.1	3.7

1 The food insecure rate means limited or uncertain ability of nutritionally adequate and safe foods or uncertain ability to acquire acceptable foods in socially acceptable ways.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	1,779,836	1,779,241	1,968,633	2,004,621	35,988	1.8%
Fringe Benefits	802,625	814,606	892,985	879,284	(13,701)	-1.5%
Purchased Services	190,567	153,081	250,600	205,500	(45,100)	-18.0%
Util, Comm, Rentals, Etc.	115,017	115,225	135,300	133,400	(1,900)	-1.4%
Travel & Training	12,131	13,254	15,900	23,900	8,000	50.3%
Other Non-Personal	1,811,875	2,060,465	2,304,300	2,811,200	506,900	22.0%
Dues & Memberships	1,660	1,436	1,700	1,700	-	0.0%
Materials & Supplies	26,988	35,335	42,300	36,800	(5,500)	-13.0%
Capital Outlay	30,105	33,156	30,750	30,500	(250)	-0.8%
Total Expenditures	**$ 4,770,803**	**$ 5,005,799**	**$ 5,642,468**	**$ 6,126,905**	**$ 484,437**	**8.6%**
Revenues						
Federal Revenue	2,251,824	2,413,390	2,604,303	2,837,432	233,129	9.0%
State Revenue	1,446,130	1,567,770	1,794,953	2,069,855	274,902	15.3%
Transfer -General Fund	1,157,365	1,067,431	1,040,000	940,000	(100,000)	-9.6%
Recovered Cost - Misc	87,623	49,359	82,406	66,272	(16,134)	-19.6%
Fund Balance	-	-	120,807	213,346	92,539	76.6%
Total Revenue	**$ 4,942,942**	**$ 5,097,950**	**$ 5,642,469**	**$ 6,126,905**	**$ 484,436**	**8.6%**
Full - Time Positions	**36**	**36**	**38**	**38**		

Significant Program Highlights

- The General Fund transfers funding to the Social Services Operating Fund to meet the City's obligations for funding for Social Services. The majority of funding for the Social Services Fund is from the federal and state governments, on a reimbursement basis. The General Fund transfer for Social Services is recommended to be $875,000 in FY 2019 – a decline from the FY 2018 level of $1,040,000.
- The budget includes the use of fund balance available in the Social Services Operating Fund in FY 2019 to meet the needs of the fund. The fund balance use in FY 2019 is recommended to be $278,346.
- Capital Outlay includes funding to replace an aged vehicle.

PARKING FUND

The Parking Fund was originally established to account for the operation, debt service, and maintenance of the Sophia Street Parking Garage. The Sophia Street Parking Garage provides 297 parking spaces to the southern end of downtown Fredericksburg. The Fund also accounts for the operation of several parking lots that were leased, purchased or expanded over the last couple of years.

These lots have improved availability of parking in the downtown area.

- William and Barton Streets provide 85 additional spaces in the Liberty Town area of downtown.
- 1016 Charles Street (the corner of Charles Street and Amelia Street) provides 46 public parking spaces available at nights and weekends.
- 904 Princess Anne Street provides 46 public parking spaces available on nights and weekends.

Fiscal Year 2019 Goal

- Continue to seek parking solutions in areas of the City that have high demand.

Fiscal Year 2019 Objectives

- During the spring of 2018, the City will be completing the construction of 28 additional spaces behind the Fredericksburg Branch of the Central Rappahannock Regional Library at 1201 Caroline Street. This project is paid for through the capital budget and not the Parking Fund, but the additional parking will help alleviate a long-standing shortage of parking in this area. FY 2019 will be the first full fiscal year of availability for the expanded lot.
- Evaluate and implement the findings of the Parking Action Plan. City Staff is exploring the feasibility of paid parking in high demand areas in the downtown area. Once completed, the scope and cost of the program will be presented to City Council. Any budget adjustments will be made at that time.

Sophia Street Parking Garage

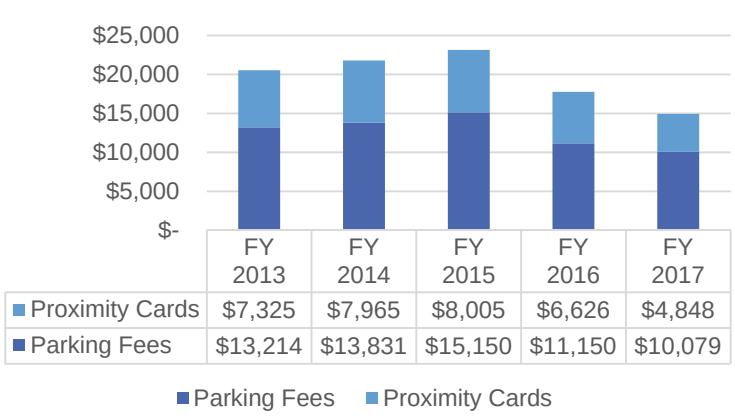
Fiscal Year 2019 Goal

- Continue to operate the Sophia Street Parking Garage in a safe, effective, and efficient manner, providing a reasonably-priced parking solution in the downtown area.

Fiscal Year 2019 Objectives

- Improve the utilization of the parking deck, which has declined with the opening of the Virginia Railway Express (VRE) lots in Spotsylvania County.

- Complete the next major capital maintenance project for the Sophia Street Parking Garage through the capital budget. (Please see the CIP Project Sheet).



Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	102,324	101,561	110,818	110,605	(213)	-0.2%
Fringe Benefits	21,179	21,182	30,525	31,257	732	2.4%
Purchased Services	50,883	90,200	44,000	54,500	10,500	23.9%
Util, Comm, Rentals, Etc.	30,321	45,979	60,300	63,800	3,500	5.8%
Other Non-Personal	4,732	3,368	5,000	4,000	(1,000)	-20.0%
Materials & Supplies	2,968	6,398	7,800	7,800	-	0.0%
Capital Outlay	153,583	154,436	314,000	163,000	(151,000)	-48.1%
Transfers	77,495	70,271	299,796	299,847	51	0.0%
Total Expenditures	**$ 443,485**	**$ 493,395**	**$ 872,239**	**$ 734,809**	**$ (137,430)**	**-15.8%**
Revenues						
Parking Fees	283,741	247,274	288,000	268,000	(20,000)	-6.9%
Other Local Revenues	49,085	36,506	21,500	21,500	-	0.0%
Motor Fuels Tax	207,620	230,000	247,500	250,000	2,500	1.0%
Fund Balance	-	-	315,239	195,309	(119,930)	-38.0%
Total Revenue	**$ 540,446**	**$ 513,780**	**$ 872,239**	**$ 734,809**	**$ (137,430)**	**-15.8%**
Full - Time Positions	**1**	**1**	**1**	**1**		
Part - Time Positions	**3**	**3**	**3**	**3**		

Significant Program Highlights

- The overall adopted budget for the Parking Fund decreased significantly. Capital Outlay in the Parking Fund in FY 2018 included a one-time project of $120,000 to replace the gate and payment hardware and software systems. The FY 2019 budget does not reflect this project.
- There is a capital project in the City's Public Facilities Capital Fund to continue major preventive maintenance on the Sophia Street Parking Deck.
- The City utilizes surplus motor fuels taxes to pay a portion of the debt service incurred to build the parking garage. The use of motor fuels taxes for debt service in FY 2019 is

recommended to be $250,000. Motor fuels tax receipts have declined for the City over the last several years, and the decline is expected to continue. This source of income may not be available to pay the debt service for the Parking Garage in the future. Debt service payments for the Parking Garage will continue through FY 2026.

- The Capital Outlay category includes a charge of $163,000 for depreciation, which is necessary for an enterprise-type fund such as the Parking Fund.
- The Purchased Services category is recommended to increase due to an increase in maintenance service contracts.
- Parking Fee Revenue has declined in recent years, and the recommended budget in FY 2019 reflects this trend. The City has observed that there are fewer customers utilizing the Sophia Street Parking Garage since the opening of the new VRE station and parking area in Spotsylvania County. The City has also discontinued the “Early-Bird” discount for daily parkers who arrive before 9:00 a.m. in the garage.
- The Parking Action Plan contemplates the addition of paid parking stations in areas of the City with high parking demand. The community, the Parking Task Force, and the City Council are continuing to discuss the various possibilities – such as whether and how many pay stations to install, what rates might be charged, whether to pay capital costs up front or over time, and similar questions. These discussions are ongoing, and therefore the City Manager’s Adopted Budget does not include any funding for costs related to this recommendation. Once implementation recommendations are finalized a budget amendment may be requested.

RIPARIAN LANDS STEWARDSHIP FUND

The Watershed Property Management Program provides for management and stewardship of the City's watershed property. The City owns approximately 4,800 acres of riparian land along the Rappahannock and Rapidan Rivers, situated in five counties. Approximately 4,200 acres are protected under a conservation easement.

The program provides for a Watershed Property Manager who is responsible for overseeing and protecting the watershed property by conducting routine monitoring and inspections. The Watershed Property Manager also corresponds with local, state and federal officials; adjacent land owners; environmental groups, and conservation easement stakeholders. The program manager coordinates with planning staff of neighboring localities and attends public hearings and other meetings where the condition of the watershed property is at stake.

The individual in this position also oversees various uses of the property including, but not limited to canoeing, hunting, fishing, camping, hiking and biking and also coordinates with law enforcement officials to provide enforcement related to unauthorized and/or illegal activities upon the property.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	$ 48,728	$ 35,649	$ 54,780	$ 55,695	$ 915	1.7%
Fringe Benefits	$ 14,327	$ 9,339	$ 22,083	$ 22,180	$ 97	0.4%
Purchased Services	$ -	$ -	$ 1,200	$ 1,200	$ -	0.0%
Util, Comm, Rentals, Etc.	$ 1,126	$ 803	$ 1,200	$ 1,200	$ -	0.0%
Travel & Training	$ -	$ -	$ 1,200	$ 1,200	$ -	0.0%
Materials & Supplies	$ 10,844	$ 4,027	$ 6,050	$ 6,700	$ 650	10.7%
Capital Outlay	$ 7,086	$ 4,514	$ -	$ 3,849	$ 3,849	---
Transfers	$ -	$ -	$ 1,300	$ 1,300	$ -	0.0%
Total Expenditures	**$ 82,111**	**$ 54,332**	**$ 87,813**	**$ 93,324**	**$ 5,511**	**6.3%**
Revenues						
Interest on Investments	$ 10,070	$ 9,334	$ 12,000	$ 12,000	$ -	0.0%
County of Spotsylvania	$ 27,400	$ 13,700	$ 13,700	$ 13,700	$ -	0.0%
County of Stafford	$ 13,700	$ 13,700	$ 13,700	$ 13,700	$ -	0.0%
Recovered Cost	1,856	500	-	-	-	---
Transfer -General Fund	35,000	0	10,500	52,125	0	396.4%
Fund Balance	-	-	37,913	1,799	-	-95.3%
Total Revenue	**$ 88,026**	**$ 37,234**	**$ 87,813**	**$ 93,324**	**$ -**	**6.3%**
Full-Time Positions	1	1	1	1	1	

Program Highlights

- The Riparian Lands Stewardship Fund is a permanently protected endowment fund. The City may use 75% of the interest earnings generated for operations. The remaining 25% of interest earnings is added to the balance of the endowment.
- Current interest earnings are not sufficient to cover the cost of the program. The transfer from the General Fund is $52,125. The level of General Fund support has increased over the past two years, but it expected to stabilize going forward.
- The City is grateful for the support of Spotsylvania and Stafford County for this ongoing program.

STORMWATER MANAGEMENT FUND

The City established the Stormwater Management Fund in 2016 to address the increasing focus on stormwater management issues by the United States Environmental Protection Agency (EPA) and the Virginia Department of Environmental Quality (DEQ). The City's Stormwater Management program is intended to control the quantity of stormwater run-off and well as enhance the quality of such run-off through erosion and sediment control and by treating pollutant and nutrient run-off.

One cent of the City's property tax rate is used to support the City's stormwater management efforts. The program is funded through fees, fines and a transfer from the General Fund. The City collects various fines and fees associated with land disturbing activities including the Virginia Stormwater Management Program (VSMP) permit fees. The Commonwealth of Virginia sets these fees and requires that 28% be returned to the State. The program has required, and will continue to require, support from the General Fund.

The fund is comprised of two programs: Stormwater Management and the Drainage Division of Public Works.

Stormwater Management Program Division:

The Department of Community Planning and Building administers the Stormwater Management Program. Duties include:

- Reviewing subdivisions and land development site plans,
- Managing the Municipal Separate Storm Sewer System (MS4) permit which is mandated by the Commonwealth of Virginia, and
- Preparing the Action Plan to address the City's Total Maximum Daily Load (TMDL) standard for pollution levels in the Rappahannock River and Chesapeake Bay.

Fiscal Year 2019 Goals

- Complete the second phase of the Chesapeake Bay Total Maximum Daily Load (TMDL) Action Plan.

Fiscal Year 2019 Objectives

- Develop new best management practices and retrofits for existing stormwater management facilities.

Drainage Division:

The four-person Drainage crew is part of Public Works Department. Staff performs all phases of storm drainage work, including repair and cleaning of catch basins, drain ditches and storm drain lines. The crew installs new design catch basins to minimize personal and property damage claims. Funds are requested for contract maintenance of approximately 20 City owned storm water retention facilities. The City must meet stormwater facility maintenance and inspection requirements regulated by the Department of Environmental Quality. The members of the Drainage crew also perform duties as necessary for snow removal or storm response.

Fiscal Year 2019 Goal

- Support the operation and inspection requirements of the City's MS4 permit, while maintaining and improving the local storm water infrastructure and easements.

Fiscal Year 2019 Objectives

- Perform storm water system assessment with assistance from third party consultant as required by MS4 permit.
- Continue to maintain and inspect storm water retention ponds as required by the MS4 permit with the assistance of contractors.
- Continue to place emphasis on preventive maintenance to existing drainage system.
- Implement Phase II of the storm water GIS database development process by outsourcing file conversion and in-field data collection.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	14,135	141,421	288,032	292,509	4,477	1.6%
Fringe Benefits	4,507	48,645	149,187	150,374	1,187	0.8%
Purchased Services	-	-	86,000	101,000	15,000	17.4%
Util, Comm, Rentals, Etc.	30	56	3,180	7,800	4,620	145.3%
Travel & Training	-	15	2,550	2,550	-	0.0%
Other Non-Personal	2,660	2,268	11,200	3,000	(8,200)	-73.2%
Dues & Memberships	-	-	3,200	3,400	200	6.3%
Materials & Supplies	365	161	17,050	18,690	1,640	9.6%
Capital Outlay	3,707	-	1,700	2,000	300	17.6%
Total Expenditures	**$ 25,403**	**$ 192,566**	**$ 562,099**	**$ 581,323**	**$ 19,224**	**3.4%**
	$ -					
Revenues						
Property Tax	-		395,000	395,000	-	0.0%
VSMP Permits & Fines	28,040	15,250	42,000	50,000	8,000	19.0%
Local Transfer	77,300	125,500	100,000	134,000	34,000	34.0%
Fund Balance	-	-	25,099	2,323	(22,776)	-90.7%
Total Revenue	**$ 105,340**	**$ 140,750**	**$ 562,099**	**$ 581,323**	**$ 19,224**	**3.4%**
Full-Time Positions	**1**	**2**	**6**	**6**		

Significant Program Highlights

- In FY 2018, the Drainage Division moved to the Stormwater Management Fund from the General Fund to better align the resources required to carry out EPA and DEQ requirements.
- The increase in Purchased Services is for engineering studies related to the City's MS4 permit.
- General Fund support of the program increased 34% between FY 2018 and FY 2019. Future increases are anticipated although to a lesser degree.

TRANSIT FUND

Fredericksburg Regional Transit (FRED) provides accessible, affordable, dependable, efficient, environmentally sound, and safe and secure transportation for people who reside, work or visit within the Fredericksburg, Virginia region (i.e., the City of Fredericksburg and the counties of Caroline, Spotsylvania and Stafford).

FRED provides three categories of service:

- Regular weekday service (with pre-arranged route deviations) in the City and Counties
- Weekday dedicated Virginia Railway Express (VRE) feeder service.
- Thursday and Friday evening and Saturday and Sunday service centered on the University of Mary Washington during the academic year.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	2,082,670	2,059,743	2,336,428	2,337,150	722	0.0%
Fringe Benefits	418,614	467,921	682,564	821,064	138,500	20.3%
Purchased Services	359,347	433,370	269,999	254,999	(15,000)	-5.6%
Util, Comm, Rentals, Etc.	155,089	148,227	185,209	184,498	(711)	-0.4%
Travel & Training	18,411	3,083	18,500	11,002	(7,498)	-40.5%
Dues & Memberships	1,802	2,802	1,999	1,999	-	0.0%
Materials & Supplies	585,742	717,998	701,002	631,001	(70,001)	-10.0%
Capital Outlay	788,715	838,401	1,317,913	1,417,911	99,998	7.6%
Transfers	-	-	320,000	320,000	-	0.0%
Total Expenditures	**$ 4,410,391**	**$ 4,671,545**	**$ 5,833,614**	**$ 5,979,624**	**$ 146,010**	**2.5%**
Revenues						
Fares	384,305	307,579	346,467	340,000	(6,467)	-1.9%
Gasoline Tax	480,000	924,538	480,000	480,000	-	0.0%
Other Local Income	1,332,192	1,204,784	1,226,681	1,210,675	(16,006)	-1.3%
State Income	724,455	891,844	936,383	715,310	(221,073)	-23.6%
Federal Income	1,818,410	2,885,605	1,820,000	2,200,000	380,000	20.9%
Fund Balance	-	-	1,024,083	1,033,639	9,556	0.9%
Total Revenue	**$ 4,739,362**	**$ 6,214,350**	**$ 5,833,614**	**$ 5,979,624**	**$ 146,010**	**2.5%**
Full - Time Positions	**15**	**15**	**18**	**22**		

Significant Program Highlights

- Transit is accounted for as an Enterprise Fund.
- The FY 2019 Budget includes funding for three additional full-time drivers. The cost for these positions is offset by a reduction in part-time hours. However, as a result Fringe Benefits increased by 20% or $138,500.
- The part-time mechanic position was converted to full-time mid-year in FY 2018.
- The FY 2017 Gasoline Tax revenue includes a one-time release of prior year's allocation.
- The City continues to monitor changes at the state level that may impact transit funding going forward.

WASTEWATER FUND

The function of the wastewater treatment program is to provide the City with efficient sanitary sewage treatment that complies with state and federal effluent standards. Sewage treatment includes receiving, treating, disinfecting, and disposing of treatment-generated solids for City sewage. In addition, the wastewater collection system transfers to Spotsylvania County 375,000 gallons per day of City-generated sewage and all Spotsylvania sewage that enters the City's sewage transmission system.

The Wastewater Fund has several major subdivisions. The Wastewater Administration function covers the activities of the City's Wastewater Treatment Plant. The Water and Sewer Crew (Sewer) is a six-person crew, funded in both the Water Fund and the Sewer Fund, responsible for maintaining both the City's water and the City's sewer transmission systems. The Pumping and Transmission crew is a four-person crew responsible for the maintenance and operation of the City's six sewer lift stations, as well as approximately 76 miles of sewer lines. The City tracks expenses related to the Master Sewer Meters separately. Finally, the personnel in the Utility Billing Office assists sewer customers.

Fiscal Year 2019 Goal

- Continue to provide the City with efficient sanitary sewage treatment that complies with state and federal effluent standards.

Fiscal Year 2019 Objectives

- Improve and maintain the City's sanitary sewer system.
- Continue to gather data from the field and improve the accuracy of our sewer distribution system records.

Full-time Position Summary (Water and Wastewater)

Full-Time Employees	FY 2015	FY 2016	FY 2017 Amend	FY 2018 Adopted	FY 2019 Adopted
Water Fund Positions					
Administration & Treatment	7	7	7	7	7
Water & Sewer Crew [1]	5	5	6	6	6
GIS Analyst [1]				1	1
Utility Billing [1]	2	2	2	2	2
Total Water Fund Positions	14	14	15	16	16
Sewer Fund Positions [1]					
Administration & Treatment	13	13	13	13	13
Pumping & Transmission	4	4	4	4	4
Total Sewer Fund Positions	17	17	17	17	17
[1] Personnel costs are split between the Water Fund and Sewer Fund.					

The

- The Assistant Director of Public Works for Utilities, the Water & Sewer Crew, the GIS Analyst, and the Utility Billing Personnel, are split between the Water and Sewer Funds.
- Most personnel are members of the Public Works Department. Utility Billing is part of Fiscal Affairs. The GIS Analyst is part of IT

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	916,994	929,458	1,071,051	1,080,473	9,422	0.9%
Fringe Benefits	390,843	528,192	590,540	547,825	(42,715)	-7.2%
Purchased Services	1,020,170	1,319,163	881,650	987,700	106,050	12.0%
Util, Comm, Rentals, Etc.	289,836	326,019	310,160	341,700	31,540	10.2%
Travel & Training	4,238	2,111	8,300	10,050	1,750	21.1%
Other Non-Personal	160,244	102,768	162,000	137,000	(25,000)	-15.4%
Dues & Memberships	5,083	7,023	4,500	4,500	-	0.0%
Materials & Supplies	180,268	164,794	340,010	308,410	(31,600)	-9.3%
Capital Outlay	1,568,458	1,582,445	1,738,084	1,375,000	(363,084)	-20.9%
Transfers/Debt Service	895,650	862,487	2,634,652	3,069,904	435,252	16.5%
Total Expenditures	**$ 5,431,785**	**$ 5,824,460**	**$ 7,740,947**	**$ 7,862,561**	**$ 121,614**	**1.6%**
Revenues						
Charges for Service	5,443,748	5,473,386	5,371,575	5,544,575	173,000	3.2%
Sewer Availability Fees	726,200	465,600	500,000	650,000	150,000	30.0%
Other Income	169,095	149,051	134,100	152,100	18,000	13.4%
Fund Balance	-	-	1,735,272	1,515,886	(219,386)	-12.6%
Total Revenue	**$ 6,339,043**	**$ 6,088,037**	**$ 7,740,947**	**$ 7,862,561**	**$ 121,614**	**1.6%**

Significant Program Highlights

- There are no significant program changes

WATER FUND

The City of Fredericksburg provides drinking water to over 8,000 service locations. The City contracts with Spotsylvania County for the purchase of treated water, and operates the distribution system within City limits to City customers. The operations and maintenance of the Water system is a responsibility of the City's Public Works Department.

The City's seven-member Water Administration crew and the six-member Water and Sewer crew operate the water distribution system, including reading meters, answering service calls, and repairs and maintenance to the system. The two-person Utility Billing office (split between the Water and Sewer Fund) helps set up accounts and answer customer questions.

Fiscal Year 2019 Goal

- Continue work on the City's CIP, which includes upgrades to outdated water lines to improve water service and fire protection throughout the City.
- Provide the highest water quality to customers.
- Strengthen GIS water data accuracy.

Fiscal Year 2019 Objectives

- Continue necessary water testing of the distribution system to meet citizen's demands.
- Meet all Health Department requirements for safe drinking water.
- Provide adequate fire protection.
- Perform localized valve turning exercises.
- Continue to gather data from the field and improve the accuracy of the water distribution system records.
- Enhance fire hydrant maintenance program to ensure hydrants are operating properly.

Full-time Position Summary

Full-Time Employees	FY 2015	FY 2016	FY 2017 Amend	FY 2018 Adopted	FY 2019 Adopted
Water Fund Positions					
Administration & Treatment	7	7	7	7	7
Water & Sewer Crew [1]	5	5	6	6	6
GIS Analyst [1]				1	1
Utility Billing [1]	2	2	2	2	2
Total Water Fund Positions	14	14	15	16	16
Sewer Fund Positions [1]					
Administration & Treatment	13	13	13	13	13
Pumping & Transmission	4	4	4	4	4
Total Sewer Fund Positions	17	17	17	17	17
[1] Personnel costs are split between the Water Fund and Sewer Fund.					

- The Assistant Director of Public Works for Utilities, the Water & Sewer Crew, the GIS Analyst, and the Utility Billing Personnel, are split between the Water and Sewer Funds.
- Most personnel are members of the Public Works Department. Utility Billing is part of Fiscal Affairs. The GIS Analyst is part of IT.

Budget Summary

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY19-FY18 Adopted	FY18 Adpt - FY19 Rec %
Salaries & Wages	448,126	457,655	499,099	523,673	24,574	4.9%
Fringe Benefits	262,166	272,769	292,497	275,374	(17,123)	-5.9%
Purchased Services	1,382,047	1,590,650	1,542,150	1,586,200	44,050	2.9%
Util, Comm, Rentals, Etc.	45,058	48,720	50,310	49,800	(510)	-1.0%
Travel & Training	1,857	4,900	6,900	7,300	400	5.8%
Other Non-Personal	29,123	27,000	25,000	25,000	-	0.0%
Dues & Memberships	182	200	200	200	-	0.0%
Materials & Supplies	93,334	123,020	137,900	135,850	(2,050)	-1.5%
Capital Outlay	518,617	594,000	587,584	889,500	301,916	51.4%
Transfers	494,530	1,290,851	1,959,940	1,700,698	(259,242)	-13.2%
Total Expenditures	**$ 3,275,041**	**$ 4,409,765**	**$ 5,101,580**	**$ 5,193,594**	**$ 92,014**	**1.8%**
Revenues						
Water Sales	3,307,135	3,660,482	3,534,044	3,604,350	70,306	2.0%
Water Availability Fees	435,800	315,200	300,000	400,000	100,000	33.3%
Other Income	275,102	266,144	205,000	220,000	15,000	7.3%
Fund Balance	-	-	1,062,536	969,244	(93,292)	-8.8%
Total Revenue	**$ 4,018,037**	**$ 4,241,826**	**$ 5,101,580**	**$ 5,193,594**	**$ 92,014**	**1.8%**

Significant Program Highlights

- There are no significant program changes.

Partner Agencies

Organization	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Change FY18 to FY19	% Change
Community Agencies						
Bluemont Concert Series	$ 5,000	$ 5,000	$ 5,000	**$ -**	$ (5,000)	-100.0%
Boys & Girls Club of the Rappahannock Region (BGCRR)	$ 24,230	$ 24,230	$ 24,230	**$ 24,230**	$ -	0.0%
disAbility Resource Center of the Rappahannock, Inc.	$ 21,025	$ 21,025	$ 21,025	**$ 21,025**	$ -	0.0%
Empower House	$ 14,350	$ 14,350	$ 14,350	**$ 14,350**	$ -	0.0%
Fredericksburg Regional Alliance	$ 5,200	$ 17,763	$ 17,763	**$ 17,763**	$ -	0.0%
Fredericksburg Regional Food Bank	$ 5,000	$ 5,000	$ 5,000	**$ 5,000**	$ -	0.0%
Healthy Families Rappahannock Area	$ 9,000	$ 9,000	$ 9,000	**$ 9,000**	$ -	0.0%
Legal Aid Works (Formerly Rappahannock Legal Services)	$ 29,380	$ 29,380	$ 29,380	**$ 29,380**	$ -	0.0%
Rappahannock Refuge - Loisann's Hope House	$ 18,660	$ 18,660	$ 18,660	**$ 18,660**	$ -	0.0%
Mental Health America of Fredericksburg - Senior Visitor	$ 12,215	$ 12,215	$ 12,215	**$ 12,215**	$ -	0.0%
Micah Ministries	$ 20,000	$ 20,000	$ 20,000	**$ 20,000**	$ -	0.0%
Moss Free Clinic	$ 12,000	$ 12,000	$ 12,000	**$ 12,000**	$ -	0.0%
Rappahannock Area Agency on Aging	$ 7,880	$ 7,880	$ 7,880	**$ 7,880**	$ -	0.0%
Rappahannock Big Brothers Big Sisters	$ 10,000	$ 10,000	$ 10,000	**$ 10,000**	$ -	0.0%
Rappahannock Court Appointed Special Advocates	$ 8,000	$ 8,000	$ 8,000	**$ 8,000**	$ -	0.0%
Rapp. Council Against Sexual Assault	$ 4,140	$ 4,140	$ 4,140	**$ 4,140**	$ -	0.0%
Rappahannock EMS Council	$ 7,100	$ 7,100	$ 7,100	**$ 7,500**	$ 400	5.6%
Rappahannock River Basin Commission	$ 1,000	$ 1,000	$ 1,000	**$ 1,000**	$ -	0.0%
RUW Volunteer & Info. Services	$ 3,000	$ 3,000	$ 3,000	**$ 3,000**	$ -	0.0%
Safe Harbor	$ 5,000	$ 5,000	$ 5,000	**$ 5,000**	$ -	0.0%
SPCA	$ 15,000	$ 15,000	$ 10,000	**$ 10,000**	$ -	0.0%
Thurman Brisben Homeless Shelter	$ 72,710	$ 72,710	$ 80,000	**$ 80,000**	$ -	0.0%
TOTAL	**$ 309,890**	**$ 322,453**	**$ 324,743**	**$ 320,143**	**$ (4,600)**	-1.4%

Organization	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Change FY18 to FY19	% Change
Intergovernmental Agencies						
Central Rappahannock Regional Library - City Maintenance*	$ 135,000	$ 135,000	*$ 185,000*	***$ 205,231***	*$ 20,231*	*10.9%*
Central Rappahannock Regional Library	$ 1,150,000	$ 1,201,914	$ 1,250,471	**$ 1,300,990**	$ 50,519	4.0%
George Washington Regional Commission	$ 21,740	$ 23,149	$ 22,394	**$ 23,916**	$ 1,522	6.8%
Germanna Community College	$ 43,325	$ 43,719	$ 43,359	**$ 44,291**	$ 932	2.1%
Germanna Community College (Center for Advanced Technology)	$ -	$ 25,000	$ 25,000	**$ 25,000**	$ -	0.0%
Rapp. Area Community Services Board	$ 215,005	$ 246,876	$ 261,895	**$ 272,529**	$ 10,634	4.1%
Rappahannock Area Office on Youth (Chaplin Youth Center)	$ 41,215	$ 55,672	$ 69,783	**$ 79,731**	$ 9,948	14.3%
Rappahannock Health District	$ 414,280	$ 414,280	$ 414,280	**$ 414,280**	$ -	0.0%
Stafford Regional Airport Authority	$ 21,430	$ 21,430	$ 21,430	**$ 21,430**	$ -	0.0%
Tri-City / County Soil & Water	$ 2,000	$ 2,000	$ 2,000	**$ 2,000**	$ -	0.0%
VA Ext. Office/Master Gardeners	$ 5,000	$ 5,000	$ 5,000	**$ 5,000**	$ -	0.0%
TOTAL	**$ 2,048,995**	**$ 2,174,040**	**$ 2,300,612**	**$ 2,394,398**	**$ 93,786**	**4.08%**
Agencies (Serving the City)						
Fredericksburg Area Museum	$ 117,172	$ 224,778	$ 95,975	**$ 95,975**	$ -	0.0%
Fredericksburg Rescue Squad	$ 250,000	$ 250,000	$ 250,000	**$ 200,000**	$ (50,000)	-20.0%
Sister Cities	$ 237	$ -	$ 3,000	**$ 3,000**	0	0.0%
Heritage Festival Committee	$ 12,500	$ 15,360	$ 15,500	**$ 15,500**	$ -	0.0%
Main Street	$ 70,000	$ 70,000	$ 70,000	**$ 75,000**	$ 5,000	7.1%
J&DR Court Services Unit (CSU)	$ 149,070	$ 108,340	$ 108,340	**$ 116,478**	$ 8,138	7.5%
TOTAL	**$ 598,979**	**$ 668,478**	**$ 542,815**	**$ 505,953**	**$ (36,862)**	**-6.79%**
TOTAL GENERAL FUND	**$ 2,957,864**	**$ 3,164,971**	**$ 3,168,170**	**$ 3,220,494**	**$ 52,324**	**1.65%**
**** Maintenance for the Downtown Branch Library is now included in the Public Facilities budget.***						
CITY GRANTS FUND						
Rebuilding Together	$ 5,000	$ 4,243	$ 5,000	**$ 5,000**	$ -	0.00%
TOTAL REQUESTS	**$ 2,962,864**	**$ 3,169,214**	**$ 3,173,170**	**$ 3,225,494**	**$ 52,324**	**1.65%**

Organization	Agency Mission Statement	FY 2018 Adopted	FY 2019 Adopted
Community Agencies			
American Red Cross	The American Red Cross prevents and alleviates human suffering in the face of emergencies by mobilizing the power of volunteers and the generosity of donors.	$ -	$ -
Bluemont Concert Series	Bluemont Concert Series will terminate all programs and administrative operations as of June 30, 2018	$ 5,000	$ -
Boys & Girls Club of the Rappahannock Region (BGCRR)	To inspire youth to inspire themselves by enabling all young people, especially those who need us most, to reach their full potential as productive, caring, and responsible citizens.	$ 24,230	$ 24,230
disAbility Resource Center of the Rappahannock, Inc.	To assist people with disabilities to achieve the highest potential and benefit of independent living by providing them, those who support them and the community with information, education and resources.	$ 21,025	$ 21,025
Empower House	We empower survivors and their children to believe in themselves and build new lives filled with dignity, respect, safety, and hope. Empowerhouse breaks the cycle of violence through shelter, housing, advocacy, education, awareness, prevention, and intervention.	$ 14,350	$ 14,350
FailSafe Transitional Housing	FAILSAFE-ERA is a 501(C)(3) non-profit organization with a mission to change lives affected by incarceration, reducing the rate of recidivism, using a holistic approach through education and rehabilitation support and services; and, by providing a means for families and communities to adapt and overcome the effects of incarceration thereby promoting and sustaining safer, stronger, healthier communities.		
Fredericksburg Regional Alliance	Assists the public and private sector by supporting existing businesses and aggressively recruiting new businesses to the Fredericksburg Region.	$ 17,763	$ 17,763
Fredericksburg Regional Food Bank	To feed the hungry through a community-wide network of partner agencies and engage our community in the fight to end hunger.	$ 5,000	$ 5,000
Greater Fredericksburg Habitat for Humanity	Bringing people together to build homes, community, and hope.	$ -	$ -
Healthy Families Rappahannock Area	Empowering parents to raise healthy children.	$ 9,000	$ 9,000
Legal Aid Works (Formerly Rappahannock Legal Services)	We champion fairness by advocating for those with the least access to the civil court system.	$ 29,380	$ 29,380
Rappahannock Refuge - Loisann's Hope House	Our mission is to quickly move children and their families from homelessness to housing in the Rappahannock region.	$ 18,660	$ 18,660
Mental Health America of Fredericksburg - Senior Visitor Program.	(MHAF) provides education, advocacy and service to all people with mental health needs. We educate to promote mental health awareness and understanding. We solve problems by advocating policies and by working with individuals and agencies in the community to respond to mental health problems and to meet needs. We identify gaps unmet by public and private mental health providers and insurers, and we create and incubate programs and funding to meet those needs.	$ 12,215	$ 12,215

Organization	Agency Mission Statement	FY 2018 Adopted	FY 2019 Adopted
Micah Ministries	Micah is a ministry supporting people experiencing chronic homelessness and identifying pathways to sustainable housing.	$ 20,000	$ 20,000
Moss Free Clinic	Our mission is to improve the health and wellness of low-income, uninsured people through quality healthcare delivered in an atmosphere of dignity and respect. The Clinic is a non-profit, non-government healthcare facility that depends on support from volunteers, donors and community partners to provide essential comprehensive care. The Clinic serves those in greatest need - our patients do not qualify for government assistance and cannot afford private medical care or insurance.	$ 12,000	$ 12,000
Quin Rivers	Strengthening individual, family, and community development to eliminate poverty and build self-sufficiency.	$ -	$ -
Rappahannock Area Agency on Aging	The mission is to enhance the quality of life for all older citizens and individuals with disabilities.	$ 7,880	$ 7,880
Rappahannock Big Brothers Big Sisters	Provide children facing adversity with strong and enduring, professionally supported one-to-one relationships that change their lives for the better, forever.	$ 10,000	$ 10,000
Rappahannock Court Appointed Special Advocates	To advocate for abused and neglected children to grow up in safe, permanent homes where they have the opportunity to thrive.	$ 8,000	$ 8,000
Rapp. Council Against Sexual Assault	Our mission is to provide support, treatment, and advocacy to persons whose lives have been affected by sexual violence and to reduce sexual violence in our community through education and awareness.	$ 4,140	$ 4,140
Rappahannock EMS Council	To facilitate the development and continued operation of a high quality, dedicated, and coordinated emergency response and Emergency Preparedness System for Planning Districts 9 and 16 in accordance with Code of Virginia.	$ 7,100	$ 7,500
Rappahannock River Basin Commission	“To provide guidance for the stewardship and enhancement of the water quality and natural resources of the Rappahannock River Basin. The Commission shall be a forum in which local governments and citizens can discuss issues affecting the Basin’s water quality and quantity and other natural resources.	$ 1,000	$ 1,000
RUW Volunteer & Info. Services	To improve lives by mobilizing the caring power of our community.	$ 3,000	$ 3,000
Safe Harbor	To reduce the trauma to child victims of abuse by coordinating and strengthening the community response.	$ 5,000	$ 5,000
SPCA	Creating positive change for our communities neediest animals through outreach and compassionate care.	$ 10,000	$ 10,000
Thurman Brisben Homeless Shelter	To provide at-risk and homeless men, women and children of Planning District 16 with appropriate and essential shelter and services to affect positive life changes.	$ 80,000	$ 80,000

Organization	Agency Mission Statement	FY 2018 Adopted	FY 2019 Adopted
Virginians For High Speed Rail	We are a 501(C)(3) not-for-profit coalition of citizens, businesses, localities, community organizations, and economic development agencies that educate and advocate for the expansion of fast, frequent, and reliable rail service connecting our communities to destinations along the eastern seaboard to increase the economic potential of the Commonwealth. We were founded in 1994 as a partnership between the RVA Chamber and the Future of Hampton Roads.	$ -	$ -
TOTAL		**$ 324,743**	**$ 320,143**
Intergovernmental Agencies			
Central Rappahannock Regional Library - City Maintenance	*Maintenance is included in the City's Operating Fund*	*$ 185,000*	*$ 227,250*
Central Rappahannock Regional Library	Inspiring lifelong learning for everyone in our community.	$ 1,250,471	$ 1,300,990
George Washington Regional Commission	The GWRC's mission is to coordinate planning to ensure competitiveness, reduce redundancy in government, improve efficiency, enhance services and improve implementation time of regional projects.	$ 22,394	$ 23,916
Germanna Community College	As a public comprehensive community college, Germanna provides accessible, quality educational and training opportunities that meet our communities' needs.	$ 43,359	$ 44,291
Germanna Community College (Center for Advanced Technology)	As a public comprehensive community college, Germanna provides accessible, quality educational and training opportunities that meet our communities' needs.	$ 25,000	$ 25,000
Rapp. Area Community Services Board	The (RACSB) is committed to improving the quality of life for the people residing in the City of Fredericksburg and the Counties of Caroline, King George, Spotsylvania and Stafford, with mental health, developmental disability and substance abuse problems and to preventing the occurrence of these conditions.	$ 261,895	$ 272,529
Rappahannock Area Office on Youth	The mission of RAOOY is to promote healthy and responsible behavior in youth and young adults by supporting families and providing programs that encourage positive development.	$ 69,783	$ 79,731
Rappahannock Health District	To promote and protect the health of all Virginians.	$ 414,280	$ 414,280

Organization	Agency Mission Statement	FY 2018 Adopted	FY 2019 Adopted
Stafford Regional Airport Authority	The SRAA shall operate, maintain and preserve a high-quality aviation facility at Stafford Regional Airport that: • Is safe, secure, and legal; • Emphasizes commercial, corporate, and general aviation; • Delivers high-quality aviation services by providing customer-focused and efficient operations, facilities, staff, finance, and administration; • Responds to community preferences for commercial air service, gateway image, and noise management.	$ 21,430	$ 21,430
Tri-County/City Soil & Water Conservation District	The mission of TCCSW is to provide leadership, education, and technical programs to assist all resource users to conserve, sustain, and improve soil, water, and related resources.	$ 2,000	$ 2,000
VA Ext. Office/Master Gardeners	Virginia Cooperative Extension helps lead the engagement of Virginia Tech and Virginia State University. Building local relationships and collaborative partnerships, we help people put scientific knowledge to work through learning experiences that improve economic, environmental, and social well being.	$ 5,000	$ 5,000
TOTAL		**$ 2,300,612**	**$ 2,416,417**
Other Agencies (Serving the City)			
Fredericksburg Area Museum	The FAM collects, researches, interprets, teaches, and preserves the history, heritage, and culture of the Fredericksburg region in an ever-evolving context. They serve a diverse community through a commitment to inclusion, integrity, credibility, and relevance. They facilitate an understanding and appreciation of how the acts of those who preceded us have shaped both this community and nation at large—providing both lessons and inspiration as they work together to forge a greater community.	$ 95,975	$ 95,975
Fredericksburg Rescue Squad	Assists the City of Fredericksburg Rescue Squad in answering calls for rescue services.	$ 250,000	$ 200,000
Sister Cities	Support as needed for activities related to Fredericksburg's Sister Cities program which includes Este, Italy; Frejus, France; Kathmandu, Nepal; and Schwetzigen, Germany	$ 3,000	$ 3,000
Heritage Festival Committee	The Heritage Festival is an annual event held on the Fourth of July in downtown Fredericksburg and South Stafford. The event features a five-mile run, parade, street festival, Ferry Farm activities and music during the day, and is capped off by a fireworks display in the evening at Pratt Park.	$ 15,500	$ 15,500
Main Street	To preserve Fredericksburg's historic fabric and rich cultural history while encouraging a thriving economic future in the traditional historic commercial district.	$ 70,000	$ 75,000

Organization	Agency Mission Statement	FY 2018 Adopted	FY 2019 Adopted
J&DR Court Services Unit (CSU)	Serves the court and facilitates the supervision, rehabilitation and treatment as needed by those who come before the court.	$ 108,340	$ 116,478
TOTAL		**$ 542,815**	**$ 505,953**
TOTAL GENERAL FUND		$ 3,168,170	$ 3,242,513
CITY GRANTS FUND			
Rebuilding Together	We reach out to help elderly, disabled, or families by providing critically needed home repair and rehabilitation services to qualifying low income and disabled homeowners. Our goal is to provide a warm, dry and safe home environment that enables families to live independently and with dignity, at no cost to the homeowner.	$ 5,000	$ 5,000
TOTAL		**$ 3,173,170**	**$ 3,247,513**

Capital Improvement Plan

Fiscal Year 2019-2024

Adopted

City of Fredericksburg, Virginia

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Capital Improvement Plan

Overview**:** The Capital Improvement Plan (CIP) represents a significant investment in the future of the City. It is a planning tool for the acquisition, replacement, modernization, rehabilitation or expansion of long-term capital assets and infrastructure. The process ensures that the City is able to maintain infrastructure now and into the future. The CIP reflects the substantial investment that is required to maintain and improve core public infrastructure and to advance stated Council priorities. Through these improvements, the City will continue to serve the community and to maintain economic and cultural vitality.

The Fredericksburg City Council 2036 Vision Statement includes a desired future state of reflecting the importance of capital planning.

> *Public Service – The Backbone of Our Community: Delivery of core services is of the utmost importance. Fredericksburg maintains and improves its infrastructure to accommodate future growth in the City. Capital improvements are carefully planned and include investments so that our infrastructure is capable of delivering clean water and sanitary services. We provide highly responsive public safety, health, and social services. We apply advances in technology to monitor and improve these services. We collaborate with our regional partners to explore shared service solutions.*

As part of the budget process, City Council adopts an annual capital budget that includes capital improvements for education, public works, public facilities, public safety, courts, water and sewer. The CIP includes an additional five years of projects and references certain projects beyond that time frame. Each year the CIP is reviewed and updated as new projects are identified and existing projects and cost estimates are updated. Projects typically meet the following criteria:

- **Cost** – A project is considered capital if the cost is $50,000 or more.
- **Life Expectancy** – The expected useful lifecycle of the project is five years or more.

The CIP is organized into the following functional areas:

- **Schools** – Fredericksburg City Public Schools
- **Public Works** – Includes Public Works, Solid Waste, Stormwater Management, Trails & Riverfront Park, and Transportation
- **Public Facilities** – Includes Information Technology, Parking, Park & Playgrounds, Planning, and Public Buildings & Facilities
- **Public Safety** – Includes Police and Fire
- **Courts** – Improvements to the City's Court building and the Historic Renwick Building
- **Water** – Improvements to the Motts Run Water Treatment Plant and the water distribution system

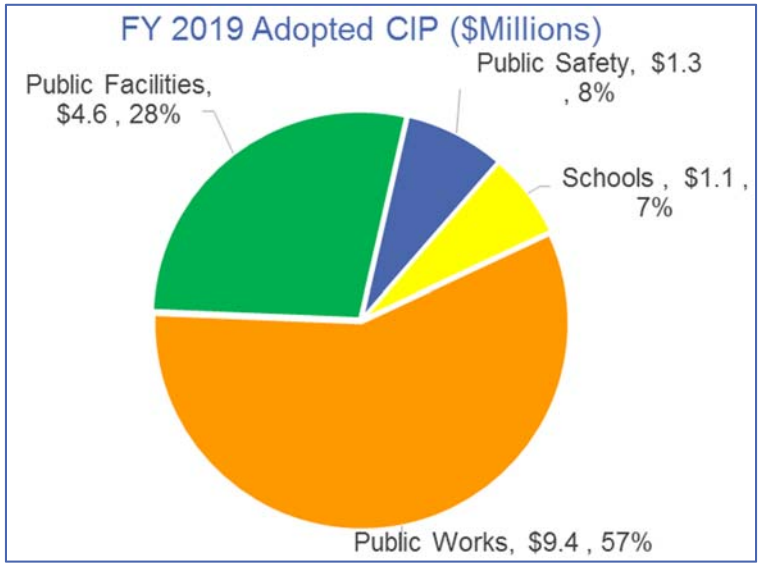
- **Wastewater** – Improvements to the City's Wastewater Treatment Facility and collection system

Each section contains an overall summary and project sheets providing greater detail on the improvements. The project sheets are included for projects within the FY2019 – FY2024 timeframe and provide a description of the project, the current estimate of project costs and timing, funding courses and when available an estimate of operating impacts. The funding sources include:

- Debt Issuance
- DEQ Funding
- Fuel Tax
- General Fund Transfer
- Other Local Revenues
- Prior Year Capital Fund Balance
- VDOT Funding
- Water System Revenues
- Wastewater System Revenues

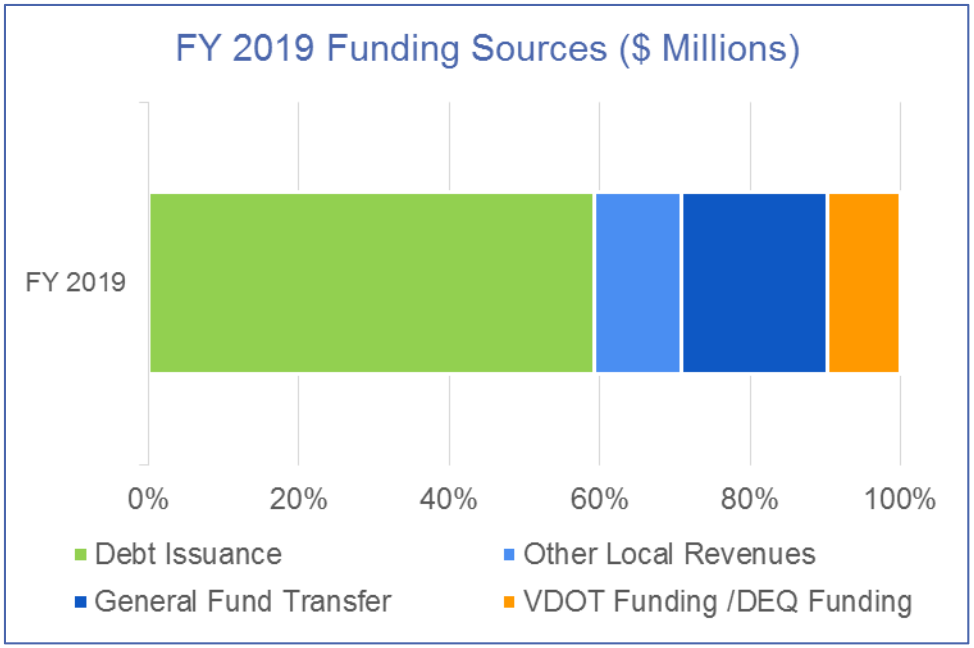
CIP Highlights:

As part of the FY 2019 budget process, the City Council will adopt the FY 2019 – FY 2024 Capital Improvement Plan. City Council will also appropriate funding for the FY 2019 CIP.



The FY 2019 Adopted Budget includes $16.4 million of general government CIP Projects and $10.1 million of water and sewer projects. Included in the FY19 CIP are $1.1 million for schools purposes, $5 million for Riverfront Park, $1.1 million related to stormwater improvements, $1.8 million related to the transportation network and $3.2 million for improvements to the Executive Plaza. The CIP also includes sidewalk improvements at the train station, funding for the in-line skating rink, and police body cameras. It also continues funding for the Planning Area Plan Updates (Small Area Plans).

The six year CIP totals $114.8 million. This includes $32.8 million of school improvements including expansion of the high school and expansion of the middle school. School Improvements represent approximately 29% of total general government CIP spending in the six year CIP. A new elementary school is included beyond the current planning period. The CIP includes a preliminary estimate for the Gateway Boulevard Extension of $21,700,000 in FY 2021. The project will be funded with VDOT and local sources. The FY 2019



- FY 2024 CIP also includes $6 million in stormwater projects, a new fire station, and approximately $13.3 of transportation related projects.

Funding for the FY 2019 CIP will be a mix of local revenues ("pay as you go"), debt, and state funds. Approximately 31% will be funded from local revenue sources, 59% debt financed, and 10% state funding from VDOT and DEQ. The six year CIP follows similar trends.

The Water and Wastewater CIP includes projects managed by the City as well as the City's portion of projects managed by Spotsylvania County, including the potential consolidation of the wastewater treatment operations.

Significant projects in the Water Capital Fund for FY 2019 include a College Terrace Water Project and the Greenbrier Water Main. These projects are expected to be debt financed. Significant City managed wastewater capital projects include sewer system improvements on Caroline Street and College Terrace and the replacement of a vacuum truck and camera truck. The FY 2019 projects managed by Spotsylvania County include the Hazel Run Pump Station and preliminary work on the Massaponax Wastewater Treatment Plant expansion.

The City anticipates issuing debt in the first half of FY 2019. The bond issue will provide financing for Riverfront Park, the Executive Plaza, and water and wastewater projects supported by enterprise fund revenues

FY 2019 Adopted CIP

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Schools	1,090,000	898,000	832,000	1,835,000	12,339,000	15,843,000	32,837,000
Public Works	9,437,000	6,956,000	26,789,000	5,328,000	3,760,000	3,410,000	55,680,000
Public Facilities	4,577,000	1,874,000	2,677,000	1,042,000	450,000	450,000	11,070,000
Public Safety	1,280,000	1,130,000	8,125,000	1,040,000	1,320,000	1,750,000	14,645,000
Courts	-	519,000	-	-	-	-	519,000
TOTAL	**16,384,000**	**11,377,000**	**38,423,000**	**9,245,000**	**17,869,000**	**21,453,000**	**114,751,000**
Funding							
Debt	9,700,000	4,445,000	24,435,000	3,300,000	14,600,000	16,750,000	73,230,000
General Fund Transfer	3,180,000	4,202,815	3,074,585	3,425,000	2,749,000	2,183,000	18,814,400
Fund Balances	1,542,000	669,000	150,000	150,000	150,000	150,000	2,811,000
Gas Tax	210,000	0	0	0	0	0	210,000
Other Local Sources	360,000	408,185	5,472,415	90,000	90,000	90,000	6,510,600
VDOT Funds/Federal/DEQ	1,602,000	1,652,000	5,291,000	2,280,000	280,000	2,280,000	13,385,000
TOTAL	**16,384,000**	**11,377,000**	**38,423,000**	**9,245,000**	**17,869,000**	**21,453,000**	**114,751,000**
Operating Impacts							
Personnel	0	76,000	502,958	939,306	950,351	961,530	3,430,145
Operating	0	63,000	41,000	325,000	134,000	135,000	698,000
Debt Service	164,543	705,186	1,009,382	2,823,807	3,079,389	4,184,900	11,967,208
Revenue	-	-	(183,954)	(230,967)	(231,484)	(232,007)	(878,414)
TOTAL	**164,543**	**844,186**	**1,369,385**	**3,857,146**	**3,932,256**	**5,049,423**	**15,216,939**

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
SCHOOLS								
School Buses	GF	210,000	215,000	215,000	215,000	215,000	215,000	1,285,000
Computer Technology	GF	375,000	400,000	400,000	400,000	400,000	400,000	2,375,000
Carpets	GF	30,000	35,000	30,000	30,000	30,000	30,000	185,000
Roof	GF	20,000	15,000	25,000	25,000	25,000	25,000	135,000
Facilities Improvements (FY19 JM Library)	GF	50,000						50,000
Equipment Replacement	GF	50,000	50,000	50,000	50,000	50,000	50,000	300,000
New School Bus Lot Lease	GF	105,000	108,000	112,000	115,000	119,000	123,000	682,000
James Monroe Track Conditioning	GF		75,000	-	-			75,000
JMHS/WGMS A&E	GF -SCH	250,000						250,000
Middle School Expansion	Debt				1,000,000	10,000,000		11,000,000
High School Expansion	Debt	-	-	-	-	1,500,000	15,000,000	16,500,000
Total		**1,090,000**	**898,000**	**832,000**	**1,835,000**	**12,339,000**	**15,843,000**	**32,837,000**
PUBLIC WORKS CAPITAL								
Public Works								
Cemetery Improvements	GF	30,000	30,000	-				60,000
Gateway/Way finding Project	GF			80,000	80,000	80,000	80,000	320,000
Great Oaks Acid Soil Remediation	GF	-	76,000					76,000
Historic District Improvements (Downtown Street Lights)	GF	-	100,000	100,000	100,000	100,000	100,000	500,000
Neighborhood Enhancements	GF		100,000	100,000				200,000
Rolling Stock	GF	275,000	230,000					505,000
Salt Storage Building	Debt	375,000						375,000
Solid Waste								
R-Board Cell F3 Construction	Debt	-	2,500,000	-	-	-	-	2,500,000
Wheeled Refuse Carts	GF	-	-	-	350,000	350,000		700,000
Stormwater Management								
Canal Improvements	GF	68,000	218,000	68,000	68,000			422,000
Culvert Replacement; Stormwater Improvements	GF	50,000	150,000	150,000	150,000	150,000	150,000	800,000
Stormwater Management Planning	GF; DEQ	200,000	-					200,000
Stormwater Management Projects	Debt		1,000,000	1,500,000	1,500,000	2,000,000		6,000,000
Storm Sewer - College Terrace (William/Sylvania)	Debt	800,000						800,000

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
Trails & Parks								
Kensington Connector	VDOT	500,000		1,500,000				2,000,000
Pathway Improvements (Idlewild Connector & Embry Dam Trail)	GF	75,000						75,000
Riverfront Park	Debt	5,000,000						5,000,000
VCR Trail Bridge over Hazel Run	VDOT		140,000					140,000
Transportation								
Arterial traffic signage replacement	VDOT	480,000						480,000
Asphalt & Concrete Repairs	GF	$ 725,000	$ 750,000	$ 800,000	$ 800,000	800,000	800,000	4,675,000
Augustine Ave / Route 1 Study	VDOT			$ 250,000				250,000
Central Park Improvements	Other	262,000						262,000
Fall Hill Avenue Sidewalks	VDOT	300,000						300,000
Gateway Boulevard Extension	VDOT;Local			21,700,000				21,700,000
Lafayette Blvd Pedestrian Safety & Kenmore Roundabout	VDOT		600,000		2,000,000		2,000,000	4,600,000
Route 3 Signal Optimization	VDOT	222,000	417,000	261,000				900,000
Traffic Calming	GF	75,000	150,000					225,000
Traffic Signal Conversion to Flashing Amber Left Turns	VDOT	-	495,000	-	-			495,000
Traffic Signal Modernization	VDOT	-	-	280,000	280,000	280,000	280,000	1,120,000
Total		**$ 9,437,000**	**$ 6,956,000**	**$ 26,789,000**	**$ 5,328,000**	**$ 3,760,000**	**$ 3,410,000**	**$ 55,680,000**
PUBLIC FACILITIES CAPITAL								
Information Technology								
Fiber Network Expansion	GF		140,000	85,000	242,000			467,000
IT Disaster Resilience Plan Implementation	GF	48,000	63,000					111,000
Police Voice over IP Phone System	GF	120,000						120,000
Technology Replacements	GF	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	1,800,000
Parking								-
Sophia Street Parking Garage Maintenance Project	Gas Tx	210,000	-					210,000

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
Parks, Recreation, Events								-
Alum Springs Bridge	Debt	-	-	1,310,000	-			1,310,000
Alum Springs Storage Building and Restroom	GF		100,000	124,000	-			224,000
City Dock improvements	GF		37,500					37,500
Dixon Park Improvements (plus wetland pavilion)	GF	-	18,000	-	240,000			258,000
Memorial Park Tennis Court Improvements - Lighting	GF		290,000	-	-			290,000
Park Improvements								-
Hurkamp Wall	GF			90,000				90,000
Dixon Inline Skating	GF	143,000	75,000	100,000				318,000
Doris E. Buffett Pool Improvements	GF	25,000	25,000					50,000
Old Mill Park	GF		135,000					135,000
Playground Equipment (inc. HL Harris)	GF		43,500	66,000				109,500
Parks Plan Development	GF	90,000		90,000				180,000
Planning Area Plan Updates								-
Planning Area Plan Updates	GF	200,000	175,000	-				375,000
Public Facilities								-
Bass Ellison Building Improvements	GF				50,000			50,000
Central Rappahannock Regional Library -Theater Room	GF	-	70,000					70,000
City Hall - Restrooms	GF	-	60,000					60,000
Dorothy Hart Community Center	GF		102,000					102,000
Energy Savings Improvements	GF							-
Lighting Retrofits and Controls	GF		-	260,000				260,000
Lighting /Plug controls upgrades	GF		50,000					50,000
Solar Panels at Bass-Ellison	GF				60,000			60,000
Electric meter monitoring	GF		40,000					40,000
Exec Center Plaza	Debt	3,200,000						3,200,000
HVAC	GF	50,000	75,000	75,000	75,000	75,000	75,000	425,000
Museum (Town Hall) - Soffit Repair; Building Foundation Study	GF	51,000						51,000
Roof Repair	GF	50,000	75,000	75,000	75,000	75,000	75,000	425,000
Train Station Sidewalk Improvements	GF	90,000						90,000
Visitor's Center	GF	-	-	102,000	-	-	-	102,000
Total		**$ 4,577,000**	**$ 1,874,000**	**$ 2,677,000**	**$ 1,042,000**	**$ 450,000**	**$ 450,000**	**$ 11,070,000**

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
PUBLIC SAFETY CAPITAL								
Animal Shelter	GF	160,000	80,000	95,000	95,000	95,000		525,000
Police Body Cameras	GF	120,000	105,000	105,000	145,000	125,000		600,000
Ambulance	Debt	325,000	270,000			350,000		945,000
Dive Vehicle	Debt	-	-	250,000				250,000
Fire Apparatus	Debt	0	675,000	1,500,000	800,000	750,000	1,750,000	5,475,000
New Fire Station - Design	FB	675,000	-	-	-	-	-	675,000
New Fire Station - Construction	Debt	-	-	6,175,000	-	-	-	6,175,000
Total		**$ 1,280,000**	**$ 1,130,000**	**$ 8,125,000**	**$ 1,040,000**	**$ 1,320,000**	**$ 1,750,000**	**$ 14,645,000**
COURTS								
General District - 2nd Courtroom	FB	-	500,000					500,000
General Courts Security Desk Improvements	FB	-	19,000	-	-	-	-	19,000
Total		**$ -**	**$ 519,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 519,000**
CIP - TOTAL		**$ 16,384,000**	**$ 11,377,000**	**$ 38,423,000**	**$ 9,245,000**	**$ 17,869,000**	**$ 21,453,000**	**$ 114,751,000**

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
FUNDING								
Debt	Debt	9,700,000	4,445,000	24,435,000	3,300,000	14,600,000	16,750,000	73,230,000
General Fund Transfer	GF	2,930,000	4,202,815	3,074,585	3,425,000	2,749,000	2,183,000	18,564,400
General Fund Transfer - Schools	GF -SCH	250,000						250,000
Fund Balances - (Bonds - Public Safety)	FB	675,000	519,000	-	-	-	-	1,194,000
Fund Balances - Capital Project Funds	Local	605,000	150,000	150,000	150,000	150,000	150,000	1,355,000
Fund Balances - Central Park Special Tax District	Other	262,000						262,000
Proffers - Fire & Rescue				118,776				118,776
Proffer Schools		-	318,185	263,639				581,824
Gas Tax	Gas Tx	210,000	-	-	-	-	-	210,000
Other Local Sources (interest Earning, other fees, R-Board)		150,000	90,000	5,090,000	90,000	90,000	90,000	5,600,000
VDOT Funds/Federal		1,502,000	1,652,000	5,291,000	2,280,000	280,000	2,280,000	13,285,000
DEQ Funds (Stormwater)		100,000	-	-	-	-	-	100,000
TOTAL		**$ 16,384,000**	**$ 11,377,000**	**$ 38,423,000**	**$ 9,245,000**	**$ 17,869,000**	**$ 21,453,000**	**$ 114,751,000**
CIP REQUESTS		16,384,000	11,377,000	38,423,000	9,245,000	17,869,000	21,453,000	114,751,000
Water & Sewer CIP Requests		10,525,000	3,770,000	11,670,000	10,500,000	17,690,000	9,670,000	63,825,000
TOTAL CIP REQUESTS		**26,909,000**	**15,147,000**	**50,093,000**	**19,745,000**	**35,559,000**	**31,123,000**	**178,576,000**
General Obligation Debt		9,700,000	1,945,000	24,435,000	3,300,000	14,600,000	16,750,000	70,730,000
Water and Sewer Debt		9,195,000	2,000,000	10,500,000	9,100,000	16,350,000	8,350,000	55,495,000
R-Board Revenue Debt		-	2,500,000	-	-	-	-	2,500,000
TOTAL Debt		**18,895,000**	**6,445,000**	**34,935,000**	**12,400,000**	**30,950,000**	**25,100,000**	**128,725,000**

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
WATER								
Internal System Improvements	Local	$ 400,000	$ 350,000	$ 350,000	$ 350,000	$ 250,000	$ 250,000	1,950,000
College Heights Water Line Replacement (Phase II)	Local				350,000	350,000	350,000	1,050,000
College Terrace Water Project	Debt	650,000						650,000
Greenbrier Water Main Improvement	Debt	1,000,000		-	-	-	-	1,000,000
Motts Run Water Plant Solids Dewatering System*	Local	25,000	-			-	-	25,000
Motts Run Plant Expansion*	Local	125,000	-	-	-	8,350,000	8,350,000	16,825,000
Total		**$ 2,200,000**	**$ 350,000**	**$ 350,000**	**$ 700,000**	**$ 8,950,000**	**$ 8,950,000**	**$ 21,500,000**
City's share of project managed by Spotsylvania County								
FUNDING								
Water Fund Revenues	Local	550,000	350,000	350,000	700,000	600,000	600,000	3,150,000
Debt Issuance	Debt	1,650,000	-	-	-	8,350,000	8,350,000	18,350,000
Total		**$ 2,200,000**	**$ 350,000**	**$ 350,000**	**$ 700,000**	**$ 8,950,000**	**$ 8,950,000**	**$ 21,500,000**

FY 2019 Adopted CIP	Source	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL FY 2019-24
WASTEWATER								
Inflow and Infiltration Abatements	Local	$ 300,000	$ 450,000	$ 400,000	$ 400,000	$ 400,000	$ 300,000	2,250,000
Sewer Systems Improvements	Local	100,000	200,000	200,000	200,000	200,000	200,000	1,100,000
Pump Station Upgrades	Local	100,000	-	120,000	-	-	120,000	340,000
Caroline Street Sewer Line Replacements	Debt	2,000,000			-	-	-	2,000,000
College Terrace Sewer Project	Debt	800,000						800,000
Grinder for Celebrate VA PS	Local	130,000						130,000
NPS / Farrell Lane Line Replacement - Engineering	Debt	350,000				-	-	350,000
NPS / Farrell Lane Line Replacement - Construction	Debt	-		2,000,000	600,000	-	-	2,600,000
Rolling Stock - VAC Truck & Camera Truck	Debt	585,000	-	-	-	-	-	585,000
WWTP SCADA System Replacement	Local	-	150,000	-	-	-	-	150,000
WWTP Pump Replacement	Local	140,000	100,000	100,000	100,000	140,000	100,000	680,000
WWTP Effluent Tank Relining	Local	10,000	400,000	-	-	-	-	410,000
WWTP Grit separators	Local		120,000	-	-	-	-	120,000
WWTP Consolidation								-
Hazel Run Pump Station and Force Main*	Debt	2,750,000	2,000,000					4,750,000
Massaponax Expansion*	Debt	1,060,000		8,500,000	8,500,000	8,000,000		26,060,000
City Plant Pump Station	Debt							*TBD*
Force Main - City Plant PS to Massaponax	Debt							*TBD*
Decommissioning City Plant	Debt	-	-	-	-	-	-	*TBD*
Total		**$ 8,325,000**	**$ 3,420,000**	**$ 11,320,000**	**$ 9,800,000**	**$ 8,740,000**	**$ 720,000**	**$ 42,325,000**

 # Includes the revised estimates for College Terrace as amended by City Council on June 24, 2018 through Resolution 18-53. The estimate was revised to $800,00 from $350,000.

**** City's share of project managed by Spotsylvania County***

FUNDING								
Sewer Fund Revenues	Local	780,000	1,420,000	820,000	700,000	740,000	720,000	5,180,000
Debt Issuance	Debt	7,545,000	2,000,000	10,500,000	9,100,000	8,000,000	-	37,145,000
Total		**$ 8,325,000**	**$ 3,420,000**	**$ 11,320,000**	**$ 9,800,000**	**$ 8,740,000**	**$ 720,000**	**$ 42,325,000**

FY 2019 -2024 Adopted CIP - Public Education Capital Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Buses, Technology, Equipment & Capital Maintenance	685,000	715,000	720,000	720,000	720,000	720,000	4,280,000
James Monroe Library Improvements	50,000	0	0	0	0	0	50,000
James Monroe Track Reconditioning	0	75,000	0	0	0	0	75,000
School Bus Parking Facility (Lease)	105,000	108,000	112,000	115,000	119,000	123,000	682,000
High School / Middle Schools Expansion Feasibility Study	250,000	0	0	0	0	0	250,000
James Monroe High School Expansion	0	0	0	0	1,500,000	15,000,000	16,500,000
Walker Grant Middle School Expansion	0	0	0	1,000,000	10,000,000	0	11,000,000
Total	$1,090,000	$898,000	$832,000	$1,835,000	$12,339,000	$15,843,000	$32,837,000

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	0	0	0	1,000,000	11,500,000	15,000,000	27,500,000
General Fund Transfer	1,090,000	898,000	832,000	835,000	839,000	843,000	5,337,000
Total	$1,090,000	$898,000	$832,000	$1,835,000	$12,339,000	$15,843,000	$32,837,000

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Personnel	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0
Debt Service	0	0	0	0	75,220	940,248	1,015,468
Total	$0	$0	$0	$0	$75,220	$940,248	$1,015,468

Buses, Technology, Equipment & Capital Maintenance

Total Project Cost: $4,280,000 **Estimated Opening Date:** Ongoing

Department/Agency: Schools

City Council's Vision: Learning is a Way of Life

PROGRAM DESCRIPTION

The Schools have a systematic approach for ongoing maintenance and replacement of capital assets.

• The Schools will replace two school buses per year.
• A portion of the School's technology is refreshed annually. This includes, computers, tablets and other devices.
• Capital maintenance incudes replacement of carpeting, building repairs, and roof repairs.
• Capital equipment replacements are funded on an annual basis as needs arise.

OPERATING IMPACT SUMMARY

The funding represents capital maintenance of ongoing systems.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
School Bus Replacement	Ongoing	210,000	215,000	215,000	215,000	215,000	215,000	1,285,000	Ongoing
Computer Technology	Ongoing	375,000	400,000	400,000	400,000	400,000	400,000	2,375,000	Ongoing
Capital Maintenance (Carpet, Roof)	Ongoing	50,000	50,000	55,000	55,000	55,000	55,000	320,000	Ongoing
Capital Equipment	Ongoing	50,000	50,000	50,000	50,000	50,000	50,000	300,000	Ongoing
Total	Ongoing	$685,000	$715,000	$720,000	$720,000	$720,000	$720,000	$4,280,000	Ongoing

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	Ongoing	685,000	715,000	720,000	720,000	720,000	720,000	4,280,000	Ongoing
Total	Ongoing	$685,000	$715,000	$720,000	$720,000	$720,000	$720,000	$4,280,000	Ongoing

James Monroe Library Improvements

Total Project Cost: $50,000 **Estimated Opening Date:** 2019

Department/Agency: Schools **NEW in FY 2019**

City Council's Vision: Learning is a Way of Life

PROGRAM DESCRIPTION

Modernization of the library / media center at James Monroe High School to better meet the needs of the 21st century learner. This includes furniture, lighting, learning centers, and other improvements.

OPERATING IMPACT SUMMARY

None

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		50,000	0	0	0	0	0	50,000	
Total		$50,000	$0	$0	$0	$0	$0	$50,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	50,000	0	0	0	0	0	50,000	
Total	$0	$50,000	$0	$0	$0	$0	$0	$50,000	

James Monroe Track Reconditioning

Total Project Cost: $75,000 **Estimated Opening Date:** 2021

City Council's Vision: Learning is a Way of Life

Department/Agency: Schools

PROGRAM DESCRIPTION

The project involves the reconditioning, resurfacing, repainting of the track at James Monroe High School. This major maintenance is done on a five year cycle.

OPERATING IMPACT SUMMARY

This project is not anticipated to increase operating costs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
James Monroe Track Reconditioning		0	75,000	0	0	0	0	75,000	
Total		$0	$75,000	$0	$0	$0	$0	$75,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	75000	0	0	0	0	75,000	
Total	$0	$0	$75,000	$0	$0	$0	$0	$75,000	

School Bus Parking Facility (Lease)

Total Project Cost: $682,000 **Estimated Opening Date:** Ongoing

City Council's Vision: Learning is a Way of Life

Department/Agency: Schools

PROGRAM DESCRIPTION

The City is leasing a school bus parking facility from a private developer in the Battlefield Industrial Park. In the past, the Schools shared space at the City Shop with the Public Works Department. Population and enrollment growth has created a need for additional buses in recent years, and space was no longer available at the City Shop.

The facility includes a parking lot that houses up to 53 school buses, 60 cars for employee and visitor parking, an office building, and a pad area for washing of buses. The Schools, as tenant, will be responsible for utilities, insurance, and taxes if real estate taxes were to rise significantly. The funding listed in the CIP is inclusive of the lease costs, which includes a clause that escalates the rent based upon inflation, but capped at 3% per year.

OPERATING IMPACT SUMMARY

The City Schools will be responsible for certain operating costs pursuant to the lease agreement. The lease has a twenty year term.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
School Bus Lot Lease		105,000	108,000	112,000	115,000	119,000	123,000	682,000	Ongoing
Total		$105,000	$108,000	$112,000	$115,000	$119,000	$123,000	$682,000	Ongoing

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		105,000	108,000	112,000	115,000	119,000	123,000	682,000	Ongoing
Total		$105,000	$108,000	$112,000	$115,000	$119,000	$123,000	$682,000	Ongoing

High School / Middle Schools Expansion Feasibility Study

Total Project Cost: $250,000 **Estimated Completion Date:** FY 2019 **City Council's Vision:** Learning is a Way of Life

Department/Agency: Schools **NEW in FY 2019**

PROGRAM DESCRIPTION

The CIP includes $250,000 for feasibility planning and to evaluate possible expansions at Walker-Grant Middle School and James Monroe High School. Should current enrollment projections continue, the growth of the City will require additional capacity in the school system.

Funds will also be used to study the future site of an additional school and potential short-term student accommodations.

OPERATING IMPACT SUMMARY

The study will help determine future capital improvement projects.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Feasibility Study		250,000	0	0	0	0	0	250,000	
Total		$250,000	$0	$0	$0	$0	$0	$250,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer - Assigned for Schools	0	250,000	0	0	0	0	0	250,000	
Total	$0	$0	$0	$0	$0	$0	$0	$0	$0

James Monroe High School Expansion

Total Project Cost: $16,500,000 **Estimated Opening Date:** 2025

Department/Agency: Schools

City Council's Vision: Learning is a Way of Life

PROGRAM DESCRIPTION

Expansion at the high school may be necessary based on enrollment projections. The project and estimates will be refined as the results of the feasibility study become available.

OPERATING IMPACT SUMMARY

The improvement will be bond funded. Personnel, operating and debt service costs will be refined during the upcoming year as the results of the feasibility study become available.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
High School Expansion		0	0	0	0	1,500,000	15,000,000	16,500,000	
Total		$0	$0	$0	$0	$1,500,000	$15,000,000	$16,500,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	0	0	0	0	1,500,000	15,000,000	16,500,000	
Total		0	0	0	0	1,500,000	15,000,000	$16,500,000	$0

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Personnel	0	0	0	0	0	0	0	TBD
Operating	0	0	0	0	0	0	0	TBD
Debt Service	0	0	0	0	0	112,830	112,830	1,241,127
Total	$0	$0	$0	$0	$0	$112,830	$112,830	

Walker Grant Middle School Expansion

Total Project Cost: $11,000,000 **Estimated Opening Date:** FY 2024

Department/Agency: Schools **NEW in FY 2019**

City Council's Vision: Learning is a Way of Life

PROGRAM DESCRIPTION

If feasible, expansion at the middle school may be necessary based on enrollment projections. The project and estimates will be refined as the results of the feasibility study become available.

OPERATING IMPACT SUMMARY

The improvement will be bond funded. Personnel, operating and debt service costs will be refined during the upcoming year as the results of the feasibility study become available.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Middle School Expansion		0	0	0	1,000,000	10,000,000	0	11,000,000	
Total		$0	$0	$0	$1,000,000	$10,000,000	$0	$11,000,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	0	0	0	1000000	10,000,000	0	11,000,000	
Total		0	0	0	1,000,000	10,000,000	0	$11,000,000	$0

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Personnel	0	0	0	0	0	0	0	TBD
Operating	0	0	0	0	0	0	0	TBD
Debt Service	0	0	0	0	75,220	827,418	902,638	827,418
Total	$0	$0	$0	$0	$75,220	$827,418	$902,638	

FY 2019 Adopted CIP - Public Works

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Public Works							
Cemetery Improvements	30,000	30,000	0	0	0	0	60,000
Gateway Enhancements and Way Finding Signs	0	0	80,000	80,000	80,000	80,000	320,000
Great Oaks Acid Soil Remediation	0	76,000	0	0	0	0	76,000
Historic District Improvements (Streetlights & Sidewalks)	0	100,000	100,000	100,000	100,000	100,000	500,000
Neighborhood Enhancements	0	100,000	100,000	0	0	0	200,000
Rolling Stock Replacement	275,000	230,000	0	0	0	0	505,000
Salt Storage Facility	375,000	0	0	0	0	0	375,000
Solid Waste							
R-Board Cell F3 Construction	0	2,500,000	0	0	0	0	2,500,000
Wheeled Refuse Cart Replacement	0	0	0	350,000	350,000	0	700,000
Stormwater Management							
Canal Improvements	68,000	218,000	68,000	68,000	0	0	422,000
Culvert Replacement	50,000	150,000	150,000	150,000	150,000	150,000	800,000
Storm Sewer - College Terrace (William /Sylvania)	800,000	0	0	0	0	0	800,000
Stormwater Management	200,000	1,000,000	1,500,000	1,500,000	2,000,000	0	6,200,000

FY 2019 Adopted CIP - Public Works

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Trails & Parks							
Kensington Trail Connector	500,000	0	1,500,000	0	0	0	2,000,000
Pathway Improvements (Idlewild Connector & Embrey Dam Trail)	75,000	0	0	0	0	0	75,000
Riverfront Park	5,000,000	0	0	0	0	0	5,000,000
Virginia Central Railway (VCR) Trail Bridge	0	140,000	0	0	0	0	140,000
Transportation							
Arterial Traffic Signage Replacement Program	480,000	0	0	0	0	0	480,000
Asphalt & Concrete Program	725,000	750,000	800,000	800,000	800,000	800,000	4,675,000
Augustine Avenue/ Route 1 Safety Improvements	0	0	250,000	0	0	0	250,000
Central Park	262,000	0	0	0	0	0	262,000
Fall Hill Sidewalks	300,000	0	0	0	0	0	300,000
Gateway Boulevard Extension	0	0	21,700,000	0	0	0	21,700,000
Lafayette Boulevard Pedestrian Safety & Lafayette / Kenmore Roundabout	0	600,000	0	2,000,000	0	2,000,000	4,600,000
Route 3 - Traffic Signal Modernization	222,000	417,000	261,000	0	0	0	900,000
Traffic Calming	75,000	150,000	0	0	0	0	225,000
Traffic Signal Conversion to Flashing Amber Left Turns	0	495,000	0	0	0	0	495,000
Traffic Signal Conversion Modernization	0	0	280,000	280,000	280,000	280,000	1,120,000
Total	$9,437,000	$6,956,000	$26,789,000	$5,328,000	$3,760,000	$3,410,000	$55,680,000

FY 2019 Adopted CIP - Public Works

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	6,175,000	3,500,000	15,200,000	1,500,000	2,000,000	0	28,375,000
General Fund Transfer / Fund Balance	1,398,000	1,804,000	1,438,000	1,688,000	1,620,000	1,270,000	9,218,000
Other Local Revenues	262,000	0	5,000,000	0	0	0	5,262,000
State/Federal	100,000	600,000	3,000,000	2,000,000	0	2,000,000	7,700,000
VDOT	1,502,000	1,052,000	2,151,000	140,000	140,000	140,000	5,125,000
Total	$9,437,000	$6,956,000	$26,789,000	$5,328,000	$3,760,000	$3,410,000	$55,680,000

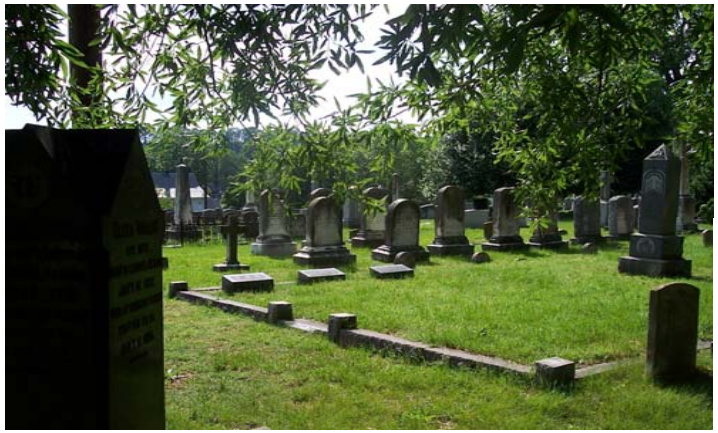
Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Personnel	0	76,000	77,520	79,070	80,652	82,265	395,507
Operating	0	63,000	11,000	11,000	11,000	11,000	107,000
Debt Service	44,192	464,482	768,678	1,957,110	2,137,472	2,377,955	7,749,890
Revenue	0	0	(183,954)	(183,954)	(183,954)	(183,954)	(735,818)
Total	$44,192	$603,482	$673,244	$1,863,226	$2,045,170	$2,287,266	$7,516,579

Cemetery Improvements

Total Project Cost: $60,000 **Estimated Opening Date:** 2019

Department/Agency: Public Works

City Council's Vision: A Proven Leader in Historic Preservation



PROGRAM DESCRIPTION

This project will repair as necessary the cemetery gate and replace the existing concrete sidewalk along Washington Avenue between Amelia and William Streets with a new brick sidewalk. The new brick sidewalk will complement the appearance of the cemetery brick wall and allow for a wider green strip with new trees planted between the curb and sidewalk. The City typically converts approximately one block of concrete sidewalk in downtown to brick annually to enhance the attractiveness of the downtown area. This section of sidewalk is a prominent feature adjacent to the historic cemeteries. Also, the Green Subcommittee has recommended the replacement of the concrete sidewalk with brick and moving the new sidewalk farther away from the curb to facilitate the installation of new trees.

The City's Comprehensive Plan, in the Action Plan, specifically mentions under the goal area of Historic Preservation the development of brick sidewalks.

OPERATING IMPACT SUMMARY

These funds are to replace existing assets, although brick sidewalks generally require more maintenance.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		30,000	30,000	0	0	0	0	60,000	
Total		$30,000	$30,000	$0	$0	$0	$0	$60,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	30,000	30,000	0	0	0	0	60,000	
Total	$0	$30,000	$30,000	$0	$0	$0	$0	$60,000	

Gateway Enhancements and Way Finding Signs

Total Project Cost: $320,000 **Estimated Opening Date:** 2022 -2024 **City Council's Vision:** Distinct and Linked Neighborhoods

Department/Agency: City Manager's Office

PROGRAM DESCRIPTION

The Wayfinding project will be done in conjuction with the City's rebranding efforts to provide clear directions and travel assistance to those visiting our City.

OPERATING IMPACT SUMMARY

The City estimates an annual operating cost of $25,000 per year upon completion of all phases.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	0	0	0	80,000	80,000	80,000	80,000	320,000	
Total	$0	$0	$0	$80,000	$80,000	$80,000	$80,000	$320,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	0	80,000	80,000	80,000	80,000	320,000	
Total	$0	$0	$0	$80,000	$80,000	$80,000	$80,000	$320,000	

Great Oaks Acid Soil Remediation

Total Project Cost: $76,000 **Estimated Opening Date:** 2021

Department/Agency: Public Works **NEW in FY 2019**

City Council's Vision: Distinct and Linked Neighborhoods

PROGRAM DESCRIPTION

Several areas within the Great Oaks subdivision have incurred accelerated deterioration and massive staining of sidewalks and curbs and gutter areas stemming from acid sulfate soils. The staining is the effect of the acid soils being exposed to air, causing a chemical reaction of the sulfur in the soil with air, creating sulfuric acid and the release of iron from the soils. The acid eats concrete and prohibits the growth of almost all plant materials.

This CIP project proposes to replace the current, traditional concrete sidewalk and curbing with a pervious rubber project that will not only resist staining and deterioration by the soils runoff, but will also allow infiltration of any runoff into the sidewalk area, thereby keeping it from reaching the storm sewer.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	0	0	76,000	0	0	0	0	76,000	
Total	$0	$0	$76,000	$0	$0	$0	$0	$76,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	76,000	0	0	0	0	76,000	
Total	$0	$0	$76,000	$0	$0	$0	$0	$76,000	

Historic District Improvements (Streetlights & Sidewalks)

Total Project Cost: $500,000 **Estimated Opening Date:** FY2020-2024 **City Council's Vision:** Employment Epicenter

Department/Agency: Public Works

PROGRAM DESCRIPTION

The ornamental lights in the downtown historic district will be upgraded and converted to a more energy efficient form of lighting. In addition, the Comprehensive Plan calls for the re-start of the brick sidewalk program in the downtown. The City currently has a mix of concrete and brick sidewalks in the downtown historic district. In addition, the City owns and is responsible for the maintenance of streetlights and ornamental lights in the downtown.

OPERATING IMPACT SUMMARY

Brick sidewalks generally require more maintenance and monitoring than concrete sidewalks.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Historic District Improvements		0	100,000	100,000	100,000	100,000	100,000	500,000	
Total	$0	$0	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer	Ongoing	0	100,000	100,000	100,000	100,000	100,000	500,000	
Total	$0	0	100,000	100,000	100,000	100,000	100,000	500,000	

Neighborhood Enhancements

Total Project Cost: $200,000 **Estimated Opening Date:** FY 2020-2024 **City Council's Vision:** Distinct and Linked Neighborhoods

Department/Agency: Public Works **NEW in FY 2019**

PROGRAM DESCRIPTION

City Council set a goal of establishing:

"A Neighborhood Enhancement Program to enhance infrastructure in neighborhoods that will include: dedicated funding, a method of prioritizing expenditures, communication with neighborhoods as appropriate and avoidance of competition."

The Department of Public Works has been tasked with setting up and administering the program. Projects eligible for funding will include streetlights, sidewalks, signage and trees. The process with begin in FY 2019 with the first round of projects to be funded in FY 2020.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	100,000	100,000	0	0	0	200,000	
Total	$0	$0	$100,000	$100,000	$0	$0	$0	$200,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer		0	100,000	100,000	0	0	0	200,000	
Total	$0	0	100,000	100,000	0	0	0	200,000	

Rolling Stock Replacement

Total Project Cost: $505,000 **Estimated Opening Date:** FY 2019-2020

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The replacement of aged vehicles including a Class 7 dump truck, a bucket truck used primarily by the tree crew, and a street sweeper. The street sweeper is an important component of maintaining the City's MS4 permit.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Class 7 Dump Truck		110,000	0	0	0	0	0	110,000	
Bucket Truck		165,000	0	0	0	0	0	165,000	
Street Sweeper		0	230,000	0	0	0	0	230,000	
Total		$275,000	$230,000	$0	$0	$0	$0	$505,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer		275,000	230,000	0	0	0	0	505,000	
Total		275,000	230,000	0	0	0	0	505,000	

Salt Storage Facility

Total Project Cost: $375,000 **Estimated Opening Date:** FY 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works

Existing Salt Storage Facility

PROGRAM DESCRIPTION

The existing salt storage building is structurally unsound and in poor condition. The new structure is expected to be a domed shaped storage building The estimate includes the site preparation, design, construction, and electrical work. It has become industry standard that the contractor would provide a turnkey building to include design and layout, stamped engineered drawings, permits, and complete construction of the building. The city anticipates specifying a 3,000 ton capacity salt dome with an 82 foot diameter. This design would more than double our current capacity and serve as a permanent and long term facility. The increase in capacity is necessary, as we continue to experience salt shortages across the East Coast during or after major winter storm events.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		375,000	0	0	0	0	0	375,000	
Total		$375,000	$0	$0	$0	$0	$0	$375,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
Debt Issuance		375,000	0	0	0	0	0	375,000	
Total		$375,000	$0	$0	$0	$0	$0	$375,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	0	28,207	28,207	28,207	28,207	28,207	141,037
Total	$0	$28,207	$28,207	$28,207	$28,207	$28,207	$141,037

R-Board Cell F3 Construction

Total Project Cost: $2,500,000 **Estimated Opening Date:** FY 2020

City Council's Vision: Green, Clean Environment

Department/Agency: R-Board; City Manager's Office

PROGRAM DESCRIPTION

The R-Board advises that the current landfill cell, Cell F2, is filling and will reach capacity ahead of schedule. The original schedule was that the Cell would last approximately seven years. Based on current waste flows into the landfill, the projection is that the landfill will need to open Cell F3 after five years. The R-Board currently plans for the City and Stafford County to approve revenue bond financing for the construction of the new cell, which is currently forecast for FY 2020. The R-Board's current finances will allow for the payment of the debt service from R-Board tipping fees, and there should be no impact on the City's operating funds from the opening of the new cell.

OPERATING IMPACT SUMMARY

Debt service will be paid from R-Baord revenues.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	2,500,000	0	0	0	0	2,500,000	
Total		$0	$2,500,000	$0	$0	$0	$0	$2,500,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
Debt Issuance		0	2,500,000	0	0	0	0	2,500,000	
Total		0	2,500,000	0	0	0	0	2,500,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Debt Service	0	0	183,954	183,954	183,954	183,954	735,818	Ongoing
R-Board Payments	0	0	(183,954)	(183,954)	(183,954)	(183,954)	(735,818)	Ongoing
Total	$0	$0	$0	$0	$0	$0	$0	

Wheeled Refuse Cart Replacement

Total Project Cost: $700,000 **Estimated Opening Date:** FY 2023 **City Council's Vision:** Green, Clean Environment

Department/Agency: Public Works

PROGRAM DESCRIPTION

Phased replacement of the the 65 gallon roll-out carts used for both solid waste and recycling.

PROJECT COSTS

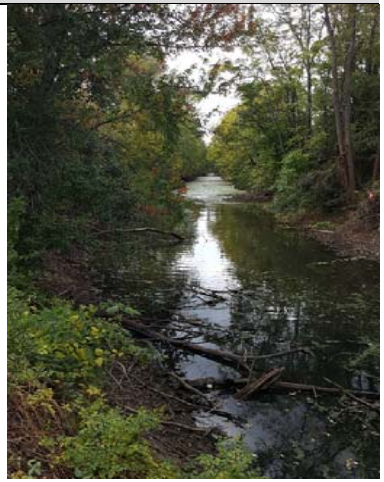
Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Equipment Purchases	0	0	0	0	350,000	350,000	0	700,000	
Total	$0	$0	$0	$0	$350,000	$350,000	$0	$700,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	0	0	350,000	350,000	0	700,000	
Total	$0	$0	$0	$0	$350,000	$350,000	$0	$700,000	

Canal Improvements

Total Project Cost: $422,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Green, Clean Environment

Department/Agency: Public Works **NEW in FY 2019**



PROGRAM DESCRIPTION

Debris has been accumulating in the Rappahannock Canal for years. Although it is a natural process, because the canal is a man-made, closed (no fresh water naturally flowing into the system) system, the rotting debris lowers dissolved oxygen levels (DO) in the water, which is detrimental to aquatic life. Debris removal also lends to a more aesthetically pleasing canal. This CIP project includes funding a four year debris removal program. The program may be extended in future CIPs or absorbed into the operating budget.

The aeration system was installed in 2005 and will require replacement of the compressors and areations lines in a systematic way to assure continued optimum performance and benefit. The aeration system that provides compressed air to the Canal through slitted plastic lines helps to keep DO levels in the canal at an acceptable level.

OPERATING IMPACT SUMMARY

Debris removal maybe incorporated into the operating budget after the initial debris removal project.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debris Removal		50,000	50,000	50,000	50,000	0	0	200,000	
Aeration System		18,000	18,000	18,000	18,000	0	0	72,000	
Dredge Upper Canal		0	150,000	0	0	0	0	150,000	
Total	$0	$68,000	$218,000	$68,000	$68,000	$0	$0	$422,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer	Ongoing	68,000	218,000	68,000	68,000	0	0	422,000	
Total	$0	68,000	218,000	68,000	68,000	0	0	422,000	

Culvert Replacement

Total Project Cost: $800,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Green, Clean Environment

Department/Agency: Public Works

PROGRAM DESCRIPTION

Culvert replacement funding is set aside each year so the Department of Public Works can maintain and upgrade if necessary the culvert and ditch drainage system. This funding also gives Public Works access to funding when culverts or drainpipes need emergency repair.

The City's storm drains and culverts require periodic maintenance and replacement in order to continue to function.

The Comprehensive Plan discusses the need to possibly build new or retrofit existing stormwater management facilities, and this funding will help support that goal.

OPERATING IMPACT SUMMARY

These funds are to replace existing assets.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction Costs	Ongoing	50,000	150,000	150,000	150,000	150,000	150,000	800,000	
Total		$50,000	$150,000	$150,000	$150,000	$150,000	$150,000	$800,000	Ongoing

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	Ongoing	50,000	150,000	150,000	150,000	150,000	150,000	800,000	Ongoing
Total	$0	$50,000	$150,000	$150,000	$150,000	$150,000	$150,000	$800,000	Ongoing

Storm Sewer - College Terrace (William /Sylvania)

Total Project Cost: $800,000 **Estimated Opening Date:** 2021

City Council's Vision: Green, Clean Environment

Department/Agency: Public Works **NEW in FY 2019**

PROGRAM DESCRIPTION

Replacement of storm sewer lines in the College Terrace area near William Street and Sylvania Street. The project will address strom water run-off problems in this area by replacing failing pipes with adequately sized pipes.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		800,000	0	0	0	0	0	800,000	
Total		$800,000	$0	$0	$0	$0	$0	$800,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	800,000	0	0	0	0	0	800,000	
Total	$0	$800,000	$0	$0	$0	$0	$0	$800,000	TBD

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	0	60,176	60,176	60,176	60,176	60,176	300,879
Total	$0	$60,176	$60,176	$60,176	$60,176	$60,176	$300,879

Stormwater Management

Total Project Cost: $6,200,000

Estimated Opening Date: Ongoing

City Council's Vision: Green, Clean Environment

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City is required to reduce nitrogen, phosphorus, and sediment loads in stormwater runoff. Various stormwater management capital improvements in the form of new best management practices and retrofits for existing stormwater management facilities are being developed under the Second Phase Chesapeake Bay Total Maximum Daily Load (TMDL) Action Plan, which requires a 40% overall TMDL reduction.

The City will compete for Stormwater Local Assistance Fund (SLAF) grants, which are 50/50 matching grants from the Commonwealth of Virginia in FY 2019.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary		200,000	0	0	0	0	0	200,000	
Construction		0	1,000,000	1,500,000	1,500,000	2,000,000	0	6,000,000	
Total		$200,000	$1,000,000	$1,500,000	$1,500,000	$2,000,000	$0	$6,200,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	0	1,000,000	1,500,000	1,500,000	2,000,000	0	6,000,000	
General Fund Transfer	0	100,000	0	0	0	0	0	100,000	
State/Federal	0	100,000	0	0	0	0	0	100,000	
Total	$0	$200,000	$1,000,000	$1,500,000	$1,500,000	$2,000,000	$0	$6,200,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	0	0	120,241	300,603	480,965	721,448	1,623,258
Total	$0	$0	$120,241	$300,603	$480,965	$721,448	$1,623,258

Kensington Trail Connector

Total Project Cost: $2,000,000 **Estimated Opening Date:** 2022

Department/Agency: Transportation **NEW in FY 2019**

City Council's Vision: Building Community Through Cultural Vibrancy

PROGRAM DESCRIPTION

The Kensington Connector is a 10-foot wide asphalt pathway along the west side of Lafayette Boulevard. The pathway will extend from Twin Lakes Drive to St. Paul Street, a distance of 0.27 miles. The funding provided is $2 million from the Smart Scale program.

OPERATING IMPACT SUMMARY

As trails are added, additional man-hours will be required to maintain them.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary Engineering	20,000	500,000	0	0	0	0	0	500,000	
Construction	0	0	0	1,500,000	0	0	0	1,500,000	
Total	$20,000	$500,000	$0	$1,500,000	$0	$0	$0	$2,000,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT - Smart Scale	0	500,000	0	1,500,000	0	0	0	2,000,000	
Total	$0	$500,000	$0	$1,500,000	$0	$0	$0	$2,000,000	

Pathway Improvements (Idlewild Connector & Embrey Dam Trail)

Total Project Cost: $75,000 **Estimated Opening Date:** 2019

City Council's Vision: Distinct and Linked Neighborhoods

Department/Agency: Transportation

PROGRAM DESCRIPTION

The Fredericksburg trail system includes ten-foot wide, multi-use pathways in a network that extends throughout much of the City. This project will establish two trail links from the Idlewild neighborhood to the existing VCR trailhead. The steep slopes that characterize the Idlewild subdivision require careful engineering/planning of appropriate routes.

OPERATING IMPACT SUMMARY

Any additional trail miles will increase demands on staff time and maintenance resources.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		75,000	0	0	0	0	0	75,000	
Total		$75,000	$0	$0	$0	$0	$0	$75,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	75,000	0	0	0	0	0	75,000	
Total	$0	$75,000	$0	$0	$0	$0	$0	$75,000	

Riverfront Park

Total Project Cost: $5,000,000 **Estimated Opening Date:** 2020

Department/Agency: City Manager's Office

City Council's Vision: Building Community Through Cultural Vibrancy

PROGRAM DESCRIPTION

The Fredericksburg City Council 2036 Vision Statement identifies Riverfront Park as Priority No. 7. The Comprehensive Plan includes the establishment of an urban riverfront park as a focal point for the community.

Riverfront Park is to be developed along Sophia Street on the Rappahannock River between Hanover Street and just south of Charlotte Street.

The City currently has completed a concept design, which provides a basic plan for the park. The City is currently refining the concept and providing better cost estimates during the design phase, which should be completed during FY 2018. Assuming approval of the design, the City will move forward with construction of the park.

OPERATING IMPACT SUMMARY

The ongoing costs reflect personnel and other operating expenses such as utilities and maintenance. One-time start-up costs include park furnishings, a mower, blower and various other pieces of equipment.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	TOTAL	Later Years
Design & Pre-Construction Services	1,000,000	0	0	0	0	0	0	0	
Construction		5,000,000	0	0	0	0	0	5,000,000	
Total	$1,000,000	$5,000,000	$0	$0	$0		$0	$5,000,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	TOTAL
Debt Issuance	1,000,000	5,000,000	0	0	0	0	0	5,000,000
Total	$1,000,000	$5,000,000	$0	$0	$0	$0	$0	$5,000,000

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Personnel	0	76,000	77,520	79,070	80,652	82,265	232,590
Operating	0	63,000	11,000	11,000	11,000	11,000	85,000
Debt Service	0	376,099	376,099	376,099	376,099	376,099	1,128,298
Total	$0	$515,099	$464,619	$466,169	$467,751	$469,364	$1,445,888

Virginia Central Railway (VCR) Trail Bridge

Total Project Cost: $160,000 **Estimated Opening Date:** 2020

Department/Agency: Transportation

City Council's Vision: Building Community Through Cultural Vibrancy

PROGRAM DESCRIPTION

The Virginia Central Railway (VCR) Trail extends from downtown Fredericksburg to a trailhead near the Idlewild neighborhood, a distance of 2.5 miles. This facility is a ten-foot wide, asphalt surfaced, multi-use trail that can be used in all weather. An additional 3/4 mile section of the old railway bed extends west, from the Idlewild trailhead, but is cut off from potential access by Hazel Run. This project will place a bridge across this waterway and open the western-most section of the old railway bed to recreational use.

Historically, the railway extended from Fredericksburg westward for 30 miles to the Town of Orange. Fredericksburg is turning the VCR right-of-way within the City limits into a bicycle/pedestrian route, both for transportation and recreation. Similar efforts have occurred in Spotsylvania County on other sections of the VCR. The long term vision is to have a complete hiking/biking route from Fredericksburg to Orange, which would need to include a tunnel through the Interstate embankment. In the meantime, the City intends to open the entire railway trail in this jurisdiction to public use.

OPERATING IMPACT SUMMARY

As trails are added, additional man-hours will be required to maintain them.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary Engineering	20,000	0	0	0	0	0	0	20,000	
Construction	0	0	140,000	0	0	0	0	140,000	
Total	$20,000	$0	$140,000	$0	$0	$0	$0	160,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT	20,000	0	140,000	0	0	0	0	160,000	
Total	$20,000	$0	$140,000	$0	$0	$0	$0	$160,000	

Arterial Traffic Signage Replacement Program

Total Project Cost: $480,000 **Estimated Opening Date:** 2019

Department/Agency: Public Works

City Council's Vision: Public Service - The Backbone of Our Community

PROGRAM DESCRIPTION

Based on a staff assessment, the majority of existing signage does not meet current retro reflectivity or other Federal Highway Administration (FHWA) standards. Primary road signage replacement would include: Route 1 and Route 3 (City limit to City limit), Route 2&17, Blue and Gray Parkway interchange guide signs, Central Park Boulevard, Cowan Boulevard and Carl D Silver Parkway. Signage replacement for primary roads would include all regulatory, warning and guide signs.

OPERATING IMPACT SUMMARY

This project is not expected to increase operating costs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		480,000	0	0	0	0	0	480,000	
Total		$480,000	$0	$0	$0	$0	$0	$480,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT Funding	0	480,000	0	0	0	0	0	480,000	
Total	$0	$480,000	$0	$0	$0	$0	$0	$480,000	

Asphalt & Concrete Program

Total Project Cost: $4,675,000 **Estimated Opening Date:** Ongoing

Department/Agency: Public Works

City Council's Vision: Public Service - The Backbone of Our Community

PROGRAM DESCRIPTION

Each year the City uses local and Virginia Department of Transportation (VDOT) revenue sharing funds to complete an asphalt reconstruction and repaving program. Major transportation roads in the City are candidates for the annual revenue sharing application while less travelled neighborhood streets are locally funded. The City now receives primary roadway paving funds from VDOT as well, which require no local match. The City maximizes funding available each year to address the streets in the greatest need of repair.

The maintenance of the City's street system is essential to the transportation network, and supports the Comprehensive Plan's goals in providing good transportation in the community.

OPERATING IMPACT SUMMARY

The annual asphalt and concrete program maintains existing streets, roads, curbs and gutters.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	Ongoing	725,000	750,000	800,000	800,000	800,000	800,000	4,675,000	Ongoing
Total	Ongoing	$725,000	$750,000	$800,000	$800,000	$800,000	$800,000	$4,675,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer	Ongoing	725,000	750,000	800,000	800,000	800,000	800,000	4,675,000	Ongoing
Total		725,000	750,000	800,000	800,000	800,000	800,000	4,675,000	

Augustine Avenue/ Route 1 Safety Improvements

Total Project Cost: $250,000 **Estimated Opening Date:** 2021

City Council's Vision: Cutting Edge Transportation Solutions

Department/Agency: Transportation **NEW in FY 2019**

PROGRAM DESCRIPTION

Route 1 corridor study for improvements to the transporation network along Route 1 between Cowan Boulevard and College Avenue.

OPERATING IMPACT SUMMARY

None

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary Engineering	60,000	0	0	250,000	0	0	0	250,000	
Total	$60,000	$0	$0	$250,000	$0	$0	$0	$250,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT		0	0	250,000	0	0	0	250,000	
Total		$0	$0	$250,000	$0	$0	$0	$250,000	

Central Park

Total Project Cost: $262,000 **Estimated Opening Date:** FY 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works **NEW in FY 2019**

PROGRAM DESCRIPTION

Improvements to the Central Park area will include repairs to signals, sidewalks, curbs and general road maintenance.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		262,000	0	0	0	0	0	262,000	
Total	$0	$262,000	$0	$0	$0	$0	$0	$262,000	

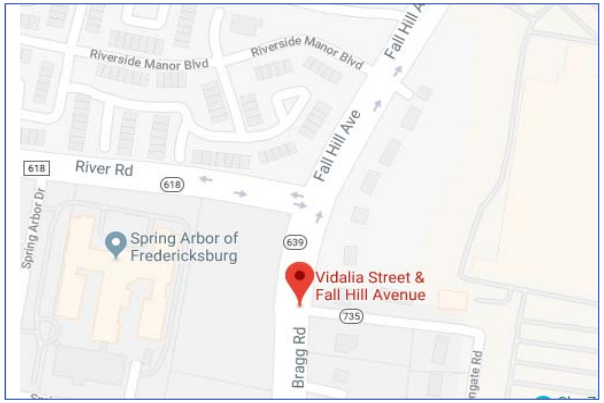
Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY2024	TOTAL	Later Years
Other Local Revenues		262,000	0	0	0	0	0	262,000	
Total	$0	$262,000	0	0	0	0	0	$262,000	

Fall Hill Sidewalks

Total Project Cost: $300,000 **Estimated Opening Date:** 2019

Department/Agency: Transportation **NEW in FY 2019**

City Council's Vision: Distinct and Linked Neighborhoods



PROGRAM DESCRIPTION

The project includes sidewalks on both sides of Fall Hill Avenue, to Riverside Manor Boulevard on the north side and to Vidalia Street on the south side. Two demand pedestrian signals will be installed across both sides of the intersection of Fall Hill Avenue and Carl D. Silver Boulevard. A third demand pedestrian signal is proposed to be installed across Fall Hill Avenue, at Riverside Manor Boulevard.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		300,000	0	0	0	0	0	300,000	
Total		$300,000	$0	$0	$0	$0	$0	$300,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT Funding- HSIP	0	300,000	0	0	0	0	0	300,000	
Total	$0	$300,000	0	0	0	0	0	$300,000	

Gateway Boulevard Extension

Total Project Cost: $21,700,000 **Estimated Opening Date:** 2022

City Council's Vision: Employment Epicenter

Department/Agency: City Manager's Office

PROGRAM DESCRIPTION

Gateway Boulevard is a new facility. It will be designed as a four-lane, divided roadway, with a sidewalk and 10-foot wide trail located generally between Plank Road and Cowan Boulevard as depicted on the map. The road will provide access to an undeveloped tract of land east of I-95.

The current estimate is preliminary and may be revised as the project develops. Although the City's share is identified for debt funding, the City is actively perusing additional funding resources.

OPERATING IMPACT SUMMARY

To be determined. Gateway Boulevard will be added to the City's road network and maintenance schedule.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Right of Way	0	0	0	5,000,000	0	0	0	5,000,000	
Engineering and Construction	0	0	0	16,700,000	0	0	0	16,700,000	
Total	$0	$0	$0	$21,700,000	$0	$0	$0	$21,700,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	0	0	13,700,000	0	0	0	13,700,000	
VDOT Funding	0	0	0	3,000,000	0	0	0	3,000,000	
ROW from Property Owner	0	0	0	5,000,000	0	0	0	5,000,000	
Total	$0	$0	$0	$21,700,000	$0	$0	$0	$21,700,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Personnel	0	0	0	0	0	0	0	
Operating	0	0	0	0	0	0	0	
Debt Service	0	0	0	1,008,070	1,008,070	1,008,070	3,024,210	Ongoing
Revenue/Savings	0	0	0	0	0	0	0	
Total	$0	$0	$0	$1,008,070	$1,008,070	$1,008,070	$3,024,210	

Lafayette Boulevard Pedestrian Safety & Lafayette / Kenmore Roundabout

Total Project Cost: $4,600,000 **Estimated Opening Date:** 2025

Department/Agency: Public Works

City Council's Vision: Cutting Edge Transportation Solutions

PROGRAM DESCRIPTION

The City has included funding for pedestrian improvements along Lafayette Boulevard, which is a heavily-travelled corridor for pedestrians. In addition, there is a project to replace the existing traffic signal at Lafayette Boulevard and Kenmore Avenue with a traffic circle.

Project Justification: The City's long-range plan should include improvements for pedestrians along Lafayette Boulevard, in accordance with the Lafayette Boulevard corridor study. The traffic circle design has the potential to improve the flow of both vehicular and pedestrian traffic in that intersection, although more detailed study is required. This improvement may require right-of-way acquisition as well.

OPERATING IMPACT SUMMARY

Additional pedestrian facilities, such as sidewalks, would require long-term maintenance. The traffic circle project will also require long-term maintenance; however, there are cost savings associated with the removal of a traffic signal, including power costs and costs for replacement controllers, lights, etc.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Design	0	0	600,000	0	0	0	0	600,000	
Right of Way	0	0	0	0	2,000,000	0	0	2,000,000	
Total	$0	$0	$600,000	$0	$2,000,000	$0	$2,000,000	$4,600,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT	0	0	600,000	0	2,000,000	0	2,000,000	4,600,000	
Total	$0	$0	$600,000	$0	$2,000,000	$0	$2,000,000	$4,600,000	

Route 3 - Traffic Signal Modernization

Total Project Cost: $1,047,000 **Estimated Opening Date:** 2021

City Council's Vision: Cutting Edge Transportation Solutions

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City of Fredericksburg, through the FAMPO, has obtained future capital funding for Phase II of various improvements to the traffic signals on State Route 3.

This will allow for the signals to be updated with the most efficient equipment along with the ability to be optimized to current travel conditions creating the safest and best flowing traffic pattern for this area.

OPERATING IMPACT SUMMARY

The City currently maintains these systems.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	147,000	222,000	417,000	261,000	0	0	0	1,047,000	
Total	$147,000	$222,000	$417,000	$261,000	$0	$0	$0	$1,047,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT - CMAQ	147,000	222,000	417,000	261,000	0	0	0	1,047,000	
Total	$147,000	$222,000	$417,000	$261,000	$0	$0	$0	$1,047,000	

Traffic Calming

Total Project Cost: $225,000 **Estimated Opening Date:** FY 2019-2020

Department/Agency: Public Works **NEW in FY 2019**

City Council's Vision: Cutting Edge Transportation Solutions

PROGRAM DESCRIPTION

This project addresses the installation of new pedestrian bumpouts at the intersection of William and Charles Streets. The sidewalks on the NW and SW corners will be widened to allow pedestrians better sight distance of oncoming vehicles and a safer crossing of William Street. The bumpouts also promote traffic calming by helping to reduce the speed of vehicles as they approach the intersections.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	0	75,000	150,000	0	0	0	0	225,000	
Total	$0	$75,000	$150,000	$0	$0	$0	$0	$225,000	

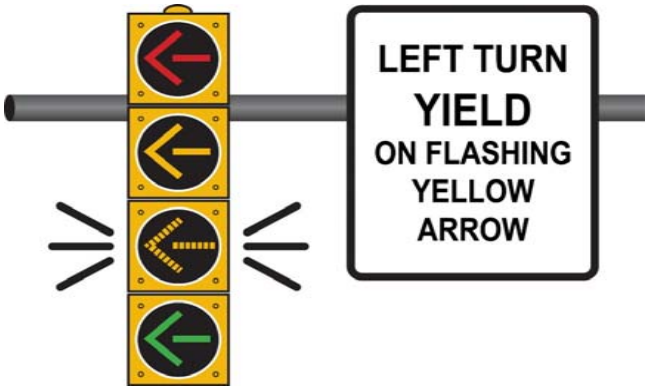
Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	75,000	150,000	0	0	0	0	225,000	
Total	$0	$75,000	$150,000	$0	$0	$0	$0	$225,000	

Traffic Signal Conversion to Flashing Amber Left Turns

Total Project Cost: $495,000 **Estimated Opening Date:** 2021

City Council's Vision: Cutting Edge Transportation Solutions

Department/Agency: Public Works



PROGRAM DESCRIPTION

Due to new Federal Highway Administration regulations, certain intersections in the City of Fredericksburg with permissive left turn signals will be converted to a flashing amber left turn arrow from the green ball . All new signals will be constructed to meet this new standard.

The following signals are included in this program:

-Cowan Blvd at Hospital Drive and Snowden Hills Blvd

-Carl D. Silver Pkwy. at Trade St., Lowes, Cowan / Central Park Blvd, the Walmart entrance, Gordon W. Shelton Blvd, and Hospitality Ln

-Central Park Blvd. at Trade St. and Corporate Center

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	0	0	495,000	0	0	0	0	495,000	
Total	$0	$0	$495,000	$0	$0	$0	$0	$495,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
VDOT - HSIP	0	0	495,000	0	0	0	0	495,000	
Total	$0	$0	$495,000	$0	$0	$0	$0	$495,000	

Traffic Signal Conversion Modernization

Total Project Cost: $1,120,000 **Estimated Opening Date:** FY 2019 - 2022 **City Council's Vision:** Cutting Edge Transportation Solutions

Department/Agency: Public Works

PROGRAM DESCRIPTION

This project will allow for the signals to be updated with the most efficient equipment along with the ability to be optimized to current travel conditions. The City will request funding for the Traffic Signal projects through the Fredericksburg Area Metropolitan Planning Organization (FAMPO). If VDOT funds are not available, the scope of the project will be reduced.

OPERATING IMPACT SUMMARY

The signals represent replacements of currently signalized intersections.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction	0	0	0	280,000	280,000	280,000	280,000	1,120,000	
Total	$0	$0	$0	$280,000	$280,000	$280,000	$280,000	$1,120,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	0	140,000	140,000	140,000	140,000	560,000	
VDOT - 50/50 Revenue Sharing	0	0	0	140,000	140,000	140,000	140,000	560,000	
Total	$0	$0	$0	$280,000	$280,000	$280,000	$280,000	$1,120,000	

FY 2019 -2024 Adopted CIP - Public Facilities Capital Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Community Planning and Building							
Planning Area Updates	200,000	175,000	0	0	0	0	**$375,000**
Information Technology							
Fiber Network Expansion	0	140,000	85,000	242,000	0	0	**$467,000**
IT Disaster Resilience Plan Implementation	48,000	63,000	0	0	0	0	**$111,000**
Police Voice over IP Phone System	120,000	0	0	0	0	0	**$120,000**
Technology Replacements	300,000	300,000	300,000	300,000	300,000	300,000	**$1,800,000**
Parking							
Sophia Street Parking Garage Maintenance	210,000	0	0	0	0	0	**$210,000**
Parks, Recreations & Events							
Alum Springs Park Improvements	0	100,000	1,434,000	0	0	0	**$1,534,000**
City Dock Improvements	0	37,500	0	0	0	0	**$37,500**
Dixon Park Improvements & Wetlands Pavilion	0	18,000	0	240,000	0	0	**$258,000**
Memorial Park Tennis	0	290,000	0	0	0	0	**$290,000**
Parks Plan Development	90,000	0	90,000	0	0	0	**$180,000**
Parks & Playground Improvements	168,000	278,500	256,000	0	0	0	**$702,500**

FY 2019 -2024 Adopted CIP - Public Facilities Capital Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Public Facilities							
Bass Ellison Improvements	0	0	0	50,000	0	0	**$50,000**
CRRL - Theater Room	0	70,000	0	0	0	0	**$70,000**
City Hall Restroom Renovation	0	60,000	0	0	0	0	**$60,000**
Dorothy Hart Community Center	0	102,000	0	0	0	0	**$102,000**
Energy Retrofit	0	90,000	260,000	60,000	0	0	**$410,000**
Executive Center Plaza	3,200,000	0	0	0	0	0	**$3,200,000**
Museum (Historic Town Hall / Market House)	51,000	0	0	0	0	0	**$51,000**
Roof Repair & HVAC Maintenance	100,000	150,000	150,000	150,000	150,000	150,000	**$850,000**
Train Station Sidewalk Improvements	90,000	0	0	0	0	0	**$90,000**
Visitor's Center	0	0	102,000	0	0	0	**$102,000**
Total	**$4,577,000**	**$1,874,000**	**$2,677,000**	**$1,042,000**	**$450,000**	**$450,000**	**$11,070,000**

FY 2019 -2024 Adopted CIP - Public Facilities Capital Fund

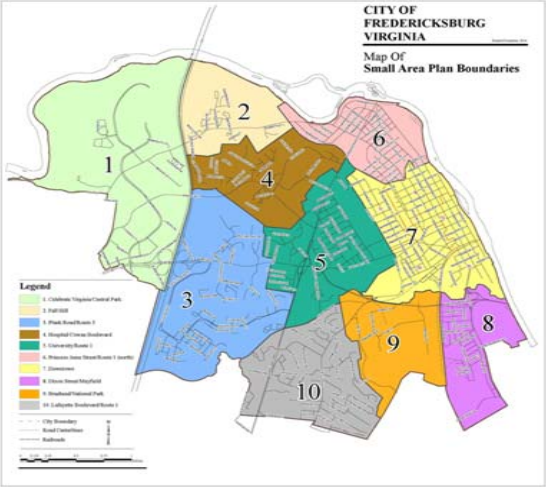
Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	3,200,000	0	1,310,000	0	0	0	**$4,510,000**
Fuel Tax	210,000	0	0	0	0	0	**$210,000**
General Fund Transfer	1,007,000	1,874,000	1,367,000	1,042,000	450,000	450,000	**$6,190,000**
Fund Balance	100,000	0	0	0	0	0	**100,000**
Other Local Revenues	60,000	0	0	0	0	0	**60,000**
Total	**$4,677,000**	**$1,874,000**	**$2,677,000**	**$1,042,000**	**$450,000**	**$450,000**	**$11,170,000**

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Operating	0	0	18,000	49,000	54,000	54,000	**$175,000**
Debt Service	120,352	240,703	240,703	402,215	402,215	402,215	**$1,808,403**
Total	**$120,352**	**$240,703**	**$258,703**	**$451,215**	**$456,215**	**$456,215**	**$1,983,403**

Planning Area Updates

Total Project Cost: $750,000 **Estimated Opening Date:** 2019-2022 **City Council's Vision:** Distinct and Linked Neighborhoods

Department/Agency: Planning



PROGRAM DESCRIPTION

The 2015 Comprehensive Plan provides for 10 Small Area Plans. These plans will identify the strengths and weaknesses in planning policy and land use regulation for each planning area. The new small area plans will incrementally establish a new General Land Use Plan Map. The small area plans will result in revised land use regulations based on 21st century planning concepts, including form based codes, and will foster all areas of the City to become walkable urban places with "complete streets" accommodating multiple forms of transportation.

These funds will be used for consultant services that will include a city-wide market analysis, with tailored information for each planning area, identifying the economic potential for residential, commercial, and/or industrial uses in each planning area. The services will include urban design/land use analysis to develop policies resulting in form based codes for land use regulations.

To be completed in FY19:
Area 7: the Downtown core and four surrounding neighborhoods
To be completed in FY20:
Area 1: the Central Park/Celebrate Virginia area west of I-95,
Area 2: the top of Fall Hill, east of I-95, and
Area 4: the Mary Washington Medical Center area and Cowan Boulevard corridor.
To be completed in FY 21:
Area 5: Mary Washington University, the College Heights neighborhood, and the Route 1 corridor between the Rappahannock Canal and the new VCR trail/Hazel Run.
Area 8: the Dixon Street/Mayfield area south of Hazel Run and east of the CSX railroad.
Area 9: the Braehead/National Park area, which runs from the CSX railroad to the Lee Drive corridor, south of Hazel Run.
Area 10: the Lafayette Boulevard and Route 1 corridors south of the new VCR trail.

OPERATING IMPACT SUMMARY

These planning efforts will identify future CIP projects as well as policy and ordinance changes to implement the plan's recommendations. Engineering recommendations will be developed to direct public improvements for complete streets that allow for a diversity of transport modes and that are appropriately scaled for the current character of the neighborhood, as well as the overall road network. Engineering work will also address water/sewer issues and stormwater issues as needed.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Planning Area Updates	375,000	200,000	175,000	0	0	0	0	750,000	
Total	$375,000	$200,000	$175,000	$0	$0	$0	$0	$750,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	375,000	200,000	175,000	0	0	0	0	750,000	
Total	$375,000	$200,000	$175,000	$0	$0	$0	$0	$750,000	

Fiber Network Expansion

Total Project Cost: $467,000 **Estimated Opening Date:** 2020-2022

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Information Technology

PROGRAM DESCRIPTION

The project will extend the City's fiber network to Dixon Park Maintenance, the Wastewater Plant, and the City Shop. The project also extends the network from the City Shop to connect to Walker Grant Middle School, creating a fiber "loop" throughout the entire City. Fiber optics provide large capacity, high speed data transmission over long distances and would improve the work capabilities of employees. The project will enable staff at the Wastewater Plant to access City-wide drives on which important shared city documents are stored. The City Shop and Wastewater Treatment Plant would be able to utilize the City's internet pipe and firewalls saving costs and reducing the management platform for IT.

OPERATING IMPACT SUMMARY

Operating costs are expected to be minimal.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Wastewater Treatment Plant and Dix	0	0	140,000	0	0	0	0	140,000	0
City Shop		0	0	85,000	0	0	0	85,000	
Fiber Loop		0	0	0	242,000	0	0	242,000	
Total	$0	$0	$140,000	$85,000	$242,000	$0	$0	$467,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	140,000	85,000	242,000	0	0	467,000	0
Total	$0	$0	$140,000	$85,000	$242,000	$0	$0	$467,000	$0

IT Disaster Resilience Plan Implementation

Total Project Cost: $203,000 **Estimated Opening Date:** 2019-2020 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Information Technology

PROGRAM DESCRIPTION

Redundant E-911 Dispatch Center: This project provides a backup E-911 Dispatch Center in the event the primary Dispatch Center is incapacitated or uninhabitable. This project is scheduled for FY 2019. The remaining projects are scheduled for FY 2020.

Resilient Network Time Services: This device would provide a redundant time source for the Police and City Networks should the existing device fail. This is critical for tracking dispatch response times.

Storage and Backup Resilience: Provide redundant offsite backup solution to the cloud.

Stretch Virtual Local Area Network (VLAN): This would also provide a mechanism to extend E-911 services to the Command Vehicle or City Hall for emergent or special events.

OPERATING IMPACT SUMMARY

The City estimates that there will be additional operating costs associated with software maintenance and telephone changes.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	TOTAL	Later Years
Construction	92,000	48,000	63,000	0	0	0	0	203,000	
Total	$92,000	$48,000	$63,000	$0	$0	$0	$0	$203,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	TOTAL	Later Years
General Fund Transfer	92,000	48,000	63,000	0	0	0	0	203,000	
Total	$92,000	$48,000	$63,000	$0	$0			$203,000	$0

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	TOTAL	
Operating	0	0	18,000	49,000	49,000	49,000	165,000	Ongoing
Total	$0	$0	$18,000	$49,000	$49,000	$49,000	$165,000	

Police Voice over IP Phone System

Total Project Cost: $120,000 **Estimated Opening Date:** FY 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Information Technology

PROGRAM DESCRIPTION

Replace aged Police Department's Voice over IP Phone (VoIP) with a new robust system that can be integrated into the City's existing enterprise-wide fiber infrastructure. The Police Department's current system is outdated, experiences syncing problems, and is no longer supported by the vendor.

OPERATING IMPACT SUMMARY

After the three year extended warranty, $5,000 in operating funds will be required to cover maintenance for City Hall and the Police Department. A network equipment refresh will be evaluated in year 5.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Implementation		120,000	0	0	0	0	0	120,000	
Total		$120,000	$0	$0	$0	$0	$0	$120,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		120,000	0	0	0	0	0	120,000	
Total		$120,000	$0	$0	$0	$0	$0	$120,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Operating	0	0	0	0	5,000	5,000	10,000	Ongoing
Total	$0	$0	$0	$0	$5,000	$5,000	$10,000	Ongoing

Technology Replacements

Total Project Cost: $1,800,000 **Estimated Opening Date:** Ongoing

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Information Technology

PROGRAM DESCRIPTION

The City replaces computer technology used by our operating Departments through the capital fund, currently on a four-year cycle. Ongoing funding for computer replacements for worn or outdated computers is essential for City operations.

Scheduled for replacement are PCs, modile data terminals, iPads, servers, switches, routers and firewalls. A variety of other hardware and software replacements may be funded as resources allow.

OPERATING IMPACT SUMMARY

The IT budget contains a variety of ongoing operating costs related to the City's computer systems; however, the replacement program does not by itself create special additional operating costs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Hardware and Software	Ongoing	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	Ongoing
Total		$300,000	$300,000	$300,000	$300,000	$300,000	$300,000	$1,800,000	Ongoing

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	Ongoing	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	Ongoing
Total		300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000	Ongoing

Sophia Street Parking Garage Maintenance

Total Project Cost: $210,000 **Estimated Opening Date:** FY2019

Department/Agency: City Manager's Office

City Council's Vision: Employment Epicenter

PROGRAM DESCRIPTION

The Sophia Street Parking Garage is over 10 years old and is in very good condition. However, major maintenance work is required to extend the life of the structure, as identified in the report from Walker Restoration Consultants for the Sophia Street Parking Garage. This project is for waterproofing and sealing work, along with other minor repairs.

OPERATING IMPACT SUMMARY

This project will save costs in the long-run by continuing to maintain the Sophia Street Parking Garage. It does not add any future operating costs to the budget.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		210,000	0	0	0	0	0	210,000	
Total		$210,000	$0	$0	$0	$0	$0	$210,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Motor Fuels Tax		210,000	0	0	0	0	0	210,000	
Total		$210,000	$0	$0	$0	$0	$0	$210,000	

Alum Springs Park Improvements

Total Project Cost: $1,534,000 **Estimated Opening Date:** FY 2021

City Council's Vision: Building Community Through Cultural Vibrancy

Department/Agency: Parks, Recreation and Events

PROGRAM DESCRIPTION

Replace existing roadway/ford access to Alum Spring Park with a bridge over the ford into the park. The attempted repairs to the roadway access are failing and the water is chipping away at the patches that have been applied ($1,310,000).

Renovate existing restroom and storage facility to create an ADA-accessible building to house classroom space and serve the park, as well as the VCR Trail, with accessible restrooms. This project is comprised of three parts – renovation of the existing bathrooms ($20,000), installation of a ramp to access the bathrooms ($80,000), and interior renovation of the remainder of the building including the upgrade of heating, lighting, electrical service, and water ($124,000)

OPERATING IMPACT SUMMARY

Replacing the existing ford with a bridge will allow the park to remain open during certain high water events that would have made the ford impassable. Any additional operating costs will be absorbed into the PRE budget.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Bridge		0	0	1,310,000	0	0	0	1,310,000	
Storage Building and Restroom		0	100,000	124,000	0	0	0	224,000	
Total		$0	$100,000	$1,434,000	$0	$0	$0	$1,534,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		0	0	1,310,000	0	0	0	1,310,000	
General Fund Transfer		0	100,000	124,000	0	0	0	224,000	
Total		$0	$100,000	$1,434,000	$0	$0	$0	$1,534,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	0	0	0	161,511	161,511	161,511	484,533
Total	$0	$0	$0	$161,511	$161,511	$161,511	$484,533

City Dock Improvements

Total Project Cost: $37,500 **Estimated Opening Date:** FY 2020

City Council's Vision: Building Community Through Cultural Vibrancy

Department/Agency: Parks, Recreation and Events

PROGRAM DESCRIPTION

The City Dock has been a fixture in Fredericksburg since George Washington's time. It has been updated over the years, but requires additional renovations. The dock is weathered and showing signs of deteriorating in some areas.

The City Dock will require a contractor to remove at least three layers of bulkhead boards and replace them using the existing hardware. Several more areas – the walkway by the boat launch ramps and the benches – are in need of repair as well. This project will be coordinated with the appropriate federal, state, and local offices to minimize impacts to the citizens. The ramp, previously used to dock the City of Fredericksburg Riverboat, is unusable in its current condition and should either be repaired or removed for safety reasons.

OPERATING IMPACT SUMMARY

There are no additional anticipated ongoing operational costs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Dock Renovations		0	37,500	0	0	0	0	37,500	
		0	0	0	0	0	0	0	
Total		$0	$37,500	$0	$0	$0	$0	$37,500	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		0	37,500	0	0	0	0	37,500	
Total		$0	$37,500	$0	$0	$0	$0	$37,500	

Dixon Park Improvements & Wetlands Pavilion

Total Project Cost: $258,000 **Estimated Opening Date:** FY 2020 **City Council's Vision:** Building Community Through Cultural Vibrancy

Department/Agency: Parks, Recreation and Events

PROPOSED

PROGRAM DESCRIPTION

The Dixon Park athletic fields and walking trails are a tremendous asset to the citizens of the City. The Department of PRE and the Recreation Commission support completion of the lights in the parking lot. The original park plan included these items but they were placed in a future phase for cost reasons at the time the project was constructed. The park is becoming popular for its walking trails. By finishing the pathways and lighting the pathway system, the park could be more appealing for longer periods of the day, and to a wider variety of citizens. The lighting of the trails is proposed for FY 2022.

Additionally, a new wetlands pavilion is requested in FY2020 which will allow for improved wetlands maintenance education for staff as well as for the public. The wetlands at Dixon Park have been protected since park construction in 2004. The construction of a covered shelter will allow for classes to study the wetlands habitat and inhabitants. This type of education is valuable in the continuation of the City's Stormwater Permitting, which requires an internal and an external communication and education plan.

OPERATING IMPACT SUMMARY

There will be costs associated with additional lighting and custodial service. Staff is evaluating energy efficient LED lighting and solar powered options to keep costs minimal.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	18,000	0	240,000	0	0	258,000	
Total		$0	$18,000	$0	$240,000	$0	$0	$258,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	18,000	0	240,000	0	0	258,000	
Total	$0	$0	$18,000	$0	$240,000	$0	$0	$258,000	

Memorial Park Tennis Court Improvements

Total Project Cost: $290,000 **Estimated Opening Date:** FY2020

Department/Agency: Parks, Recreation and Events

City Council's Vision: Building Community Through Cultural Vibrancy

PROGRAM DESCRIPTION

Memorial Park Tennis Courts are separated into two areas – Courts #1-6, and Courts #7-8. Courts #7-8 are used for tennis but are also used as supplemental Pickleball Courts due to the rising popularity of the sport. The proposed lights provide over 50 foot-candles of light to the courts, reduce spill light by 50%, and reduce energy costs by 50%. With the increase of play on all of the courts, and the conversion of court #7 to four Pickle ball courts, the installation of lights on courts #7-8 will increase the available number of courts that can be played on after dusk.

OPERATING IMPACT SUMMARY

There are no additional ongoing operational costs anticipated with this project. While new lights on Courts #7-8 will add to the existing utility costs, efficiency from upgraded light fixtures may reduce overall utility costs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Install lights Courts #7-8	0	0	115,000	0	0	0	0	115,000	
Replace lights Courts #1-6	0	0	175,000	0	0	0	0	175,000	
Total	$0	$0	$290,000	$0	$0	$0	$0	$290,000	$0

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	290,000	0	0	0	0	290,000	
Total	$0	$0	$290,000	$0	$0	$0	$0	$290,000	$0

Parks Plan Development

Total Project Cost: $180,000 **Estimated Opening Date:** 2019; 2021

City Council's Vision: Building Community Through Cultural Vibrancy

Department/Agency: Parks, Recreation and Events

NEW in FY 2019

PROGRAM DESCRIPTION

This project is the development of a Master Plan / Strategic Plan for the Department of Parks, Recreation and Events. A Master Plan is a vital tool in identifying what can and could be used for the beneficial use of space and the development of future parks. The City recently acquired land from the Cullen Land Trust which is adjacent to two other parcels of land along Fall Hill Avenue previously given to the City. The parcels create a 63.64 acre area for outdoor recreation, whcih is currently named Butler Brayne Park. The study will also include a Strategic Plan for PRE addressing how best to meet the desire for recreational programming, events and park development.

OPERATING IMPACT SUMMARY

There will likely be additional funding requested as a result of the plan. However these may be offset by increased revenues and/or increased grant opportunities.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Plan Developmrnt		90,000	0	90,000	0	0	0	180,000	
Total		$90,000	$0	$90,000	$0	$0	$0	$180,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	90,000	0	90,000	0	0	0	180,000	
Total		90,000	0	90,000	0	0	0	$180,000	

Parks & Playground Improvements

Total Project Cost: $642,000 **Estimated Opening Date:** FY 2019-2021 **City Council's Vision:** Building Community Through Cultural Vibrancy

Department/Agency: Parks, Recreation and Events **Updated in FY 2019**

PROGRAM DESCRIPTION

Park Improvements:

• Dixon Park Inline Skate Rink – site preparation including the removal of top soil, grading, gravelling, and installation of an asphalt pad, installation of LED poles and lighting

• Doris E. Buffett Pool – Resurfacing of the pool, replacement of the ceramic tile both inside and outside of the pool area, and replacement of shade structures and amenities

• Hurkamp Park – Installation of a brick wall on George Street to eliminate erosion problem and improve foot traffic. Several groups have expressed interest in fundraising to accomplish this project

• Old Mill Park – replacement of the 2" sewer line that pumps to Caroline St, expansion of the parking lot for an additional 50-60 spaces, repair of the roadway within the park to include curbing, and replacement of Shelter 3 with an open/highly visible shelter for safety

Playground Improvements:

• Maury Park - playground equipment replacement

• Old Mill Park – new playground for older children

• Memorial Park - seesaw replacement

• W.L. Harris Park - the addition of an ADA accessible driveway and pathway into the park and fence repairs

OPERATING IMPACT SUMMARY

There are additional operating costs for the Dixon Inline Skate Rink.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Dixon Inline Skating	0	143,000	75,000	100,000	0	0	0	318,000	
Doris E. Buffett Pool Improvements		25,000	25,000		0	0	0	50,000	
Hurkamp Wall		0	0	90,000	0	0	0	90,000	
Old Mill Park		0	135,000	0	0	0	0	135,000	
Playground Equipment		0	43,500	66,000	0	0	0	109,500	
Total		$168,000	$278,500	$256,000	$0	$0	$0	$702,500	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	108,000	278,500	256,000	0	0	0	642,500	
Other Local Revenues	0	60,000	0	0	0	0	0	60,000	
Total		168,000	278,500	256,000	0	0	0	$702,500	

Bass Ellison Improvements

Total Project Cost: $50,000 **Estimated Opening Date:** FY 2022

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities

PROGRAM DESCRIPTION

The Bass-Ellison Building houses the Department of Social Services and the Health Department. The project is for the renovation of the restrooms (primarily used by staff) to improve compliance with the American with Disabilities Act.

Renovations of the lobby restroom are scheduled for completion in Summer of 2018.

OPERATING IMPACT SUMMARY

None.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	0	0	50,000	0	0	50,000	
Total		$0	$0	$0	$50,000	$0	$0	$50,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		0	0	0	50,000	0	0	50,000	
Total		$0	$0	$0	$50,000	$0	$0	$50,000	

CRRL - Theater Room

Total Project Cost: $70,000 **Estimated Opening Date:** FY 2020

Department/Agency: Public Facilities **NEW in FY 2019**

City Council's Vision: Building Community Through Cultural Vibrancy

PROGRAM DESCRIPTION

Renovations to the theater room will include the demolition of two existing rooms to create a larger theater space. Seating capacity will increase to about 250 from 180.

OPERATING IMPACT SUMMARY

None.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	70,000	0	0	0	0	70,000	
Total		$0	$70,000	$0	$0	$0	$0	$70,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		0	70,000	0	0	0	0	70,000	
Total		$0	$70,000	$0	$0	$0	$0	$70,000	

City Hall Restroom Renovation

Total Project Cost: $60,000 **Estimated Opening Date:** FY 2020

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities

PROGRAM DESCRIPTION

Refurbish one set of restrooms in City Hall to enhance ADA accessibility.

OPERATING IMPACT SUMMARY

None.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construciton		0	60,000	0	0	0	0	60,000	
Total		$0	$60,000	$0	$0	$0	$0	$60,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	60,000	0	0	0	0	60,000	
Total	$0	$0	$60,000	$0	$0	$0	$0	$60,000	

Dorothy Hart Community Center

Total Project Cost: $102,000 **Estimated Opening Date:** FY 2020

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities

PROGRAM DESCRIPTION

Various improvements to the Dorothy Hart Community Center including the replacement of the ramp and deck, the replacement of the fire alarm panel, the replacement of carpet and tile and parking lot improvements.

OPERATING IMPACT SUMMARY

None.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	102,000	0	0	0	0	102,000	
Total		$0	$102,000	$0	$0	$0	$0	$102,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	102,000	0	0	0	0	102,000	
Total	$0	$0	$102,000	$0	$0	$0	$0	$102,000	

Energy Retrofit

Total Project Cost: $410,000

Estimated Opening Date: FY 2020

Department/Agency: Public Facilities

NEW in FY 2019

City Council's Vision: Public Service - The Backbone of Our Community

PROGRAM DESCRIPTION

City Staff routinely evaluates facilities to identify areas where efficiencies in energy usage may be achieved.

OPERATING IMPACT SUMMARY

Ongoing energy usage should decrease and operating costs should be lower as a result.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Electric Meter Monitoring		0	40,000	0	0	0	0	40,000	
Lighting / Plug Conrol Upgrades		0	50,000	0	0	0	0	50,000	
Lighting Retrofits and Controls		0	0	260,000	0	0	0	260,000	
Solar Panels and Bass-Ellison		0	0	0	60,000	0	0	60,000	
Total		$0	$90,000	$260,000	$60,000	$0	$0	$410,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	90,000	260,000	60,000	0	0	410,000	
Total	$0	$0	$90,000	$260,000	$60,000	$0	$0	$410,000	

Executive Center Plaza

Total Project Cost: $3,290,000 **Estimated Opening Date:** FY 2019 **City Council's Vision:** Employment Epicenter

Department/Agency: City Manager's Office

PROGRAM DESCRIPTION

The Executive Plaza is a 42,000 square foot, seven floor office building built in 1974. It currently houses the Commonwealth's Attorney Office including the Victim Witness and Domestic Violence Programs, the City Attorney's Office, Fire Administration, the Fire Training Center (which is used by other City Departments), Information Technology, Parking, Safety & Risk Management, the Voter Registrar and the Drug Court. Improvements include the replacement of the heating, venting and air conditioning (HVAC) system and various other renovations.

The HVAC system is aged and not as energy efficient as newer systems. A recent capacity evaluation determined that it generates only one-half of heating and air condition needs. The recommended replacement is a Variable Refrigerant Flow (VRF) system which is extremely energy efficient and can be installed after hours without disrupting operations.

The facade and landscaping improvements would create a more appropriate setting for City Offices. The estimate includes renovations to the lobby, the 3rd floor, the 4th floor and other major maintenance items.

OPERATING IMPACT SUMMARY

These are existing City facilities.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary	90,000	0	0	0	0	0	0	90,000	
HVAC	0	2,000,000	0	0	0	0	0	2,000,000	
Building Renovations& Major Mainter	0	900,000	0	0	0	0	0	900,000	
Façade and Landscaping	0	300,000	0	0	0	0	0	300,000	
Total	$90,000	$3,200,000	$0	$0	$0	$0	$0	$3,290,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance	0	3,200,000	0	0	0	0	0	3,200,000	
General Fund Transfer	90,000	0	0	0	0	0	0	90,000	
Total	90,000	3,200,000	0	0	0	0	0	$3,290,000	

Operating Impacts		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Debt Service	0	120,352	240,703	240,703	240,703	240,703	240,703	1,323,869	
Total		$120,352	$240,703	$240,703	$240,703	$240,703	$240,703	$1,323,869	

Museum (Historic Town Hall / Market House)

Total Project Cost: $51,000 **Estimated Opening Date:** FY 2019

City Council's Vision: A Proven Leader in Historic Preservation

Department/Agency: Public Facilities **NEW in FY 2019**

PROGRAM DESCRIPTION

The City owns and maintains the historic Town Hall/Market House, which houses the Fredericksburg Area Museum. Staff has identified needed repairs to the building's foundation. Staff has requested funding of an analysis to determine the extent of the foundation issue and detailed speficiations for the repairs.

This request also includes funds to repair the museum soffits and vents where the wood is rotted and missing.

OPERATING IMPACT SUMMARY

The proposed study will identify future repairs to maintain this histoiric asset.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Foundation Study		35,000	0	0	0	0	0	35,000	
Soffit Repairs		16,000	0	0	0	0	0	16,000	
Total		$51,000	$0	$0	$0	$0	$0	$51,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	51,000	0	0	0	0	0	51,000	
Total	$0	$51,000	$0	$0	$0	$0	$0	$51,000	

Roof Repair & HVAC Maintenance

Total Project Cost: $850,000 **Estimated Opening Date:** Ongoing

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities

PROGRAM DESCRIPTION

The City of Fredericksburg owns numerous public buildings and structures. These funds will be used to replace aged facilities as they reach the end of their useful life to ensure that the City provides safe and comfortable locations for the public and employees.

OPERATING IMPACT SUMMARY

None. Replacement of existing assets.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
HVAC		50,000	75,000	75,000	75,000	75,000	75,000	425,000	
Roof Repair		50,000	75,000	75,000	75,000	75,000	75,000	425,000	
Total		$100,000	$150,000	$150,000	$150,000	$150,000	150,000	$850,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	150,000	150,000	150,000	150,000	150,000	750,000	
Prior Year Capital Fund Balance	0	100,000	0	0	0	0	0	100,000	
Total	$0	100,000	150,000	150,000	150,000	150,000	150,000	$850,000	

Train Station Sidewalk Improvements

Total Project Cost: $90,000 **Estimated Opening Date:** FY 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Transportation **NEW in FY 2019**

PROGRAM DESCRIPTION

As part of a series of general improvements at the downtown rail station, VRE is going to rehabilitate the concrete railway viaducts over four City streets. When this work is completed, the underpasses will be clean and have their exterior integrity restored. While VRE has right-of-access from CSX, the City can provide the finishing touch on the refurbished underpasses by replacing the worn, cracked, uplifted sidewalks that are also caked in mineral deposits from overhead leaks. The sidewalks in question are where the railway crosses over Charles, Princess Anne, Caroline, and Sophia Streets.

OPERATING IMPACT SUMMARY

None.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		90,000	0	0	0	0	0	90,000	
Total		$90,000	$0	$0	$0	$0	$0	$90,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	90,000	0	0	0	0	0	90,000	
Total	$0	$90,000	$0	$0	$0	$0	$0	$90,000	

Visitor's Center

Total Project Cost: $102,000 **Estimated Opening Date:** FY 2021

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities **NEW in FY 2019**

PROGRAM DESCRIPTION

The project includes repairs to the brickwork and a foundation leak analysis. Repairs will depend upon whether or not the City decides to sell the building that currently houses the Visitor's Center.

OPERATING IMPACT SUMMARY

The proposed study will identify future repairs to maintain this historic asset.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Visitor's Center			0	102,000	0	0	0	102,000	
0		0	0	0	0	0	0	0	
Total		$0	$0	$102,000	$0	$0	$0	$102,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer	0	0	0	102,000	0	0	0	102,000	
Total	$0	$0	$0	$102,000	$0	$0	$0	$102,000	

FY 2019 -2024 Adopted CIP - Public Safety Capital Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Police							
Animal Shelter	160,000	80,000	95,000	95,000	95,000	0	**$525,000**
Police Camera System	120,000	105,000	105,000	145,000	125,000	0	**$600,000**
Fire							
Ambulance, Dive Vehicle & Fire Apparatus	325,000	945,000	1,750,000	800,000	1,100,000	1,750,000	**$6,670,000**
Fire Station - New	675,000	0	6,175,000	0	0	0	**$6,850,000**
Total	$1,280,000	$1,130,000	$8,125,000	$1,040,000	$1,320,000	$1,750,000	**$14,645,000**

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	325,000	945,000	7,925,000	800,000	1,100,000	1,750,000	**$12,845,000**
General Fund Transfer	280,000	185,000	200,000	240,000	220,000	0	**$1,125,000**
Prior Year Capital Fund Balance	675,000	0	0	0	0	0	**675,000**
Total	$1,280,000	$1,130,000	$8,125,000	$1,040,000	$1,320,000	$1,750,000	**$14,645,000**

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Personnel	0	105,000	105,000	145,000	125,000	986,986	**1,466,986**
Operating	0	0	0	253,000	57,000	58,000	**368,000**
Debt Service	20,035	40,070	156,579	836,821	935,454	1,071,074	**3,060,033**
Revenue	0	0	0	(47,013)	(47,530)	(48,053)	**(142,596)**
Total	$20,035	$145,070	$261,579	$1,187,808	$1,069,924	$2,068,007	**$4,752,423**

Animal Shelter

Total Project Cost: $525,000 **Estimated Opening Date:** FY 2020

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Police; Spotsylvania County

PROGRAM DESCRIPTION

State law requires all localities to maintain public animal shelters. Localities may, instead of operating their own shelter, contract with other localities for use of the other locality's shelter. Spotsylvania County currently owns and maintains an animal shelter on its property at 450 TV Drive. The County and the City have had an agreement since April 1, 2010 for use of this animal shelter by both localities. In regard to capital improvements, the agreement specifies that the City and County agree to work together in good faith to identify the portion of the cost for such improvements reasonably chargeable to the City. This agreement has a much lower fiscal impact than the City would incur if it maintained its own animal shelter. The total project cost, as estimated by Spotsylvania County, is $3.23 million.

OPERATING IMPACT SUMMARY

Improvements are needed to bring the County shelter into compliance with State mandated standards.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Animal Shelter		160,000	80,000	95,000	95,000	95,000	0	525,000	
Total		$160,000	$80,000	$95,000	$95,000	$95,000	$0	$525,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		160,000	80,000	95,000	95,000	95,000	0	525,000	
Total		$160,000	$80,000	$95,000	$95,000	$95,000	$0	$525,000	

Police Camera System

Total Project Cost: $600,000 **Estimated Opening Date:** Ongoing

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Police

PROGRAM DESCRIPTION

The value of the camera technology to increase officer safety through the documentation of evidence concerning observed criminal activity and assaults against police officers is incalculable. Nearly of equal value to agency management is the modification of behavior that takes place when an officer and citizen know that their actions are being recorded, and the mitigation of complaints. These advantages serve to strengthen the overall accountability of the agency and increase the public's trust in the professionalism of the individual officers who serve the community.

OPERATING IMPACT SUMMARY

Footage is reviewed by staff within the Commonwealth's Attorney's Office. It is anticipated that future budget requests will include an additional position in the Commonwealth's Attorney office.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Data Storage, Cameras		120,000	105,000	105,000	145,000	125,000	0	600,000	
Total		$120,000	$105,000	$105,000	$145,000	$125,000	$0	$600,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
General Fund Transfer		120,000	105,000	105,000	145,000	125,000	0	600,000	
Total		$120,000	$105,000	$105,000	$145,000	$125,000	$0	$600,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Personnel	0	101,987	103,109	104,243	106,549	107,721	523,609
Total	$0	$101,987	$103,109	$104,243	$106,549	$107,721	$523,609

Ambulance, Dive Vehicle & Fire Apparatus

Total Project Cost: $6,670,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Fire

PROGRAM DESCRIPTION

These types of apparatus are the lifeline on which fire suppression organizations are able to meet our mission statement "to protect and serve those who live, work or visit the City of Fredericksburg by providing highly trained courteous professional personnel for rapid response to their needs". The City replaces ambulances, fire apparatus, and emergency vehicle as part of an ongoing fleet replacement program.

The Fredericksburg Fire Department EMS provides coverage 24 hours a day, 7 days a week with assistance from the Fredericksburg Rescue Squad during evening and weekends. The funding in FY19 will replace a unit for the Fire Department and the funding in FY20 will replace a unit for the Rescue Squad.

The Fire Apparatus replacement funding is for Fire Engine 1 in FY20 and the Fire Tower 1 (ladder truck) in FY21.

The City is also replacing the vehicle and associated equipment for the City's Dive and Water Recovery Team in FY21.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Ambulance		325,000	270,000	0	0	350,000	0	945,000	
Dive Vehicle		0	0	250,000	0	0	0	250,000	
Fire Apparatus		0	675,000	1,500,000	800,000	750,000	1,750,000	5,475,000	
Total		$325,000	$945,000	$1,750,000	$800,000	$1,100,000	$1,750,000	$6,670,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		325,000	945,000	1,750,000	800,000	1,100,000	1,750,000	6,670,000	
Total		$325,000	$945,000	$1,750,000	$800,000	$1,100,000	$1,750,000	$6,670,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	20,035	40,070	156,579	372,339	470,971	606,591	1,666,585
Total	$20,035	$40,070	$156,579	$372,339	$470,971	$606,591	$1,666,585

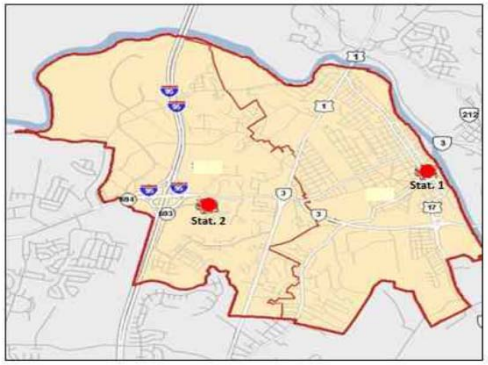
Fire Station - New

Total Project Cost: $6,850,000 **Estimated Opening Date:** FY 2023

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Fire

Current Fire Station Locations



PROGRAM DESCRIPTION

The Fire Department currently provides service from two stations strategically located within the city limits. Due to increasing call volume, new construction and extended response times, it has become necessary to construct and occupy a new station within the city limits to meet NFPA guidelines for response times for both emergency medical and fire suppression calls.

During FY 2018, the City completed a fire station location study to determine the type and location of the new station. Options include building a third station or building a new superstation which would replace one or both of the exisiting stations. Results are currently under evaluation. Once a decision has been finanlized, the estimate will be refined.

These figures include construction, furniture, fixtures, and equipment to make the building fully functional.

OPERATING IMPACT SUMMARY

Operating impacts include salaries and benefits for six additional firefighters in FY 2021 and six more in FY 2022. The City will pursue SAFER grant funding for personnel costs. If successful, the personnel costs could be covered up to 100% for three years.

Building operating costs start at approximately $56,000 in FY 2022. FY 2022 also includes approximately $197,000 in start-up costs.

Certain Fire Department equipment and vehicles are currently housed in a leased facility. The amount of space leased for the fire department could be reduced. This is reflected in the revenue/saving line.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary		675,000	0	0	0	0	0	675,000	
Construction	0	0	0	6,175,000	0	0	0	6,175,000	
Total		$675,000	$0	$6,175,000	$0	$0	$0	$6,850,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		0	0	6,175,000	0	0	0	6,175,000	
Prior Year Capital Fund Balance		675,000	0	0	0	0	0	675,000	
Total		$0	$0	$6,175,000	$0	$0	$0	$6,850,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	
Personnel	0	0	425,438	860,236	869,699	879,265	3,034,638	
Operating	0	0	0	253,000	57,000	58,000	368,000	
Debt Service	0	0	0	464,482	464,482	464,482	1,393,447	
Revenue/Savings	0	0	0	(47,013)	(47,530)	(48,053)	(142,596)	
Total	$0	$0	$425,438	$1,530,705	$1,343,651	$1,353,694	$4,653,489	

FY 2019 -2024 Adopted CIP - Court Capital Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
General District Court - 2nd Courtroom	0	519,000	0	0	0	0	519,000
Total	$0	$519,000	$0	$0	$0	$0	$519,000

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Prior Year Capital Fund Balance	0	519,000	0	0	0	0	519,000
Total	$0	$519,000	$0	$0	$0	$0	$519,000

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Personnel	0	0	0	0	0	0	0
Operating	0	0	12,000	12,000	12,000	12,000	48,000
Debt Service	0	0	0	0	0	0	0
Total	$0	$0	$12,000	$12,000	$12,000	$12,000	$48,000

General District Court - 2nd Courtroom

Total Project Cost: $519,000 **Estimated Opening Date:** 2020

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Facilities

PROGRAM DESCRIPTION

Complete and furnish the 2nd General District courtroom. Also included are improvements to the Security Desk as requested by the Sheriff.

OPERATING IMPACT SUMMARY

Additional utilities will be minimal. However, the City may face an increase in operating costs for additional security or building maintenance needs.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	519,000	0	0	0	0	519,000	
Total		$0	$519,000	$0	$0	$0	$0	$519,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Prior Year Capital Fund Balance		0	519,000	0	0	0	0	519,000	
Total		$0	$519,000	$0	$0	$0	$0	$519,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Personnel	0	0	0	0	0	0	0
Operating	0	0	12,000	12,000	12,000	12,000	48,000
Debt Service	0	0	0	0	0	0	0
Total	$0	$0	$12,000	$12,000	$12,000	$12,000	$48,000

FY 2019 -2024 Adopted CIP - Water System Improvement Fund

Projects	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Internal System Improvements	400,000	350,000	350,000	350,000	250,000	250,000	1,950,000
College Heights Water Line Replacement (Phase II)	0	0	0	350,000	350,000	350,000	1,050,000
College Terrace (Lower College Heights) Water Line Replacement	650,000	0	0	0	0	0	650,000
Greenbrier Water Main Improvements	1,000,000	0	0	0	0	0	1,000,000
Motts Run Water Plant Solids Dewatering System	25,000	0	0	0	0	0	25,000
Motts Run Water Plant Expansion	125,000	0	0	0	8,350,000	8,350,000	16,825,000
Total	$2,200,000	$350,000	$350,000	$700,000	$8,950,000	$8,950,000	$21,500,000

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	1,650,000	0	0	0	8,350,000	8,350,000	18,350,000
System Revenues	550,000	350,000	350,000	700,000	600,000	600,000	3,150,000
Total	$2,200,000	$350,000	$350,000	$700,000	$8,950,000	$8,950,000	$21,500,000

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Service	62,056	124,113	124,113	124,113	124,113	124,113	682,620
Total	$62,056	$124,113	$124,113	$124,113	$124,113	$124,113	$682,620

Internal System Improvements

Total Project Cost: $1,950,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City maintains contingency funding in the Water Fund and in the Wastewater Fund for small line replacements or additions that may arise throughout the course of the year. Although the City has invested heavily in line replacements and a good portion of the system is newly constructed, there are many sections of the City that are served with water and wastewater lines that are significantly older and nearing the end of their useful life.

OPERATING IMPACT SUMMARY

Replacement of existing assets.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		400,000	350,000	350,000	350,000	250,000	250,000	1,950,000	
Total		$400,000	$350,000	$350,000	$350,000	$250,000	$250,000	$1,950,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
System Revenues		400,000	350,000	350,000	350,000	250,000	250,000	1,950,000	
Total		$400,000	$350,000	$350,000	$350,000	$250,000	$250,000	$1,950,000	

College Heights Water Line Replacement (Phase II)

Total Project Cost: $1,050,000 **Estimated Opening Date:** 2022-2024 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City of Fredericksburg has been working in the College Heights neighborhood for work to replace aging lines in the neighborhood. In addition, a second water tap has been provided to the main transmission line along Jefferson Davis Highway. The FY 2016 funding represents the completion of the original project, which greatly improved fire flows and water service to the University and to the neighborhood.

The future years represents funding based upon the Wiley and Wilson study for additional main line replacements throughout the neighborhood. The City would need to borrow the funding necessary to complete this work.

OPERATING IMPACT SUMMARY

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Construction		0	0	0	350,000	350,000	350,000	1,050,000	
Total		$0	$0	$0	$350,000	$350,000	$350,000	$1,050,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
System Revenues		0	0	0	350,000	350,000	350,000	1,050,000	
Total		$0	$0	$0	$350,000	$350,000	$350,000	$1,050,000	

College Terrace (Lower College Heights) Water Line Replacement

Total Project Cost: $650,000 **Estimated Opening Date:** 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

This project includes replacement of water pipe in the College Terrace (Lower College Heights) area. This improvement is included in a larger design-build project that will begin in Summer of 2018. (PPEA - 2017)

OPERATING IMPACT SUMMARY

Replacement of deteriorating portions of the water system are required to maintain the necessary water quality and fire protection for the citizens of the City.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Construction		650,000	0		0	0	0	650,000	
Total		$650,000	$0	$0	$0	$0	$0	$650,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Debt Issuance		650,000	0	0	0	0	0	650,000	
Total		$650,000	$0	$0	$0	$0	$0	$650,000	

Operating Impacts	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL
Debt Service		24,446	48,893	48,893	48,893	48,893	48,893	268,911
Total		$24,446	$48,893	$48,893	$48,893	$48,893	$48,893	$268,911

Greenbrier Water Main Improvements

Total Project Cost: $1,000,000 **Estimated Opening Date:** 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

This exisiting six inch water line is insufficient. The project is the installation of 3,100 linear feet of 12-inch ductile iron waterline, 5 fire hydrants, eight 12-inch gate valves, two 8-inch valves, two 6-inch valves and 3 connections. This improvement is included in a larger design-build project that will begin in Summer of 2018. (PPEA - 2017)

OPERATING IMPACT SUMMARY

Replacement of deteriorating portions of the water system are required to maintain the necessary water quality and fire protection for the citizens of the City.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Construction		1,000,000	0		0	0	0	1,000,000	
Total		$1,000,000	$0	$0	$0	$0	$0	$1,000,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Debt Issuance		1,000,000	0	0	0	0	0	1,000,000	
Total		$1,000,000	$0	$0	$0	$0	$0	$1,000,000	

Operating Impacts	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL
Debt Service		37,610	75,220	75,220	75,220	75,220	75,220	413,709
Total		$37,610	$75,220	$75,220	$75,220	$75,220	$75,220	$413,709

Motts Run Water Plant Solids Dewatering System

Total Project Cost: $25,000 **Estimated Opening Date:** 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works; Spotsylvania County

PROGRAM DESCRIPTION

Funding is requested for preliminary engineering. The project will upgrade and expand the solids handling facility at the Motts Run Water Treatment Plant in Spotsylvania County. Drying beds will be constructed to reduce the volume of wastewater and solids discharged into the sanitary sewer. The facility will be partially covered and heated to prevent ice formation during winter. Without upgrades, the drying beds will continue to have ice breakage which results in downtime and increased operating costs. The Motts Run Plant presently pumps approximately 70,000 gallons per day into the sanitary sewer. The project will significantly reduce this discharge.

The cost represents the City's share of a project managed by Spotsylvania County.

OPERATING IMPACT SUMMARY

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary Engineering	0	25,000	0	0	0	0	0	25,000	
Total	Ongoing	$25,000	$0	$0	$0	$0	$0	$25,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
System Revenues		25,000	0	0	0	0	0	25,000	
Total		$25,000	$0	$0	$0	$0	$0	$25,000	

Motts Run Water Plant Expansion

Total Project Cost: $16,825,000 **Estimated Opening Date:** 2019

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works; Spotsylvania County

PROGRAM DESCRIPTION

The City of Fredericksburg and Spotsylvania County jointly provide the capital for the Motts Run water Plant. It is anticipated that an expansion of the facility will be required in the future. Initial engineering is planned for FY 2019, with construction proposed to begin in FY 2023. The cost represents the City's share of a project managed by Spotsylvania County.

OPERATING IMPACT SUMMARY

To be determined

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary Engineering	0	125,000	0	0	0	0	0	125,000	
Construction	0	0	0	0	0	8,350,000	8,350,000	16,700,000	
Total	Ongoing	$125,000	$0	$0	$0	$8,350,000	$8,350,000	$16,825,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		0	0	0	0	8,350,000	8,350,000	16,700,000	
System Revenues		125,000	0	0	0	0	0	125,000	
Total		$125,000	$0	$0	$0	$8,350,000	$8,350,000	$16,825,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	0	0	0	0	628,086	628,086	1,256,171
Total	$0	$0	$0	$0	$628,086	$628,086	$1,256,171

FY 2019 -2024 Adopted CIP - Wastewater Improvement Fund

Projects*	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Inflow & Infiltration Abatements, Sewer System Improvements & Pump Station Upgrades	630,000	650,000	720,000	600,000	600,000	620,000	3,820,000
Caroline Street Sewer Line Replacements	2,000,000	0	0	0	0	0	2,000,000
College Terrace	800,000	0	0	0	0	0	800,000
NPS / Farrell Lane Line Replacement	350,000	0	2,000,000	600,000	0	0	2,950,000
Rolling Stock	585,000	0	0	0	0	0	585,000
Wastewater Treatment Plant (WWTP) Capital Maintenance	150,000	770,000	100,000	100,000	140,000	100,000	1,360,000
WWTP Upgrade / Consolidation	3,810,000	2,000,000	8,500,000	8,500,000	8,000,000	0	30,810,000
Total	$8,325,000	$3,420,000	$11,320,000	$9,800,000	$8,740,000	$720,000	$42,325,000

Funding Sources	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Issuance	7,545,000	2,000,000	10,500,000	9,100,000	8,000,000	0	37,145,000
System Revenues	780,000	1,420,000	820,000	700,000	740,000	720,000	5,180,000
Total	$8,325,000	$3,420,000	$11,320,000	$9,800,000	$8,740,000	$720,000	$42,325,000

Operating Impacts	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Debt Service	118,471	523,530	673,970	1,463,778	2,148,278	2,750,037	7,678,065
Total	$118,471	$523,530	$673,970	$1,463,778	$2,148,278	$2,750,037	$7,678,065

** Includes the revised estimates for College Terrace as amended by City Council on June 24, 2018 through Resolution 18-53.*

Inflow & Infiltration Abatements, Sewer System Improvements & Pump Station Upgrades

Total Project Cost: $3,820,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City maintains funding in the Wastewater Fund for small line replacements or additions and pump station upgrades that may arise throughout the course of the year. Although the City has invested heavily in line replacements and a good portion of the system is newly constructed, there are many sections of the City that are served with wastewater lines and pump stations (including grinders) that are significantly older and nearing the end of their useful life.

OPERATING IMPACT SUMMARY

These projects represent maintenance or enhancement of existing assets.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Inflow and Infiltration	Ongoing	300,000	450,000	400,000	400,000	400,000	300,000	2,250,000	Ongoing
Sewer System Improvements	Ongoing	100,000	200,000	200,000	200,000	200,000	200,000	1,100,000	Ongoing
Pump Station Upgrades		100,000	0	120,000	0	0	120,000	340,000	Ongoing
Grinder for Celebrate Virginia Pump Station		130,000	0	0	0	0	0	130,000	
Total		$630,000	$650,000	$720,000	$600,000	$600,000	$620,000	$3,820,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
System Revenues	Ongoing	630,000	650,000	720,000	600,000	600,000	620,000	3,820,000	Ongoing
Total		$630,000	$650,000	$720,000	$600,000	$600,000	$620,000	$3,820,000	

Caroline Street Sewer Line Replacements

Total Project Cost: $2,000,000 **Estimated Opening Date:** 2020 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The sanitary sewer system will be upgraded through the installation of approximately 1,500 linear feet of eight inch PVC sewer line and three manholes on Caroline Street from Wolfe Street south. This improvement is included in a larger design-build project that will begin in Summer of 2018. (PPEA - 2017)

OPERATING IMPACT SUMMARY

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Construction		2,000,000	0	0	0	0	0	2,000,000	
Total		$2,000,000	$0	$0	$0	$0	$0	$2,000,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Debt Issuance		2,000,000	0	0	0	0	0	2,000,000	
Total		$2,000,000	$0	$0	$0	$0	$0	$2,000,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	
Debt Service	75,220	150,440	150,440	150,440	150,440	150,440	827,418	
Total	$75,220	$150,440	$150,440	$150,440	$150,440	$150,440	$827,418	

College Terrace

Total Project Cost: $800,000 **Estimated Opening Date:** 2020 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The sanitary sewer system in the College Terrace neighborhood (Lower College Heights) will be upgraded through the installation of approximately 1,500 linear feet of eight inch PVC sewer line and three manholes. This improvement is included in a larger design-build project that will begin in Summer of 2018. (PPEA - 2017)

Please note the project budget was revised to $800,000 from $350,000 after a more detailed assessment of the condition of the current sewer lines. City Council amended the budget through Resolution 18-53 on June 26, 2018.

OPERATING IMPACT SUMMARY

PROJECT COSTS*

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Construction		800,000	0	0	0	0	0	800,000	
** Reflects revised estimate.*		0	0	0	0	0	0	0	
Total		$800,000	$0	$0	$0	$0	$0	$800,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL	Later Years
Debt Issuance		800,000	0	0	0	0	0	800,000	
Total		$800,000	$0	$0	$0	$0	$0	$800,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2022	TOTAL
Personnel	0	0	0	0	0	0	0
Debt Service	30,088	60,176	60,176	60,176	60,176	60,176	330,967
Total	$30,088	$60,176	$60,176	$60,176	$60,176	$60,176	$330,967

NPS / Farrell Lane Line Replacement

Total Project Cost: $2,950,000 **Estimated Opening Date:** 2019-2021 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

The City owns and maintains a gravity flow sanitary sewer line located on National Park Service property east of Lafayette Boulevard. This line flows north approximately parallel to Lafayette Boulevard from the south City limits toward and eventually into the Hazel Run Interceptor Sewer near the Blue and Gray Parkway.

This line is aged and needs to be replaced. The funds will be used to perform initial due diligence work associated with determining a schedule, scope and cost for obtaining the various permits that will be needed to replace the line. Permits may be required from the National Park Service, the Virginia Department of Historic Resources, Virginia Department of Environmental Quality, the US Army Corps of Engineers or other agencies with jurisdiction over any aspect of the project. Additional work will consist of topographic and alignment survey and preliminary and final project design. The design and preliminary work is included in a larger design-build project that will begin in Summer of 2018. (PPEA - 2017)

Construction is estimated to begin in 2021. The estimate may be revised as design progresses.

OPERATING IMPACT SUMMARY

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Preliminary (Design & Permitting)	0	350,000	0	0	0	0	0	350,000	
Construction	0	0	0	2,000,000	600,000	0	0	2,600,000	
Total		$350,000	$0	$2,000,000	$600,000	$0	$0	$2,950,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		350,000	0	2,000,000	600,000	0	0	2,950,000	
Total		$350,000	$0	$2,000,000	$600,000	$0	$0	$2,950,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	13,163	26,327	26,327	176,767	221,899	221,899	686,381
Total	$13,163	$26,327	$26,327	$176,767	$221,899	$221,899	$686,381

Rolling Stock

Total Project Cost: $585,000 **Estimated Opening Date:** 2019 **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

Periodic replacement of specialty equipment is needed for the efficient operating of the sewer collection system.

OPERATING IMPACT SUMMARY

Replacement of aged assets.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Camera Van		175,000	0	0	0	0	0	175,000	
Jet / Vacuum Combination Sewer Truck		410,000	0	0	0	0	0	410,000	
Total		$585,000	$0	$0	$0	$0	$0	$585,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		585,000	0	0	0	0	0	585,000	
Total		$585,000	$0	$0	$0	$0	$0	$585,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
Debt Service	22,002	44,004	44,004	44,004	44,004	44,004	242,020
Total	$22,002	$44,004	$44,004	$44,004	$44,004	$44,004	$242,020

Wastewater Treatment Plant (WWTP) Capital Maintenance

Total Project Cost: $1,360,000 **Estimated Opening Date:** Ongoing **City Council's Vision:** Public Service - The Backbone of Our Community

Department/Agency: Public Works

PROGRAM DESCRIPTION

Periodic capital maintenance projects are required to keep the wastewater treatment plant (WWTP) running efficiently. Funds will be used to perform scheduled capital maintenance and for major capital projects that are identified as needs arise. These replacements are important not only to keep the plant running efficiently, but also to maintain compliance with the City's permit from the Commonwealth's Department of Environmental Quality (DEQ).

Maintenance projects include replacement of the SCADA system which is the networked computer data monitoring system, annual pump replacements, relining of an effluent tank, and replacement of grit separators.

OPERATING IMPACT SUMMARY

Maintenance of existing capital asset to maintain operating efficiency at the WWTP.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
SCADA Replacement	0	0	150,000	0	0	0	0	150,000	
Pump Replacement	0	140,000	100,000	100,000	100,000	140,000	100,000	680,000	
Effluent Tank Relining	0	10,000	400,000	0	0	0	0	410,000	
Grit Separators		0	120,000	0	0	0	0	120,000	
Total	Ongoing	$150,000	$770,000	$100,000	$100,000	$140,000	$100,000	$1,360,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
System Revenues		150,000	770,000	100,000	100,000	140,000	100,000	1,360,000	
Total		$150,000	$770,000	$100,000	$100,000	$140,000	$100,000	$1,360,000	

WWTP Upgrade / Consolidation

Total Project Cost: $30,810,000 **Estimated Opening Date:** To Be Determined

City Council's Vision: Public Service - The Backbone of Our Community

Department/Agency: Public Works; Spotsylvania County

PROGRAM DESCRIPTION

At the present time there are three sewage treatment plants discharging into the Rappahannock River within 3 miles, namely the City's WWTP as well as two in Spotsylvania County (the FMC plant and the Massaponax WWTP.) The City plant is in need of rehabilitationand requires upgrading. The City and the County Utility Staffs jointly contracted an analysis of long range sewer treatment needs. The Consultants looked at several alternatives including consolidation of the three facilities, and continued operation of the three plants. This is an ongoing discussion and refinement of the project cost and scope are expected in the near future.

OPERATING IMPACT SUMMARY

As decisions regarding the consolidation are made and plans progress, a more detailed analysis of operating costs will be presented.

PROJECT COSTS

Cost Categories	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Hazel Run Pump Station and Force Main*		2,750,000	2,000,000	0	0	0	0	4,750,000	
Massaponax Expansion*		1,060,000	0	8,500,000	8,500,000	8,000,000	0	26,060,000	
Force Main - City Plant PS to Massaponax		0	0	0	0	0	0	0	*To Be Determined*
Decommissioning City Plant		0	0	0	0	0	0	0	*To Be Determined*
**** City's share of project managed by Spotsylvania County***		0	0	0	0	0	0	0	*To Be Determined*
Total		$3,810,000	$2,000,000	$8,500,000	$8,500,000	$8,000,000	$0	$30,810,000	

Funding Sources	Prior Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Debt Issuance		3,810,000	2,000,000	8,500,000	8,500,000	8,000,000	0	30,810,000	
Total		$3,810,000	$2,000,000	$8,500,000	$8,500,000	$8,000,000	$0	$30,810,000	

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL	Later Years
Personnel	0	0	0	0	0	0	0	*To Be Determined*
Operating	0	0	0	0	0	0	0	*To Be Determined*
Debt Service	0	286,588	437,027	1,076,396	1,715,764	2,317,523	5,833,298	*To Be Determined*
Revenue/Savings	0	0	0	0	0	0	0	*To Be Determined*
Total	$0	$286,588	$437,027	$1,076,396	$1,715,764	$2,317,523	$5,833,298	

FY 2019 CIP Ties to the Fredericksburg City Council 2036 Vision Statement

PUBLIC SERVICES—THE BACKBONE OF OUR COMMUNITY

Rolling Stock
Salt Storage Building
Arterial traffic signage replacement
Asphalt & Concrete Repairs
Central Park Improvements
IT Disaster Resilience Plan Implementation
Police Voice over IP Phone System
Technology Replacements
Roof Repair, HVAC
Train Station Sidewalk Improvements
Animal Shelter
Police Body Cameras
Ambulance
New Fire Station – Design

LEARNING IS A WAY OF LIFE

School Buses
Computer Technology
Carpets, Roof, Facilities Improvements (FY19 JM Library)
Equipment Replacement
School Bus Lot Lease
JMHS/WGMS Expansion Feasibility Study

EMPLOYMENT EPICENTER

Sophia Street Parking Garage Maintenance Project
Exec Center Plaza

DISTINCT AND LINKED NEIGHBORHOODS

Kensington Connector
Pathway Improvements (Idelwild Connector & Embry Dam Trail)
Fall Hill Avenue Sidewalks
Planning Area Plan Updates

BUILDING COMMUNITY THROUGH CULTURAL VIBRANCY

Riverfront Park
Dixon Inline Skating
Doris E. Buffett Pool Improvements
Parks Plan Development

CUTTING-EDGE TRANSPORTATION SOLUTIONS

Traffic Calming

GREEN, CLEAN ENVIRONMENT

Canal Improvements
Culvert Replacement; Stormwater Improvements Stormwater Management Planning
Storm Sewer - College Terrace (William/Sylvania)

A PROVEN LEADER IN HISTORIC PRESERVATION

Cemetery Improvements
Museum (Town Hall) - Soffit Repair; Building Foundation Study

FY 2019 - FY 2024 Recommended CIP Projects for Future CIPs	Source	City Council's Vision	FY 20XX
New Elementary School	Debt	Learning is a Way of Life	33,750,000
City Shop Improvements	Debt	Public Service - The Backbone of Our Community	TBD
Bridge Repair - Jeff Davis Highway Bypass over Route 3	VDOT	Public Service - The Backbone of Our Community	7,875,000
Downtown Parking Garage	Debt	Employment Epicenter	10,000,000
Dixon Park Community Center	Debt	Building Community Through Cultural Vibrancy	25,000,000
Motts Reservoir	GF	Building Community Through Cultural Vibrancy	250,000
Central Rappahannock Regional Library	Debt	Building Community Through Cultural Vibrancy	11,000,000
Renwick Building	TBD	A Proven Leader in Historic Preservation	10,000,000

VDOT - Six Year Improvement Plan

Source: http://syip.virginiadot.org/Pages/allProjects.aspx

UPC	Description	Route	District	Road System	Jurisdiction	Estimate	Previous	FY18	FY19-23	Balance	
						(Values in Thousands of Dollars)					
101595	#HB2.FY17 I-95 RAPPAHANNOCK RIVER CROSSING (SOUTHBOUND)	95	Fredericksburg	Interstate	Fredericksburg	$125,000	$13,565	$692	$110,742	$0	
105510	I-95 RAPPAHANNOCK RIVER CROSSING - NORTHBOUND	95	Fredericksburg	Interstate	Fredericksburg	$132,000	$0	$0	$2,000	$130,000	
107715	I-95 SAFETY IMPROVEMENTS AT ROUTE 3	95	Fredericksburg	Interstate	Fredericksburg	$23,000	$15,150	$5,000	$0	$2,850	
102987	CITY OF FREDERICKSBURG PARKING STRUCTURE	0	Fredericksburg	Miscellaneous	Fredericksburg	$250	$0	$0	$250	$0	***VRE***
109574	#HB2.FY17 VIRGINIA CENTRAL RAILWAY TRAIL BRIDGE	0	Fredericksburg	Primary	Fredericksburg	$160	$0	$20	$140	$0	*
T18049	ROUTE 1 CORRIDOR STUDY - CITY OF FREDERICKSBURG	1	Fredericksburg	Primary	Fredericksburg	$250	$0	$60	$0	$190	*
110932	#SMART18 - TWIN LAKE-KENSINGTON BIKE/PED CONNECTOR	1	Fredericksburg	Primary	Fredericksburg	$1,982	$0	$0	$1,982	$0	*
110822	#SGR LOCAL RTE 3 (BUS) RAPP RIVER, BRIDGE REPLAC, ID18073	3	Fredericksburg	Primary	Fredericksburg	$2,200	$583	$280	$1,337	$0	***Chatham Bridge***
110824	FYA CONVERSION OF 25 TRAFFIC SIGNALS	9999	Fredericksburg	Secondary	Fredericksburg	$495	$0	$0	$495	$0	*
100439	LAFAYETTE BOULEVARD/KENMORE AVENUE ROUNDABOUT	1	Fredericksburg	Urban	Fredericksburg	$4,600	$114	$0	$839	$3,647	*
100450	ROUTE 3 SIGNAL OPTIMIZATION	3	Fredericksburg	Urban	Fredericksburg	$1,023	$0	$0	$1,047	($24)	*
109460	#SGR RECONSTRUCTION - ROUTE 3 (PLANK ROAD)	3	Fredericksburg	Urban	Fredericksburg	$182	$182	$0	$0	$0	*
109459	#SGR RECONSTRUCTION - ROUTE 17B (DIXON STREET)	17	Fredericksburg	Urban	Fredericksburg	$292	$292	$0	$0	$0	*
88699	FALL HILL AVE. BRIDGE & APPROACHES RECONSTRUCTION & WIDENING	U000	Fredericksburg	Urban	Fredericksburg	$44,400	$40,535	$3,865	$0	$0	
110383	FALL HILL AVE BR APPRCHS RECON/WIDENING GARVEE DEBT SERVICE	U000	Fredericksburg	Urban	Fredericksburg	$38,996	$919	$2,626	$13,130	$22,321	

**** Included in City's Recommended CIP FY19-FY 24***

DEBT

The City of Fredericksburg maintains an active debt management program to fund long-term capital improvements. A strategy of using "pay-as-you-go" and debt financing provides flexibility in addressing the needs identified in the Capital Improvements Plan. In addition, it ensures that resources are available to maintain and invest in the City's capital infrastructure while achieving City Council's Vision, Desired Future States, and Priorities.

Legal Debt Limit

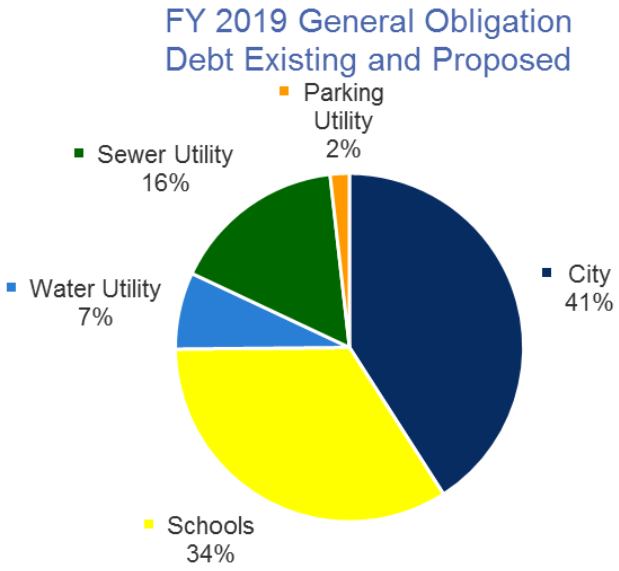
The City Council's debt policy limits debt to 4.8% of the total assessed value of real estate for the City. The Constitution of Virginia set a legal debt limit of 10% of the taxable value of real estate for cities. Please note, the Constitutional debt limit is significantly higher than the debt limit established by the City Council.

Computation of Legal Debt Limit Margin	
Assessed Value of Taxable Real Estate	3,956,381,500
Assessed Value – Public Service Corporation	103,541,921
Assessed Value – Exempt Real Estate	1,206,050,300
Total Assessed Value [1]	5,265,973,721
Debt Limit = 4.8% of Total Assessed Value	252,766,739
Amount of Debt Applicable to Debt Limit [2]	(106,587,510)
Legal Debt Limit Margin	146,179,229
Net Bonded Debt Per Capita for FY 2017 [3]	$3,856

[1] Assessed Valuation as of July 1, 2017. Source - City of Fredericksburg Commissioner of the Revenue

[2] Gross Bonded Debt at year end FY 2017. (excludes revenue bonds, capital leases, and amounts reserved for debt service.)

[3] Weldon Cooper Population Est - July 1, 2017 *27,645*



The City issues General Obligation (GO) Bonds and Revenue Bonds. All GO bonds are included in the calculation since they carry the City's full faith and credit pledge. The security for these bonds is the City's general taxing authority. However, a portion of the City's GO bonds are also supported by the City's Enterprise Funds. The debt service payments on these bonds are made by revenues generated by the water system, sewer system or Parking Fund. Parking Fund bonds are also supported by gas tax revenues.

Based on the current policy, the City's debt limit at June 30, 2017 was $252.8 million. Outstanding debt is well below that limit at $106.6 million, leaving a margin of $146.2 million. On a per capita basis the number is $3,856.

Landfill revenue bonds were issued in 2015 for the R-Board, which is a joint powers authority of the City and Stafford County. The R-Board revenue bonds and are not included in the Legal Debt Limit computation.

Planned Borrowing

The FY 2019 Adopted Budget proposes a debt issuance of approximately $20.4 million in FY 2019. This includes $11.2 million of GO debt for general government purposes, $1.7 million for water system improvements and $7.5 million for wastewater system improvements. The wastewater system debt service reflects a budget amendment approved by City Council on June 12, 2018 increase the cost of the College Terrace Sewer project to $800,000 from $350,000. Proceeds will be used for the projects listed on the corresponding chart. However, based on a number of factors including available balances and changes in timing and scope the amount that the City will borrow may be adjusted.

Fall 2018 Bond Issue	
FY18 Projects	
Enterprise Resource Planning (ERP) Software System	1,500,000
FY19 Projects	
Ambulance	325,000
Executive Plaza	3,200,000
Riverfront Park	5,000,000
Salt Storage Facility	375,000
Storm Sewer - College Terrace (William/Sylvania)	800,000
General Obligation Debt Projects	**11,200,000**
Water System Improvements	
College Terrace Water Project	650,000
Greenbrier Water Main Improvement	1,000,000
Water System Debt	**1,650,000**
Wastewater System Improvements	
Caroline Street Sewer Line Replacement	2,000,000
College Terrace Sewer (Amended 6/12/18, R18-53)	800,000
NPS / Farrell Lane	350,000
Hazel Run Pump Station	2,750,000
Massaponax Expansion - Engineering	1,060,000
Rolling Stock	585,000
Wastewater System Debt	**7,545,000**
Total Debt Issue	**20,395,000**

Debt Service

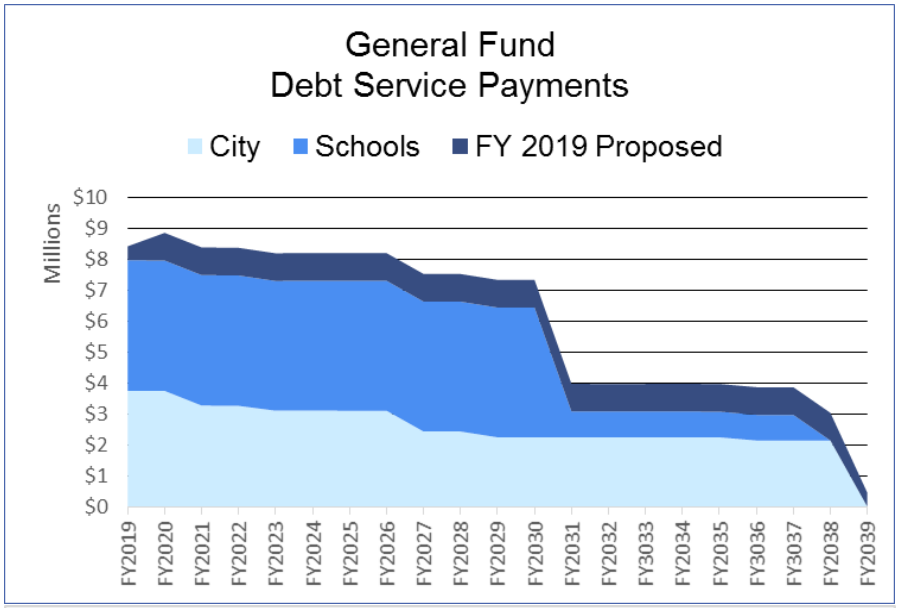
Total principal and interest in FY 2019 for current and proposed debt supported by the general fund is $8.4 million. However, the General Fund transfer will be reduced by $153,884 based on funds received from the Virginia Public School Authority (VPSA). VPSA issued refunding bonds during FY 2012 and 2014 and sent the savings in a lump sum to the City. The City established a reserve fund to reduce or "credit" those savings on an annual basis during the life of the 2004A Bonds. The City will receive payments of $280,859 from the R-Board for debt issued for landfill expansion.

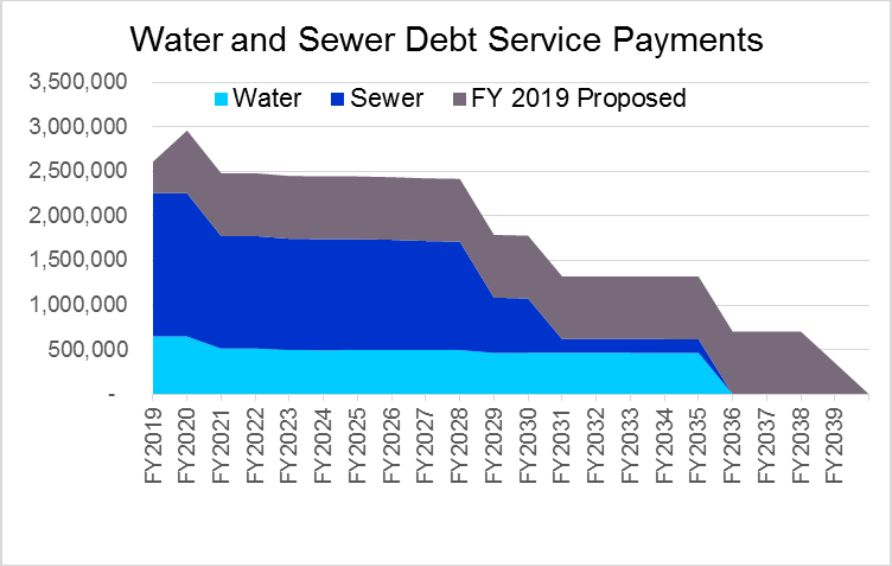
Total debt service on GO debt is $11 million. It includes $4.17 million for general government purposes and $4.25 million for school purposes. This also includes Enterprise Fund debt of $650,000 for Water Fund purposes, $1.61 million for Sewer Fund purposes, and $300,000 for the Parking Garage. The FY 2019 Adopted Budget General Fund transfer to the Debt Service Fund is $8.3 million, including $450,000 or approximately half a

year's debt service on the proposed bond issue. The transfer is an increase of $151,000 or 1.9% when compared to the FY 2018 budget estimate.

The charts on the following pages provide more detail on the City's outstanding debt and include the following:

- Summary of outstanding debt by bond issue
- Approved FY 2019 debt service appropriations
- General fund principal and interest payments, and
- Annual debt service payments.





SUMMARY OF OUTSTANDING DEBT (PRINCIPAL)

EXISTING DEBT	Purpose	Original Issuance	Issue Date	Maturity Date	Balance 6/30/2017	Balance 6/30/2018	Allocation By Sector				
General Obligation							**City**	**Schools**	**Water Utility**	**Sewer Utility**	**Parking Utility**
2004A General Obligation School Bonds -Virginia Public School Authority (VPSA)	Construction of James Monroe High School and Lafayette Upper Elementary School	48,095,000	2004	7/15/2029	32,320,000	**30,515,000**		30,515,000			
2007E General Obligation Bonds	Various wastewater and water projects and Riverfront Park land acquisition and development.	10,750,000	2007	8/1/2018	1,020,000	**520,000**	119,600		20,800	379,600	
2009A General Obligation Refunding Bonds	Refunded 1998A bonds (water and wastewater projects, street, education and communications center)	4,162,000	2009	6/1/2018	493,000	**-**					
2010A, 2010B, 2010C General Obligation Bonds	Wastewater Projects	6,220,000	2010	2/15/2030	4,525,000	**4,250,000**				4,250,000	
2011A General Obligation Bonds	New courthouse and related improvements and refunded 2001A bonds (Cowan Blvd, Dixon St recreation center, fire ladder truck)	36,650,000	2011	7/15/2037	31,335,000	**30,165,000**	30,002,270	68,726	58,004	36,000	
2014A General Obligation Refunding Bonds	Refunded 2005 B bonds (Dixon Park, police headquarters, Sophia St parking garage)	6,820,000	2014	8/1/2025	6,135,000	**5,515,000**	3,334,645				2,180,355
2014B General Obligation Refunding Bonds	Refunded 2007E bonds (Various wastewater and water projects and Riverfront Park land acquisition and development)	6,915,000	2014	8/1/2027	6,710,000	**6,600,000**	1,518,000		264,000	4,818,000	
2015A General Obligation Bonds	Wastewater and water projects, transportation improvements, refuse collection vehicles, Riverfront Park, Fire Station #3 design	15,865,000	2015	4/1/2035	13,225,000	**11,870,000**	2,352,356		6,724,721	2,792,924	
2016A General Obligation Bond	Public Safety radio system, Original Walker Grant School site improvements	12,820,000	2016	10/1/2036	12,825,000	**12,335,000**	1,455,000	10,880,000	-	-	-
	Existing Debt				108,588,000	**101,770,000**	**38,781,871**	**41,463,726**	**7,067,525**	**12,276,524**	**2,180,355**
Revenue Debt											
2015D Revenue Bond (R-Board)	Solid waste - improvements at regional landfill	1,855,000	2015	10/1/2023	1,855,000	**1,455,000**					
Proposed 2018 (FY19) GO Bonds	*Ambulance, ERP, Exec. Plaza, Riverfront, Stormwater, Salt Storage*	*11,200,000*	*2018*	*2038*			*11,200,000*				
Proposed 2018 (FY19) GO Bonds - Utilities	*Water System and Wastewater Improvements*	*9,195,000*	*2018*	*2038*					*1,650,000*	*7,545,000*	

FY 2019 Adopted Budget - FY 2019 Debt Service Appropriation

FY 2019 Debt Service	Allocation By Sector															FY 2019 TOTAL GO Debt Service		
General Obligation	**City**			**Schools**			**Water Utility**			**Sewer Utility**			**Parking Utility**			Total General Fund	Total Enterprise Fund	**Total GO Debt**
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total			
2004A General Obligation School Bonds*				1,900,000	1,470,965	3,370,965										3,370,965	-	3,370,965
2007E General Obligation Bonds	119,600	2,421	122,021				20,800	421	21,221	379,600	7,684	387,284				122,021	408,505	530,526
2009A General Obligation Refunding Bonds	-	-	-	-	-	-	-	-	-							-	-	-
2010A, 2010B, 2010C General Obligation Bonds										285,000	223,556	508,556				-	508,556	508,556
2011A General Obligation Bonds	1,168,540	1,152,812	2,321,352	17,510	2,655	20,165	14,778	2,241	17,019	9,172	1,392	10,564				2,341,517	27,583	2,369,100
2014A General Obligation Refunding Bonds	383,953	74,558	458,511										251,047	48,800	299,847	458,511	299,847	758,358
2014B General Obligation Refunding Bonds	25,300	38,416	63,716				4,400	6,681	11,081	80,300	121,928	202,228				63,716	213,309	277,025
2015A General Obligation Bonds	515,162	54,576	569,738				443,363	156,014	599,377	431,476	64,796	496,272				569,738	1,095,649	1,665,387
2016A General Obligation Bond	150,000	69,076	219,076	360,000	470,922	830,922	-	-	-	-	-	-	-	-	-	1,049,998	-	1,049,998
*Proposed 2018 (FY19) General Obligation Bond***	-	-	*450,417*	-	-	-	-	*65,000*	*65,000*	-	*280,828*	*280,828*	-	-	-	*450,417*	*345,828*	*796,245*
Total General Obligation Bonds	**2,362,555**	**1,391,859**	**4,204,831**	**2,277,510**	**1,944,542**	**4,222,052**	**483,341**	**230,357**	**713,698**	**1,185,548**	**700,184**	**1,885,732**	**251,047**	**48,800**	**299,847**	**8,426,883**	**2,899,277**	**11,326,160**

** The General Fund transfer to support school debt is reduced by $153,884 annually based on funds received from the Virginia Public School Authority (VPSA). VPSA issued refunding bonds during FY 2012 and 2014 and sent the savings in a lump sum to the City. The City established a reserve fund to reduce or "credit" those saving on annual debt service of the 2004A Bonds.*

***Reflects six months on proposed debt issuance of $20.395 million debt service, 20 years at 4.25% level payments*

Revenue Debt	R- Board		
2015D Revenue Bond	215,000	65,860	280,860
Total Revenue Bonds	**215,000**	**65,860**	**280,860**

DEBT SERVICE - Payments by Fiscal Year

	General Obligation Debt									Revenue Debt
Fiscal Year	General Government Funds				Enterprise Funds*					Revenue
	City	Schools	FY 2019 Proposed	TOTAL	Water	Sewer	FY 2019 Water & Sewer Proposed	Parking	TOTAL	R-Board
FY2019	3,748,190	4,219,905	450,000	**8,418,095**	649,990	1,606,493	352,000	299,747	**2,908,229**	**280,859**
FY2020	3,743,418	4,217,198	895,000	**8,855,616**	648,627	1,605,380	704,000	299,657	**3,257,664**	**279,584**
FY2021	3,269,695	4,217,620	895,000	**8,382,314**	512,232	1,261,832	704,000	301,380	**2,779,444**	**279,397**
FY2022	3,260,842	4,215,934	895,000	**8,371,775**	513,685	1,261,577	704,000	299,009	**2,778,270**	**278,697**
FY2023	3,102,680	4,195,798	895,000	**8,193,478**	496,314	1,248,619	704,000	298,497	**2,747,430**	**280,756**
FY2024	3,108,570	4,200,844	895,000	**8,204,415**	494,837	1,246,091	704,000	299,799	**2,744,727**	**282,047**
FY2025	3,102,133	4,198,235	895,000	**8,195,368**	496,409	1,243,240	704,000	297,006	**2,740,655**	**-**
FY2026	3,104,227	4,201,902	895,000	**8,201,129**	497,737	1,234,101	704,000	298,025	**2,733,863**	**-**
FY2027	2,429,220	4,201,809	895,000	**7,526,029**	495,404	1,223,164	704,000	-	**2,422,568**	**-**
FY2028	2,429,654	4,199,766	895,000	**7,524,420**	496,322	1,215,673	704,000	-	**2,415,995**	**-**
FY2029	2,242,494	4,196,455	895,000	**7,333,949**	464,812	619,297	704,000	-	**1,788,109**	**-**
FY2030	2,242,053	4,200,592	895,000	**7,337,645**	465,283	609,274	704,000	-	**1,778,557**	**-**
FY2031	2,242,852	833,547	895,000	**3,971,399**	465,530	153,267	704,000	-	**1,322,798**	**-**
FY2032	2,244,576	829,100	895,000	**3,968,676**	465,554	153,275	704,000	-	**1,322,828**	**-**
FY2033	2,243,031	830,744	895,000	**3,968,775**	465,353	153,209	704,000	-	**1,322,561**	**-**
FY2034	2,243,008	833,525	895,000	**3,971,533**	464,928	153,069	704,000	-	**1,321,997**	**-**
FY2035	2,241,238	830,272	895,000	**3,966,510**	464,304	152,852	704,000	-	**1,321,156**	**-**
FY2036	2,138,925	830,959	895,000	**3,864,884**	-	-	704,000	-	**704,000**	**-**
FY2037	2,136,538	830,509	895,000	**3,862,047**	-	-	704,000	-	**704,000**	**-**
FY2038	2,139,638	-	895,000	**3,034,638**	-	-	704,000	-	**704,000**	**-**
FY2039	-	-	445,000	**445,000**	-	-	352,000	-	**352,000**	**-**
TOTAL	**53,412,982**	**56,284,713**	**17,900,000**	**127,597,695**	**8,557,321**	**15,140,413**	**14,080,000**	**2,393,119**	**40,170,853**	**1,681,341**

General Fund Supported Principal and Interest Payments

	General Fund Debt Service							
Fiscal Year	Principal	Payout	Interest	Existing Total		Proposed Debt Service		Existing & Proposed
FY2019	4,640,064	5.8%	3,328,031	7,968,095		450,000		**8,418,095**
FY2020	4,833,121	11.8%	3,127,495	7,960,616		895,000		**8,855,616**
FY2021	4,573,399	17.5%	2,913,915	7,487,314		895,000		**8,382,314**
FY2022	4,776,213	23.5%	2,700,563	7,476,776		895,000		**8,371,776**
FY2023	4,803,529	29.4%	2,494,949	7,298,478		895,000		**8,193,478**
FY2024	5,021,666	35.7%	2,287,748	7,309,415		895,000		**8,204,415**
FY2025	5,229,480	42.2%	2,070,888	7,300,369		895,000		**8,195,369**
FY2026	5,458,340	49.0%	1,847,788	7,306,129		895,000		**8,201,129**
FY2027	5,002,771	55.3%	1,628,258	6,631,030		895,000		**7,526,030**
FY2028	5,219,538	61.8%	1,409,882	6,629,420		895,000		**7,524,420**
FY2029	5,253,855	68.3%	1,185,094	6,438,950		895,000		**7,333,950**
FY2030	5,491,022	75.1%	951,623	6,442,646		895,000		**7,337,646**
FY2031	2,288,190	78.0%	788,210	3,076,400		895,000		**3,971,400**
FY2032	2,375,357	81.0%	698,320	3,073,677		895,000		**3,968,677**
FY2033	2,467,524	84.0%	606,251	3,073,776		895,000		**3,968,776**
FY2034	2,564,691	87.2%	511,842	3,076,534		895,000		**3,971,534**
FY2035	2,666,837	90.6%	404,672	3,071,511		895,000		**3,966,511**
FY2036	2,685,000	93.9%	284,884	2,969,885		895,000		**3,864,885**
FY2037	2,805,000	97.4%	162,047	2,967,048		895,000		**3,862,048**
FY2038	2,090,000	100.0%	49,638	2,139,638		895,000		**3,034,638**
FY2039	-		-	-		445,000		**445,000**
TOTAL	**80,245,597**		**29,452,098**	**109,697,706**		**17,900,000**		**127,597,706**

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
				General Property Taxes						
3	100	11010	1	Current Taxes (Real Estate)	28,793,827	28,815,000	29,065,000	29,464,199	30,490,000	30,700,000
3	100	11010	2	Delinquent Taxes Real Property	378,696	450,000	450,000	574,365	500,000	525,000
3	100	11010	9	Deferred Real Estate Taxes	1,740	500	500	6,194	-	
3	100	11020	1	Real Property Current Taxes (PSC)	808,493	800,000	800,000	797,573	850,000	820,000
3	100	11020	2	Real Property Delinquent Taxes (PSC	(7,007)	20,000	20,000	23,142	20,000	20,000
3	100	11030	1	Current Taxes 2nd Half Calendar	4,611,423	4,500,000	4,500,000	4,668,920	4,675,000	4,800,000
3	100	11030	2	Current Taxes 1st Half Calendar	3,650,796	3,650,000	3,650,000	3,668,796	3,800,000	3,725,000
3	100	11030	3	Current Mobile Home Taxes2nd Half	427	-	-	460	-	
3	100	11030	8	Delinquent Taxes Personal Prop	239,581	160,000	160,000	284,138	200,000	250,000
3	100	11030	9	Delinquent Taxes Mobile Homes	45	-	-	-	-	
3	100	11030	10	Current Mobile Home Taxes1st Half	473	-	-	424	-	
3	100	11030	11	PPTRA Reimb.1st half calendar	1,728,833	1,725,000	1,725,000	1,728,833	1,725,000	1,728,000
3	100	11040	1	Current Taxes 2nd Half Calendar	81,424	100,000	100,000	73,061	70,000	50,000
3	100	11040	2	Delinquent Taxes Machinery & Tools	6,110	500	500	441	500	500
3	100	11040	3	Current Taxes 1st Half Calendar	50,189	60,000	60,000	47,746	40,000	25,000
3	100	11060	1	Penalties (All Property Taxes)	263,171	270,000	270,000	300,527	270,000	280,000
3	100	11060	2	Interest (All Property Taxes)	147,787	160,000	160,000	164,301	165,000	170,000
Total					$ 40,756,008	$ 40,711,000	$ 40,961,000	$ 41,803,120	$ 42,805,500	$ 43,093,500
				Other Local Taxes						
3	100	12010	1	Local Sales and Use Taxes	11,176,401	11,070,000	11,070,000	11,376,302	11,350,000	11,500,000
3	100	12010	4	Telecommunications Sales Tax	1,724,961	1,750,000	1,750,000	1,682,625	1,750,000	1,650,000
3	100	12020	1	Consumer's Utility Taxes	1,810,911	1,825,000	1,825,000	1,808,256	1,850,000	1,800,000
3	100	12030	1	Business License Taxes	5,935,218	5,725,000	5,725,000	6,110,527	5,950,000	6,200,000
3	100	12030	2	Business License Penalty	29,860	25,000	25,000	26,735	25,000	20,000
3	100	12030	4	Business License Tax Delinquent	68,662	80,000	80,000	102,420	80,000	150,000
3	100	12030	7	Short-term Rental Tax	67,759	40,000	40,000	80,422	45,000	75,000
3	100	12050	1	Motor Vehicle Licenses	472,014	480,000	480,000	486,096	480,000	480,000
3	100	12060	1	Bank Stock Taxes	775,230	730,000	730,000	862,442	725,000	825,000
3	100	12070	1	Recordation Taxes	711,421	450,000	450,000	565,715	600,000	500,000
3	100	12070	2	Recordation Tax on Wills	24	-	-	1,429	-	
3	100	12080	1	Tobacco Tax	513,669	525,000	525,000	509,819	525,000	500,000
3	100	12090	1	Amusement Tax	387,529	365,000	365,000	462,665	375,000	420,000
3	100	12100	1	Hotel Lodging Taxes	1,432,190	1,395,000	1,395,000	1,524,371	1,450,000	1,600,000
3	100	12110	1	Meals Tax	10,693,375	10,450,000	10,450,000	11,141,603	11,100,000	11,500,000
3	100	12130	1	Gasoline Tax	132,410	121,430	145,450	119,529	121,430	36,000
3	100	12200	1	Public Right-of-way Use Fee	75,346	80,000	80,000	100,913	80,000	100,000
Total					$ 36,006,980	$ 35,111,430	$ 35,135,450	$ 36,961,869	$ 36,506,430	$ 37,356,000
				Permits, Privilege Fees & Regulatory Licenses						
3	100	13010	1	Animal Licenses	9,190	10,000	10,000	9,747	10,000	10,000
3	100	13030	3	Traffic Impact Analysis Fees		-	-	-	1,000	1,000
3	100	13030	5	Transfer Fees	640	900	900	751	900	900
3	100	13030	7	Rezoning Fees	4,904	1,500	1,500	2,021	6,500	1,500
3	100	13030	8	Building Permits	402,347	365,000	365,000	414,622	450,000	450,000
3	100	13030	19	Sign Permits	4,426	10,000	10,000	8,025	12,000	12,000
3	100	13030	23	Home Occupation Permit	6,200	5,500	5,500	7,700	5,000	5,000
3	100	13030	25	Refuse Disposal Permits	2,940	2,000	2,000	3,240	1,200	1,200
3	100	13030	26	Tow Truck Inspection Fees		-	-	25	-	
3	100	13030	27	Chicken and Bees	90	-	-	70	-	
3	100	13030	28	Weapons Permits	9,652	3,000	3,000	7,448	2,500	3,000
3	100	13030	29	Discharge of Firearms Permits	220	-	-	260	-	
3	100	13030	30	Taxi Permits	5,325	-	-	5,000	-	
3	100	13030	31	Subdivision Review Fees	13,300	15,000	15,000	7,775	20,000	25,000
3	100	13030	32	Cert. of Appropriateness (ARB)	3,375	1,500	1,500	5,075	1,500	1,500
3	100	13030	33	Police Alarm Permits	35,430	30,000	30,000	39,613	30,000	38,000
3	100	13030	35	Special Use Permits	3,150	5,000	5,000	2,274	10,000	5,000
3	100	13030	36	Variance (BZA)	3,655	2,000	2,000	2,000	3,000	3,000
3	100	13030	37	Rehab. Applications	150	50	50	-	50	50
3	100	13030	38	Fire Inspection Fees	24,115	18,000	18,000	24,370	30,000	20,000
3	100	13030	40	Site Plan Review	97,245	65,000	65,000	135,894	75,000	80,000
3	100	13030	42	Precious Metal Permits	700	800	800	900	800	800
3	100	13030	44	Sidewalk Cafe Permits		-	-	-	500	0
3	100	13030	48	Fire Reinspection Fes						1,250
3	100	13030	131	PD Visitor Parking Hang Tag		-	-	50	-	
3	100	13030	172	Outdoor Concert Permit Review	200	-	-	200	-	
3	100	13030	210	Corridor Overlay Design Review Fees						1,000
3	100	13030	211	As-Built Plan Application Fees						100

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
3	100	13030	212	Perf. Guarantee Intake Fees						100
3	100	13030	213	Perf. Guarantee Reduction Release						1,000
3	100	13030	214	Perf. Guarantee Default Action Fees						1,000
3	100	13030	215	Perf. Guarantee Report Request Fees	-	-	-	-	-	200
Total					$ 627,254	$ 535,250	$ 535,250	$ 677,060	$ 659,950	$ 662,600
				Fines & Forfeitures						
3	100	14010	1	Court Fines & Forfeitures	152,241	250,000	250,000	103,737	150,000	167,000
3	100	14010	2	Parking Fines	128,387	125,000	125,000	157,242	125,000	140,000
3	100	14010	4	False Alarm Fines	23,400	5,500	5,500	25,300	11,500	15,000
3	100	14010	6	Interest on Fines	7,176	8,000	8,000	10,407	7,000	7,000
3	100	14010	8	Zoning Violations	200	5,000	5,000	-	5,000	5,000
3	100	14010	10	Write Off Recoveries/Parking Fines		1,500	1,500	-	1,500	1,500
3	100	14010	11	DUI Restitution Fines	17,470	25,000	25,000	13,321	20,000	20,000
Total					$ 328,874	$ 420,000	$ 420,000	$ 310,007	$ 320,000	$ 355,500
				Revenue From Use of Money and Property						
3	100	15010	2	Interest on Investments	75,336	25,000	25,000	99,386	40,000	125,000
3	100	15010	8	Unrealized Gain/Loss on AIM Invest	21,467	-	-	(37,448)	-	
3	100	15010	10	Earnings on Investments AIM	69,964	90,000	90,000	83,504	120,000	100,000
3	100	15020	1	Rental of General Property	13,401	35,000	35,000	17,700	35,000	35,000
3	100	15020	6	Rental of Maury School		-	-	-	3,750	3,750
3	100	15020	10	Right-of-way Lease	2,000	1,000	1,000	1,001	1,000	1,000
Total					$ 182,168	$ 151,000	$ 151,000	$ 164,144	$ 199,750	$ 264,750
				Charges for Services						
3	100	16010	3	Sheriff's Fees	2,827	4,800	4,800	2,827	2,800	2,800
3	100	16010	4	Courthouse Security Fees	49,819	70,000	70,000	44,007	50,000	50,000
3	100	16010	5	Jail Admissions Fees	9,812	10,000	10,000	10,963	10,000	10,000
3	100	16010	6	Local Court Appt Attorney	1,121	2,000	2,000	1,186	2,000	2,000
3	100	16010	7	DNA Fees	1,910	1,750	1,750	2,250	1,500	1,500
3	100	16010	8	Local Jury Fees	660	40,000	40,000	-	-	-
3	100	16010	10	E-Summons Fees	16,440	20,000	20,000	-	-	-
3	100	16010	141	E-Summons Fees (state portion)	5,964		-	-	-	-
3	100	16010	178	Courthouse Maintenance Fees	44,429		60,000	46,221	45,000	45,000
3	100	16020	1	Commonwealth Attorney Fees	10,139	8,500	8,500	10,075	8,500	8,500
3	100	16080	2	Waste Collection & Disposal Charge	985,924	981,650	981,650	998,126	1,025,000	1,100,000
3	100	16130	1	Recreation Fees	358,691	375,000	375,000	378,253	375,000	395,000
3	100	16130	4	Marina & Boat Landing Fees	49,143	45,000	45,000	51,211	45,000	45,000
3	100	16130	50	Swimming Pool Admission Fees	36,771	30,000	30,000	34,337	30,000	30,000
3	100	16130	52	Concession Sales	1,057	1,000	1,000	1,007	2,500	2,500
3	100	16130	54	Aquatics Program Fees	7,540	5,670	5,670	6,161	5,000	5,000
3	100	16131	118	Picnic in the Park				24		
3	100	16160	1	Sale of Maps, Plats, Surveys	57	1,000	1,000	28	1,000	1,000
3	100	16160	4	Sales Tax on Maps Sold		100	100	-	100	100
3	100	16300	1	Rescue Fee for Service	849,174	845,000	845,000	859,889	900,000	910,000
3	100	16810	11	Administrative Charges	147,459	125,000	125,000	138,928	125,000	125,000
3	100	16810	12	Judgment Charges			10,000	-		
3	100	16810	11	Penalties -- Utilities	10,333	10,000	-	10,487	10,000	10,000
Total					$ 2,589,270	$ 2,576,470	$ 2,636,470	$ 2,595,981	$ 2,638,400	$ 2,743,400
				Miscellaneous						
3	100	18010	1	Payments in Lieu of Taxes	2,309	27,000	27,000	57,569	27,500	27,500
3	100	18030	3	Rebates & Refunds	4,418	-	-	-	-	
3	100	18990	3	Gifts & Donations	1,500	-	-	-	-	
3	100	18990	8	Gifts & Donations Fire Department		-	-	525	-	
3	100	18990	12	Miscellaneous Revenue - United Way	25		-	-	-	
3	100	18990	13	Miscellaneous Revenue	5,253	5,000	5,000	12,746	5,120	5,000
3	100	18990	14	Charges for Copies	8,591	10,000	10,000	7,134	10,000	10,000
3	100	18990	17	Over/Short Cash	32	-	-	(59)	-	
3	100	18990	19	Visitor Center Souvenir Sales	24,789	23,000	23,000	21,595	23,000	23,000
3	100	18990	21	Public Works Fees	1,800	-	-	-	-	-
3	100	18990	22	Charges for NSF Checks	6,171	5,500	5,500	5,290	6,000	5,500
3	100	18990	25	Court Ordered Restitutions		-	-	71	-	-
3	100	18990	27	Visitor Center Ticket Commissions	11,514	11,000	11,000	12,095	11,000	11,000
3	100	18990	31	Credit Card Fees	49	-	-	70	-	
3	100	18990	71	Donations Parks & Recreation	49,720	60,000	60,000	59,057	50,000	50,000
3	100	18990	154	Misc - Court Fees	29	-	-	831	-	-
Total					$ 116,200	$ 141,500	$ 141,500	$ 176,924	$ 132,620	$ 132,000

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
				Recovered Cost						
3	100	19020	5	Payment from Celebrate VA South CD	1,000	1,000	1,000	1,000	1,000	1,000
3	100	19020	9	Freedom of Information Act Fees	792	-	-	625	-	-
3	100	19020	10	Fingerprint Card Fees	8,590	8,500	8,500	9,170	8,500	8,500
3	100	19020	15	Clerk's Salary Reimbursement		-	-	1,500	-	-
3	100	19020	16	Health Dept Reimbursement	106,252	150,000	150,000	106,252	100,000	138,000
3	100	19020	17	Social Services Dept Reimbursement	97,074	100,000	100,000	101,647	100,000	115,000
3	100	19020	20	Jury Duty Compensation	210	150	150	150	150	150
3	100	19020	22	Security Center Reimbursement	12,662	16,000	16,000	13,288	16,000	16,000
3	100	19020	32	County of Spotsylvania	21,123	-	-	-	-	
3	100	19020	33	Transit Custodial Services		-	-	21,121	-	20,000
3	100	19020	34	Transit Transfer for General Overhea	109,500	100,000	100,000	100,000	120,000	125,000
3	100	19020	49	UMW Parking Enforcement Officer		5,600	5,600	5,829	5,600	-
3	100	19020	57	RBoard Reimbursement	9,360	-	-	-	-	
3	100	19020	58	Salary Reimbursement		-	6,240	6,240	-	
3	100	19020	67	Reimbursement from Economic Development Auth		-	-	4,275	-	
3	100	19020	75	Fire Department Reimbursement	29,568	-	-	22,690	-	
3	100	19020	76	Police Department Reimbursement	5,374	4,000	4,000	-	4,000	4,000
3	100	19020	77	Police Reimbursement Hazel Hill	14,835	-	-	-	-	-
3	100	19020	98	Parks & Recreation Reimbursement	900	-	-	125	-	-
3	100	19020	101	GIS Program Reimbursements	2,200	-	-	2,150	-	-
3	100	19020	111	VML Safety Reimbursement Gra	-	4,000	4,000	2,925	-	4,000
3	100	19020	114	Police Department Reimbursement - (	-	45,000	45,000	22,983	-	45,000
3	100	19020	121	Fiscal Agency Reimbursement	16,055	-	-	14,300	10,000	10,000
3	100	19020	122	RACSB Overtime Reimbursement Agr	46,463	70,000	70,000	17,978	70,000	20,000
3	100	19020	127	Commonwealth Attorney Reimbursem	-	-	-	4,485	-	-
3	100	19020	128	PD/FD/Sheriff Overtime Reimburseme	57,806	-	-	39,630	50,000	20,000
3	100	19020	131	Slavery Museum Legal Fees Reimbur		7,000	7,000	-	-	
3	100	19020	155	VEC Reimbursements	3,622	-	-	-	-	
3	100	19021	175	Sidewalk Replacement Reimburse	2,175		-	11,700		
3	100	19022	176	Tree Reimbursements	600	-	-	600	-	-
Total					$ 546,161	$ 511,250	$ 517,490	$ 510,663	$ 485,250	$ 526,650
				Non Categorical State Aid						
3	100	22010	5	Mobile Home Titling Tax	900	500	500	480	500	500
3	100	22010	6	Grantor's Tax	187,760	150,000	150,000	136,409	170,000	150,000
3	100	22010	8	Rolling Stock Taxes	19,836	10,000	10,000	31,300	10,000	10,000
3	100	22010	10	Motor Vehicle Rental Tax	152,180	125,000	125,000	144,528	150,000	140,000
Total					$ 360,676	$ 285,500	$ 285,500	$ 312,717	$ 330,500	$ 300,500
				Shared State Expenses						
3	100	23010	1	Commonwealth Attorney	633,340	635,000	635,000	629,758	655,000	645,000
3	100	23020	1	Sheriff	500,734	505,000	505,000	500,897	520,000	540,000
3	100	23030	1	Commissioner of the Revenue	137,162	135,000	135,000	136,940	140,000	140,000
3	100	23040	1	Treasurer	97,557	100,000	100,000	96,902	100,000	100,000
3	100	23060	1	Registrar	52,289	40,000	40,000	41,896	40,000	40,000
3	100	23070	1	Clerk of the Circuit Court	324,605	330,000	330,000	323,366	345,000	345,000
Total					$ 1,745,687	$ 1,745,000	$ 1,745,000	$ 1,729,759	$ 1,800,000	$ 1,810,000
				Categorical State Aid						
3	100	24040	3	Wireless E911 Grants	183,635	180,000	180,000	187,297	185,000	126,000
3	100	24040	6	Street & Highway Maintenance	2,710,907	2,750,000	2,750,000	2,799,781	2,950,000	2,950,000
3	100	24040	25	Law Enforcement Assist	778,544	780,000	780,000	803,612	810,000	810,000
3	100	24040	34	Haz. Material Emerg. Res. Program	-	21,600	21,600	-	21,600	21,600
3	100	24040	70	Fire Software Grant	7,697	-	-	-	-	
3	100	24040	119	Dept of Forestry Grant	5,000	-	-	-	-	-
Total					$ 3,685,783	$ 3,731,600	$ 3,731,600	$ 3,790,690	$ 3,966,600	$ 3,907,600
				Categorical Federal Aid						
3	100	33050	15	Cost Allocation	41,555	33,000	33,000	89,337	30,000	30,000
Total					$ 41,555	$ 33,000	$ 33,000	$ 89,337	$ 30,000	$ 30,000
				Non Revenue Receipts						
3	100	41010	1	Insurance Recoveries	38,247	-	50,562	59,645	-	-
3	100	41020	1	Sale of Land & Buildings	23,801	-	-	100	-	-
3	100	41020	2	Sale of Vehicles		20,000	20,000	15,686	20,000	12,000
3	100	41020	3	Sale of Other Equipment	38,969	20,000	20,000	-	10,000	500

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Total					$ 101,017	$ 40,000	$ 90,562	$ 75,431	$ 30,000	$ 12,500
				Transfers						
3	100	41050	1	Water Utility Fund	279,250	279,250	279,250	279,250	300,000	300,000
3	100	41050	2	Wastewater Utility Fund	334,250	334,250	334,250	334,250	300,000	300,000
3	100	41050	4	School Fund		-	-	-	300,000	300,000
3	100	41050	6	Transfer from Special Revenue		38,000	-	-	-	-
3	100	41050	26	Transfer from Courthouse Maintenanc	-	60,000	-	-	-	-
Total					$ 613,500	$ 711,500	$ 613,500	$ 613,500	$ 900,000	$ 900,000
				Prior Year's Balance						
3	100	61010	10	Fund Balance (Surplus)		1,190,900	1,530,953	-	395,000	775,000
3	100	61010	11	Fund Balance (Encumbrances)		-	242,996	-		
3	100	61010	12	Fund Balance (Committed-Capital Projects)		2,506,400	3,971,934	-	2,275,000	3,180,000
3	100	61010	15	Fund Balance (Assigned)		-	281,121	-	-	0
Total					$ -	$ 3,697,300	$ 6,027,004	$ -	$ 2,670,000	$ 3,955,000
				General Fund Total	**$ 87,701,133**	**$ 90,401,800**	**$ 93,024,326**	**$ 89,811,202**	**$ 93,475,000**	**$ 96,050,000**

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted
				Social Services Fund					
3	201	18990	13	Miscellaneous Revenue	7,001		-	-	
3	201	19020	13	Welfare Repayments	1,683		-	275	
3	201	19020	58	Salary Reimbursement	15,893	18,252	18,252	14,315	54,406
3	201	19020	135	MWH Foundation Grant	39,000		-	-	
3	201	19020	157	MWH Foundation Grant	21,000		61,025	28,000	
3	201	19020	183	MWH Foundation Grant		39,000	-	-	28,000
3	201	24010	2	Public Assistance & Welfare Admin.	1,446,130	1,936,620	1,944,120	443,007	1,767,314
3	201	24010	4	Foster Care, Adopt Sub, ADC/FC			-	166,586	
3	201	24010	5	Auxiliary Grant - Aged			-	43,140	
3	201	24010	7	Auxiliary Grant - Disabled			-	45,698	
3	201	24010	8	Aid to Dependent Children			-	(135)	
3	201	24010	10	Day Care			-	3,795	
3	201	24010	18	Subsidized & Special Needs Adoption			-	854,025	
3	201	24010	144	MWH Grant		22,025	-	11,654	27,639
3	201	33050	1	Aid to Dependent Children			-	20,186	
3	201	33050	4	Subsidized & Special Needs Adoption			-	601,518	
3	201	33050	7	Public Assistance & Welfare Admin.	2,214,247	2,128,972	2,140,972	1,521,377	2,572,057
3	201	33050	9	Foster Care			-	208,060	
3	201	33050	11	Day Care			-	5,500	
3	201	33050	12	Purchased Services - Adults			-	17,375	
3	201	33050	22	MWH Foundation Grant - Federal	37,577	26,071	26,071	39,374	32,246
3	201	41010	1	Insurance Recoveries	2,986		2,986	2,986	
3	201	41020	2	Sale of Vehicles	60		-	3,159	
3	201	41020	3	Sale of Other Equipment			-	624	
3	201	41050	3	Transfer from General Fund	1,157,365	1,089,293	1,067,431	1,067,431	1,040,000
3	201	61010	10	Fund Balance (Surplus)	-	-	32,362	-	120,807
	201			**TOTAL**	**$ 4,942,942**	**$ 5,260,233**	**$ 5,293,219**	**$ 5,097,950**	**$ 5,642,469**

				City Grants Fund					
				Permits & Other License					
3	210	13030	43	Farmer's Market Permits	6,842	10,100	10,100	9,888	12,900
3				**Fines and Forfeitures**					
3	210	14010	150	CDBG Forfeitures	15,840		-	-	
3				**Use of Money and Property**					
3	210	15010	2	Interest on Investments	436		-	629	
3				**Court Costs**					
3	210	16010	10	E-Summons Fees			-	14,493	13,500
3	210	16010	141	E-Summons Fees (State charges)			-	6,956	6,500
3				**Charges for Parks & Recreation**					
3	210	16130	118	Hurkamp Picnic in the Park	2,400	8,000	8,000	2,649	8,000
3				**Miscellaneous Revenue**					
3	210	18990	5	Gifts & Donations - Cossey Park	1,550		-	210	1,000
3	210	18990	12	United Way Special Events	27,360		-	26,821	20,000
3	210	18990	28	Peg Access Revenue	17,882		18,000	21,642	40,200
3	210	18990	52	Gifts & Donations - Memorial Advisory			-	-	
3	210	18990	54	Donations - First Night Celebration		25,000	25,000	9,540	
3	210	18990	55	Miscellaneous Revenue - First Night		15,000	15,000	1,075	
3	210	18990	56	Donations - Hurkamp Park		-	-	-	
3	210	18990	61	Donations - PD Unrestricted	1,436		3,367	10,437	
3	210	18990	69	Donations - War Memorial			-	64	
3	210	18990	80	Donations - Soap Box Derby	3,411	13,500	13,500	5,982	12,000
3	210	18990	81	Miscellaneous Revenue - Soap Box D	4,775	7,000	7,000	4,981	7,000
3	210	18990	89	Donations - Crime Prevention			-	-	
3	210	18990	90	Donations - Frejus Sports Exchange			-	-	
3	210	18990	93	Revenue - Starfires Drill Team	6,080	10,000	10,000	2,137	6,000
3	210	18990	129	NRPA Out-Of-School Time	23,799		-	-	20,000
3	210	18990	139	Midnight Madness	2,000	2,000	2,000	-	2,000
4	210	18990	187	Low Income Housing Initiative			-	100,000	
5	210	18990	198	FY18 Stop Bleed Program			-	1,000	

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted
3	210	18990	999	Misc Grants			-	-	25,000
3				**Recovered Costs**					
3	210	19020	14	Farmer's Market - GWRC	5,029		-	2,295	
3	210	19020	32	County of Spotsylvania	171,000	171,000	171,000	171,000	171,000
3	210	19020	59	County of Stafford	171,000	171,000	171,000	171,000	171,000
3	210	19020	64	Prisoner Extradition Reimburse			-	19,104	
3				**Categorical Aid**					
3	210	24040	18	OMES Four-for-Life	32,668	25,000	25,000	31,789	25,000
3	210	24040	27	Virginia Commission for the Arts	5,000	5,000	5,000		5,000
3	210	24040	34	Haz. Material Emergency Res.	30,000	30,000	30,000	30,000	30,000
3	210	24040	39	Records Preservation Grant	11,712		12,640	27,742	25,000
3	210	24040	45	Victim-Witness Program	15,782	33,431	33,431	33,431	32,350
3	210	24040	46	VA Domestic Violence Victim Fund	65,000	40,000	40,000	45,000	50,000
3	210	24040	49	Fire Services Program Grant	69,275	76,972	76,972	78,811	62,311
3	210	24040	77	Local Emergency Performance		10,680	10,680		10,680
3	210	24040	81	Rescue Squad Assistance Grant			-	-	
3	210	24040	101	2013 VITA Vesta Pallas Grant			-	-	
3	210	24040	104	ICAC Grant 2014			-	-	
3	210	24040	121	DMV-Sel Enf-Speed-#2015-5535			-	-	
3	210	24040	122	ICAC Grant 2016	3,255	6,000	6,000	-	6,000
3	210	24040	138	DMV Speed Grant #2016			-		
3	210	24040	153	2015 VDEM Haz-Mat #VA-HSGP-0			-	145,000	
3	210	24040	160	2017 ICAC Grant-#2017-				5,262	
3	210	24040	171	Virginia E-911		2,000	2,000	2,000	2,000
3	210	24040	179	2016 SHSP Grant-#VA-HSGP-			60,000	-	
3	210	24040	180	2016 VDEM Dispatch Grant-#VA			68,473	68,473	
3	210	24040	181	2016 VDEM Camera Grant-#VA-H			76,614	-	
3	210	24040	184	2018 ICAC Grant-#2018-			-	-	
3	210	24040	186	Archeology			-	-	13,000
3	210	24040	199	EMS - Life Pack			-	-	35,000
3	210	24040	231	2019 ICAC Grant #2019					
3	210	24040	231	PSAP E911 - Education Grant - #2019					
3	210	24040	231	PSAP E911 - Text Grant - #2019					
3	210	24040	xxy	LEMPG - Supplemental					
3				**CDBG**					
3	210	32010	1	Community Development Block Grant	161,840	157,020	157,020	117,851	162,000
3				**Federal Revenue**					
3	210	33010	6	Victim-Witness	53,094	100,295	100,295	63,483	96,970
3	210	33010	80	CDBG - Continuum of Care			-	-	
3	210	33010	83	DOJ - FY2011 COPS Grant	526		-	-	
3	210	33010	84	VDEM Homeland Security 11-A2	21,360		-	-	
3	210	33010	87	DMV- VA Hwy Safety Program	16,140	-	-	-	
3	210	33010	90	COPS Grant			-	-	
3	210	33010	91	DOJ-2014 Byrne JAG Grt 2013D	1,620		-	-	
3	210	33010	92	DCJS - 2014 AFIS Grant 14-D2			-	-	
3	210	33010	96	HUD - Continuum of Care			-	-	
3	210	33010	97	USDOJ FY2015 Grant 2014-DJBX	182		-	-	
3	210	33010	132	2015 DEQ #16069 Hist Data			-	-	
3	210	33010	137	DOJ Byrne Jag Grant	13,609	-	-	-	
3	210	33010	168	DMV- Sel Enf - Speed - #2017		13,825	13,825	9,713	16,345
3	210	33010	169	DMV- Sel Enf - Alcohol #2017		10,200	10,200	10,125	
3	210	33010	170	2017 Byrne Jag Grant 2016-DJ		14,500	15,967	15,856	18,500
4	210	33010	217	Emergency Mgmt Performance G				10,680	
4	210	33060	25	Virginia Commission for the Arts				5,000	
3	210	33060	60	Brownfields EPA Grant			-	-	
3	210	33060	148	2016 DEQ MWEE Grants	3,000		-	-	
3				**Interfund Transfers**					
3	210	41050	3	Transfer from the General Fund	365,500	381,810	381,810	381,810	346,500
3				**Fund Balance**					
3	210	61010	10	Fund Balance (Surplus)	-	12,720	262,381	-	72,572
3	210	61010	11	Fund Balance (Encumbrances)	-	-	100,340	-	-
	210			**TOTAL**	**$ 1,330,403**	**$ 1,352,053**	**$ 1,942,615**	**$ 1,663,929**	**$ 1,525,328**

Central Park Special Tax District

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted
3	216	61010	10	Fund Balance (Surplus)	$ -	$ -	$ -	$ -	$ -
				TOTAL	$ -	$ -	$ -	$ -	$ -
				Fredericksburg Oppurtunity Fund					
3	226	61010	10	Fund Balance (Surplus)	$ -	$ -	$ -	$ -	$ -
				TOTAL	$ -	$ -	$ -	$ -	$ -
				Blight Abatement					
	228	11060	1	Penalties			$ -	$ 558	
	228	11060	2	Interest			-	627	
	228	19020	102	Blight Abatement Reimbursement	5,616		-	18,707	
	228	61010	10	Fund Balance (Surplus)	-	95,000	95,000	-	95,000
				TOTAL	$ 5,616	$ 95,000	$ 95,000	$ 19,892	$ 95,000
				Stormwater Management					
3	229	11010	1	Property Tax					395,000
3	229	13030	125	VSMP Construction Permits	25,040	85,000	85,000	13,250	40,000
3	229	14010	146	Fines	3,000			2,000	2,000
3	229	41050	3	Transfer from General Fund	77,300	125,500	125,500	125,500	100,000
3	229	61010	10	Fund Balance Surplus	-	-	-	-	25,099
3	229			**TOTAL**	$ 105,340	$ 210,500	$ 210,500	$ 140,750	$ 562,099
				Water Fund					
3	501	15010	2	Interest on Investments	13,932		-	7,795	
3	501	15010	8	Unrealized Gain/Loss on AIM	5,367		-	(9,362)	
3	501	15010	10	Earnings on Investments - AIM	17,491	15,000	15,000	20,876	15,000
3	501	15020	1	Rental of General Property	188,312	190,000	190,000	196,835	190,000
3	501	16810	1	Water Sales	3,178,014	3,373,720	3,373,720	3,239,902	3,441,194
3	501	16810	2	Water Unbilled Revenue	28,990		-	(9,259)	
3	501	16810	3	Water Connections	21,552	20,000	20,000	22,349	20,000
3	501	16810	4	Water Availability Fees	435,800	108,250	108,250	315,200	300,000
3	501	16810	8	Certified Letter Fees	45	3,500	3,500	31	3,500
3	501	16810	9	Cut Off Fees	50,723	45,000	45,000	54,509	45,000
3	501	16810	10	Write Off Recoveries	34	250	250	45	250
3	501	16810	11	Administrative Fees	314	600	600	530	600
3	501	16810	12	Judgment Charges	33		-	-	
3	501	16810	13	Water Availability Fees - Installment			-	-	
3	501	16810	18	Water Sales - Hydrant Meter	(3,623)	3,500	3,500	430	3,500
3	501	16810	28	Penalties (Utilities)	31,000	20,000	20,000	36,703	20,000
3	501	16810	29	Surcharge (Utilities)	53		-	42	
3	501	18990	134	UMW College Hts Water Dist U	50,000		-	50,000	
3	501	19020	72	PPEA Review Fees Reimbursement			-	-	
3	501	41010	1	Insurance Recovery	623		12,612	12,612	
3	501	61010	10	Fund Balance (Surplus)		629,945	629,945	-	1,062,536
3	501	61010	11	Fund Balance (Encumbrances)	-	-	4,118	-	-
Total				**TOTAL**	$ 4,018,660	$ 4,409,765	$ 4,426,495	$ 3,939,238	$ 5,101,580
				Waste Water Fund					
3	502	15010	2	Interest on Investments	6,499		-	8,667	
3	502	15010	8	Unrealized Gain/Loss on AIM	5,367		-	(9,362)	
3	502	15010	10	Earnings on Investments - AIM	17,491	12,000	12,000	20,876	12,000
3	502	16810	2	Sewer Unbilled Revenue	43,261		-	(19,316)	40,000
3	502	16810	5	Sewer Charges	5,288,104	5,050,000	5,050,000	5,373,972	5,252,000
3	502	16810	6	Sewer Connections	35,700	15,000	15,000	46,400	15,000
3	502	16810	7	Sewer Availability Fees	726,200	115,000	115,000	465,600	500,000
3	502	16810	14	Sewer Availability Fees - Installation			-	-	
3	502	16810	16	Sewer Charges - Spotsylvania	14,576	14,575	14,575	14,576	14,575

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted
3	502	16810	28	Penalties (Utilities)	62,000	50,000	50,000	57,676	50,000
3	502	16810	29	Surcharge (Utilities)	107		-	78	
3	502	18990	13	Miscellaneous Revenue	7,481	9,000	9,000	-	9,000
3	502	18990	99	Bond Premium	12,670		-	12,283	
3	502	19020	26	Pro Rata Contribution			-	-	
3	502	19020	27	Spotsylvania Capital Reimbursement	55,912	56,000	56,000	55,912	56,000
3	502	19020	72	PPEA Review Fees Reimbursement	5,000		-	1,660	
3	502	33080	1	Federal Interest Subsidy	24,665	24,500	24,500	24,659	24,500
3	502	33080	2	Federal Interest Subsidy	32,764	32,600	32,600	32,755	32,600
3	502	4101	1	Insurance Recoveries	1,246	-	1,601	1,601	-
3	502	41020	6	Contributed Capital			-	-	
3	502	61010	10	Fund Balance (Surplus)	-	1,695,109	1,695,109	-	1,735,272
3	502	61010	11	Fund Balance (Encumbrance)	-	-	15,368	-	-
Tot	502			**TOTAL**	**$ 6,339,043**	**$ 7,073,784**	**$ 7,090,753**	**$ 6,088,037**	**$ 7,740,947**

				Transit Fund					
3	503	12130	1	Gasoline Tax	480,000	470,314	470,314	924,538	480,000
3	503	15010	2	Interest on Investments			-	-	
3	503	15010	8	Unrealized Gain/Loss on AIM	5,367		0	(9,362)	-
3	503	15010	10	Earnings on Investments - AIM	17,491		0	20,876	-
3	503	16190	1	Fares	384,305	393,874	393,874	307,579	346,467
3	503	18030	3	Rebates & Refunds			-	-	
3	503	18990	2	Gifts & Donations - M W Hospital	45,000	52,750	52,750	40,000	45,000
3	503	18990	3	Gifts & Donations-Univ of Mary Wash	25,000	25,000	25,000	25,000	25,000
3	503	18990	5	Gifts & Donations - Germanna Comm	25,000	25,000	25,000	-	25,000
3	503	18990	13	Miscellaneous Revenue	3,488	3,500	3,500	4,453	3,500
3	503	18990	43	In-Bus Advertising Fee	7,140		-	20	
3	503	18990	85	Commissions - Greyhound	38,018	60,000	60,000	33,810	40,000
3	503	19020	32	County of Spotsylvania	400,041	386,603	386,603	399,369	402,673
3	503	19020	62	Spotsylvania Regional MC - Partnersh	5,000	5,000	5,000	-	5,000
3	503	19020	87	County of Caroline	108,905	156,877	156,877	107,351	146,203
3	503	19020	90	University of Mary Washington	62,062	58,976	58,976	60,553	64,538
3	503	19020	91	County of Stafford	473,961	457,656	457,656	471,072	455,267
3	503	19020	94	The Evergreens at Smith Run-Partner	1,500	1,500	1,500	1,500	1,500
3	503	19020	95	GEICO - Partner	3,000	3,000	3,000	3,000	3,000
3	503	19020	96	Village of Idlewild	10,000	10,000	10,000	10,000	10,000
3	503	19020	110	Germanna Comm College - Par		-	-	25,000	
3	503	24040	58	Transit Grant - City Formula	663,440	533,183	533,183	654,951	533,183
3	503	24040	59	Transit Grant - Urban Training	6,105		-	425	
3	503	24040	63	Transit Grant - Capital		48,000	48,000	181,558	403,200
3	503	24040	64	Transit Grant - Caroline County	54,910		-	54,910	
3	503	33070	7	Transit Grant - Formula	1,274,922	1,385,000	1,385,000	1,237,334	1,450,000
3	503	33070	8	Transit Grant - Capital	53,228	466,000	466,000	1,044,679	145,000
3	503	33070	14	Transit Grant - 5311 Funds - Caroline	127,312		-	135,435	
3	503	33070	17	Transit Grant - RTAP	5,603		-	654	
3	503	33070	24	Transit Grant - Capital Preventive Mai	357,345		-	467,503	225,000
3	503	41010	1	Insurance Recoveries	15,181		39,324	12,142	
3	503	41010	2	Damage Recoveries			-	-	
3	503	41020	2	Sale of Vehicles	86,038		-	-	
3	503	61010	10	Fund Balance (Surplus)		1,081,800	1,957,470	-	1,024,083
3	503	61010	11	Fund Balance (Encumbrances)	-	-	18,417	-	-
Tot	503			**TOTAL**	**$ 4,739,362**	**$ 5,624,033**	**$ 6,557,444**	**$ 6,214,350**	**$ 5,833,614**

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	FY 2017 Amended	FY 2017 Actual	FY 2018 Adopted
				Parking Fund					
3	504	12130	1	Gasoline Tax	207,620	230,000	230,000	230,000	247,500
3	504	15010	2	Interest on Investments		-	-	-	
3	504	15010	8	Unrealized Gain/Loss on AIM	5,367	-	-	(9,362)	4,500
3	504	15010	10	Earnings on Investments - AIM	17,491	16,000	16,000	20,876	17,000
3	504	16810	19	Parking Garage Fees	133,799	120,000	120,000	120,806	100,000
3	504	16810	20	Proximity Card Fees	81,520	70,000	70,000	58,182	70,000
3	504	16810	21	Tenant Parking Fees	3,240	3,000	3,000	5,760	3,000
3	504	16810	23	Visitor Center Parking Pass		-	-	-	-
3	504	16810	24	Courtyard Marriot Parking Fees	62,607	65,000	65,000	62,526	65,000
3	504	16810	25	Proximity Card Fees - City					50,000
3	504	16810	30	Princess Anne/Charles Street Lot	2,575	3,000	3,000	-	-
3	504	18030	3	Rebates & Refunds	(34)		-	(8)	
3	504	18030	145	904 Princess Anne Use Contrib	15,500		-	-	
3	504	19020	90	University of Mary Washington			-	10,000	
3	504	19020	201	Economic Development Authority			-	15,000	
3	504	41010	1	Insurance Recoveries	10,761		-	-	
3	504	41010	2	Damage Recoveries		-	-	-	
3	504	61010	10	Fund Balance	-	274,000	293,061	-	315,239
Tot	504			**TOTAL**	**$ 540,446**	**$ 781,000**	**$ 800,061**	**$ 513,780**	**$ 872,239**
				CSA					
3	741	24020	10	DSS Administration - State	10,331	8,199	8,199	9,682	
3	741	24020	79	CSA Grant - State	943,338	1,077,000	1,387,000	1,368,827	1,118,142
3	741	24020	80	DOE Administration Allocation	8,199		-	10,858	10,858
3	741	33020	79	CSA Grant - Federal	1,917		-	-	
3	741	33050	24	DSS Administration - Federal	33,917	41,153	41,153	32,881	41,000
3	741	41050	3	Transfer from the General Fund	675,275	675,275	675,275	675,275	675,275
3	741	41050	6	Transfer from Special Revenue Fund			-	-	
3	741	41050	20	Transfer from Public Assistance Fund			-	-	
3	741	41050	23	Transfer from Revenue Maximization			-	-	
3	741	61010	10	Fund Balance	-	72,805	112,805	-	104,193
Tot	741			**TOTAL**	**$ 1,672,977**	**$ 1,874,432**	**$ 2,224,432**	**$ 2,097,523**	**$ 1,949,468**
				Riparian Lands Stewardship Fund					
3	801	15010	2	Interest on Investments	31	30,000	30,000	276	12,000
3	801	15010	8	Unrealized Gain/Loss on AIM	(552)	-	-	(4,405)	
3	801	15010	10	Earnings on Investments - AIM	10,591	-	-	13,463	
3	801	19020	32	County of Spotsylvania	27,400	13,700	13,700	13,700	13,700
3	801	19020	59	County of Stafford	13,700	13,700	13,700	13,700	13,700
3	801	41020	1	Sale of Land & Buildings		-	-	500	
3	801	41020	2	Sale of Motor Vehicle	1,856	-	-	-	
3	801	41050	3	Transfer from the General Fund	35,000	-	-	-	10,500
3	801	61010	10	Fund Balance (Surplus)	-	18,882	18,882	-	37,913
				TOTAL	**$ 88,026**	**$ 76,282**	**$ 76,282**	**$ 37,234**	**$ 87,813**
				OPEB Trust Revenue Fund					
3	805	15010	2	Interest on Investments	52	-	-	-	
3	805	15010	8	Unrealized Gain/Loss on AIM		-	-	128,235	
3	805	15010	10	Earnings on Investments - AIM		-	-	81	
3	805	61010	10	Fund Balance		-	-	-	5,000
3	805	18990	150	City Contribution	1,000,000	-	-	112,000	-
				TOTAL	**$ 1,000,052**	**$ -**	**$ -**	**$ 240,316**	**$ 5,000**

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
General Fund									
CITY COUNCIL									
4	100	11010	1101 Salaries & Wages - Regular	$ 87,111		$ -	$ 85,327		$ 86,000
4	100	11010	1301 Salaries & Wages - Part Time	$ -	$ 86,000	$ 86,000	$ -	$ 86,000	$ -
4	100	11010	2100 FICA Benefits	$ 5,965	$ 6,580	$ 6,580	$ 5,845	$ 6,580	$ 6,580
4	100	11010	2310 Hospital/Medical Plan	$ 39,253	$ 43,200	$ 43,200	$ 40,207	$ 44,800	$ 32,400
4	100	11010	2330 Dental Insurance	$ 509	$ 2,000	$ 2,000	$ 509	$ 2,000	$ 1,000
4	100	11010	2345 Health Spending Account - Empl			$ -	$ 2,000		$ 2,600
4	100	11010	2710 Worker's Compensation	$ 81	$ 100	$ 100	$ 15	$ 100	$ 50
4	100	11010	2840 Cell Phone Allowance						$ 2,880
4	100	11010	3160 Professional Services - Other	$ 73,496	$ 81,000	$ 81,000	$ 77,026	$ 82,000	$ 88,000
4	100	11010	3500 Printing & Binding	$ 151	$ 600	$ 600	$ 1,073	$ 600	$ 1,000
4	100	11010	3600 Advertising			$ -	$ 533		$ 500
4	100	11010	3853 Council Compensation	$ -	$ -	$ -	$ -	$ -	$ -
4	100	11010	5210 Postage & Postal Service	$ 121	$ 200	$ 200	$ 133	$ 200	$ 200
4	100	11010	5230 Telecommunication	$ 2,122	$ 1,500	$ 1,500	$ 2,104	$ 1,500	$ 2,100
4	100	11010	5510 Mileage	$ 453	$ 500	$ 500	$ 902	$ 500	$ 500
4	100	11010	5530 Subsistence & Lodging	$ 5,363	$ 4,300	$ 4,300	$ 5,133	$ 4,300	$ 5,000
4	100	11010	5540 Convention & Education	$ 2,250	$ 2,700	$ 2,700	$ 3,540	$ 2,700	$ 2,700
4	100	11010	5810 Dues & Association Memberships	$ 13,905	$ 13,700	$ 13,700	$ 13,818	$ 13,900	$ 14,200
4	100	11010	6001 Office Supplies	$ 768	$ 2,000	$ 2,000	$ 682	$ 2,000	$ 2,000
4	100	11010	6012 Books & Subscriptions	$ -	$ 100	$ 100	$ -	$ 100	$ 100
4	100	11010	6021 Promotional Materials	$ 1,081	$ 200	$ 200	$ -	$ 200	$ 200
4	100	11010	8102 Furniture & Fixtures - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 232,629	$ 244,680	$ 244,680	$ 238,847	$ 247,480	$ 248,010
CLERK OF COUNCIL									
4	100	11020	1101 Salaries & Wages - Regular	$ 60,586	$ 61,325	$ 61,325	$ 61,562	$ 62,260	$ 64,400
4	100	11020	1401 Employee Bonus	$ 1,000		$ -	$ -	$ -	$ -
4	100	11020	2100 FICA Benefits	$ 4,412	$ 4,691	$ 4,692	$ 4,364	$ 4,763	$ 4,930
4	100	11020	2210 Retirement V.R.S.	$ 9,578	$ 7,735	$ 7,735	$ 7,691	$ 7,814	$ 7,970
4	100	11020	2310 Hospital/Medical Plan	$ 19,626	$ 14,400	$ 18,400	$ 22,664	$ 13,200	$ 13,200
4	100	11020	2320 Hospital/Medical Plan - Retirees	$ 7,487	$ 7,200	$ 7,200	$ 8,646	$ 8,730	$ 1,800
4	100	11020	2330 Dental Insurance	$ -	$ 263	$ 263	$ -	$ 300	$ 300
4	100	11020	2340 Prescription Drug Plan - Retirees	$ -		$ -	$ -	$ -	$ 540
4	100	11020	2400 Group Life Insurance	$ 715	$ 803	$ 803	$ 803	$ 816	$ 850
4	100	11020	2840 Cell Phone Allowance	$ 480		$ -	$ 480	$ 480	$ 480
4	100	11020	2710 Worker's Compensation	$ 56	$ 100	$ 100	$ 55	$ 100	$ 60
4	100	11020	3320 Maintenance Service Contracts	$ -	$ 4,000	$ 4,000	$ -	$ 4,000	$ 4,000
4	100	11020	3600 Advertising	$ 4,730	$ 6,000	$ 6,000	$ 6,329	$ 6,000	$ 6,800
4	100	11020	5230 Telecommunication	$ 2,704	$ 3,500	$ 3,500	$ 2,119	$ 2,200	$ 2,200
4	100	11020	5510 Mileage	$ 84	$ 400	$ 400	$ 446	$ 400	$ 400
4	100	11020	5530 Subsistence & Lodging	$ 799	$ 1,300	$ 1,300	$ 295	$ 1,300	$ 1,300
4	100	11020	5540 Convention & Education	$ 335	$ 1,050	$ 1,050	$ 885	$ 1,050	$ 1,050
4	100	11020	5810 Dues & Association Memberships	$ 265	$ 250	$ 250	$ 200	$ 250	$ 250
4	100	11020	6001 Office Supplies	$ 365	$ 1,000	$ 1,000	$ 909	$ 1,000	$ 1,000
4	100	11020	8212 ADP Software - Additions	$ 365	$ -	$ -	$ -	$ -	$ 800
		TOTAL		$ 113,224	$ 114,018	$ 118,018	$ 117,448	$ 114,662	$ 112,330
CITY MANAGER									
4	100	12110	1101 Salaries & Wages - Regular	$ 452,095	$ 433,700	$ 458,700	$ 483,606	$ 579,915	$ 590,900
4	100	12110	1201 Overtime Pay	$ 827		$ -	$ -	$ -	$ -
4	100	12110	1301 Salaries & Wages - Part Time	$ 17,431	$ 26,010	$ 26,010	$ 18,303	$ 26,400	$ 24,000
4	100	12110	1401 Employee Bonus	$ 4,750		$ -	$ -	$ -	$ -
4	100	12110	2100 FICA Benefits	$ 31,993	$ 35,167	$ 35,167	$ 31,289	$ 45,680	$ 42,677
4	100	12110	2210 Retirement V.R.S.	$ 65,014	$ 54,695	$ 57,694	$ 59,580	$ 72,779	$ 73,100
4	100	12110	2220 Retirement - Hybrid	$ -		$ 18,000	$ 16,673	$ 10,000	$ 18,360
4	100	12110	2310 Hospital/Medical Plan	$ 73,740	$ 57,600	$ 103,600	$ 92,466	$ 66,000	$ 66,000
4	100	12110	2320 Hospital/Medical Plan - Retirees	$ 15,096	$ 29,000	$ 29,000	$ 23,049	$ 24,480	$ 24,000
4	100	12110	2330 Dental Insurance	$ 975	$ 1,050	$ -	$ 254	$ 1,500	$ 300
4	100	12110	2335 Prescription Drug Plan - Retirees			$ 1,050	$ 1,102		$ 1,500
4	100	12110	2340 Prescription Drug Plan - Retirees			$ -	$ 729		$ 2,000
4	100	12110	2345 Health Spending Account - Em	$ 480		$ -	$ -	$ -	$ 2,000
4	100	12110	2400 Group Life Insurance	$ 4,854	$ 5,681	$ 5,682	$ 6,219	$ 7,597	$ 7,740
4	100	12110	2710 Worker's Compensation	$ 405	$ 500	$ 500	$ 869	$ 500	$ 900
4	100	12110	2840 Cell Phone Allowance	$ 480	$ 960	$ 960	$ 1,240	$ 960	$ 1,440
4	100	12110	3160 Professional Services - Other	$ 29,799	$ 30,000	$ 31,200	$ 30,548	$ 30,000	$ 30,000
4	100	12110	3500 Printing & Binding	$ 5	$ 1,000	$ 1,000	$ 119	$ 1,000	$ 1,000
4	100	12110	3600 Advertising	$ 2,355	$ 5,000	$ 5,000	$ 2,895	$ 5,000	$ 5,500
4	100	12110	3840 Services from Other Governments	$ -	$ -	$ -	$ -	$ 1,404	$ 1,500
4	100	12110	5210 Postage & Postal Service	$ 1,078	$ 1,200	$ 1,200	$ 951	$ 1,200	$ 1,200
4	100	12110	5230 Telecommunication	$ 11,978	$ 6,000	$ 6,000	$ 10,848	$ 13,500	$ 11,500
4	100	12110	5434 Lease/Rental of Land	$ -		$ -	$ -	$ -	$ -

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	12110	5510 Mileage	$ 11,847	$ 12,500	$ 12,500	$ 12,375	$ 12,500	$ 12,500
4	100	12110	5530 Subsistence & Lodging	$ 4,847	$ 4,000	$ 4,000	$ 3,373	$ 4,000	$ 4,000
4	100	12110	5540 Convention & Education	$ 1,523	$ 4,500	$ 11,500	$ 8,474	$ 14,500	$ 11,000
4	100	12110	5810 Dues & Association Memberships	$ 4,003	$ 5,000	$ 5,000	$ 3,631	$ 5,000	$ 5,000
4	100	12110	6001 Office Supplies	$ 2,910	$ 3,500	$ 3,500	$ 4,336	$ 3,500	$ 3,500
4	100	12110	6012 Books & Subscriptions	$ 507	$ 750	$ 750	$ 857	$ 750	$ 750
4	100	12110	8102 Furniture & Fixtures - Replacement	$ 2,400		$ -	$ 1,197	$ -	$ -
4	100	12110	8107 ADP Equipment - Replacement	$ -		$ -	$ -	$ -	$ -
4	100	12110	8207 ADP Equipment - Additions	$ 873	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 742,266	$ 717,813	$ 818,013	$ 814,983	$ 928,164	$ 942,367
LEGAL SERVICES									
4	100	12210	1101 Salaries & Wages - Regular	$ 210,163	$ 212,730	$ 212,730	$ 213,548	$ 220,440	$ 224,900
4	100	12210	1301 Salaries & Wages - Part Time	$ 4,000	$ 4,080	$ 4,080	$ 3,200	$ 8,000	$ 8,000
4	100	12210	1401 Employee Bonus	$ 2,000		$ -	$ -	$ -	$ -
4	100	12210	2100 FICA Benefits	$ 15,393	$ 16,586	$ 16,586	$ 15,331	$ 17,476	$ 17,399
4	100	12210	2210 Retirement V.R.S.	$ 33,225	$ 26,830	$ 26,830	$ 26,678	$ 27,665	$ 27,820
4	100	12210	2310 Hospital/Medical Plan	$ 14,975	$ 28,800	$ 24,800	$ 24,292	$ 26,400	$ 26,400
4	100	12210	2320 Hospital/Medical Plan - Retirees	$ 2,544	$ 5,000	$ 5,000	$ 2,420	$ 3,000	$ 3,000
4	100	12210	2330 Dental Insurance	$ 509	$ 526	$ 526	$ 509	$ 600	$ 600
4	100	12210	2340 Prescription Drug Plan - Retirees	$ 1,501	$ 1,400	$ 1,400	$ 946	$ 1,800	$ 1,200
4	100	12210	2400 Group Life Insurance	$ 2,480	$ 2,787	$ 2,787	$ 2,785	$ 2,888	$ 2,950
4	100	12210	2710 Worker's Compensation	$ 178	$ 250	$ 250	$ 194	$ 200	$ 200
4	100	12210	2840 Cell Phone Allowance	$ 480	$ 480	$ 480	$ 480	$ 480	$ 480
4	100	12210	3150 Professional Services - Legal	$ 60,432	$ 45,000	$ 45,000	$ 29,653	$ 45,000	$ 45,000
4	100	12210	5210 Postage & Postal Service	$ 155	$ 200	$ 200	$ 67	$ 200	$ 200
4	100	12210	5230 Telecommunication	$ 1,059	$ 700	$ 700	$ 967	$ 700	$ 700
4	100	12210	5510 Mileage	$ 294	$ 150	$ 150	$ -	$ 300	$ 300
4	100	12210	5530 Subsistence & Lodging	$ 1,518	$ 1,800	$ 1,800	$ 1,701	$ 1,700	$ 1,700
4	100	12210	5540 Convention & Education	$ 1,785	$ 2,150	$ 2,150	$ 1,485	$ 2,110	$ 2,110
4	100	12210	5810 Dues & Association Memberships	$ 1,210	$ 1,100	$ 1,100	$ 1,835	$ 1,835	$ 1,835
4	100	12210	5845 Court Fees	$ 287	$ 500	$ 500	$ 163	$ 500	$ 500
4	100	12210	6001 Office Supplies	$ 649	$ 1,500	$ 1,500	$ 795	$ 1,500	$ 1,500
4	100	12210	6012 Books & Subscriptions	$ 10,032	$ 14,020	$ 10,520	$ 9,477	$ 13,375	$ 13,375
4	100	12210	8207 ADP Equipment - Additions	$ 10,032	$ -	$ 3,500	$ 1,089	$ -	$ -
		TOTAL		$ 364,869	$ 366,589	$ 362,589	$ 337,615	$ 376,169	$ 380,169
HUMAN RESOURCES									
4	100	12220	1101 Salaries & Wages - Regular	$ 193,882	$ 201,505	$ 192,506	$ 191,742	$ 203,090	$ 205,200
4	100	12220	1201 Overtime Pay			$ -	$ -		$ -
4	100	12220	1301 Salaries & Wages - Part Time	$ 4,043	$ -	$ -	$ -	$ -	$ 23,897
4	100	12220	1401 Employee Bonus	$ 3,000	$ -	$ -	$ -	$ -	$ -
4	100	12220	2100 FICA Benefits	$ 15,094	$ 15,415	$ 15,415	$ 14,386	$ 15,536	$ 17,528
4	100	12220	2210 Retirement V.R.S.	$ 30,103	$ 25,289	$ 25,288	$ 23,094	$ 25,488	$ 25,390
4	100	12220	2220 Retirement - Hybrid	$ 33		$ -	$ 1,274	$ -	$ -
4	100	12220	2310 Hospital/Medical Plan	$ 23,018	$ 43,200	$ 28,200	$ 27,939	$ 39,600	$ 39,600
4	100	12220	2330 Dental Insurance	$ 721	$ 788	$ 788	$ 763	$ 900	$ 900
4	100	12220	2400 Group Life Insurance	$ 2,250	$ 2,640	$ 2,640	$ 2,544	$ 2,660	$ 2,690
4	100	12220	2410 Long Term Disability	$ 20		$ -	$ 241	$ 50	$ 250
4	100	12220	2710 Worker's Compensation	$ 258	$ 220	$ 220	$ 172	$ 260	$ 200
4	100	12220	2830 Employee Service Awards Prog.	$ 6,324	$ 5,000	$ 5,000	$ 7,252	$ 5,000	$ 10,000
4	100	12220	2840 Cell Phone Allowance	$ 360	$ -	$ -	$ -	$ 480	$ -
4	100	12220	3110 Professional Health Services	$ 19,868	$ 20,000	$ 20,000	$ 25,252	$ 20,000	$ 20,000
4	100	12220	3160 Professional Services - Other	$ 43,557	$ 112,500	$ 77,500	$ 33,601	$ 20,000	$ 32,000
4	100	12220	3320 Maintenance Service Contracts	$ 7,526	$ 6,650	$ 6,650	$ 6,913	$ 6,650	$ 7,000
4	100	12220	3500 Printing & Binding	$ -	$ 100	$ 100	$ -	$ 100	$ -
4	100	12220	3600 Advertising	$ 11,436	$ 11,500	$ 11,500	$ 14,329	$ 11,500	$ 12,000
4	100	12220	5210 Postage & Postal Service	$ 308	$ 350	$ 350	$ 406	$ 350	$ 350
4	100	12220	5230 Telecommunication	$ 1,633	$ 1,300	$ 1,300	$ 825	$ 1,300	$ 1,300
4	100	12220	5510 Mileage	$ 101	$ 500	$ 500	$ -	$ 500	$ 500
4	100	12220	5520 Fares	$ 591	$ -	$ -	$ -	$ -	$ -
4	100	12220	5530 Subsistence & Lodging	$ 1,461	$ 1,300	$ 1,300	$ 768	$ 1,500	$ 1,500
4	100	12220	5540 Convention & Education	$ 720	$ 3,000	$ 3,000	$ 500	$ 13,000	$ 26,200
4	100	12220	5810 Dues & Association Memberships	$ 1,020	$ 1,000	$ 1,000	$ 1,507	$ 1,000	$ 1,500
4	100	12220	6001 Office Supplies	$ 1,360	$ 2,200	$ 2,200	$ 1,095	$ 2,000	$ 1,500
4	100	12220	6012 Books & Subscriptions	$ 95	$ -	$ -	$ 65	$ -	$ 100
4	100	12220	6013 Educational & Recreational Supplies	$ 2,325	$ 2,000	$ 2,000	$ 2,344	$ 2,000	$ 2,000
4	100	12220	8202 Furniture & Fixtures - Additions			$ -	$ -		$ 800
4	100	12220	8207 ADP Equipment - Additions	$ 2,325	$ -	$ -	$ -	$ -	$ 1,300
		TOTAL		$ 371,107	$ 456,457	$ 397,457	$ 357,012	$ 372,965	$ 433,705
INDEPENDENT AUDITOR									
4	100	12240	3120 Professional Services - Accounting	$ 71,750	$ 69,000	$ 82,000	$ 73,250	$ 73,000	$ 80,300
4	100	12240	3160 Professional Services - Other	$ 8,538	$ -	$ -	$ 8,880	$ 5,000	$ 10,650

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	12240	3500	Printing & Binding	$ 1,440	$ 2,150	$ 2,150	$ 1,375	$ 1,500	$ 1,500
4	100	12240	5220	Messenger Services	$ -	$ -	$ -	$ -	$ -	$ -
4	100	12240	5810	Dues & Association Memberships	$ -	$ 800	$ 800	$ -	$ -	$ -
4	100	12240	6012	Books & Subscriptions	$ -	$ -	$ -	$ 580	$ -	$ 600
		TOTAL			$ 81,728	$ 71,950	$ 84,950	$ 84,085	$ 79,500	$ 93,050
				POSTAGE MACHINE - CITY HALL						
4	100	12280	3320	Maintenance Service Contracts	$ 3,066	$ 4,000	$ 3,900	$ 2,964	$ 4,000	$ 3,600
4	100	12280	6001	Office Supplies	$ 132	$ -	$ -	$ 393	$ -	$ 400
		TOTAL			$ 3,198	$ 4,000	$ 3,900	$ 3,357	$ 4,000	$ 4,000
				COPY MACHINE - CITY HALL						
4	100	12281	5230	Telecommunication	$ 231	$ 400	$ 400	$ -		$ -
4	100	12281	5410	Lease/Rental of Equipment	$ 14,750	$ 16,500	$ 16,600	$ 18,719	$ 18,000	$ 18,000
4	100	12281	6001	Office Supplies	$ 0	$ 3,700	$ 3,700	$ 1,960	$ 3,500	$ 3,500
		TOTAL			$ 14,982	$ 20,600	$ 20,700	$ 20,679	$ 21,500	$ 21,500
				COMMISSIONER OF THE REVENUE						
4	100	12310	1101	Salaries & Wages - Regular	$ 575,521	$ 596,760	$ 571,760	$ 564,809	$ 594,120	$ 607,700
4	100	12310	1201	Overtime Pay	$ 7,152	$ 5,100	$ 5,100	$ 5,343	$ 5,177	$ 5,500
4	100	12310	1301	Salaries & Wages - Part Time	$ 34,780	$ 34,340	$ 34,340	$ 36,962	$ 35,221	$ 66,000
4	100	12310	1401	Employee Bonus	$ 12,000		$ -	$ -	$ -	$ -
4	100	12310	2100	FICA Benefits	$ 47,204	$ 48,669	$ 48,669	$ 45,959	$ 48,541	$ 51,959
4	100	12310	2210	Retirement V.R.S.	$ 90,779	$ 70,580	$ 70,580	$ 68,193	$ 74,562	$ 75,170
4	100	12310	2220	Retirement - Hybrid	$ 273		$ -	$ 966	$ -	$ -
4	100	12310	2310	Hospital/Medical Plan	$ 71,331	$ 144,000	$ 144,000	$ 143,122	$ 145,200	$ 145,200
4	100	12310	2320	Hospital/Medical Plan - Retirees	$ 12,048	$ 17,010	$ 17,010	$ 10,387	$ 13,500	$ 15,000
4	100	12310	2330	Dental Insurance	$ 2,226	$ 2,625	$ 2,625	$ 2,141	$ 3,300	$ 3,300
4	100	12310	2335	Dental Insurance - Retirees	$ 64	$ 263	$ 263	$ -	$ 300	$ 300
4	100	12310	2340	Prescription Drug Plan - Retirees	$ 2,498	$ 2,100	$ 2,100	$ 3,090	$ 2,500	$ 5,000
4	100	12310	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	12310	2400	Group Life Insurance	$ 6,818	$ 7,818	$ 7,818	$ 7,219	$ 7,783	$ 7,960
4	100	12310	2410	Long Term Disability	$ 161		$ -	$ 362	$ -	$ 400
4	100	12310	2710	Worker's Compensation	$ 565	$ 700	$ 700	$ 895	$ 600	$ 900
4	100	12310	3160	Professional Services - Other	$ 44,966	$ 45,600	$ 45,600	$ 45,111	$ 47,500	$ 47,500
4	100	12310	3310	Repairs & Maintenance	$ 107	$ 500	$ 500	$ -	$ 500	$ 500
4	100	12310	3320	Maintenance Service Contracts	$ 1,458	$ 1,950	$ 1,950	$ 510	$ -	$ -
4	100	12310	3500	Printing & Binding	$ 1,954	$ 6,000	$ 6,000	$ 4,161	$ 6,000	$ 6,000
4	100	12310	3600	Advertising	$ 274	$ 500	$ 500	$ 274	$ 500	$ 500
4	100	12310	4100	Data Processing Charges	$ 206	$ -	$ -	$ -	$ -	$ -
4	100	12310	5210	Postage & Postal Service	$ 8,444	$ 8,700	$ 8,700	$ 8,411	$ 8,500	$ 8,500
4	100	12310	5230	Telecommunication	$ 3,507	$ 2,000	$ 2,000	$ 2,009	$ 2,000	$ 2,000
4	100	12310	5410	Lease/Rental of Equipment	$ 3,546	$ 3,525	$ 3,525	$ 3,259	$ 3,545	$ 3,545
4	100	12310	5510	Mileage	$ 1,884	$ 1,900	$ 1,900	$ 950	$ 1,900	$ 1,900
4	100	12310	5530	Subsistence & Lodging	$ 664	$ 1,400	$ 1,400	$ 998	$ 1,400	$ 1,400
4	100	12310	5540	Convention & Education	$ 1,649	$ 2,400	$ 2,400	$ 2,100	$ 2,400	$ 2,400
4	100	12310	5810	Dues & Association Memberships	$ 1,694	$ 1,505	$ 1,505	$ 1,914	$ 1,500	$ 2,000
4	100	12310	6001	Office Supplies	$ 6,180	$ 5,750	$ 5,750	$ 4,813	$ 6,000	$ 6,000
4	100	12310	6012	Books & Subscriptions	$ 24	$ 500	$ 500	$ 1,508	$ 500	$ 1,200
4	100	12310	8102	Furniture & Fixtures - Replacement	$ 6,180		$ -	$ 6,775		$ -
4	100	12310	8107	ADP Equipment - Replacement	$ 24	$ -	$ -	$ -	$ -	$ 1,400
		TOTAL			$ 939,977	$ 1,012,195	$ 987,195	$ 972,241	$ 1,013,048	$ 1,069,234
				BOARD OF REAL ESTATE ASSESSORS						
4	100	12320	3160	Professional Services - Other	$ 164,463	$ 10,000	$ 10,000	$ 100	$ 1,000	$ 275,000
4	100	12320	3500	Printing & Binding	$ 8,066	$ -	$ -	$ -	$ -	$ -
		TOTAL			$ 172,529	$ 10,000	$ 10,000	$ 100	$ 1,000	$ 275,000
				EQUALIZATION BOARD						
4	100	12330	1301	Salaries & Wages - Part Time			$ 2,400	$ 2,400		$ -
4	100	12330	2710	Worker's Compensation			$ 2	$ 2		$ -
4	100	12330	3600	Advertising	$ -	$ 500	$ 1,786	$ 1,786	$ -	$ -
4	100	12330	3854	Board Member Compensation	$ -	$ 5,000	$ 1,312	$ -	$ -	$ -
		TOTAL			$ -	$ 5,500	$ 5,500	$ 4,188	$ -	$ -
				TREASURER						
4	100	12410	1101	Salaries & Wages - Regular	$ 381,372	$ 378,570	$ 378,570	$ 379,916	$ 390,600	$ 401,100
4	100	12410	1201	Overtime Pay	$ -	$ 2,040	$ 2,040	$ 386	$ 2,000	$ 2,000
4	100	12410	1301	Salaries & Wages - Part Time	$ 14,955	$ 15,375	$ 15,375	$ 16,591	$ 15,704	$ 43,400
4	100	12410	1401	Employee Bonus	$ 9,000		$ -	$ -	$ -	$ -
4	100	12410	2100	FICA Benefits	$ 30,150	$ 30,293	$ 30,293	$ 29,040	$ 31,235	$ 34,163
4	100	12410	2210	Retirement V.R.S.	$ 57,961	$ 47,511	$ 47,512	$ 44,460	$ 49,020	$ 49,620
4	100	12410	2220	Retirement - Hybrid	$ 1,172		$ -	$ 2,297	$ -	$ -

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	12410	2310 Hospital/Medical Plan	$ 72,276	$ 115,200	$ 115,200	$ 113,764	$ 105,600	$ 105,600
4	100	12410	2320 Hospital/Medical Plan - Retirees	$ 13,220	$ 18,000	$ 18,000	$ 11,524	$ 12,600	$ 15,000
4	100	12410	2330 Dental Insurance	$ 1,781	$ 2,625	$ 2,624	$ 1,760	$ 2,400	$ 2,400
4	100	12410	2335 Dental Insurance - Retirees	$ 42	$ 263	$ 263	$ -	$ -	$ -
4	100	12410	2340 Prescription Drug Plan - Retirees	$ 3,633	$ 2,800	$ 2,800	$ 4,186	$ 4,400	$ 4,400
4	100	12410	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	12410	2400 Group Life Insurance	$ 4,414	$ 4,959	$ 4,959	$ 4,880	$ 5,117	$ 5,260
4	100	12410	2410 Long Term Disability	$ 489		$ -	$ 668	$ 500	$ 700
4	100	12410	2710 Worker's Compensation	$ 359	$ 450	$ 450	$ 352	$ 400	$ 400
4	100	12410	2840 Cell Phone Allowance			$ -	$ 280		$ 480
4	100	12410	3160 Professional Services - Other	$ 16,298	$ 55,000	$ 4,776	$ 4,200	$ 35,000	$ 35,000
4	100	12410	3310 Repairs & Maintenance	$ -	$ 500	$ 500	$ -	$ 500	$ 500
4	100	12410	3320 Maintenance Service Contracts	$ 1,755	$ 1,450	$ 1,450	$ 1,700	$ 1,800	$ 1,800
4	100	12410	3500 Printing & Binding	$ 20,111	$ 20,000	$ 13,000	$ 12,097	$ 20,000	$ 19,000
4	100	12410	3600 Advertising	$ 3,601	$ 4,000	$ 4,000	$ 2,560	$ 4,000	$ 4,000
4	100	12410	3840 Services from Other Governments	$ 260	$ 4,150	$ 4,150	$ -	$ 3,000	$ 3,000
4	100	12410	5210 Postage & Postal Service	$ 54,578	$ 40,000	$ 40,000	$ 33,513	$ 40,000	$ 40,000
4	100	12410	5230 Telecommunication	$ 2,105	$ 1,750	$ 1,750	$ 1,019	$ 1,600	$ 1,600
4	100	12410	5410 Lease/Rental of Equipment	$ 7,923	$ 7,150	$ 7,150	$ 9,092	$ 8,000	$ 9,000
4	100	12410	5510 Mileage	$ 404	$ 400	$ 400	$ 169	$ 1,000	$ 1,000
4	100	12410	5530 Subsistence & Lodging	$ 656	$ 400	$ 400	$ 811	$ 1,500	$ 1,500
4	100	12410	5540 Convention & Education	$ 2,030	$ 1,450	$ 1,450	$ 1,737	$ 2,250	$ 2,250
4	100	12410	5810 Dues & Association Memberships	$ 975	$ 1,000	$ 1,000	$ 1,145	$ 1,000	$ 1,100
4	100	12410	5845 Court Fees	$ 15,980	$ 12,500	$ 12,500	$ 17,820	$ 15,000	$ 15,000
4	100	12410	5855 Credit Card Fees	$ -		$ -	$ -	$ -	$ -
4	100	12410	5865 Bank Service Fees	$ 39,378	$ 65,000	$ 29,000	$ 37,633	$ 45,000	$ 45,000
4	100	12410	6001 Office Supplies	$ 4,295	$ 4,000	$ 4,000	$ 4,416	$ 4,000	$ 4,000
4	100	12410	6012 Books & Subscriptions	$ 234	$ 700	$ 700	$ 452	$ 700	$ 700
4	100	12410	9130 Fiscal Agent Fees	$ 30,687	$ 45,000	$ 30,000	$ 29,425	$ 35,000	$ 35,000
		TOTAL		$ 792,093	$ 882,536	$ 774,312	$ 767,893	$ 838,927	$ 883,973
FISCAL AFFAIRS									
4	100	12430	1101 Salaries & Wages - Regular	$ 469,352	$ 512,885	$ 500,885	$ 497,986	$ 531,370	$ 535,200
4	100	12430	1201 Overtime Pay	$ -		$ -	$ 2,351	$ -	$ -
4	100	12430	1401 Employee Bonus	$ 7,000		$ -	$ -	$ -	$ -
4	100	12430	2100 FICA Benefits	$ 35,022	$ 39,236	$ 39,235	$ 36,572	$ 40,650	$ 40,943
4	100	12430	2210 Retirement V.R.S.	$ 72,822	$ 64,675	$ 64,675	$ 61,785	$ 66,687	$ 66,210
4	100	12430	2220 Retirement - Hybrid	$ 764		$ -	$ 599	$ -	$ -
4	100	12430	2310 Hospital/Medical Plan	$ 63,836	$ 115,200	$ 84,200	$ 77,037	$ 105,600	$ 105,600
4	100	12430	2320 Hospital/Medical Plan - Retirees	$ 9,011	$ 8,000	$ 8,000	$ 10,241	$ 9,000	$ 2,000
4	100	12430	2330 Dental Insurance	$ 1,124	$ 2,100	$ 2,100	$ 1,166	$ 2,400	$ 2,400
4	100	12430	2340 Prescription Drug Plan - Retirees	$ 751	$ 300	$ 300	$ 837	$ 900	$ 900
4	100	12430	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	12430	2400 Group Life Insurance	$ 5,493	$ 6,719	$ 6,719	$ 6,512	$ 6,961	$ 7,020
4	100	12430	2410 Long Term Disability	$ 277		$ -	$ 283	$ 300	$ 300
4	100	12430	2710 Worker's Compensation	$ 425	$ 550	$ 550	$ 449	$ 450	$ 500
4	100	12430	2840 Cell Phone Allowance			$ -	$ -		$ 480
4	100	12430	3160 Professional Services - Other	$ 24,000	$ 25,000	$ 12,000	$ 20,000	$ 25,000	$ 25,000
4	100	12430	3500 Printing & Binding	$ 109	$ 300	$ 300	$ -	$ 300	$ 300
4	100	12430	3600 Advertising	$ -	$ -	$ -	$ (281)	$ -	$ -
4	100	12430	5210 Postage & Postal Service	$ 483	$ 700	$ 700	$ 494	$ 700	$ 700
4	100	12430	5230 Telecommunication	$ 1,950	$ 1,850	$ 1,850	$ 1,572	$ 1,800	$ 1,800
4	100	12430	5410 Lease/Rental of Equipment	$ 2,456	$ 2,600	$ 2,600	$ 2,597	$ 2,600	$ 2,600
4	100	12430	5433 Lease/Rent of Space	$ 483	$ 500	$ 500	$ 684	$ 500	$ 500
4	100	12430	5510 Mileage	$ -	$ 500	$ 500	$ 238	$ 500	$ 1,300
4	100	12430	5530 Subsistence & Lodging	$ -	$ 1,000	$ 1,000	$ -	$ 1,000	$ 2,000
4	100	12430	5540 Convention & Education	$ 1,395	$ 2,500	$ 2,500	$ 1,419	$ 6,300	$ 5,500
4	100	12430	5810 Dues & Association Memberships	$ 840	$ 3,000	$ 3,000	$ 464	$ 3,000	$ 1,250
4	100	12430	6001 Office Supplies	$ 7,626	$ 4,600	$ 4,600	$ 6,585	$ 5,000	$ 6,500
4	100	12430	6012 Books & Subscriptions	$ 239	$ 100	$ 100	$ 63	$ 250	$ 250
4	100	12430	8101 Machinery & Equipment - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4	100	12430	8202 Furniture & Fixtures - Additions			$ -	$ 3,366		$ 2,000
4	100	12430	8207 ADP Equipment - Additions	$ 1,262	$ -	$ -	$ -	$ -	$ -
4	100	12430	8212 ADP Software - Additions	$ 364	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 707,082	$ 792,314	$ 736,314	$ 733,019	$ 811,268	$ 811,253
INFORMATION TECHNOLOGY									
4	100	12510	1101 Salaries & Wages - Regular	$ 443,987	$ 457,470	$ 452,470	$ 449,320	$ 543,090	$ 560,200
4	100	12510	1201 Overtime Pay	$ 13,731	$ 12,500	$ 12,500	$ 12,019	$ 12,700	$ 12,700
4	100	12510	1301 Salaries & Wages - Part Time	$ -		$ -	$ -	$ -	$ -
4	100	12510	1401 Employee Bonus	$ 7,000		$ -	$ -	$ -	$ -
4	100	12510	2100 FICA Benefits	$ 33,594	$ 35,953	$ 35,953	$ 33,090	$ 42,518	$ 43,827
4	100	12510	2210 Retirement V.R.S.	$ 69,461	$ 57,412	$ 57,412	$ 54,633	$ 68,158	$ 69,300
4	100	12510	2220 Retirement - Hybrid	$ 632		$ -	$ 1,352	$ -	$ -

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	12510	2310	Hospital/Medical Plan	$ 79,110	$ 100,800	$ 100,800	$ 100,586	$ 105,600	$ 105,600
4	100	12510	2320	Hospital/Medical Plan - Retirees	$ 1,617	$ 2,000	$ 2,000	$ 1,771	$ 2,200	$ 2,200
4	100	12510	2330	Dental Insurance	$ 1,717	$ 2,100	$ 2,100	$ 1,738	$ 2,400	$ 2,400
4	100	12510	2335	Dental Insurance - Retirees	$ -	$ 750	$ 750	$ -	$ -	$ -
4	100	12510	2340	Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ 900	$ 900
4	100	12510	2345	Health Spending Account - Em	$ 2,000		$ -	$ 2,000	$ -	$ 2,000
4	100	12510	2400	Group Life Insurance	$ 5,233	$ 5,993	$ 5,993	$ 5,844	$ 7,114	$ 7,340
4	100	12510	2410	Long Term Disability	$ 205		$ -	$ 228	$ 250	$ -
4	100	12510	2710	Worker's Compensation	$ 415	$ 500	$ 500	$ 412	$ 450	$ 450
4	100	12510	2840	Cell Phone Allowance	$ 4,200	$ 2,880	$ 2,880	$ 4,120	$ 2,880	$ 2,880
4	100	12510	3160	Professional Services - Other	$ 41,442	$ 25,000	$ 34,188	$ 43,790	$ 25,000	$ 25,000
4	100	12510	3310	Repairs & Maintenance	$ 16,307	$ 20,000	$ 37,069	$ 36,713	$ 20,000	$ 20,000
4	100	12510	3320	Maintenance Service Contracts	$ 465,317	$ 516,000	$ 505,181	$ 445,124	$ 560,000	$ 691,000
4	100	12510	3600	Advertising	$ -	$ 250	$ 250	$ -	$ 250	$ 100
4	100	12510	5210	Postage & Postal Service	$ 67	$ 100	$ 100	$ 81	$ 100	$ 100
4	100	12510	5230	Telecommunication	$ 47,024	$ 53,620	$ 53,620	$ 36,967	$ 41,518	$ 43,285
4	100	12510	5410	Lease/Rental of Equipment	$ 8,428	$ -	$ -	$ -	$ -	$ -
4	100	12510	5510	Mileage	$ 417	$ 480	$ 480	$ 740	$ 180	$ 180
4	100	12510	5520	Fares	$ -	$ -	$ -	$ -	$ 280	$ 280
4	100	12510	5530	Subsistence & Lodging	$ 758	$ 920	$ 920	$ 1,238	$ 870	$ 870
4	100	12510	5540	Convention & Education	$ 8,567	$ 7,300	$ 14,300	$ 13,097	$ 9,000	$ 9,000
4	100	12510	5810	Dues & Association Memberships	$ 2,861	$ 1,400	$ 1,400	$ 1,158	$ 1,400	$ 1,400
4	100	12510	6001	Office Supplies	$ 2,733	$ 2,500	$ 2,500	$ 2,284	$ 2,500	$ 2,500
4	100	12510	6012	Books & Subscriptions	$ 656	$ 350	$ 350	$ 608	$ 350	$ 350
4	100	12510	6014	Other Operating Supplies	$ 4,614	$ 6,840	$ 4,867	$ 5,304	$ 5,577	$ 5,500
4	100	12510	8107	ADP Equipment - Replacement	$ 294	$ -	$ -	$ -	$ -	$ -
4	100	12510	8202	Furniture & Fixtures - Additions	$ -	$ -	$ -	$ -	$ -	$ -
4	100	12510	8203	Communications Equip. - Addi			$ 113,000	$ -		$ -
4	100	12510	8207	ADP Equipment - Additions	$ 20,837	$ -	$ 1,973	$ 1,972	$ -	$ -
4	100	12510	8212	ADP Software - Additions	$ 6,134	$ -	$ -	$ -	$ -	$ -
		TOTAL			$ 1,290,109	$ 1,313,818	$ 1,444,256	$ 1,257,026	$ 1,455,285	$ 1,609,362
INSURANCE PROGRAM										
4	100	12550	2600	Unemployment Compensation	$ -	$ 20,000	$ 20,000	$ -	$ 20,000	$ 20,000
4	100	12550	2610	Disability Insurance Hybrid Plan	$ -	$ 10,000	$ 10,000	$ -	$ 10,000	$ 10,000
4	100	12550	2999	Payment for Health insurance Claims	$ -	$ -	$ -	$ -	$ 492,000	$ -
4	100	12550	3160	Professional Services - Other	$ 24,215	$ 35,000	$ 35,000	$ 34,000	$ 50,000	$ 50,000
4	100	12550	5301	Boiler Insurance	$ 8,105	$ 8,000	$ 8,000	$ 7,587	$ 8,000	$ 8,000
4	100	12550	5302	Real and Personal Property	$ 141,560	$ 160,000	$ 160,000	$ 130,490	$ 140,000	$ 140,000
4	100	12550	5304	No Fault Property Damage	$ 17,351	$ -	$ -	$ 17,351	$ 20,000	$ 20,000
4	100	12550	5305	Motor Vehicle Insurance	$ 158,019	$ 170,000	$ 165,000	$ 162,271	$ 150,000	$ 170,000
4	100	12550	5306	Crime/Bond Coverage	$ 5,623	$ 6,000	$ 6,000	$ 4,382	$ 6,000	$ 6,000
4	100	12550	5307	Local Government Liability	$ 214,492	$ 240,000	$ 240,000	$ 209,674	$ 220,000	$ 228,000
4	100	12550	5308	Excess Coverage	$ 58,685	$ 95,000	$ 93,800	$ 82,907	$ 60,000	$ 85,000
4	100	12550	5309	Insurance Recoveries	$ -	$ -	$ -	$ -	$ -	$ -
4	100	12550	5313	Fireman's A D & D	$ 6,601	$ 7,000	$ 7,000	$ 6,610	$ 7,000	$ 7,000
4	100	12550	5314	Payment of Deductibles	$ -	$ 10,000	$ -	$ -	$ 10,000	$ 5,000
4	100	12550	5315	Line of Duty Act	$ 123,486	$ 140,000	$ 140,000	$ 203,302	$ 220,000	$ 220,000
		TOTAL			$ 758,137	$ 901,000	$ 884,800	$ 858,574	$ 1,413,000	$ 969,000
SAFETY & RISK MANAGEMENT										
4	100	12600	1101	Salaries & Wages - Regular	$ 67,116	$ 67,990	$ 67,990	$ 68,250	$ 69,180	$ 70,000
4	100	12600	1201				$ -	$ -		$ -
4	100	12600	1401	Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4	100	12600	2100	FICA Benefits	$ 4,807	$ 5,201	$ 5,201	$ 4,801	$ 5,292	$ 5,360
4	100	12600	2210	Retirement V.R.S.	$ 10,150	$ 8,575	$ 8,575	$ 8,526	$ 8,682	$ 8,660
4	100	12600	2310	Hospital/Medical Plan	$ 11,096	$ 14,400	$ 14,400	$ 13,813	$ 13,200	$ 13,200
4	100	12600	2330	Dental Insurance	$ 254	$ 263	$ 263	$ 254	$ 300	$ 300
4	100	12600	2400	Group Life Insurance	$ 758	$ 891	$ 891	$ 890	$ 906	$ 920
4	100	12600	2710	Worker's Compensation	$ 62	$ 100	$ 100	$ 61	$ 100	$ 100
4	100	12600	3110	Professional Health Services	$ 1,972	$ 5,000	$ 5,000	$ 1,710	$ 5,000	$ 5,000
4	100	12600	3160	Professional Services - Other	$ 995	$ 6,000	$ 2,500	$ 995	$ 6,000	$ 6,000
4	100	12600	5230	Telecommunication	$ 351	$ 600	$ 600	$ 35	$ 600	$ 600
4	100	12600	5530	Subsistence & Lodging	$ 447	$ 500	$ 500	$ 1,175	$ 600	$ 1,500
4	100	12600	5540	Convention & Education	$ 179	$ 800	$ 800	$ 99	$ 800	$ 10,000
4	100	12600	5810	Dues & Association Memberships	$ 65	$ 95	$ 95	$ 81	$ 100	$ 200
4	100	12600	6008	Motor Fuel & Lube	$ -	$ 500	$ 500	$ -	$ 500	$ 500
4	100	12600	6011	Uniforms & Wearing Apparel	$ 245	$ 750	$ 750	$ 90	$ 750	$ 750
4	100	12600	6012	Books & Subscriptions	$ 646	$ 500	$ 4,000	$ 3,939	$ 500	$ 1,000
4	100	12600	6013	Educational & Recreational Supplies	$ -	$ 2,800	$ 2,800	$ 662	$ 2,800	$ 2,800
4	100	12600	6014	Other Operating Supplies	$ 317	$ 500	$ 500	$ 492	$ 500	$ 500
4	100	12600	6021	Promotional Materials	$ -	$ 2,000	$ 2,000	$ -	$ 2,000	$ 2,000
		TOTAL			$ 100,460	$ 117,465	$ 117,465	$ 105,873	$ 117,811	$ 129,390

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
REGISTRAR									
4	100	13200	1101 Salaries & Wages - Regular	$ 54,921	$ 55,590	$ 55,590	$ 52,894	$ 56,425	$ 103,100
4	100	13200	1201 Overtime Pay	$ -		$ -	$ 787	$ -	$ -
4	100	13200	1301 Salaries & Wages - Part Time	$ 48,604	$ 53,000	$ 55,720	$ 54,616	$ 62,800	$ 34,300
4	100	13200	1401 Employee Bonus	$ 2,500		$ -	$ -	$ -	$ -
4	100	13200	2100 FICA Benefits	$ 8,093	$ 8,307	$ 8,307	$ 8,106	$ 9,121	$ 10,511
4	100	13200	2210 Retirement V.R.S.	$ 8,683	$ 6,977	$ 6,977	$ 6,769	$ 7,081	$ 12,750
4	100	13200	2310 Hospital/Medical Plan	$ 6,413	$ 14,400	$ 14,400	$ 11,600	$ 13,200	$ 26,400
4	100	13200	2320 Hospital/Medical Plan - Retirees	$ 5,435	$ 5,000	$ 5,000	$ 4,544	$ 6,000	$ 5,000
4	100	13200	2330 Dental Insurance	$ 254	$ 263	$ 263	$ 250	$ 300	$ 600
4	100	13200	2400 Group Life Insurance	$ 648	$ 728	$ 728	$ 706	$ 739	$ 1,350
4	100	13200	2710 Worker's Compensation	$ 95	$ 150	$ 150	$ 99	$ 100	$ 100
4	100	13200	3150 Professional Services - Legal			$ -	$ 750		$ -
4	100	13200	3160 Professional Services - Other	$ 12,730	$ 8,000	$ 16,000	$ 16,085	$ 12,000	$ 12,000
4	100	13200	3200 Temporary Help Service Fees	$ 21,756	$ 20,000	$ 20,000	$ 22,850	$ 20,000	$ 24,000
4	100	13200	3310 Repairs & Maintenance	$ 500	$ 1,000	$ 1,000	$ -	$ 1,000	$ 1,000
4	100	13200	3320 Maintenance Service Contracts	$ 13,624	$ 11,000	$ 11,000	$ 17,179	$ 11,000	$ 11,000
4	100	13200	3500 Printing & Binding	$ 12,869	$ 15,000	$ 15,000	$ 9,262	$ 10,000	$ 13,000
4	100	13200	3600 Advertising	$ -	$ 200	$ 200	$ -	$ 200	$ 200
4	100	13200	3854 Board Member Compensation	$ 8,236	$ 8,200	$ 5,480	$ 5,480	$ -	$ -
4	100	13200	5210 Postage & Postal Service	$ 2,088	$ 3,000	$ 3,000	$ 4,559	$ 5,000	$ 6,000
4	100	13200	5230 Telecommunication	$ 1,726	$ 1,200	$ 1,200	$ 1,267	$ 1,800	$ 1,800
4	100	13200	5410 Lease/Rental of Equipment	$ -		$ -	$ 1,530	$ 800	$ 1,200
4	100	13200	5510 Mileage	$ 1,054	$ 500	$ 500	$ 253	$ 500	$ 1,200
4	100	13200	5540 Convention & Education	$ 2,782	$ 2,000	$ 2,000	$ 1,323	$ 2,000	$ 2,000
4	100	13200	5810 Dues & Association Memberships	$ 643	$ 625	$ 625	$ 320	$ 625	$ 625
4	100	13200	6001 Office Supplies	$ 2,860	$ 3,000	$ 3,000	$ 2,684	$ 2,500	$ 2,500
4	100	13200	6014 Other Operating Supplies	$ 4,407	$ 3,000	$ 3,000	$ 4,414	$ 3,000	$ 3,000
4	100	13200	6016 Environmental Management	$ 24		$ -	$ -	$ -	$ -
4	100	13200	8101 Machinery & Equipment - Replacement	$ -	$ 31,720	$ 39,720	$ 39,996	$ -	$ 30,000
4	100	13200	8102 Furniture & Fixtures - Replacement	$ 31,995		$ -	$ -	$ -	$ -
4	100	13200	8201 Machinery & Equipment - Additions	$ 31,995		$ -	$ -	$ -	$ 3,500
		TOTAL		$ 252,940	$ 252,860	$ 268,860	$ 268,323	$ 226,191	$ 307,136
CIRCUIT COURT									
4	100	21100	1101 Salaries & Wages - Regular	$ 63,516	$ 64,290	$ 64,290	$ 71,206	$ 70,475	$ 71,900
4	100	21100	1401 Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4	100	21100	2100 FICA Benefits	$ 4,946	$ 4,918	$ 4,918	$ 5,463	$ 5,391	$ 5,500
4	100	21100	2210 Retirement V.R.S.	$ 10,041	$ 8,110	$ 8,110	$ 8,654	$ 8,845	$ 8,810
4	100	21100	2310 Hospital/Medical Plan	$ -	$ 14,400	$ 14,400	$ 9,600	$ 13,200	$ 7,600
4	100	21100	2330 Dental Insurance	$ -	$ 263	$ 263	$ -	$ 300	$ -
4	100	21100	2400 Group Life Insurance	$ 750	$ 842	$ 842	$ 903	$ 923	$ 940
4	100	21100	2710 Worker's Compensation	$ 53	$ 100	$ 100	$ 64	$ 100	$ 100
4	100	21100	3500 Printing & Binding	$ 247	$ 400	$ 400	$ -	$ 400	$ 100
4	100	21100	3840 Services from Other Governments	$ 12,762	$ 15,000	$ 15,000	$ 6,250	$ 15,000	$ 8,000
4	100	21100	5210 Postage & Postal Service	$ 447	$ 400	$ 400	$ 69	$ 400	$ 400
4	100	21100	5230 Telecommunication	$ 1,725	$ 1,600	$ 1,600	$ 2,196	$ 2,500	$ 2,500
4	100	21100	5410 Lease/Rental of Equipment	$ 1,238	$ 2,200	$ 2,200	$ 1,513	$ 2,200	$ 2,000
4	100	21100	6001 Office Supplies	$ 5,142	$ 1,500	$ 1,500	$ 1,532	$ 1,500	$ 1,500
4	100	21100	6012 Books & Subscriptions	$ 1,027	$ 1,000	$ 1,000	$ 998	$ 1,000	$ 1,000
		TOTAL		$ 102,893	$ 115,023	$ 115,023	$ 108,448	$ 122,234	$ 110,350
GENERAL DISTRICT COURT									
4	100	21200	3150 Professional Services - Legal	$ -	$ 3,000	$ 1,000	$ 120	$ 3,000	$ 3,000
4	100	21200	3310 Repairs & Maintenance	$ 920	$ 500	$ 500	$ 82	$ 500	$ 500
4	100	21200	3320 Maintenance Service Contracts	$ 1,495	$ 3,600	$ 2,600	$ 2,056	$ 3,600	$ 3,600
4	100	21200	5210 Postage & Postal Service	$ 140	$ 300	$ 300	$ 280	$ 300	$ -
4	100	21200	5230 Telecommunication	$ 2,167	$ 4,000	$ 3,000	$ 2,316	$ 3,500	$ 3,500
4	100	21200	5306 Surety Bond	$ 700	$ 1,400	$ 1,400	$ 700	$ 1,400	$ 1,400
4	100	21200	5410 Lease/Rental of Equipment	$ 9,622	$ 10,300	$ 7,300	$ 6,757	$ 10,300	$ 10,300
4	100	21200	5540 Convention & Education	$ -	$ 1,100	$ 1,100	$ 497	$ 2,000	$ 2,000
4	100	21200	6001 Office Supplies	$ 2,629	$ 2,200	$ 5,200	$ 3,644	$ 2,200	$ 2,200
4	100	21200	6012 Books & Subscriptions	$ 2,156	$ 2,200	$ 2,200	$ 1,652	$ 2,200	$ 2,200
		TOTAL		$ 19,829	$ 28,600	$ 24,600	$ 18,104	$ 29,000	$ 28,700
SPECIAL MAGISTRATE COURT									
4	100	21300	3840 Services from Other Governments	$ -	$ 3,000	$ 3,000	$ -	$ 3,000	$ 3,000
		TOTAL		$ -	$ 3,000	$ 3,000	$ -	$ 3,000	$ 3,000
JDR DISTRICT COURT									
4	100	21500	3150 Professional Services - Legal	$ -	$ 1,160	$ 1,160	$ -	$ 1,160	$ 1,160
4	100	21500	3160 Professional Services - Other	$ 1,087	$ 840	$ 840	$ 1,706	$ 840	$ 1,000
4	100	21500	5230 Telecommunication	$ 2,188	$ 2,000	$ 2,000	$ 2,895	$ 3,300	$ 3,300

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	21500	5410	Lease/Rental of Equipment	$ 5,634	$ 7,100	$ 7,100	$ 6,241	$ 7,100	$ 7,500
4	100	21500	5540	Convention & Education	$ 573	$ 500	$ 500	$ 811	$ 2,000	$ 2,000
4	100	21500	5810	Dues & Association Memberships	$ 445	$ 600	$ 600	$ 50	$ 600	$ 600
4	100	21500	6001	Office Supplies	$ 1,562	$ 1,200	$ 1,200	$ 1,223	$ 1,200	$ 1,400
4	100	21500	6012	Books & Subscriptions	$ 2,766	$ 2,000	$ 2,000	$ 1,899	$ 2,000	$ 2,500
4	100	21500	6014	Other Operating Supplies	$ 453	$ 1,000	$ 1,000	$ 760	$ 1,000	$ 1,000
4	100	21500	8102	Furniture & Fixtures - Replacement		$ -	$ -	$ 138	$ -	$ -
		TOTAL			$ 14,708	$ 16,400	$ 16,400	$ 15,723	$ 19,200	$ 20,460
CLERK OF THE CIRCUIT COURT										
4	100	21600	1101	Salaries & Wages - Regular	$ 406,880	$ 432,320	$ 426,320	$ 422,453	$ 445,445	$ 456,900
4	100	21600	1201	Overtime Pay	$ 5,332	$ 5,000	$ 5,000	$ 3,373	$ 5,000	$ 5,000
4	100	21600	1301	Salaries & Wages - Part Time	$ 49,272	$ 59,196	$ 59,197	$ 40,268	$ 59,900	$ 61,100
4	100	21600	1401	Employee Bonus	$ 12,000		$ -	$ -	$ -	$ -
4	100	21600	2100	FICA Benefits	$ 35,596	$ 37,983	$ 37,983	$ 35,040	$ 39,041	$ 40,010
4	100	21600	2210	Retirement V.R.S.	$ 62,179	$ 54,256	$ 54,256	$ 46,527	$ 55,903	$ 56,510
4	100	21600	2220	Retirement - Hybrid	$ 1,513		$ -	$ 5,910	$ -	$ -
4	100	21600	2310	Hospital/Medical Plan	$ 53,395	$ 144,000	$ 144,000	$ 143,166	$ 132,000	$ 132,000
4	100	21600	2320	Hospital/Medical Plan - Retirees	$ 18,452	$ 23,000	$ 23,000	$ 19,356	$ 20,430	$ 7,500
4	100	21600	2330	Dental Insurance	$ 1,526	$ 2,625	$ 2,625	$ 2,251	$ 3,000	$ 3,000
4	100	21600	2335	Dental Insurance - Retirees	$ 254	$ 526	$ 526	$ 254	$ 300	$ 300
4	100	21600	2340	Prescription Drug Plan - Retirees	$ 3,754	$ 3,100	$ 3,100	$ 4,186	$ 4,400	$ 4,400
4	100	21600	2345	Health Spending Account - Em	$ 2,000		$ -	$ -	$ -	$ -
4	100	21600	2400	Group Life Insurance	$ 4,765	$ 5,663	$ 5,663	$ 5,460	$ 5,835	$ 5,980
4	100	21600	2410	Long Term Disability	$ 893	$ 550	$ 550	$ 1,318	$ 900	$ -
4	100	21600	2710	Worker's Compensation	$ 430	$ 500	$ 500	$ 414	$ 500	$ 500
4	100	21600	3150	Professional Services - Legal	$ 16,625	$ 750	$ 750	$ -	$ 750	$ 750
4	100	21600	3160	Professional Services - Other	$ 12,144	$ 15,000	$ 15,000	$ 12,176	$ 15,000	$ 15,000
4	100	21600	3310	Repairs & Maintenance	$ -	$ 250	$ 250	$ -	$ 250	$ 250
4	100	21600	3320	Maintenance Service Contracts	$ -	$ 24,000	$ 24,000	$ 8,952	$ 20,000	$ 20,000
4	100	21600	3500	Printing & Binding	$ 8,637	$ 4,500	$ 4,500	$ 1,490	$ 4,500	$ 4,500
4	100	21600	5210	Postage & Postal Service	$ 5,054	$ 6,600	$ 6,600	$ 7,634	$ 6,600	$ 6,600
4	100	21600	5230	Telecommunication	$ 3,729	$ 3,200	$ 3,200	$ 3,314	$ 3,200	$ 3,200
4	100	21600	5410	Lease/Rental of Equipment	$ 196	$ 10,000	$ 10,000	$ 6,797	$ 10,000	$ 10,000
4	100	21600	5510	Mileage	$ -	$ 665	$ 665	$ -	$ 665	$ 665
4	100	21600	5530	Subsistence & Lodging	$ 528	$ 500	$ 500	$ 747	$ 500	$ 500
4	100	21600	5540	Convention & Education	$ 300	$ 500	$ 500	$ 843	$ 500	$ 500
4	100	21600	5810	Dues & Association Memberships	$ 75	$ 595	$ 595	$ 345	$ 595	$ 595
4	100	21600	6001	Office Supplies	$ 7,035	$ 15,000	$ 15,000	$ 10,855	$ 12,000	$ 12,000
4	100	21600	6014	Other Operating Supplies	$ 138	$ 5,000	$ 5,000	$ -	$ 2,500	$ 2,500
4	100	21600	8101	Machinery & Equipment - Replacement	$ 2,240	$ -	$ -	$ -	$ -	$ -
		TOTAL			$ 714,942	$ 855,280	$ 849,280	$ 783,129	$ 849,715	$ 850,260
SHERIFF'S DEPARTMENT										
4	100	21700	1101	Salaries & Wages - Regular	$ 1,086,872	$ 1,084,969	$ 1,084,969	$ 1,118,842	$ 1,159,125	$ 1,180,100
4	100	21700	1201	Overtime Pay	$ 24,964	$ 26,900	$ 26,900	$ 25,597	$ 27,304	$ 27,500
4	100	21700	1202	Overtime Pay - Special Events	$ -	$ 15,200	$ -	$ -	$ 15,200	$ 17,000
4	100	21700	1221	Overtime Pay - Special Events	$ 12,664		$ 15,200	$ 19,530	$ -	$ -
4	100	21700	1301	Salaries & Wages - Part Time	$ 220,748	$ 219,111	$ 245,329	$ 232,157	$ 227,400	$ 244,700
4	100	21700	1401	Employee Bonus	$ 29,500		$ -	$ -	$ -	$ -
4	100	21700	2100	FICA Benefits	$ 101,813	$ 102,983	$ 104,989	$ 102,344	$ 109,321	$ 112,401
4	100	21700	2210	Retirement V.R.S.	$ 169,454	$ 136,164	$ 136,164	$ 135,225	$ 145,470	$ 145,970
4	100	21700	2310	Hospital/Medical Plan	$ 249,776	$ 331,200	$ 331,200	$ 297,353	$ 303,600	$ 303,600
4	100	21700	2320	Hospital/Medical Plan - Retirees	$ 12,368	$ 10,000	$ 10,000	$ 19,231	$ 17,500	$ 22,000
4	100	21700	2330	Dental Insurance	$ 4,971	$ 5,750	$ 5,750	$ 4,940	$ 6,900	$ 6,900
4	100	21700	2335	Dental Insurance - Retirees	$ 254	$ 263	$ 263	$ 254	$ 300	$ 300
4	100	21700	2340	Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ 800	$ 1,000
4	100	21700	2345	Health Spending Account - Em	$ 2,000		$ -	$ 3,000	$ -	$ 3,000
4	100	21700	2400	Group Life Insurance	$ 12,651	$ 14,213	$ 14,213	$ 14,072	$ 15,185	$ 15,440
4	100	21700	2710	Worker's Compensation	$ 31,526	$ 35,000	$ 35,000	$ 32,693	$ 35,000	$ 32,000
4	100	21700	2840	Cell Phone Allowance	$ 480	$ 1,000	$ 1,000	$ 480	$ 1,440	$ 2,400
4	100	21700	3160	Professional Services - Other	$ 1,420	$ 1,500	$ 1,500	$ 2,310	$ 1,500	$ 1,500
4	100	21700	3310	Repairs & Maintenance	$ 1,197		$ 1,337	$ 1,337	$ -	$ -
4	100	21700	3320	Maintenance Service Contracts	$ 1,035	$ 2,530	$ 2,530	$ 1,950	$ 2,530	$ 2,530
4	100	21700	3500	Printing & Binding	$ 2,346	$ 2,300	$ 2,300	$ 2,290	$ 2,300	$ 2,300
4	100	21700	3600	Advertising	$ -	$ 315	$ 315	$ -	$ 315	$ 315
4	100	21700	3840	Services from Other Governments	$ 4,357	$ 4,500	$ 4,500	$ 3,615	$ 4,500	$ 4,500
4	100	21700	5110	Electrical Services	$ -		$ -	$ -	$ -	$ -
4	100	21700	5120	Heating Services	$ -		$ -	$ -	$ -	$ -
4	100	21700	5130	Water & Sewer Services	$ -		$ -	$ -	$ -	$ -
4	100	21700	5210	Postage & Postal Service	$ 4,489	$ 4,500	$ 4,500	$ 4,340	$ 4,500	$ 4,500
4	100	21700	5230	Telecommunication	$ 12,417	$ 11,000	$ 11,000	$ 12,474	$ 12,500	$ 12,500
4	100	21700	5410	Lease/Rental of Equipment	$ 2,168	$ 3,310	$ 3,310	$ 2,816	$ 3,310	$ 3,310
4	100	21700	5430	Lease/Rental of Buildings	$ -		$ -	$ -	$ -	$ -

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	21700	5510 Mileage	$ 168	$ 200	$ 200	$ 170	$ 200	$ 200
4	100	21700	5530 Subsistence & Lodging	$ 656	$ 600	$ 600	$ 602	$ 600	$ 600
4	100	21700	5540 Convention & Education	$ 2,465	$ 2,500	$ 2,500	$ 2,155	$ 2,500	$ 2,500
4	100	21700	5670 Other Youth Programs			$ -	$ -		$ 1,800
4	100	21700	5810 Dues & Association Memberships	$ 1,209	$ 1,100	$ 1,100	$ 1,100	$ 1,300	$ 1,300
4	100	21700	5842 Real Estate Taxes	$ -		$ -	$ -	$ -	$ -
4	100	21700	6001 Office Supplies	$ 2,320	$ 3,000	$ 3,000	$ 2,635	$ 3,000	$ 3,000
4	100	21700	6008 Motor Fuel & Lube	$ 26,253	$ 29,500	$ 29,500	$ 27,632	$ 29,500	$ 29,500
4	100	21700	6009 Vehicle/Power Equip. Supplies	$ 12,008	$ 10,000	$ 12,019	$ 13,983	$ 11,000	$ 13,000
4	100	21700	6010 Police Supplies	$ 8,996	$ 9,000	$ 9,000	$ 8,907	$ 9,000	$ 9,000
4	100	21700	6011 Uniforms & Wearing Apparel	$ 11,998	$ 12,000	$ 12,000	$ 11,921	$ 12,000	$ 12,000
4	100	21700	6012 Books & Subscriptions	$ 1,449	$ 1,500	$ 1,500	$ 1,675	$ 1,500	$ 1,500
4	100	21700	6014 Other Operating Supplies	$ 1,075	$ 1,100	$ 1,100	$ 1,048	$ 1,100	$ 1,100
4	100	21700	7005 Regional Justice Academy	$ 10,544	$ 10,712	$ 10,712	$ 10,703	$ 13,000	$ 13,000
4	100	21700	8101 Machinery & Equipment - Replacement	$ 3,778		$ -	$ -	$ -	$ -
4	100	21700	8105 Motor Vehicles & Equip.-Replacement	$ 61,959	$ 62,000	$ 62,000	$ 62,132	$ 36,500	$ 65,000
4	100	21700	8201 Machinery & Equipment - Additions	$ -		$ -	$ -	$ -	$ -
4	100	21700	8205 Motor Vehicles & Equip. - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 2,135,099	$ 2,156,620	$ 2,188,200	$ 2,182,350	$ 2,217,199	$ 2,299,266
JDR SERVICES									
4	100	21910	7003 Other Joint Payments	$ 149,070	$ 108,340	$ 108,340	$ 108,340	$ 108,340	$ 116,478
		TOTAL		$ 149,070	$ 108,340	$ 108,340	$ 108,340	$ 108,340	$ 116,478
JURIES									
4	100	21911	3160 Professional Services - Other	$ -	$ 23,000	$ 23,000	$ -	$ 23,000	$ 5,000
4	100	21911	3848 Jury Compensation - State	$ 37,290	$ 5,000	$ 19,000	$ 39,930	$ 5,000	$ 25,000
4	100	21911	5530 Subsistence & Lodging			$ -	$ 1,361		$ 1,500
4	100	21911	5531 Subsistence & Lodging	$ 1,273	$ -	$ -	$ -	$ -	$ 500
		TOTAL		$ 38,563	$ 28,000	$ 42,000	$ 41,291	$ 28,000	$ 32,000
COURT APPOINTED ATTORNEY									
4	100	21912	3150 Professional Services - Legal	$ 1,440	$ 12,000	$ 2,000	$ 1,920	$ 12,000	$ 12,000
		TOTAL		$ 1,440	$ 12,000	$ 2,000	$ 1,920	$ 12,000	$ 12,000
COMMONWEALTH'S ATTORNEY									
4	100	22100	1101 Salaries & Wages - Regular	$ 862,682	$ 873,740	$ 873,740	$ 886,929	$ 897,345	$ 957,100
4	100	22100	1301 Salaries & Wages - Part Time	$ 28,964	$ 28,565	$ 28,566	$ 24,050	$ 29,300	$ 26,208
4	100	22100	1401 Employee Bonus	$ 12,750		$ -	$ -	$ -	$ -
4	100	22100	2100 FICA Benefits	$ 66,273	$ 69,026	$ 69,026	$ 66,914	$ 70,888	$ 75,223
4	100	22100	2210 Retirement V.R.S.	$ 133,884	$ 109,654	$ 109,654	$ 105,270	$ 112,617	$ 118,393
4	100	22100	2220 Retirement - Hybrid	$ 574		$ -	$ 2,034	$ -	$ -
4	100	22100	2310 Hospital/Medical Plan	$ 134,537	$ 187,200	$ 187,200	$ 165,488	$ 171,600	$ 171,600
4	100	22100	2320 Hospital/Medical Plan - Retirees	$ 1,908	$ 9,000	$ 9,000	$ 1,881	$ 2,300	$ 1,800
4	100	22100	2330 Dental Insurance	$ 2,851	$ 3,413	$ 3,413	$ 2,968	$ 3,900	$ 3,900
4	100	22100	2335 Dental Insurance - Retirees	$ 254	$ 263	$ 263	$ 254	$ 300	$ 300
4	100	22100	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ 800	$ 850
4	100	22100	2345 Health Spending Account - Em	$ 1,480		$ -	$ -	$ -	$ -
4	100	22100	2400 Group Life Insurance	$ 10,038	$ 11,446	$ 11,446	$ 11,200	$ 11,755	$ 12,530
4	100	22100	2410 Long Term Disability	$ 339		$ -	$ 697	$ 350	$ 700
4	100	22100	2710 Worker's Compensation	$ 748	$ 900	$ 900	$ 817	$ 900	$ 1,000
4	100	22100	3160 Professional Services - Other	$ 233	$ 400	$ 400	$ 636	$ 400	$ 450
4	100	22100	3200 Unemployment Compensation			$ -	$ 35		$ -
4	100	22100	3320 Maintenance Service Contracts	$ 361	$ 500	$ 500	$ 402	$ 800	$ 900
4	100	22100	5210 Postage & Postal Service	$ 1,376	$ 2,000	$ 2,000	$ 1,818	$ 1,500	$ 1,600
4	100	22100	5230 Telecommunication	$ 5,508	$ 4,000	$ 4,000	$ 4,406	$ 5,500	$ 5,500
4	100	22100	5410 Lease/Rental of Equipment	$ 5,632	$ 5,700	$ 5,700	$ 5,806	$ 6,200	$ 6,500
4	100	22100	5510 Mileage	$ 1,521	$ 1,000	$ 1,000	$ 2,312	$ 1,200	$ 1,700
4	100	22100	5530 Subsistence & Lodging	$ 4,354	$ 1,000	$ 1,000	$ 10,060	$ 4,000	$ 6,000
4	100	22100	5540 Convention & Education	$ 5,585	$ 2,000	$ 2,000	$ 598	$ 2,500	$ 2,500
4	100	22100	5561 Witness Expenses (CAO)	$ 422	$ 500	$ 500	$ 4,043	$ 500	$ 1,650
4	100	22100	5810 Dues & Association Memberships	$ 5,846	$ 6,300	$ 6,300	$ 7,963	$ 6,300	$ 6,700
4	100	22100	6001 Office Supplies	$ 8,680	$ 9,300	$ 9,300	$ 15,100	$ 9,000	$ 9,000
4	100	22100	6012 Books & Subscriptions	$ 15,229	$ 6,000	$ 6,000	$ 6,941	$ 7,000	$ 7,000
4	100	22100	8101 Machinery & Equipment - Replacement	$ 834	$ -	$ -	$ -	$ -	$ -
4	100	22100	8202 Furniture & Fixtures - Additions			$ -	$ -		$ -
4	100	22100	8207 ADP Equipment - Additions			$ -	$ -		$ -
4	100	22100	8212 ADP Software - Additions	$ 834	$ -	$ -	$ -	$ -	$ 22,000
		TOTAL		$ 1,313,614	$ 1,332,608	$ 1,332,608	$ 1,329,459	$ 1,346,955	$ 1,441,104
POLICE DEPARTMENT									
4	100	31100	1101 Salaries & Wages - Regular	$ 3,991,721	$ 4,109,120	$ 4,039,120	$ 3,942,506	$ 4,240,930	$ 4,259,600
4	100	31100	1201 Overtime Pay	$ 173,833	$ 163,200	$ 168,300	$ 211,614	$ 168,096	$ 210,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	31100	1221 Overtime Pay	$ 59,541	$ 102,200	$ 102,200	$ 42,772	$ 82,400	$ 60,000
4	100	31100	1301 Salaries & Wages - Part Time	$ 104,380	$ 118,500	$ 118,500	$ 133,930	$ 128,791	$ 142,000
4	100	31100	1401 Employee Bonus	$ 81,250		$ -	$ -	$ -	$ -
4	100	31100	1701 Compensatory Pay	$ 21,833	$ 10,375	$ 10,375	$ 12,785	$ 10,686	$ 10,686
4	100	31100	1801 Overtime Pay - Regular Rate	$ 82,466	$ 102,000	$ 102,000	$ 121,002	$ 105,060	$ 125,000
4	100	31100	1901 Holiday Pay	$ 39,678	$ 35,700	$ 35,700	$ 48,692	$ 36,771	$ 50,000
4	100	31100	2100 FICA Benefits	$ 339,371	$ 355,044	$ 355,044	$ 335,882	$ 362,301	$ 372,091
4	100	31100	2210 Retirement V.R.S.	$ 625,488	$ 515,695	$ 515,695	$ 496,195	$ 532,237	$ 526,920
4	100	31100	2220 Retirement - hybrid	$ 342		$ -	$ 435	$ -	$ -
4	100	31100	2310 Hospital/Medical Plan	$ 830,350	$ 1,152,000	$ 1,152,000	$ 1,096,698	$ 1,056,000	$ 1,062,600
4	100	31100	2320 Hospital/Medical Plan - Retirees	$ 207,776	$ 200,000	$ 200,000	$ 245,225	$ 210,000	$ 225,000
4	100	31100	2330 Dental Insurance	$ 17,289	$ 21,000	$ 21,000	$ 19,997	$ 24,000	$ 24,150
4	100	31100	2335 Dental Insurance - Retirees	$ 3,863	$ 4,000	$ 4,000	$ 4,367	$ 4,600	$ 4,600
4	100	31100	2340 Prescription Drug Plan - Retirees	$ 9,514	$ 7,500	$ 7,500	$ 10,834	$ 11,300	$ 15,500
4	100	31100	2345 Health Spending Account - Em	$ 8,000		$ -	$ 7,000	$ -	$ 7,000
4	100	31100	2400 Group Life Insurance	$ 46,773	$ 53,829	$ 53,829	$ 50,894	$ 55,556	$ 55,820
4	100	31100	2410 Long Term Disability	$ 201		$ -	$ 205	$ 250	$ 250
4	100	31100	2500 Line Of Duty Benefits	$ 24,439	$ 26,300	$ 26,300	$ 27,176	$ 26,300	$ 28,000
4	100	31100	2710 Worker's Compensation	$ 101,563	$ 126,000	$ 131,000	$ 103,462	$ 115,000	$ 110,000
4	100	31100	2810 Clothing Allowances	$ 15,600	$ 18,000	$ 18,000	$ 15,600	$ 18,000	$ 18,000
4	100	31100	2840 Cell Phone Allowance	$ 4,440	$ 4,800	$ 4,800	$ 4,840	$ 4,800	$ 7,800
4	100	31100	3110 Professional Health Services	$ 17,411	$ 15,440	$ 22,940	$ 27,294	$ 16,680	$ 20,090
4	100	31100	3160 Professional Services - Other	$ 76,554	$ 72,500	$ 72,500	$ 76,190	$ 67,000	$ 73,000
4	100	31100	3310 Repairs & Maintenance	$ 59,386	$ 57,000	$ 61,432	$ 57,716	$ 57,000	$ 65,000
4	100	31100	3320 Maintenance Service Contracts	$ 34,932	$ 29,060	$ 29,060	$ 30,729	$ 30,320	$ 30,320
4	100	31100	3500 Printing & Binding	$ 15,373	$ 16,790	$ 16,790	$ 10,232	$ 15,590	$ 7,590
4	100	31100	3600 Advertising	$ 1,368	$ 1,250	$ 1,250	$ 756	$ 1,250	$ 1,250
4	100	31100	3840 Services from Other Governments	$ 6,551	$ 8,500	$ 8,005	$ 2,515	$ 7,000	$ 7,000
4	100	31100	3849 Informant Payments	$ 2,034	$ 8,000	$ 4,520	$ 3,387	$ 6,000	$ 6,000
4	100	31100	5210 Postage & Postal Service	$ 7,777	$ 6,500	$ 6,500	$ 6,528	$ 6,500	$ 6,500
4	100	31100	5230 Telecommunication	$ 134,918	$ 132,000	$ 128,175	$ 132,070	$ 132,000	$ 140,300
4	100	31100	5410 Lease/Rental of Equipment	$ 13,731	$ 23,375	$ 23,375	$ 20,003	$ 23,375	$ 23,375
4	100	31100	5510 Mileage	$ 21	$ 200	$ 200	$ 186	$ -	$ -
4	100	31100	5520 Fares	$ 3,215	$ 1,600	$ 1,600	$ 1,506	$ 1,800	$ 1,800
4	100	31100	5530 Subsistence & Lodging	$ 14,327	$ 9,000	$ 9,000	$ 9,723	$ 15,015	$ 7,000
4	100	31100	5540 Convention & Education	$ 20,595	$ 17,815	$ 17,815	$ 17,991	$ 26,800	$ 31,315
4	100	31100	5560 Visitor Accommodations	$ 3,690	$ 3,000	$ 4,000	$ 4,714	$ 4,000	$ 4,000
4	100	31100	5670 Other Youth Programs	$ 4,410	$ 2,500	$ 6,500	$ 5,713	$ 2,500	$ 5,000
4	100	31100	5810 Dues & Association Memberships	$ 5,444	$ 5,525	$ 5,525	$ 4,641	$ 5,525	$ 5,525
4	100	31100	6001 Office Supplies	$ 28,863	$ 24,000	$ 29,325	$ 31,815	$ 25,500	$ 27,500
4	100	31100	6008 Motor Fuel & Lube	$ 71,137	$ 116,200	$ 82,200	$ 72,517	$ 107,000	$ 107,000
4	100	31100	6009 Vehicle/Power Equip. Supplies	$ 13,568	$ 25,000	$ 25,000	$ 26,749	$ 25,000	$ 25,000
4	100	31100	6010 Police Supplies	$ 88,380	$ 87,070	$ 98,135	$ 84,777	$ 96,000	$ 100,000
4	100	31100	6011 Uniforms & Wearing Apparel	$ 64,256	$ 37,415	$ 61,409	$ 63,588	$ 44,485	$ 50,000
4	100	31100	6012 Books & Subscriptions	$ 1,137	$ 1,000	$ 1,000	$ 890	$ 1,000	$ 1,000
4	100	31100	6014 Other Operating Supplies	$ 24,045	$ 15,800	$ 25,800	$ 23,677	$ 20,000	$ 22,000
4	100	31100	7005 Regional Justice Academy	$ 36,000	$ 37,000	$ 37,000	$ 37,000	$ 37,000	$ 37,000
4	100	31100	8102 Furniture & Fixtures - Replacement	$ 4,999	$ -	$ 4,340	$ 4,340	$ -	$ -
4	100	31100	8105 Motor Vehicles & Equip.-Replacement	$ 200,868	$ 201,500	$ 201,500	$ 202,933	$ 126,500	$ 150,000
4	100	31100	8107 ADP Equipment - Replacement	$ 11,129	$ 2,000	$ 2,269	$ 2,269	$ -	$ -
4	100	31100	8112 ADP Software - Replacement	$ -	$ 4,825	$ 3,098	$ 3,099	$ 6,025	$ 7,450
4	100	31100	8207 ADP Equipment - Additions	$ -		$ -	$ -	$ -	$ -
4	100	31100	8212 ADP Software - Additions	$ 1,560	$ 12,600	$ 11,539	$ 11,538	$ 12,600	$ -
4	100	31100	8213 Improve. & Betterments - Additions	$ 8,303	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 7,765,694	$ 8,099,728	$ 8,067,165	$ 7,909,197	$ 8,112,543	$ 8,277,032
FIRE DEPARTMENT									
4	100	32100	1101 Salaries & Wages - Regular	$ 2,478,655	$ 2,448,580	$ 2,448,580	$ 2,457,256	$ 2,558,440	$ 2,486,800
4	100	32100	1201 Overtime Pay	$ 205,770	$ 233,600	$ 233,600	$ 207,682	$ 240,608	$ 225,000
4	100	32100	1301 Salaries & Wages - Part Time	$ 49,395	$ 42,900	$ 42,900	$ 57,183	$ 42,900	$ 50,000
4	100	32100	1401 Employee Bonus	$ 45,750		$ -	$ -	$ -	$ -
4	100	32100	1701 Compensatory Pay	$ 119,178	$ 125,500	$ 125,500	$ 67,448	$ 125,500	$ 100,000
4	100	32100	1801 Overtime Pay - Regular Rate	$ -	$ -	$ -	$ 1,800	$ -	$ -
4	100	32100	1901 Holiday Pay	$ 58,222	$ 49,000	$ 49,000	$ 56,381	$ 51,450	$ 56,380
4	100	32100	2100 FICA Benefits	$ 217,473	$ 221,818	$ 221,818	$ 210,034	$ 230,946	$ 223,243
4	100	32100	2210 Retirement V.R.S.	$ 386,491	$ 307,297	$ 307,297	$ 300,602	$ 321,084	$ 307,630
4	100	32100	2310 Hospital/Medical Plan	$ 547,106	$ 633,600	$ 633,600	$ 611,299	$ 594,000	$ 594,000
4	100	32100	2320 Hospital/Medical Plan - Retirees	$ 125,670	$ 130,000	$ 130,000	$ 151,870	$ 160,000	$ 200,000
4	100	32100	2330 Dental Insurance	$ 9,603	$ 11,550	$ 11,550	$ 9,158	$ 13,500	$ 13,500
4	100	32100	2335 Dental Insurance - Retirees	$ 2,671	$ 2,500	$ 2,500	$ 3,858	$ 3,500	$ 5,000
4	100	32100	2340 Prescription Drug Plan - Retirees	$ 7,055	$ 6,500	$ 6,500	$ 8,110	$ 7,100	$ 9,000
4	100	32100	2345 Health Spending Account - Em	$ 2,000		$ -	$ 2,000	$ -	$ 2,000
4	100	32100	2400 Group Life Insurance	$ 28,852	$ 32,076	$ 32,076	$ 31,377	$ 33,516	$ 32,580
4	100	32100	2710 Worker's Compensation	$ 136,324	$ 140,000	$ 140,000	$ 129,828	$ 140,000	$ 132,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	32100	3110 Professional Health Services	$ 6,135	$ 16,000	$ 16,000	$ 13,721	$ 14,500	$ 14,500
4	100	32100	3160 Professional Services - Other	$ 9,132	$ 12,400	$ 12,300	$ 8,575	$ 12,400	$ 12,400
4	100	32100	3310 Repairs & Maintenance	$ 191,733	$ 168,000	$ 187,531	$ 153,706	$ 175,000	$ 175,000
4	100	32100	3320 Maintenance Service Contracts	$ 16,025	$ 28,000	$ 28,000	$ 14,256	$ 25,000	$ 25,000
4	100	32100	3500 Printing & Binding	$ 1,500	$ 1,500	$ 1,500	$ 2,088	$ 1,500	$ 1,500
4	100	32100	3600 Advertising			$ -	$ 300		$ 500
4	100	32100	3700 Laundry & Dry Cleaning	$ -	$ -	$ -	$ -	$ -	$ -
4	100	32100	5110 Electrical Services	$ 427	$ 500	$ 500	$ 279	$ 450	$ 450
4	100	32100	5210 Postage & Postal Service	$ 993	$ 1,000	$ 1,000	$ 1,413	$ 995	$ 1,400
4	100	32100	5230 Telecommunication	$ 55,106	$ 48,000	$ 48,000	$ 51,809	$ 50,000	$ 55,000
4	100	32100	5410 Lease/Rent of Space	$ 170		$ -	$ -	$ -	$ -
4	100	32100	5510 Mileage	$ 91	$ 800	$ 800	$ 856	$ 500	$ -
4	100	32100	5530 Subsistence & Lodging	$ 4,396	$ 4,000	$ 1,000	$ 709	$ 4,000	$ -
4	100	32100	5540 Convention & Education	$ 2,396	$ 2,500	$ 2,500	$ 2,629	$ 2,500	$ -
4	100	32100	5810 Dues & Association Memberships	$ 2,368	$ 1,900	$ 1,900	$ 1,968	$ 2,400	$ 2,400
4	100	32100	6001 Office Supplies	$ 12,106	$ 12,000	$ 13,500	$ 16,285	$ 11,500	$ 11,500
4	100	32100	6006 Linen Supplies	$ 5,692	$ 5,000	$ 5,000	$ 5,348	$ 5,700	$ 5,700
4	100	32100	6008 Motor Fuel & Lube	$ 18,037	$ 32,000	$ 32,000	$ 18,057	$ 32,000	$ 25,000
4	100	32100	6009 Vehicle/Power Equip. Supplies	$ 13,326	$ 30,000	$ 30,000	$ 33,868	$ 25,000	$ 25,000
4	100	32100	6011 Uniforms & Wearing Apparel	$ 43,879	$ 43,370	$ 37,697	$ 31,371	$ 48,000	$ 48,000
4	100	32100	6012 Books & Subscriptions	$ 4,213	$ 6,000	$ 4,500	$ 4,509	$ 6,000	$ 4,500
4	100	32100	6014 Other Operating Supplies	$ 38,003	$ 26,000	$ 37,000	$ 48,361	$ 26,000	$ 25,000
4	100	32100	6021 Promotional Materials	$ 5,513	$ 4,705	$ 4,705	$ 3,701	$ 4,800	$ 4,500
4	100	32100	8101 Machinery & Equipment - Replacement	$ 49,698	$ 70,000	$ 68,010	$ 39,541	$ 80,000	$ 60,000
4	100	32100	8102 Furniture & Fixtures - Replacement	$ -	$ -	$ -	$ -	$ 2,000	$ -
4	100	32100	8103 Communications Equip. - Replacement	$ 24,543	$ -	$ -	$ 38	$ -	$ -
4	100	32100	8105 Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ -	$ 36,612
4	100	32100	8107 ADP Equipment - Replacement			$ 4,317	$ 7,327		$ -
4	100	32100	8112 ADP Software - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4	100	32100	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 4,925,697	$ 4,898,596	$ 4,922,681	$ 4,766,601	$ 5,052,788	$ 4,971,095
RESCUE SERVICES									
4	100	32300	5644 E.M.S. Council	$ 7,100	$ 7,100	$ 7,100	$ 7,100	$ 7,100	$ 7,500
4	100	32300	5648 Fredericksburg Volunteer R.S.	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 200,000
		TOTAL		$ 257,100	$ 257,100	$ 257,100	$ 257,100	$ 257,100	$ 207,500
FIRE - EMERGENCY MEDICAL SERVICES									
4	100	32400	1101 Salaries & Wages - Regular	$ 590,484	$ 691,225	$ 691,225	$ 644,341	$ 739,445	$ 818,500
4	100	32400	1201 Overtime Pay	$ 86,252	$ 51,489	$ 51,489	$ 76,119	$ 51,500	$ 45,000
4	100	32400	1301 Salaries & Wages - Part Time	$ 14,508	$ 40,800	$ 40,800	$ 29,371	$ 41,000	$ 43,500
4	100	32400	1401 Employee Bonus	$ 14,500	$ -	$ -	$ -	$ -	$ -
4	100	32400	1701 Compensatory Pay	$ 10,920	$ 1,000	$ 1,000	$ 24,230	$ 1,000	$ 25,000
4	100	32400	1901 Holiday Pay	$ 10,310	$ 15,000	$ 15,000	$ 17,626	$ 15,000	$ 18,000
4	100	32400	2100 FICA Benefits	$ 53,727	$ 61,163	$ 61,163	$ 58,506	$ 64,870	$ 72,675
4	100	32400	2210 Retirement V.R.S.	$ 92,661	$ 86,749	$ 86,748	$ 80,617	$ 92,800	$ 101,240
4	100	32400	2220 Retirement - Hybrid			$ -	$ 173		$ -
4	100	32400	2310 Hospital/Medical Plan	$ 113,307	$ 201,600	$ 201,600	$ 199,407	$ 184,800	$ 204,600
4	100	32400	2320 Hospital/Medical Plan - Retirees	$ 7,487	$ 7,000	$ 7,000	$ 8,646	$ 7,000	$ 9,000
4	100	32400	2330 Dental Insurance	$ 2,312	$ 3,675	$ 3,675	$ 2,480	$ 4,200	$ 4,650
4	100	32400	2335 Dental Insurance - Retirees	$ 254	$ 263	$ 263	$ 254	$ 300	$ 300
4	100	32400	2345 Health Spending Account - Em	$ 1,000	$ -	$ -	$ 1,000	$ -	$ 1,000
4	100	32400	2400 Group Life Insurance	$ 6,917	$ 9,055	$ 9,055	$ 8,434	$ 9,687	$ 10,740
4	100	32400	2410 Long Term Disability			$ -	$ 102		$ 150
4	100	32400	2710 Worker's Compensation	$ 32,995	$ 34,000	$ 34,000	$ 36,252	$ 34,000	$ 38,000
4	100	32400	3110 Professional Health Services	$ 5,128	$ 6,560	$ 6,560	$ 6,076	$ 5,500	$ 6,100
4	100	32400	3160 Professional Services - Other	$ 26,704	$ 30,000	$ 33,000	$ 32,922	$ 30,000	$ 20,000
4	100	32400	3200 Temporary Help Service Fees	$ 14,346	$ -	$ -	$ 16,675	$ -	$ 16,700
4	100	32400	3310 Repairs & Maintenance	$ 20,389	$ 18,000	$ 18,000	$ 33,374	$ 18,000	$ 18,000
4	100	32400	3320 Maintenance Service Contracts	$ 17,559	$ 17,500	$ 22,000	$ 21,093	$ 17,500	$ 25,000
4	100	32400	5540 Convention & Education	$ 1,991	$ 2,000	$ 2,000	$ 2,033	$ 2,000	$ -
4	100	32400	5853 EMS Service Collection Fees	$ 50,420	$ 45,000	$ 45,000	$ 46,049	$ 52,000	$ 52,000
4	100	32400	6004 Medical & Laboratory Supplies	$ 36,490	$ 43,000	$ 43,000	$ 33,301	$ 56,000	$ 56,000
4	100	32400	6008 Motor Fuel & Lube	$ 18,685	$ 32,000	$ 28,000	$ 20,854	$ 32,000	$ 25,000
4	100	32400	6009 Vehicle/Power Equip. Supplies	$ 1,337	$ 8,500	$ 8,500	$ 4,334	$ 8,500	$ 4,700
4	100	32400	6011 Uniforms & Wearing Apparel	$ 10,331	$ 12,000	$ 12,000	$ 12,327	$ 12,000	$ 18,755
4	100	32400	6012 Books & Subscriptions	$ 1,198	$ 1,500	$ 1,500	$ 1,558	$ 1,200	$ 1,500
4	100	32400	6014 Other Operating Supplies	$ 2,353	$ -	$ -	$ -	$ -	$ -
4	100	32400	8101 Machinery & Equipment - Replacement	$ -	$ 15,000	$ 14,653	$ 5,248	$ 16,950	$ 10,000
4	100	32400	8102 Furniture & Fixtures - Replacement	$ 1,424	$ -	$ -	$ -	$ -	$ -
4	100	32400	8107 ADP Equipment - Replacement			$ 1,500	$ 1,461		$ -
4	100	32400	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ 8,100
		TOTAL		$ 1,245,988	$ 1,434,079	$ 1,438,731	$ 1,424,863	$ 1,497,251	$ 1,654,210

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
FIRE - HAZARDOUS MATERIALS							
4 100 32401	1201 Overtime Pay	$ 9,184		$ -	$ 7,357	$ 10,000	$ 8,000
4 100 32401	1801 Overtime Pay - Regular Rate	$ -	$ 15,000	$ 15,000	$ -	$ 5,000	$ 5,000
4 100 32401	2100 FICA Benefits	$ 689	$ 1,148	$ 1,148	$ 43	$ 1,148	$ 995
4 100 32401	2710 Worker's Compensation	$ 665	$ 500	$ 500	$ 435	$ 500	$ 500
4 100 32401	3110 Professional Health Services	$ 4,915	$ 19,680	$ 19,680	$ 7,169	$ 15,000	$ 12,000
4 100 32401	3310 Repairs & Maintenance	$ 7,815	$ 6,800	$ 6,800	$ 5,269	$ 4,500	$ 5,300
4 100 32401	6004 Medical & Laboratory Supplies			$ -	$ -	$ 3,000	$ 2,500
4 100 32401	6011 Uniforms & Wearing Apparel			$ -	$ -		$ -
4 100 32401	6012 Books & Subscriptions	$ -		$ -	$ -	$ 1,200	$ 1,200
4 100 32401	6014 Other Operating Supplies	$ 59		$ -	$ -	$ 1,500	$ 1,500
4 100 32401	8101 Machinery & Equipment - Replacement	$ 2,976		$ -	$ 252	$ -	$ -
4 100 32401	8701 ADP Equipment - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL		$ 26,303	$ 43,128	$ 43,128	$ 20,525	$ 41,848	$ 36,995
PUBLIC SAFETY RADIO							
4 100 32410	3320 Maintenance Service Contracts	$ -		$ -	$ -	$ 125,355	$ 129,307
4 100 32410	3840 Services from Other Governments	$ -	$ 285,000	$ 285,000	$ 285,000	$ 299,250	$ 314,213
4 100 32410	5410 Lease/Rental of Equipment	$ -	$ 3,600	$ 3,700	$ 3,708	$ 3,819	$ 3,934
4 100 32410	8103 Communications Equip. - Replacement			$ 10,000	$ 9,983	$ 10,000	$ 5,000
4 100 32410	8203 Communications Equip. - Replacement	$ -	$ 10,000	$ -	$ -	$ 15,000	$ 9,200
TOTAL		$ -	$ 298,600	$ 298,700	$ 298,691	$ 453,424	$ 461,654
CORRECTION & DETENTION							
4 100 33200	7004 Juvenile Detention Center	$ 454,215	$ 450,000	$ 723,381	$ 714,265	$ 469,127	$ 467,000
4 100 33200	7007 Payment to Regional Jail	$ 3,917,709	$ 3,853,904	$ 3,853,904	$ 3,861,804	$ 4,325,323	$ 3,120,000
TOTAL		$ 4,371,923	$ 4,303,904	$ 4,577,285	$ 4,576,070	$ 4,794,450	$ 3,587,000
BUILDING							
4 100 34100	1101 Salaries & Wages - Regular	$ 490,123	$ 508,905	$ 478,905	$ 473,109	$ 509,940	$ 516,600
4 100 34100	1201 Overtime Pay	$ 13,294	$ 5,200	$ 5,200	$ 12,017	$ 5,200	$ 8,000
4 100 34100	1301 Salaries & Wages - Part Time	$ 27,196	$ 17,000	$ 17,000	$ 18,077	$ 20,097	$ 18,100
4 100 34100	1401 Employee Bonus	$ 8,250		$ -	$ -	$ 3,200	$ -
4 100 34100	2100 FICA Benefits	$ 39,779	$ 40,630	$ 40,630	$ 36,719	$ 40,946	$ 41,517
4 100 34100	2210 Retirement V.R.S.	$ 77,844	$ 63,868	$ 63,868	$ 59,337	$ 63,997	$ 63,910
4 100 34100	2310 Hospital/Medical Plan	$ 83,299	$ 115,200	$ 115,200	$ 113,294	$ 105,600	$ 105,600
4 100 34100	2320 Hospital/Medical Plan - Retirees	$ 9,335	$ 9,800	$ 9,800	$ 8,646	$ 9,800	$ 9,800
4 100 34100	2330 Dental Insurance	$ 1,230	$ 2,100	$ 2,100	$ 1,231	$ 2,400	$ 2,400
4 100 34100	2340 Prescription Drug Plan - Retirees	$ 428	$ 700	$ 700	$ -	$ 800	$ 800
4 100 34100	2345 Health Spending Account - Em	$ 1,000		$ -	$ -	$ -	$ -
4 100 34100	2400 Group Life Insurance	$ 5,812	$ 6,667	$ 6,666	$ 6,194	$ 6,680	$ 6,760
4 100 34100	2710 Worker's Compensation	$ 4,276	$ 5,500	$ 5,500	$ 3,648	$ 5,000	$ 4,000
4 100 34100	3140 Professional Services - Engineering	$ 2,425	$ 750	$ 750	$ -	$ 750	$ 750
4 100 34100	3310 Repairs & Maintenance	$ 550	$ 1,000	$ 1,000	$ -	$ 1,000	$ 1,000
4 100 34100	3500 Printing & Binding	$ 2,284	$ 2,800	$ 2,800	$ 2,322	$ 2,800	$ 2,800
4 100 34100	5210 Postage & Postal Service	$ 1,163	$ 2,000	$ 2,000	$ 527	$ 2,000	$ 1,200
4 100 34100	5230 Telecommunication	$ 5,987	$ 5,400	$ 5,400	$ 5,536	$ 5,200	$ 5,600
4 100 34100	5410 Lease/Rental of Equipment	$ 2,069	$ 2,000	$ 2,000	$ 2,054	$ 2,000	$ 2,000
4 100 34100	5530 Subsistence & Lodging	$ 542	$ 1,000	$ 1,000	$ 35	$ 1,000	$ 500
4 100 34100	5540 Convention & Education	$ 782	$ 1,800	$ 1,800	$ 525	$ 1,800	$ 1,200
4 100 34100	5810 Dues & Association Memberships	$ 820	$ 1,000	$ 1,000	$ 818	$ 1,000	$ 1,000
4 100 34100	6001 Office Supplies	$ 4,589	$ 5,000	$ 5,000	$ 5,281	$ 5,000	$ 5,000
4 100 34100	6008 Motor Fuel & Lube	$ 4,073	$ 5,000	$ 5,000	$ 2,800	$ 5,000	$ 5,000
4 100 34100	6011 Uniforms & Wearing Apparel	$ 992	$ 1,250	$ 1,250	$ 1,097	$ 1,250	$ 1,250
4 100 34100	6012 Books & Subscriptions	$ 294	$ 3,500	$ 3,500	$ 826	$ 3,500	$ 1,000
4 100 34100	8102 Furniture & Fixtures - Replacement	$ -		$ -	$ -	$ -	$ -
4 100 34100	8105 Motor Vehicles & Equip.-Replacement	$ 24,445		$ -	$ -	$ -	$ -
4 100 34100	8107 ADP Equipment - Replacement	$ 419	$ -	$ -	$ -	$ -	$ -
4 100 34100	8202 Furniture & Fixtures - Additions	$ 419	$ -	$ -	$ -	$ -	$ -
TOTAL		$ 813,297	$ 808,069	$ 778,069	$ 754,093	$ 805,960	$ 805,787
POLICE - ANIMAL CONTROL							
4 100 35100	1101 Salaries & Wages - Regular	$ -		$ -	$ -	$ -	$ -
4 100 35100	1201 Overtime Pay	$ -		$ -	$ -	$ -	$ -
4 100 35100	1701 Compensatory Pay	$ -		$ -	$ -	$ -	$ -
4 100 35100	2100 FICA Benefits	$ -		$ -	$ -	$ -	$ -
4 100 35100	2210 Retirement V.R.S.	$ -		$ -	$ -	$ -	$ -
4 100 35100	2310 Hospital/Medical Plan	$ -		$ -	$ -	$ -	$ -
4 100 35100	2330 Dental Insurance	$ -		$ -	$ -	$ -	$ -
4 100 35100	2400 Group Life Insurance	$ -		$ -	$ -	$ -	$ -
4 100 35100	2710 Worker's Compensation	$ -		$ -	$ -	$ -	$ -
4 100 35100	3160 Professional Services - Other	$ -		$ -	$ -	$ -	$ -
4 100 35100	3840 Services from Other Governments	$ 120,000	$ 121,400	$ 121,400	$ 121,400	$ 123,540	$ 124,103
4 100 35100	6010 Police Supplies	$ -	$ -	$ -	$ -	$ -	$ -

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
			TOTAL	$ 120,000	$ 121,400	$ 121,400	$ 121,400	$ 123,540	$ 124,103
			MEDICAL EXAMINER						
4	100	35300	3160 Professional Services - Other	$ 500	$ 1,000	$ 1,000	$ 520	$ 1,000	$ 1,000
			TOTAL	$ 500	$ 1,000	$ 1,000	$ 520	$ 1,000	$ 1,000
			POLICE - E911 COMMUNICATIONS						
4	100	35601	1101 Salaries & Wages - Regular	$ 674,676	$ 727,405	$ 727,405	$ 720,890	$ 756,730	$ 775,900
4	100	35601	1201 Overtime Pay	$ 100,865	$ 52,020	$ 70,520	$ 102,667	$ 76,200	$ 85,000
4	100	35601	1301 Salaries & Wages - Part Time	$ 20,260	$ 23,460	$ 23,460	$ 7,711	$ 23,853	$ 24,330
4	100	35601	1401 Employee Bonus	$ 16,750		$ -	$ -	$ -	$ -
4	100	35601	1701 Compensatory Pay	$ 1,551	$ -	$ -	$ 104	$ 5,150	$ 5,150
4	100	35601	1901 Holiday Pay	$ 10,140	$ 12,240	$ 12,240	$ 11,599	$ 12,240	$ 12,240
4	100	35601	2100 FICA Benefits	$ 60,783	$ 62,357	$ 62,357	$ 61,956	$ 66,874	$ 69,034
4	100	35601	2210 Retirement V.R.S.	$ 106,901	$ 91,289	$ 91,289	$ 85,389	$ 94,970	$ 95,970
4	100	41100	2220 Retirement - Hybrid			$ -	$ 265		$ -
4	100	35601	2310 Hospital/Medical Plan	$ 141,357	$ 244,800	$ 244,800	$ 232,917	$ 224,400	$ 224,400
4	100	35601	2330 Dental Insurance	$ 3,508	$ 4,463	$ 4,463	$ 3,772	$ 5,100	$ 5,100
4	100	35601	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	35601	2400 Group Life Insurance	$ 7,981	$ 9,529	$ 9,529	$ 8,936	$ 9,913	$ 10,160
4	100	41100	2410 Long Term Disability			$ -	$ 127		$ 150
4	100	35601	2710 Worker's Compensation	$ 723	$ 1,000	$ 1,000	$ 961	$ 1,000	$ 1,000
4	100	35601	3110 Professional Health Services	$ -	$ 1,400	$ 1,400	$ 2,720	$ 1,400	$ 1,400
4	100	35601	3160 Professional Services - Other	$ 1,120	$ 1,500	$ 1,500	$ 3,040	$ 1,500	$ 1,500
4	100	35601	3310 Repairs & Maintenance	$ 1,311	$ 1,345	$ 1,345	$ 123	$ 1,345	$ 1,345
4	100	35601	3320 Maintenance Service Contracts	$ 39,103	$ 49,140	$ -	$ 3,700	$ 49,140	$ 49,140
4	100	35601	5210 Postage & Postal Service	$ 14		$ -	$ -	$ -	$ -
4	100	35601	5230 Telecommunication	$ 42,619	$ 33,055	$ 41,755	$ 42,306	$ 46,000	$ 46,000
4	100	35601	5530 Subsistence & Lodging	$ 177		$ -	$ -	$ -	$ -
4	100	35601	5540 Convention & Education	$ 5,755	$ 6,000	$ 6,000	$ 4,140	$ 6,000	$ 6,000
4	100	35601	6001 Office Supplies	$ 3,417	$ 2,950	$ 2,950	$ 2,735	$ 2,950	$ 2,950
4	100	35601	6010 Police Supplies	$ -	$ -	$ -	$ -	$ -	$ -
4	100	35601	6011 Uniforms & Wearing Apparel	$ 2,792	$ 2,800	$ 2,800	$ 2,006	$ 2,800	$ 2,800
4	100	35601	6012 Books & Subscriptions	$ 1,661	$ 1,600	$ 1,600	$ 1,489	$ 1,600	$ 1,600
4	100	35601	6014 Other Operating Supplies	$ 597	$ 600	$ 600	$ 545	$ 1,000	$ 1,000
4	100	35601	8103 Communications Equip. - Replacement	$ 21,370	$ 400	$ 400	$ 120	$ -	$ -
4	100	35601	8107 ADP Equipment - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
			TOTAL	$ 1,265,431	$ 1,329,353	$ 1,307,413	$ 1,300,215	$ 1,390,165	$ 1,422,169
			PUBLIC WORKS - ENGINEERING & ADMINISTRATION						
4	100	41100	1101 Salaries & Wages - Regular	$ 499,441	$ 515,190	$ 490,190	$ 473,461	$ 503,510	$ 527,400
4	100	41100	1201 Overtime Pay	$ 39,628	$ 10,200	$ 10,200	$ 38,717	$ 15,000	$ 15,000
4	100	41100	1401 Employee Bonus	$ 8,000		$ -	$ -	$ -	$ -
4	100	41100	2100 FICA Benefits	$ 40,413	$ 40,192	$ 40,192	$ 37,662	$ 39,670	$ 41,497
4	100	41100	2210 Retirement V.R.S.	$ 80,658	$ 64,656	$ 64,656	$ 61,494	$ 63,065	$ 65,240
4	100	41100	2310 Hospital/Medical Plan	$ 82,416	$ 100,800	$ 100,800	$ 96,574	$ 92,400	$ 92,400
4	100	41100	2320 Hospital/Medical Plan - Retirees	$ 5,049	$ 5,000	$ 5,000	$ 6,500	$ 7,200	$ 5,200
4	100	41100	2330 Dental Insurance	$ 1,781	$ 1,838	$ 1,838	$ 1,696	$ 2,100	$ 2,100
4	100	41100	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 1,675	$ 1,400	$ 800
4	100	41100	2345 Health Spending Account - Em	$ 2,000		$ -	$ 2,000	$ -	$ -
4	100	41100	2400 Group Life Insurance	$ 6,022	$ 6,749	$ 6,749	$ 6,419	$ 6,595	$ 6,910
4	100	41100	2710 Worker's Compensation	$ 4,565	$ 6,000	$ 6,961	$ 3,931	$ 6,500	$ 5,000
4	100	41100	2840 Cell Phone Allowance	$ 960	$ 960	$ -	$ 1,280	$ 960	$ 960
4	100	41100	3140 Professional Services - Engineering	$ 76,235	$ 72,000	$ 72,227	$ 33,594	$ 72,000	$ 72,000
4	100	41100	3160 Professional Services - Other	$ 2,000		$ -	$ -	$ -	$ -
4	100	41100	3310 Repairs & Maintenance	$ -	$ 1,250	$ 873	$ -	$ 1,250	$ 1,250
4	100	41100	3320 Maintenance Service Contracts	$ 401	$ 3,000	$ 3,506	$ 771	$ 2,000	$ 2,000
4	100	41100	3500 Printing & Binding	$ 193	$ 800	$ 800	$ 285	$ 800	$ 800
4	100	41100	3600 Advertising	$ 624	$ 800	$ 800	$ 1,085	$ 800	$ 800
4	100	41100	5210 Postage & Postal Service	$ 248	$ 1,000	$ 1,000	$ 847	$ 1,000	$ 1,000
4	100	41100	5230 Telecommunication	$ 7,857	$ 6,640	$ 6,640	$ 6,649	$ 8,000	$ 8,000
4	100	41100	5510 Mileage	$ 322	$ 100	$ 100	$ 25	$ 100	$ 100
4	100	41100	5530 Subsistence & Lodging	$ 2,247	$ 1,800	$ 1,800	$ 2,028	$ 1,800	$ 2,000
4	100	41100	5540 Convention & Education	$ 1,677	$ 2,500	$ 2,081	$ 1,725	$ 2,500	$ 2,500
4	100	41100	5810 Dues & Association Memberships	$ 675	$ 1,350	$ 1,350	$ 800	$ 1,350	$ 1,350
4	100	41100	6001 Office Supplies	$ 2,636	$ 1,900	$ 5,900	$ 4,033	$ 2,900	$ 3,000
4	100	41100	6011 Uniforms & Wearing Apparel	$ 309	$ 500	$ 500	$ 750	$ 500	$ 750
4	100	41100	6012 Books & Subscriptions	$ -	$ 300	$ 300	$ 32	$ 300	$ 300
4	100	41100	6014 Other Operating Supplies	$ 1,057	$ 1,000	$ 7,659	$ 5,074	$ 1,000	$ 1,000
4	100	41100	8101 Machinery & Equipment - Replacement	$ -		$ -	$ -	$ -	$ -
4	100	41100	8105 Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ 22,000	$ -
4	100	41100	8107 ADP Equipment - Replacement	$ -	$ -	$ 419	$ 750	$ -	$ -
			TOTAL	$ 868,165	$ 847,226	$ 833,241	$ 789,857	$ 856,700	$ 859,357

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
PUBLIC WORKS - STREET MAINTENANCE							
4 100 41200	1101 Salaries & Wages - Regular	$ 536,449	$ 542,420	$ 537,420	$ 527,188	$ 553,675	$ 561,600
4 100 41200	1201 Overtime Pay	$ 54,877	$ 60,000	$ 60,000	$ 64,355	$ 60,000	$ 60,000
4 100 41200	1401 Employee Bonus	$ 13,000		$ -	$ -	$ -	$ -
4 100 41200	2100 FICA Benefits	$ 44,815	$ 46,085	$ 46,085	$ 44,018	$ 46,946	$ 47,570
4 100 41200	2210 Retirement V.R.S.	$ 83,828	$ 68,074	$ 68,074	$ 63,496	$ 69,100	$ 69,480
4 100 41200	2220 Retirement - Hybrid	$ 544		$ -	$ 1,289	$ -	$ -
4 100 41200	2310 Hospital/Medical Plan	$ 114,425	$ 172,800	$ 172,800	$ 172,349	$ 171,600	$ 171,600
4 100 41200	2320 Hospital/Medical Plan - Retirees	$ 5,071	$ 7,000	$ 7,000	$ 5,413	$ 5,400	$ 5,400
4 100 41200	2330 Dental Insurance	$ 2,537	$ 3,150	$ 3,150	$ 2,453	$ 3,900	$ 3,900
4 100 41200	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 987	$ 800	$ 1,000
4 100 41200	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4 100 41200	2400 Group Life Insurance	$ 6,299	$ 7,106	$ 7,106	$ 6,762	$ 7,253	$ 7,360
4 100 41200	2410 Long Term Disability	$ 321		$ -	$ 477	$ 350	$ 500
4 100 41200	2710 Worker's Compensation	$ 30,206	$ 34,000	$ 34,000	$ 32,591	$ 34,000	$ 33,500
4 100 41200	3200 Temporary Help Service Fees	$ -		$ -	$ -	$ -	$ -
4 100 41200	3310 Repairs & Maintenance	$ 13,633	$ 25,000	$ 22,455	$ 22,417	$ 20,000	$ 20,000
4 100 41200	3320 Maintenance Service Contracts	$ 20,771	$ 25,000	$ 27,525	$ 31,613	$ 30,000	$ 30,000
4 100 41200	3500 Printing & Binding			$ -	$ 58		$ -
4 100 41200	5230 Telecommunication	$ 2,716	$ 2,400	$ 2,400	$ 2,173	$ 2,400	$ 2,400
4 100 41200	5410 Lease/Rental of Equipment	$ 950	$ 5,000	$ 1,497	$ -	$ 5,000	$ 6,000
4 100 41200	5510 Mileage	$ 1,033	$ 600	$ 600	$ 277	$ 1,000	$ 600
4 100 41200	5540 Convention & Education	$ 3,933	$ 500	$ 4,023	$ 4,173	$ 3,000	$ 3,000
4 100 41200	6007 Repair & Maintenance Supplies	$ 3,085		$ -	$ 86	$ -	$ -
4 100 41200	6009 Vehicle/Power Equip. Supplies	$ 51,483	$ 43,000	$ 43,000	$ 25,018	$ 43,000	$ 43,000
4 100 41200	6011 Uniforms & Wearing Apparel	$ 4,896	$ 4,500	$ 4,500	$ 4,112	$ 4,500	$ 4,700
4 100 41200	6014 Other Operating Supplies	$ 96,136	$ 97,000	$ 96,558	$ 114,623	$ 97,000	$ 112,000
4 100 41200	8101 Machinery & Equipment - Replacement	$ 3,614	$ 3,000	$ 3,000	$ 1,199	$ -	$ 4,500
4 100 41200	8105 Motor Vehicles & Equip.-Replacement	$ 205,431	$ 105,000	$ 203,526	$ 98,526	$ 110,000	$ -
4 100 41200	8201 Machinery & Equipment - Additions	$ -	$ -	$ 4,765	$ 4,765	$ -	$ -
TOTAL		$ 1,300,803	$ 1,252,335	$ 1,350,184	$ 1,230,418	$ 1,268,924	$ 1,188,110
PUBLIC WORKS - DRAINAGE							
4 100 41310	1101 Salaries & Wages - Regular	$ 128,580	$ 130,150	$ 130,150	$ 134,578		$ -
4 100 41310	1201 Overtime Pay	$ 2,294	$ 1,200	$ 1,200	$ 1,385		$ -
4 100 41310	1401 Employee Bonus	$ 4,000		$ -	$ -		$ -
4 100 41310	2100 FICA Benefits	$ 9,942	$ 10,048	$ 10,048	$ 10,125		$ -
4 100 41310	2210 Retirement V.R.S.	$ 20,027	$ 16,334	$ 16,334	$ 16,026		$ -
4 100 41310	2310 Hospital/Medical Plan	$ 39,767	$ 57,600	$ 57,600	$ 38,122		$ -
4 100 41310	2320 Hospital/Medical Plan - Retirees	$ 1,836	$ 3,000	$ 3,000	$ 1,815		$ -
4 100 41310	2330 Dental Insurance	$ 1,001	$ 1,050	$ 1,050	$ 885		$ -
4 100 41310	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837		$ -
4 100 41310	2345 Health Spending Account - Em	$ -		$ -	$ -		$ -
4 100 41310	2400 Group Life Insurance	$ 1,495	$ 1,705	$ 1,705	$ 1,673		$ -
4 100 41310	2710 Worker's Compensation	$ 1,946	$ 3,600	$ 3,600	$ 2,310		$ -
4 100 41310	3140 Professional Services - Engineering	$ 1,235	$ 10,000	$ 10,000	$ -		$ -
4 100 41310	3200 Temporary Help Service Fees	$ -		$ -	$ -		$ -
4 100 41310	3310 Repairs & Maintenance	$ 181,731	$ 8,000	$ 12,000	$ 57,474		$ -
4 100 41310	3320 Maintenance Service Contracts	$ -	$ 20,000	$ 20,000	$ 3,000		$ -
4 100 41310	3840 Services from Other Governments	$ 3,000	$ 3,000	$ 3,000	$ 3,000		$ -
4 100 41310	5110 Electrical Services	$ 2,625	$ 1,000	$ 1,000	$ 662		$ -
4 100 41310	5230 Telecommunication	$ 675	$ 600	$ 600	$ 548		$ -
4 100 41310	5410 Lease/Rental of Equipment	$ 8,843		$ -	$ -		$ -
4 100 41310	5510 Mileage	$ 11		$ -	$ -		$ -
4 100 41310	5810 Dues & Association Memberships	$ 1,300	$ 1,200	$ 1,200	$ -		$ -
4 100 41310	6007 Repair & Maintenance Supplies	$ 5,561	$ 7,000	$ 7,000	$ 7,549		$ -
4 100 41310	6011 Uniforms & Wearing Apparel	$ 2,625	$ 1,500	$ 1,500	$ 1,735		$ -
4 100 41310	6014 Other Operating Supplies	$ 4,032	$ 3,500	$ 3,500	$ 2,407		$ -
4 100 41310	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL		$ 423,278	$ 281,187	$ 285,187	$ 284,131	$ -	$ -
PUBLIC WORKS - STREET LIGHTS							
4 100 41320	3140 Professional Services - Engineering	$ 9,666	$ 5,000	$ 10,000	$ 9,154	$ 5,000	$ 5,000
4 100 41320	3310 Repairs & Maintenance	$ 2,312	$ 5,000	$ 5,000	$ 4,376	$ 5,000	$ 7,500
4 100 41320	5110 Electrical Services	$ 385,952	$ 380,000	$ 386,000	$ 384,298	$ 395,000	$ 395,000
4 100 41320	5140 Street Light Installations	$ 8,765	$ 5,000	$ 6,000	$ 8,176	$ 5,000	$ 5,000
4 100 41320	6007 Repair & Maintenance Supplies	$ 9,835	$ 10,000	$ 10,000	$ 9,520	$ 10,000	$ 30,000
TOTAL		$ 416,531	$ 405,000	$ 417,000	$ 415,524	$ 420,000	$ 442,500
PUBLIC WORKS - SNOW REMOVAL							
4 100 41330	1201 Overtime Pay	$ 66,958	$ 20,000	$ 20,000	$ 17,541	$ 20,000	$ 20,000
4 100 41330	2100 FICA Benefits	$ 4,944	$ 1,530	$ 1,530	$ 1,260	$ 1,530	$ 1,530
4 100 41330	2710 Worker's Compensation	$ 2,594	$ 2,000	$ 2,000	$ 639	$ 3,000	$ 1,000
4 100 41330	3165 Contractual Services	$ 133,400	$ 50,000	$ 4,235	$ -	$ 75,000	$ 50,000

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	41330	5530	Subsistence & Lodging	$ 9,383		$ -	$ -	$ 5,000	$ 5,000
4	100	41330	6023	Chemicals	$ 66,056	$ 46,000	$ 46,000	$ 43,652	$ 60,000	$ 46,000
4	100	41330	8101	Machinery & Equipment - Replacement	$ 26,010	$ 6,000	$ 6,442	$ 6,442	$ -	$ -
4	100	41330	8201	Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ 9,500	$ -
		TOTAL			$ 309,345	$ 125,530	$ 80,207	$ 69,534	$ 174,030	$ 123,530
PUBLIC WORKS - INDUSTRIAL PARK RAIL										
4	100	41350	3170	Construction Contracts	$ -	$ 15,500	$ 15,500	$ -	$ 15,500	$ 15,500
4	100	41350	3320	Maintenance Service Contracts	$ -	$ -	$ -	$ 13,099	$ -	$ -
		TOTAL			$ -	$ 15,500	$ 15,500	$ 13,099	$ 15,500	$ 15,500
PUBLIC WORKS - TRAFFIC ENGINEERING										
4	100	41400	1101	Salaries & Wages - Regular	$ 280,027	$ 297,505	$ 289,505	$ 281,878	$ 311,955	$ 319,800
4	100	41400	1201	Overtime Pay	$ 17,786	$ 18,000	$ 18,000	$ 19,560	$ 18,000	$ 18,000
4	100	41400	1401	Employee Bonus	$ 6,000		$ -	$ -	$ -	$ -
4	100	41400	2100	FICA Benefits	$ 22,133	$ 24,136	$ 24,136	$ 21,828	$ 25,242	$ 25,837
4	100	41400	2210	Retirement V.R.S.	$ 43,747	$ 37,337	$ 37,337	$ 34,530	$ 38,185	$ 39,560
4	100	41400	2220	Retirement - Hybrid	$ 352		$ -	$ 461	$ -	$ -
4	100	41400	2310	Hospital/Medical Plan	$ 77,895	$ 86,400	$ 86,400	$ 81,639	$ 79,200	$ 79,200
4	100	41400	2320	Hospital/Medical Plan - Retirees	$ 1,764	$ 2,000	$ 2,000	$ 1,771	$ 2,000	$ 2,000
4	100	41400	2330	Dental Insurance	$ 1,155	$ 1,575	$ 1,575	$ 1,124	$ 1,800	$ 1,800
4	100	41400	2340	Prescription Drug Plan - Retirees	$ -	$ 600	$ 600	$ -	$ -	$ -
4	100	41400	2345	Health Spending Account - Em	$ 2,000		$ -	$ 2,000	$ -	$ 2,000
4	100	41400	2400	Group Life Insurance	$ 3,292	$ 3,897	$ 3,897	$ 3,652	$ 4,087	$ 4,190
4	100	41400	2410	Long Term Disability	$ 207		$ -	$ 220	$ 250	$ 250
4	100	41400	2710	Worker's Compensation	$ 13,460	$ 6,000	$ 6,000	$ 12,482	$ 14,000	$ 13,000
4	100	41400	3140	Professional Services - Engineering	$ 600	$ 2,500	$ 2,500	$ 300	$ -	$ 2,200
4	100	41400	3170	Construction Contracts	$ -	$ 20,000	$ 12,150	$ -	$ 37,000	$ 20,000
4	100	41400	3310	Repairs & Maintenance	$ 63,425	$ 55,000	$ 86,952	$ 80,444	$ 55,000	$ 55,000
4	100	41400	3320	Maintenance Service Contracts	$ -	$ 20,000	$ 8,485	$ 8,485	$ 20,000	$ 20,000
4	100	41400	5210	Postage & Postal Service	$ 1	$ -	$ -	$ 8	$ -	$ -
4	100	41400	5230	Telecommunication	$ 17,892	$ 22,950	$ 22,950	$ 23,447	$ 23,000	$ 25,000
4	100	41400	5510	Mileage	$ 248	$ 750	$ 750	$ 304	$ 900	$ 900
4	100	41400	5530	Subsistence & Lodging	$ 1,251	$ 1,000	$ 1,000	$ 252	$ 1,000	$ 1,000
4	100	41400	5540	Convention & Education	$ 4,073	$ 3,000	$ 3,000	$ 810	$ 3,000	$ 3,000
4	100	41400	5810	Dues & Association Memberships	$ -	$ 450	$ 450	$ -	$ 450	$ 450
4	100	41400	6001	Office Supplies	$ 129	$ -	$ -	$ -	$ -	$ -
4	100	41400	6007	Repair & Maintenance Supplies	$ 40,378	$ 50,000	$ 57,850	$ 49,964	$ 50,000	$ 50,000
4	100	41400	6009	Vehicle/Power Equip. Supplies	$ 473	$ -	$ -	$ 92	$ -	$ -
4	100	41400	6011	Uniforms & Wearing Apparel	$ 2,603	$ 2,000	$ 2,000	$ 3,202	$ 2,000	$ 2,500
4	100	41400	6014	Other Operating Supplies	$ 19,129	$ 33,000	$ 46,955	$ 19,713	$ 30,000	$ 30,000
4	100	41400	8101	Machinery & Equipment - Replacement	$ 128,234	$ 111,000	$ 106,436	$ 94,351	$ 100,000	$ 100,000
4	100	41400	8102	Furniture & Fixtures - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4	100	41400	8103	Communications Equip. - Replacement	$ 224	$ -	$ -	$ -	$ -	$ -
4	100	41400	8105	Motor Vehicles & Equip.-Replacement	$ -	$ 35,000	$ 30,314	$ 30,314	$ -	$ -
4	100	41400	8107	ADP Equipment - Replacement	$ 188	$ -	$ -	$ -	$ -	$ -
4	100	41400	8201	Machinery & Equipment - Additions	$ -	$ -	$ 39,941	$ 39,941	$ -	$ 5,300
4	100	41400	8203	Communications Equip. - Additions	$ -	$ -	$ -	$ -	$ -	$ -
4	100	41400	8212	ADP Software - Additions	$ -	$ -	$ 4,564	$ 4,563	$ -	$ -
		TOTAL			$ 748,668	$ 834,100	$ 895,747	$ 817,335	$ 817,068	$ 820,987
PUBLIC WORKS - SHOP AND GARAGE										
4	100	41500	1101	Salaries & Wages - Regular	$ 588,368	$ 586,760	$ 576,760	$ 557,391	$ 594,170	$ 589,800
4	100	41500	1201	Overtime Pay	$ 11,804	$ 8,160	$ 8,160	$ 14,272	$ 8,000	$ 5,500
4	100	41500	1301	Salaries & Wages - Part Time	$ -		$ -	$ -	$ -	$ -
4	100	41500	1401	Employee Bonus	$ 11,000		$ -	$ -	$ -	$ -
4	100	41500	2100	FICA Benefits	$ 44,131	$ 45,511	$ 45,511	$ 40,665	$ 46,066	$ 45,541
4	100	41500	2210	Retirement V.R.S.	$ 89,217	$ 73,638	$ 73,638	$ 69,032	$ 74,568	$ 72,960
4	100	41500	2220	Retirement - Hybrid	$ 278		$ -	$ 233	$ -	$ -
4	100	41500	2310	Hospital/Medical Plan	$ 159,092	$ 172,800	$ 172,800	$ 182,762	$ 158,400	$ 158,400
4	100	41500	2320	Hospital/Medical Plan - Retirees	$ 18,438	$ 25,000	$ 25,000	$ 20,419	$ 18,900	$ 21,000
4	100	41500	2330	Dental Insurance	$ 2,713	$ 3,150	$ 3,150	$ 2,650	$ 3,600	$ 3,600
4	100	41500	2335	Dental Insurance - Retirees	$ 339	$ 500	$ 500	$ 254	$ 500	$ 300
4	100	41500	2340	Prescription Drug Plan - Retirees	$ 3,326	$ 3,000	$ 3,000	$ 4,186	$ 3,400	$ 4,200
4	100	41500	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	41500	2400	Group Life Insurance	$ 6,681	$ 7,687	$ 7,687	$ 7,230	$ 7,784	$ 7,720
4	100	41500	2410	Long Term Disability	$ 164		$ -	$ 138	$ 200	$ 200
4	100	41500	2710	Worker's Compensation	$ 9,763	$ 12,000	$ 12,000	$ 10,526	$ 12,000	$ 11,500
4	100	41500	3110	Professional Health Services	$ -	$ 1,500	$ 1,500	$ -	$ -	$ -
4	100	41500	3310	Repairs & Maintenance	$ 3,080	$ 3,000	$ 3,554	$ 8,590	$ 3,000	$ 3,000
4	100	41500	3320	Maintenance Service Contracts	$ -	$ 700	$ 106	$ -	$ 700	$ 1,400
4	100	41500	3500	Printing & Binding	$ 1,188	$ 1,000	$ 1,000	$ 1,474	$ 1,000	$ 1,000
4	100	41500	3600	Advertising	$ 311	$ 500	$ 500	$ -	$ 500	$ 500
4	100	41500	5110	Electrical Services	$ 16,400	$ 18,000	$ 18,000	$ 20,058	$ 18,000	$ 21,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	41500	5120 Heating Services	$ 8,581	$ 15,000	$ 15,000	$ 11,122	$ 10,000	$ 15,000
4	100	41500	5130 Water & Sewer Services	$ 2,365	$ 2,500	$ 2,500	$ 1,949	$ 2,500	$ 2,500
4	100	41500	5210 Postage & Postal Service	$ 638	$ 300	$ 300	$ 356	$ 300	$ 300
4	100	41500	5230 Telecommunication	$ 4,635	$ 5,500	$ 5,500	$ 4,338	$ 4,500	$ 5,000
4	100	41500	5410 Lease/Rental of Equipment	$ 3,900	$ -	$ -	$ 4,152	$ -	$ 2,500
4	100	41500	5510 Mileage	$ 32	$ 100	$ 100	$ 57	$ 100	$ 100
4	100	41500	5530 Subsistence & Lodging	$ 252	$ -	$ -	$ 216	$ 300	$ 500
4	100	41500	5540 Convention & Education	$ 1,003	$ 2,200	$ 2,200	$ 1,530	$ 2,200	$ 2,200
4	100	41500	6001 Office Supplies	$ 5,983	$ 4,000	$ 4,000	$ 5,502	$ 5,000	$ 6,000
4	100	41500	6007 Repair & Maintenance Supplies	$ 4,137	$ 6,000	$ 5,446	$ 4,805	$ 6,000	$ 6,000
4	100	41500	6008 Motor Fuel & Lube	$ 113,565	$ 193,000	$ 193,000	$ 111,550	$ 190,000	$ 190,000
4	100	41500	6009 Vehicle/Power Equip. Supplies	$ 73,856	$ 75,000	$ 75,000	$ 96,101	$ 75,000	$ 75,000
4	100	41500	6011 Uniforms & Wearing Apparel	$ 7,708	$ 5,000	$ 5,000	$ 4,747	$ 5,000	$ 5,000
4	100	41500	6012 Books & Subscriptions	$ -	$ 1,800	$ 1,800	$ 1,500	$ 1,800	$ 1,800
4	100	41500	6014 Other Operating Supplies	$ 11,695	$ 8,500	$ 8,500	$ 9,263	$ 8,500	$ 9,000
4	100	41500	8101 Machinery & Equipment - Replacement	$ 12,035	$ -	$ -	$ -	$ 2,500	$ -
4	100	41500	8102 Furniture & Fixtures - Replacement	$ 1,286		$ -	$ -	$ -	$ -
4	100	41500	8103 Communications Equip. - Replacement	$ -		$ -	$ -	$ -	$ -
4	100	41500	8105 Motor Vehicles & Equip.-Replacement	$ 32,724	$ -	$ -	$ -	$ -	$ -
4	100	41500	8201 Machinery & Equipment - Additions	$ 2,497	$ 10,000	$ 10,594	$ 10,594	$ -	$ 5,100
4	100	41500	8203 Communications Equip. - Additions	$ 1,722	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 1,254,908	$ 1,291,806	$ 1,281,806	$ 1,207,662	$ 1,264,488	$ 1,273,621
PUBLIC WORKS - GRAPHICS									
4	100	41501	1101 Salaries & Wages - Regular	$ 27,018					
4	100	41501	1401 Employee Bonus	$ -					
4	100	41501	2100 FICA Benefits	$ 2,066					
4	100	41501	2210 Retirement V.R.S.	$ 2,356					
4	100	41501	2310 Hospital/Medical Plan	$ 1,729					
4	100	41501	2320 Hospital/Medical Plan - Retirees	$ 1,170					
4	100	41501	2330 Dental Insurance	$ 64					
4	100	41501	2340 Dental Insurance - Retirees	$ 569					
4	100	41501	2400 Group Life Insurance	$ 176					
4	100	41501	2710 Worker's Compensation	$ 31					
4	100	41501	3160 Professional Services - Other	$ 456	$ -				
4	100	41501	3310 Repairs & Maintenance	$ -					
4	100	41501	3320 Maintenance Service Contracts	$ -					
4	100	41501	5540 Convention & Education	$ 5,540					
4	100	41501	6012 Books & Subscriptions	$ -					
4	100	41501	6014 Other Operating Supplies	$ 768	$ -				
		TOTAL		$ 41,942	$ -	$ -	$ -	$ -	$ -
PUBLIC WORKS - TREE PURCHASE - CITY									
4	100	41502	3320 Maintenance Service Contracts	$ 54,284	$ 40,000	$ 47,339	$ 46,285	$ 20,000	$ 45,000
4	100	41502	6003 Agricultural Supplies	$ 45,912	$ 45,000	$ 37,661	$ 37,460	$ 25,000	$ 40,000
		TOTAL		$ 100,196	$ 85,000	$ 85,000	$ 83,745	$ 45,000	$ 85,000
PUBLIC WORKS - STREET SANITATION									
4	100	42200	1101 Salaries & Wages - Regular	$ 419,807	$ 429,670	$ 429,669	$ 442,378	$ 447,115	$ 509,400
4	100	42200	1201 Overtime Pay	$ 12,764	$ 15,300	$ 15,300	$ 8,379	$ 15,750	$ 15,000
4	100	42200	1301 Salaries & Wages - Part Time	$ 9,784		$ -	$ -	$ -	$ -
4	100	42200	1401 Employee Bonus	$ 12,000		$ -	$ -	$ -	$ -
4	100	42200	2100 FICA Benefits	$ 33,979	$ 34,040	$ 34,040	$ 33,410	$ 35,409	$ 40,128
4	100	42200	2210 Retirement V.R.S.	$ 65,389	$ 53,924	$ 53,924	$ 53,654	$ 56,113	$ 63,010
4	100	42200	2220 Retirement - Hybrid	$ 770		$ -	$ 1,503	$ -	$ -
4	100	42200	2310 Hospital/Medical Plan	$ 96,351	$ 172,800	$ 172,800	$ 170,389	$ 158,400	$ 184,800
4	100	42200	2320 Hospital/Medical Plan - Retirees	$ 8,307	$ 9,000	$ 9,000	$ 8,019	$ 8,100	$ 8,100
4	100	42200	2330 Dental Insurance	$ 2,467	$ 3,150	$ 3,150	$ 2,616	$ 3,600	$ 4,200
4	100	42200	2340 Prescription Drug Plan - Retirees	$ 772	$ 700	$ 700	$ 837	$ 800	$ 850
4	100	42200	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	42200	2400 Group Life Insurance	$ 4,939	$ 5,629	$ 5,629	$ 5,758	$ 5,857	$ 6,680
4	100	42200	2410 Long Term Disability	$ 454		$ -	$ 634	$ 500	$ 500
4	100	42200	2600 Unemployment Compensation	$ -		$ -	$ -	$ -	$ -
4	100	42200	2710 Worker's Compensation	$ 22,625	$ 18,000	$ 18,000	$ 27,382	$ 23,000	$ 27,500
4	100	42200	3200 Temporary Help Service Fees	$ 4,651	$ 25,000	$ 23,750	$ 18,117	$ 15,000	$ 15,000
4	100	42200	3320 Maintenance Service Contracts	$ 1,825	$ 5,000	$ 6,250	$ 6,250	$ 5,000	$ 13,000
4	100	42200	3600 Advertising	$ 244	$ 600	$ 600	$ -	$ 600	$ 600
4	100	42200	5230 Telecommunication	$ 1,012	$ 1,200	$ 1,200	$ 1,590	$ 1,200	$ 1,200
4	100	42200	5410 Lease/Rental of Equipment	$ -	$ -	$ -	$ -	$ -	$ -
4	100	42200	5510 Mileage	$ 75		$ -	$ (26)	$ -	$ -
4	100	42200	5540 Convention & Education			$ -	$ 150		$ -
4	100	42200	6011 Uniforms & Wearing Apparel	$ 5,725	$ 4,200	$ 4,200	$ 4,961	$ 5,000	$ 4,620
4	100	42200	6014 Other Operating Supplies	$ 20,786	$ 20,000	$ 20,000	$ 21,473	$ 20,000	$ 22,000
4	100	42200	8101 Machinery & Equipment - Replacement	$ 5,750	$ 43,200	$ 49,778	$ 39,906	$ 75,000	$ 32,200

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	42200	8105	Motor Vehicles & Equip.-Replacement	$ 219,309	$ 68,000	$ 201,422	$ 183,455	$ -	$ -
		TOTAL			$ 949,787	$ 909,412	$ 1,049,412	$ 1,030,835	$ 876,444	$ 948,788
				PUBLIC WORKS - REFUSE COLLECTION						
4	100	42300	1101	Salaries & Wages - Regular	$ 396,505	$ 397,175	$ 387,175	$ 368,263	$ 404,875	$ 351,300
4	100	42300	1201	Overtime Pay	$ 12,250	$ 15,300	$ 15,300	$ 15,956	$ 16,100	$ 15,000
4	100	42300	1401	Employee Bonus	$ 11,000		$ -	$ -	$ -	$ -
4	100	42300	2100	FICA Benefits	$ 30,277	$ 31,554	$ 31,554	$ 27,333	$ 32,205	$ 28,027
4	100	42300	2210	Retirement V.R.S.	$ 61,290	$ 49,845	$ 49,846	$ 46,085	$ 50,812	$ 43,460
4	100	42300	2310	Hospital/Medical Plan	$ 134,378	$ 158,400	$ 158,400	$ 157,908	$ 145,200	$ 118,800
4	100	42300	2320	Hospital/Medical Plan - Retirees	$ 13,379	$ 12,500	$ 12,500	$ 25,872	$ 12,600	$ 12,600
4	100	42300	2330	Dental Insurance	$ 2,756	$ 2,888	$ 2,888	$ 2,468	$ 3,300	$ 2,700
4	100	42300	2335	Dental Insurance - Retirees			$ -	$ 509		$ 600
4	100	42300	2340	Prescription Drug Plan - Retirees	$ 690	$ 700	$ 700	$ 922	$ 800	$ 800
4	100	42300	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	42300	2400	Group Life Insurance	$ 4,576	$ 5,203	$ 5,203	$ 4,811	$ 5,304	$ 4,600
4	100	42300	2710	Worker's Compensation	$ 20,673	$ 24,000	$ 24,000	$ 20,476	$ 21,000	$ 21,000
4	100	42300	3600	Advertising	$ -	$ 600	$ 600	$ -	$ 600	$ 600
4	100	42300	5510	Mileage	$ 3		$ -	$ -	$ -	$ -
4	100	42300	5865	Bank Service Fees	$ 952		$ -	$ 1,004	$ -	$ 1,100
4	100	42300	6001	Office Supplies	$ 44		$ -	$ -	$ -	$ -
4	100	42300	6009	Vehicle/Power Equip. Supplies	$ 10,655	$ 15,000	$ 10,000	$ 6,333	$ 15,000	$ 15,000
4	100	42300	6011	Uniforms & Wearing Apparel	$ 4,920	$ 4,000	$ 4,000	$ 2,996	$ 5,000	$ 4,240
4	100	42300	6014	Other Operating Supplies	$ 768	$ 750	$ 3,750	$ 730	$ 1,000	$ 750
4	100	42300	8105	Motor Vehicles & Equip.-Replacement	$ 199,910	$ -	$ 150,000	$ 92,890	$ -	$ -
		TOTAL			$ 905,024	$ 717,916	$ 855,916	$ 774,556	$ 713,796	$ 620,577
				PUBLIC WORKS - REFUSE DISPOSAL						
4	100	42400	3140	Professional Services - Engineering	$ 93,856	$ 80,000	$ 80,000	$ 126,611	$ 80,000	$ 80,000
4	100	42400	3160	Professional Services - Other	$ 528	$ 650	$ 650	$ 4,900	$ 650	$ 650
4	100	42400	3170	Construction Contracts	$ 27,658	$ 25,000	$ 25,000	$ -	$ 25,000	$ 10,000
4	100	42400	3310	Repairs & Maintenance	$ 2,532	$ 8,000	$ 8,000	$ 2,161	$ 8,000	$ 3,000
4	100	42400	3320	Maintenance Service Contracts		$ -	$ -	$ -	$ 20,000	$ 25,000
4	100	42400	3840	Services from Other Governments	$ 1,087	$ -	$ -	$ 1,085	$ -	$ -
4	100	42400	5110	Electrical Services	$ 2,605	$ 2,000	$ 3,000	$ 2,848	$ 2,600	$ 2,500
4	100	42400	5230	Telecommunication	$ 480	$ -	$ -	$ 480	$ -	$ -
4	100	42400	6014	Other Operating Supplies	$ -	$ 2,000	$ 2,000	$ 7	$ 2,000	$ 2,000
4	100	42400	7013	Fred/Stafford Landfill	$ 176,957	$ 193,700	$ 193,700	$ 173,897	$ 238,000	$ 252,000
4	100	42400	7014	Landfill Closure Costs		$ -	$ 1,027,706	$ 1,027,706		$ -
4	100	42400	7015	Landfill Compactor Costs	$ 176,957	$ -	$ 147,828	$ 147,828	$ -	$ -
		TOTAL			$ 305,703	$ 311,350	$ 1,487,884	$ 1,487,523	$ 376,250	$ 375,150
				PUBLIC WORKS - RECYCLING COLLECTION						
4	100	42600	1101	Salaries & Wages - Regular	$ 70,598	$ 71,460	$ 71,461	$ 66,952	$ 76,455	$ 76,100
4	100	42600	1201	Overtime Pay	$ 2,797	$ 1,500	$ 1,500	$ 1,172	$ 4,200	$ 2,850
4	100	42600	1401	Employee Bonus	$ 2,000		$ -	$ -	$ -	$ -
4	100	42600	2100	FICA Benefits	$ 5,305	$ 5,581	$ 5,581	$ 4,760	$ 6,170	$ 6,048
4	100	42600	2210	Retirement V.R.S.	$ 11,161	$ 8,968	$ 8,968	$ 8,306	$ 9,595	$ 9,420
4	100	42600	2310	Hospital/Medical Plan	$ 30,722	$ 28,800	$ 28,800	$ 32,645	$ 26,400	$ 26,400
4	100	42600	2330	Dental Insurance	$ 509	$ 525	$ 525	$ 382	$ 600	$ 600
4	100	42600	2400	Group Life Insurance	$ 833	$ 936	$ 936	$ 867	$ 1,002	$ 1,000
4	100	42600	2710	Worker's Compensation	$ 3,645	$ 4,500	$ 4,500	$ 3,607	$ 4,000	$ 4,000
4	100	42600	5230	Telecommunication	$ 480		$ -	$ 160	$ -	$ -
4	100	42600	6009	Vehicle/Power Equip. Supplies	$ 4,264	$ 2,300	$ 6,300	$ 8,699	$ 3,000	$ 2,300
4	100	42600	6011	Uniforms & Wearing Apparel	$ 1,488	$ 700	$ 700	$ 1,041	$ 700	$ 770
4	100	42600	6014	Other Operating Supplies	$ 5,797	$ 6,000	$ 6,000	$ 5,966	$ 6,000	$ 6,000
		TOTAL			$ 139,601	$ 131,271	$ 135,271	$ 134,557	$ 138,122	$ 135,488
				PUBLIC WORKS - PUBLIC FACILITIES						
4	100	43200	1101	Salaries & Wages - Regular	$ 491,385	$ 500,890	$ 500,890	$ 504,954	$ 550,905	$ 560,900
4	100	43200	1201	Overtime Pay	$ 41,174	$ 27,000	$ 27,000	$ 22,334	$ 27,000	$ 27,000
4	100	43200	1301	Salaries & Wages - Part Time	$ 113,760	$ 104,100	$ 80,800	$ 67,420	$ 108,504	$ 127,000
4	100	43200	1401	Employee Bonus	$ 17,500		$ -	$ -	$ -	$ -
4	100	43200	2100	FICA Benefits	$ 49,947	$ 48,347	$ 41,324	$ 39,083	$ 52,510	$ 54,690
4	100	43200	2210	Retirement V.R.S.	$ 74,515	$ 62,862	$ 62,862	$ 59,615	$ 69,139	$ 64,770
4	100	43200	2220	Retirement - Hybrid	$ 2,950		$ -	$ 3,775	$ -	$ -
4	100	43200	2310	Hospital/Medical Plan	$ 107,288	$ 187,200	$ 187,200	$ 165,331	$ 184,800	$ 171,600
4	100	43200	2320	Hospital/Medical Plan - Retirees	$ 11,841	$ 10,000	$ 10,000	$ 6,610	$ 11,250	$ 7,000
4	100	43200	2330	Dental Insurance	$ 2,374	$ 3,413	$ 3,413	$ 2,608	$ 3,900	$ 3,900
4	100	43200	2335	Dental Insurance - Retirees	$ 297	$ 263	$ 263	$ -	$ 300	$ 300
4	100	43200	2340	Prescription Drug Plan - Retirees	$ 3,063	$ 3,000	$ 3,000	$ 3,349	$ 3,300	$ 3,500
4	100	43200	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	100	43200	2400	Group Life Insurance	$ 5,783	$ 6,562	$ 6,562	$ 6,617	$ 7,217	$ 6,870
4	100	43200	2410	Long Term Disability	$ 1,295		$ -	$ 1,487	$ 1,350	$ 1,350

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	43200	2600 Unemployment Compensation	$ -		$ -	$ -	$ -	$ -
4	100	43200	2710 Worker's Compensation	$ 13,724	$ 17,500	$ 17,492	$ 12,842	$ 15,000	$ 14,000
4	100	43200	2810 Clothing Allowances	$ 3,800		$ -	$ 3,777	$ 3,800	$ 3,800
4	100	43200	3140 Professional Services - Engine			$ -	$ 9,470		$ -
4	100	43200	3160 Professional Services - Other	$ 52,033	$ 39,000	$ 39,373	$ 32,221	$ 39,000	$ 39,000
4	100	43200	3200 Temporary Help Service Fees	$ 42,220	$ 10,000	$ 42,495	$ 17,970	$ 10,000	$ 10,000
4	100	43200	3310 Repairs & Maintenance	$ 29,250	$ 38,500	$ 51,732	$ 49,521	$ 35,500	$ 40,000
4	100	43200	3320 Maintenance Service Contracts	$ 372,545	$ 280,300	$ 280,300	$ 298,282	$ 304,850	$ 315,000
4	100	43200	3321 Maintenance Service Contracts - Custodial	$ -	$ 52,000	$ -	$ -	$ 52,000	$ -
4	100	43200	3325 Maintenance Service Contracts - Custodial			$ 20,700	$ 20,050		$ 40,000
4	100	43200	5110 Electrical Services	$ 375,217	$ 380,500	$ 292,900	$ 290,407	$ 340,000	$ 314,000
4	100	43200	5120 Heating Services	$ 56,192	$ 57,000	$ 56,000	$ 44,106	$ 57,000	$ 57,000
4	100	43200	5130 Water & Sewer Services	$ 38,676	$ 32,700	$ 28,700	$ 28,476	$ 30,000	$ 30,000
4	100	43200	5230 Telecommunication	$ 1,076	$ 1,500	$ 1,500	$ 2,905	$ 3,000	$ 15,000
4	100	43200	5410 Lease/Rental of Equipment	$ 154	$ 1,500	$ 1,500	$ 587	$ 1,500	$ 1,500
4	100	43200	5430 Lease/Rental of Buildings	$ 22,217	$ 82,143	$ 82,143	$ 78,857	$ 84,607	$ 88,500
4	100	43200	5540 Convention & Education	$ 5,599	$ 4,500	$ 4,500	$ 2,546	$ 6,000	$ 4,500
4	100	43200	5810 Dues & Association Memberships	$ 99	$ 1,800	$ 1,800	$ -	$ 500	$ 500
4	100	43200	5842 Real Estate Taxes	$ 9,417	$ 9,100	$ 9,100	$ 8,298	$ 9,500	$ 10,000
4	100	43200	5848 Condo Fees	$ 12,420	$ 11,800	$ 11,800	$ 12,604	$ 12,420	$ 12,420
4	100	43200	5510 Mileage			$ -	$ -		$ 600
4	100	43200	6001 Office Supplies	$ -		$ -	$ 29	$ 200	$ 1,700
4	100	43200	6005 Janitorial Supplies	$ 50,291	$ 45,000	$ 45,000	$ 45,465	$ 45,000	$ 46,500
4	100	43200	6007 Repair & Maintenance Supplies	$ 48,667	$ 50,000	$ 34,670	$ 33,347	$ 45,000	$ 48,000
4	100	43200	6008 Vehicle Maintenance			$ -	$ -		$ 1,000
4	100	43200	6009 Vehicle/Power Equip. Supplies	$ 5,125	$ 5,000	$ 5,000	$ 4,964	$ 5,000	$ 5,000
4	100	43200	6011 Uniforms & Wearing Apparel	$ 1,748	$ 5,125	$ 5,125	$ 1,388	$ 5,000	$ 5,000
4	100	43200	6014 Other Operating Supplies	$ 36,034	$ 15,000	$ 15,000	$ 10,312	$ 20,000	$ 20,000
4	100	43200	6015 Merchandise for Resale	$ 25		$ -	$ -	$ -	$ -
4	100	43200	6016 Environmental Management	$ 2,664	$ 8,000	$ 8,000	$ 615	$ 3,000	$ 3,000
4	100	43200	8101 Machinery & Equipment - Replacement	$ -	$ 2,500	$ 2,500	$ 2,499	$ -	$ -
4	100	43200	8105 Motor Vehicles & Equip.-Replacement	$ 38,198	$ 30,000	$ 27,920	$ 27,920	$ -	$ -
4	100	43200	8113 Improve. & Betterments - Replacement	$ -	$ 27,500	$ 27,500	$ -	$ 15,750	$ 93,250
4	100	43200	8201 Machinery & Equipment - Additions	$ -		$ 7,380	$ 7,380	$ -	$ -
4	100	43200	8213 Improve. & Betterments - Additions	$ -	$ -	$ -	$ -	$ 99,090	$ -
		TOTAL		$ 2,140,562	$ 2,161,605	$ 2,043,444	$ 1,930,018	$ 2,262,891	$ 2,248,150
PUBLIC WORKS - PUBLIC FACILITIES -Courthouse									
4	100	43201	1201 Overtime Pay	$ -		$ -	$ -	$ -	$ -
4	100	43201	1301 Salaries & Wages - Part Time	$ -	$ 18,000	$ 41,000	$ 40,082	$ 18,300	$ 19,400
4	100	43201	2100 FICA Benefits	$ -	$ 1,377	$ 8,377	$ 8,187	$ 1,400	$ 1,400
4	100	43201	3310 Repairs & Maintenance		$ -	$ 4,500	$ 5,305	$ 2,000	$ 12,000
4	100	43201	3320 Maintenance Service Contracts	$ -	$ 64,428	$ 86,428	$ 91,448	$ 160,760	$ 161,000
4	100	43201	5110 Electrical Services	$ -	$ 34,500	$ 88,100	$ 88,085	$ 70,000	$ 96,000
4	100	43201	5120 Heating Services	$ -	$ 18,000	$ 18,000	$ 9,253	$ 18,000	$ 18,000
4	100	43201	5130 Water & Sewer Services	$ -	$ 4,000	$ 9,000	$ 10,767	$ 10,000	$ 10,000
4	100	43201	6005 Janitorial Supplies	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
4	100	43201	6007 Repair & Maintenance Supplies	$ -	$ 2,500	$ 12,830	$ 14,503	$ 2,000	$ 4,000
4	100	43201	6011 Uniforms & Wearing Apparel	$ -	$ 550	$ 550	$ 549	$ 550	$ 550
		TOTAL		$ -	$ 148,355	$ 273,785	$ 273,179	$ 288,010	$ 327,350
PUBLIC WORKS - TRAIN STATION									
4	100	43202	1301 Salaries & Wages - Part Time		$ -	$ 300	$ 300	$ -	$ -
4	100	43202	2100 FICA Benefits		$ -	$ 23	$ 23	$ -	$ -
4	100	43202	2710 Worker's Compensation		$ -	$ 8	$ 7	$ -	$ -
4	100	43202	3200 Temporary Help Service Fees	$ 9,200	$ -	$ 10,000	$ 7,801	$ 10,000	$ 10,000
4	100	43202	3320 Maintenance Service Contracts		$ -	$ 5,800	$ 11,311	$ 2,280	$ 14,000
4	100	43202	3325 Maintenance Service Contracts - Custodial		$ -	$ -	$ -		$ -
4	100	43202	3310 Repairs & Maintenance	$ -	$ -	$ 9,878	$ 10,196	$ 50,000	$ 50,000
4	100	43202	5110 Electrical Services	$ 10,302	$ -	$ 10,500	$ 8,525	$ 10,500	$ 10,000
4	100	43202	5130 Water & Sewer Services			$ -	$ -		$ -
4	100	43202	5230 Telecommunication	$ 1,908	$ -	$ 2,000	$ 1,836	$ 2,000	$ 2,000
4	100	43202	6007 Repair & Maintenance Supplies	$ 4,571	$ -	$ 5,000	$ 2,570	$ 5,000	$ 5,000
		TOTAL		$ 25,981	$ -	$ 43,509	$ 42,570	$ 79,780	$ 91,000
LOCAL HEALTH DEPARTMENT									
4	100	51100	5610 Local Health Department	$ 414,280	$ 414,280	$ 414,280	$ 414,280	$ 414,280	$ 414,280
		TOTAL		$ 414,280	$ 414,280	$ 414,280	$ 414,280	$ 414,280	$ 414,280
RACSB									
4	100	52500	5620 RACSB (Chapter X Board)	$ 215,005	$ 246,876	$ 246,876	$ 246,876	$ 261,895	$ 272,529

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
			TOTAL	$ 215,005	$ 246,876	$ 246,876	$ 246,876	$ 261,895	$ 272,529
			CONTRIBUTIONS - OTHER AGENCIES						
4	100	53521	5643 Other Payments to Civic Org.	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
4	100	53521	5650 Rapp. Area Agency On Aging	$ 7,880	$ 7,880	$ 7,880	$ 7,880	$ 7,880	$ 7,880
4	100	53521	5651 Empowerhouse	$ 14,350	$ 14,350	$ 14,350	$ 14,350	$ 14,350	$ 14,350
4	100	53521	5652 Hope House	$ 18,660	$ 18,660	$ 18,660	$ 18,660	$ 18,660	$ 18,660
4	100	53521	5653 Rappahannock Legal Services	$ 29,380	$ 29,380	$ 29,380	$ 29,380	$ 29,380	$ 29,380
4	100	53521	5657 Rappahannock Big Brothers Big Sisters	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
4	100	53521	5659 Thurman Brisben Homeless Shelter	$ 72,710	$ 72,710	$ 72,710	$ 72,710	$ 80,000	$ 80,000
4	100	53521	5660 Rapp. Council Against Sexual Assault	$ 4,140	$ 4,140	$ 4,140	$ 4,140	$ 4,140	$ 4,140
4	100	53521	5662 Rapp. Area Office on Youth	$ -	$ -	$ -	$ -	$ -	$ -
4	100	53521	5671 CASA	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
4	100	53521	5672 Chaplin Group Home Commission	$ 41,215	$ 55,672	$ 55,672	$ 55,672	$ 69,783	$ 79,731
4	100	53521	5677 Volunteer Info. Ser. (United Way)	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
4	100	53521	5678 Fredericksburg Area Food Bank	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
4	100	53521	5682 Master Gardener Association	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
4	100	53521	5685 Moss Free Clinic	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
4	100	53521	5686 Sister City Association	$ 237	$ 3,000	$ 500	$ -	$ 3,000	$ 3,000
4	100	53521	5688 SPCA	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 10,000	$ 10,000
4	100	53521	5689 Healthy Families	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000
4	100	53521	5690 Boys & Girls Club	$ 24,230	$ 24,230	$ 24,230	$ 24,230	$ 24,230	$ 24,230
4	100	53521	5701 Senior Visitor's Program	$ 12,215	$ 12,215	$ 12,215	$ 12,215	$ 12,215	$ 12,215
4	100	53521	5703 DisAbility Resource Center	$ 21,025	$ 21,025	$ 21,025	$ 21,025	$ 21,025	$ 21,025
4	100	53521	5723 Safe Harbor Child Advocacy Center	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
			TOTAL	$ 338,042	$ 355,262	$ 352,762	$ 352,262	$ 371,663	$ 381,611
			COLLEGES						
4	100	68100	5654 Germanna Community College	$ 43,325	$ 68,719	$ 68,719	$ 68,719	$ 68,359	$ 69,291
			TOTAL	$ 43,325	$ 68,719	$ 68,719	$ 68,719	$ 68,359	$ 69,291
			PARKS AND REC - ADMIN						
4	100	71100	1101 Salaries & Wages - Regular	$ 314,926	$ 326,595	$ 325,595	$ 312,517	$ 299,005	$ 302,200
4	100	71100	1201 Overtime Pay	$ 2,143	$ 100	$ 100	$ 181	$ 100	$ 200
4	100	71100	1301 Salaries & Wages - Part Time	$ 63,737	$ 57,700	$ 57,700	$ 67,646	$ 86,270	$ 87,000
4	100	71100	1401 Employee Bonus	$ 13,500		$ -	$ -	$ -	$ -
4	100	71100	2100 FICA Benefits	$ 28,859	$ 29,406	$ 28,406	$ 27,718	$ 29,481	$ 29,789
4	100	71100	2210 Retirement V.R.S.	$ 45,953	$ 40,988	$ 40,988	$ 39,230	$ 37,525	$ 37,380
4	100	71100	2310 Hospital/Medical Plan	$ 60,461	$ 72,000	$ 72,000	$ 70,536	$ 52,800	$ 52,800
4	100	71100	2330 Dental Insurance	$ 1,187	$ 1,313	$ 1,313	$ 1,166	$ 1,500	$ 1,200
4	100	71100	2400 Group Life Insurance	$ 3,431	$ 4,278	$ 4,278	$ 4,095	$ 3,917	$ 3,960
4	100	71100	2710 Worker's Compensation	$ 420	$ 600	$ 600	$ 451	$ 600	$ 700
4	100	71100	3160 Professional Services - Other	$ 6,847	$ 3,500	$ 6,500	$ 5,817	$ 6,500	$ 6,500
4	100	71100	3310 Repairs & Maintenance	$ -		$ -	$ -	$ -	$ -
4	100	71100	3320 Maintenance Service Contracts	$ -	$ 12,000	$ 9,000	$ 9,326	$ 9,000	$ 9,900
4	100	71100	3500 Printing & Binding	$ 1,180	$ 950	$ 950	$ 1,271	$ 1,200	$ 1,200
4	100	71100	3600 Advertising	$ 1,299	$ 2,500	$ -	$ -	$ 2,000	$ 2,000
4	100	71100	5210 Postage & Postal Service	$ 2,392	$ 4,000	$ 4,000	$ 3,367	$ 3,000	$ 4,000
4	100	71100	5230 Telecommunication	$ 36,268	$ 40,000	$ 36,000	$ 35,180	$ 37,000	$ 30,000
4	100	71100	5410 Lease/Rental of Equipment	$ 17,275	$ 6,000	$ 6,000	$ 6,164	$ 6,000	$ 6,200
4	100	71100	5510 Mileage	$ 550		$ -	$ 1,200	$ -	$ 1,200
4	100	71100	5540 Convention & Education	$ 5,759	$ 6,000	$ 7,600	$ 7,634	$ 6,000	$ 6,000
4	100	71100	5810 Dues & Association Memberships	$ 912	$ 5,000	$ 3,400	$ 1,424	$ 3,000	$ 2,000
4	100	71100	5855 Credit Card Fees	$ 12,588	$ 14,000	$ 14,000	$ 18,252	$ 14,000	$ 19,000
4	100	71100	6001 Office Supplies	$ 9,774	$ 15,000	$ 13,500	$ 13,079	$ 12,500	$ 12,500
4	100	71100	6002 Food & Food Service Supplies	$ -		$ -	$ -	$ -	$ -
4	100	71100	6007 Repair & Maintenance Supplies	$ -		$ -	$ -	$ -	$ -
4	100	71100	6011 Uniforms & Wearing Apparel	$ -		$ -	$ 41	$ -	$ -
4	100	71100	6013 Educational & Recreational Supplies	$ 60		$ -	$ -	$ -	$ -
4	100	71100	8112 ADP Software - Replacement	$ 584		$ -	$ -	$ -	$ -
4	100	71100	8207 ADP Equipment - Additions	$ 4,531	$ -	$ -	$ -	$ -	$ -
			TOTAL	$ 634,636	$ 641,930	$ 631,930	$ 626,295	$ 611,398	$ 615,729
			PARKS AND REC - SUPERVISION						
4	100	71110	1101 Salaries & Wages - Regular	$ 253,690	$ 256,790	$ 256,790	$ 250,354	$ 270,305	$ 257,080
4	100	71110	1201 Overtime Pay	$ 3,011		$ -	$ -	$ -	$ 500
4	100	71110	1301 Salaries & Wages - Part Time	$ 105,267	$ 107,000	$ 107,000	$ 131,431	$ 109,914	$ 139,670
4	100	71110	1401 Employee Bonus	$ -		$ -	$ -	$ -	$ -
4	100	71110	2100 FICA Benefits	$ 27,718	$ 27,830	$ 27,830	$ 29,721	$ 29,087	$ 30,390
4	100	71110	2210 Retirement V.R.S.	$ 40,124	$ 32,227	$ 32,227	$ 29,956	$ 33,923	$ 31,810
4	100	71110	2220 Retirement - Hybrid			$ -	$ 501		$ -
4	100	71110	2310 Hospital/Medical Plan	$ 36,321	$ 72,000	$ 72,000	$ 61,524	$ 66,000	$ 66,000
4	100	71110	2330 Dental Insurance	$ 763	$ 1,313	$ 1,313	$ 551	$ 1,500	$ 1,500
4	100	71110	2400 Group Life Insurance	$ 2,995	$ 3,364	$ 3,364	$ 3,179	$ 3,541	$ 3,370

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	71110	2410	Long Term Disability			$ -	$ 296		$ -
4	100	71110	2600	Unemployment Compensation	$ 67		$ -	$ -	$ -	$ -
4	100	71110	2710	Worker's Compensation	$ 8,997	$ 8,500	$ 8,500	$ 9,227	$ 9,000	$ 9,000
4	100	71110	3160	Professional Services - Other	$ 111,015	$ 130,000	$ 128,418	$ 114,290	$ 132,000	$ 132,000
4	100	71110	3500	Printing & Binding	$ 16,258	$ 9,000	$ 9,000	$ 9,214	$ 12,000	$ 17,000
4	100	71110	3600	Advertising	$ 8,836	$ 8,500	$ 6,500	$ 5,917	$ 8,500	$ 8,500
4	100	71110	5410	Lease/Rental of Equipment	$ 100	$ 2,250	$ 250	$ 140	$ 2,250	$ 2,250
4	100	71110	5540	Convention & Education	$ 6,118	$ 5,500	$ 5,500	$ 4,709	$ 5,500	$ 5,500
4	100	71110	5810	Dues & Association Memberships	$ 1,525	$ 2,400	$ 2,400	$ 2,104	$ 2,400	$ 2,400
4	100	71110	6001	Office Supplies	$ 9	$ -	$ -	$ -	$ -	$ -
4	100	71110	6002	Food & Food Service Supplies	$ 965	$ 400	$ 400	$ -	$ 400	$ 400
4	100	71110	6013	Educational & Recreational Supplies	$ 70,256	$ 60,000	$ 59,900	$ 66,375	$ 60,000	$ 83,375
4	100	71110	6014	Other Operating Supplies	$ 4,050	$ 6,800	$ 6,900	$ 6,718	$ 6,800	$ 6,800
4	100	71110	8105	Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ 30,000	$ -
4	100	71110	8202	Furniture & Fixtures - Additions	$ -	$ -	$ -	$ -	$ -	$ 7,000
		TOTAL			$ 698,088	$ 733,874	$ 728,292	$ 726,209	$ 783,120	$ 804,545
				PARKS AND REC - GENERAL MAINT						
4	100	71200	1101	Salaries & Wages - Regular	$ 336,593	$ 337,440	$ 338,440	$ 345,939	$ 357,380	$ 365,900
4	100	71200	1201	Overtime Pay	$ 28,450	$ 11,674	$ 11,674	$ 21,508	$ -	$ 21,000
4	100	71200	1301	Salaries & Wages - Part Time	$ 208,530	$ 224,400	$ 177,400	$ 155,090	$ 183,723	$ 187,000
4	100	71200	1401	Employee Bonus	$ 12,500		$ -	$ -	$ -	$ -
4	100	71200	2100	FICA Benefits	$ 43,926	$ 43,874	$ 40,278	$ 35,045	$ 41,394	$ 43,903
4	100	71200	2210	Retirement V.R.S.	$ 52,834	$ 42,349	$ 42,349	$ 42,790	$ 44,851	$ 45,250
4	100	71200	2220	Retirement - Hybrid	$ 343		$ -	$ 437	$ -	$ -
4	100	71200	2310	Hospital/Medical Plan	$ 100,069	$ 129,600	$ 129,600	$ 115,654	$ 118,800	$ 118,800
4	100	71200	2320	Hospital/Medical Plan - Retirees	$ 1,908	$ 3,000	$ 3,000	$ 1,881	$ 2,000	$ 2,000
4	100	71200	2330	Dental Insurance	$ 2,290	$ 2,363	$ 2,363	$ 2,290	$ 2,700	$ 2,700
4	100	71200	2340	Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ 800	$ 850
4	100	71200	2345	Health Spending Account - Em	$ 1,000		$ -	$ 1,000	$ -	$ 1,000
4	100	71200	2400	Group Life Insurance	$ 3,970	$ 4,420	$ 4,420	$ 4,511	$ 4,682	$ 4,800
4	100	71200	2410	Long Term Disability	$ 203		$ -	$ 206	$ 250	$ 250
4	100	71200	2600	Unemployment Compensation	$ 6,721		$ -	$ 9,880	$ -	$ -
4	100	71200	2710	Worker's Compensation	$ 13,639	$ 13,200	$ 13,200	$ 14,802	$ 14,000	$ 15,000
4	100	71200	2810	Clothing Allowances	$ 4,400		$ -	$ 4,525	$ -	$ -
4	100	71200	3160	Professional Services - Other	$ 95		$ 1,000	$ 1,130	$ -	$ -
4	100	71200	3200	Temporary Help Service Fees	$ 30,475	$ 30,000	$ 30,000	$ 28,362	$ 30,000	$ 30,000
4	100	71200	3310	Repairs & Maintenance	$ 22,551	$ 21,500	$ 19,663	$ 25,416	$ 17,900	$ 20,000
4	100	71200	3320	Maintenance Service Contracts	$ 14,673	$ 15,000	$ 15,000	$ 10,930	$ 15,000	$ 20,000
4	100	71200	5110	Electrical Services	$ 16,891	$ 20,000	$ 13,500	$ 18,309	$ 15,500	$ 18,500
4	100	71200	5130	Water & Sewer Services	$ 31,736	$ 25,000	$ 25,000	$ 31,706	$ 32,000	$ 35,000
4	100	71200	5230	Telecommunication			$ -	$ 58		$ -
4	100	71200	5410	Lease/Rental of Equipment	$ 31,616	$ 25,000	$ 25,000	$ 39,931	$ 25,000	$ 31,500
4	100	71200	5540	Convention & Education	$ 2,048	$ 2,000	$ 2,000	$ 2,224	$ 1,500	$ 2,000
4	100	71200	5810	Dues & Association Memberships	$ 1,020	$ 1,250	$ 1,250	$ 1,440	$ 1,250	$ 1,500
4	100	71200	6003	Agricultural Supplies	$ 29,861	$ 42,000	$ 42,000	$ 33,530	$ 42,000	$ 42,000
4	100	71200	6007	Repair & Maintenance Supplies	$ 36,259	$ 36,500	$ 35,000	$ 32,987	$ 34,500	$ 34,500
4	100	71200	6008	Motor Fuel & Lube	$ 25,336	$ 35,000	$ 35,000	$ 24,448	$ 35,000	$ 35,000
4	100	71200	6009	Vehicle/Power Equip. Supplies	$ 18,364	$ 19,000	$ 19,000	$ 23,652	$ 19,000	$ 19,000
4	100	71200	6011	Uniforms & Wearing Apparel	$ 810	$ 10,225	$ 8,000	$ 4,888	$ 7,000	$ 7,000
4	100	71200	6013	Educational & Recreational Supplies	$ 4,985	$ 5,000	$ 4,950	$ 4,286	$ -	$ -
4	100	71200	6014	Other Operating Supplies	$ 3,683	$ 2,000	$ 4,080	$ 3,335	$ 2,000	$ 3,500
4	100	71200	8101	Machinery & Equipment - Replacement	$ 1,940		$ -	$ -	$ 11,500	$ 20,750
4	100	71200	8102	Furniture & Fixtures - Replacement	$ -		$ -	$ -	$ 8,000	$ 21,000
4	100	71200	8105	Motor Vehicles & Equip.-Replacement	$ 39,635	$ -	$ 38,027	$ 38,027	$ -	$ -
4	100	71200	8113	Improve. & Betterments - Replacement	$ -	$ -	$ -	$ -	$ 4,000	$ -
4	100	71200	8201	Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ 2,000
4	100	71200	8202	Furniture & Fixtures - Additions			$ -	$ -		$ -
4	100	71200	8205	Motor Vehicles & Equip. - Additions	$ 3,399	$ -	$ -	$ -	$ -	$ -
4	100	71200	8213	Improve. & Betterments - Additions	$ -	$ 10,000	$ 10,000	$ 9,976	$ -	$ -
		TOTAL			$ 1,133,504	$ 1,112,495	$ 1,091,894	$ 1,091,031	$ 1,071,730	$ 1,151,703
				PARKS AND REC - MOTTS RUN GENERAL MAINTENANCE						
4	100	71210	1201	Overtime Pay			$ -	$ -		$ -
4	100	71210	1301	Salaries & Wages - Part Time		$ -	$ 72,000	$ 76,278	$ 50,000	$ 70,000
4	100	71210	2100	FICA Benefits		$ -	$ 4,596	$ 9,677	$ 3,825	$ 5,355
4	100	71210	3310	Repairs & Maintenance		$ -	$ 2,300	$ 1,300	$ 3,600	$ 3,600
4	100	71210	5110	Electrical Services		$ -	$ 6,500	$ 1,083	$ 4,500	$ 1,500
4	100	71210	5410	Lease/Rental of Equipment			$ -	$ 17		$ -
4	100	71210	5540	Convention & Education		$ -	$ -	$ -	$ 500	$ 500
4	100	71210	6007	Repair & Maintenance Supplies	$ -	$ -	$ 8,300	$ 7,389	$ 2,000	$ 7,500
4	100	71210	6007	Vehicle/Power Equip. Supplies			$ -	$ -		$ 2,000
4	100	71210	6011	Uniforms & Wearing Apparel	$ -	$ -	$ 2,225	$ -	$ 1,000	$ 1,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	71210	6013 Educational & Recreational Supplies	$ -	$ -	$ 1,050	$ 616	$ 1,000	$ 1,000
4	100	71210	8101 Machinery & Equipment - Replacement		$ -	$ -	$ -	$ 3,500	$ 4,800
4	100	71210	8105 Motor Vehicle & Equip - Replacement			$ -	$ -		$ 13,000
4	100	71210	8113 Improve. & Betterments - Replacement		$ -	$ -	$ -	$ 5,000	$ 5,000
		TOTAL		$ -	$ -	$ 96,971	$ 96,360	$ 74,925	$ 115,255
			PARKS AND REC - AQUATICS						
4	100	71310	1301 Salaries & Wages - Part Time	$ 76,744	$ 90,000	$ 90,000	$ 78,471	$ 80,000	$ 82,000
4	100	71310	1201 Overtime Pay	$ 1,322		$ -	$ 1,780	$ -	$ 500
4	100	71310	2100 FICA Benefits	$ 5,972	$ 6,885	$ 6,885	$ 6,139	$ 6,120	$ 6,311
4	100	71310	2710 Worker's Compensation	$ 1,855	$ 1,800	$ 1,800	$ 1,765	$ 2,000	$ 1,800
4	100	71310	3160 Professional Services - Other	$ 3,261	$ 3,500	$ 7,000	$ 6,675	$ 7,000	$ 10,000
4	100	71310	3320 Maintenance Service Contracts			$ -	$ 30		$ -
4	100	71310	5110 Electrical Services	$ 13,281	$ 14,000	$ 14,000	$ 17,512	$ 14,000	$ 15,000
4	100	71310	5120 Heating Services	$ 828	$ 1,000	$ 1,000	$ 910	$ 1,000	$ 1,000
4	100	71310	5130 Water & Sewer Services	$ 4,385	$ 2,500	$ 2,500	$ 3,271	$ 4,500	$ 4,500
4	100	71310	5540 Convention & Education	$ 300	$ 500	$ 500	$ 1,429	$ 500	$ 1,000
4	100	71310	6002 Food & Food Service Supplies	$ 367	$ 250	$ 250	$ 163	$ 300	$ 300
4	100	71310	6005 Janitorial Supplies	$ -		$ -	$ -	$ -	$ -
4	100	71310	6007 Repair & Maintenance Supplies	$ 152		$ 1,000	$ 7,843	$ -	$ 6,000
4	100	71310	6011 Uniforms & Wearing Apparel	$ 1,074	$ 1,500	$ 1,500	$ 936	$ 1,500	$ 1,500
4	100	71310	6013 Educational & Recreational Supplies	$ 2,602	$ 2,000	$ 2,000	$ 3,442	$ 2,500	$ 2,500
4	100	71310	6023 Chemicals	$ 11,520	$ 11,000	$ 11,000	$ 9,711	$ 12,000	$ 12,000
4	100	71310	8101 Machinery & Equipment - Replacement	$ 534		$ -	$ 414	$ -	$ -
4	100	71310	8102 Furniture & Fixtures - Replacement	$ 3,024	$ 8,000	$ 3,000	$ 413	$ 10,000	$ 12,000
4	100	71310	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ 978	$ -	$ -
4	100	71310	8202 Furniture & Fixtures - Additions		$ -	$ -	$ -	$ -	$ 6,000
		TOTAL		$ 127,220	$ 142,935	$ 142,435	$ 141,882	$ 141,420	$ 162,411
			MUSEUMS						
4	100	72200	5649 Fredericksburg Area Museum	$ 117,172	$ 95,975	$ 224,778	$ 224,778	$ 95,975	$ 95,975
		TOTAL		$ 117,172	$ 95,975	$ 224,778	$ 224,778	$ 95,975	$ 95,975
			REGIONAL LIBRARY						
4	100	73200	3160 Professional Services - Other	$ -		$ -	$ -	$ 185,000	$ -
4	100	73200	7009 Central Rapp Regional Library Board	$ 1,285,000	$ 1,336,914	$ 1,336,914	$ 1,336,914	$ 1,250,471	$ 1,300,990
		TOTAL		$ 1,285,000	$ 1,336,914	$ 1,336,914	$ 1,336,914	$ 1,435,471	$ 1,300,990
			DOWNTOWN BRANCH LIBRARY MAINTENANCE						
4	100	73201	3160 Professional Services - Other	$ -		$ -	$ -		$ 12,250
4	100	73201	3310 Repairs & Maintenance						$ 17,000
4	100	73201	3320 Maintenance Service Contracts						$ 57,000
4	100	73201	3325 Maintenance Contracts - Custodial						$ 23,328
4	100	73201	5110 Electrical Services						$ 54,500
4	100	73201	5120 Heating Services						$ 4,800
4	100	73201	5130 Water & Sewer Services						$ 9,200
4	100	73201	6005 Janitorial Supplies						$ 4,000
4	100	73201	6007 Repair & Maintenance Supplies						$ 11,653
4	100	73201	8113 Improve. & Betterments - Replacement		$ -	$ -	$ -	$ -	$ 11,500
		TOTAL			$ -	$ -	$ -	$ -	$ 205,231
			PLANNING						
4	100	81100	1101 Salaries & Wages - Regular	$ 516,882	$ 505,270	$ 460,498	$ 448,643	$ 448,515	$ 503,000
4	100	81100	1301 Salaries & Wages - Part Time	$ -		$ -	$ -	$ -	$ -
4	100	81100	1401 Employee Bonus	$ 7,000		$ -	$ -	$ -	$ -
4	100	81100	2100 FICA Benefits	$ 39,779	$ 38,653	$ 35,227	$ 33,301	$ 34,311	$ 38,480
4	100	81100	2210 Retirement V.R.S.	$ 81,030	$ 63,725	$ 57,106	$ 55,041	$ 56,289	$ 62,220
4	100	81100	2220 Retirement - Hybrid	$ 832		$ -	$ 1,570	$ -	$ -
4	100	81100	2310 Hospital/Medical Plan	$ 77,188	$ 100,800	$ 87,930	$ 77,638	$ 85,800	$ 92,400
4	100	81100	2320 Hospital/Medical Plan - Retirees	$ 3,213	$ 3,300	$ 3,300	$ 3,057	$ 3,300	$ 3,300
4	100	81100	2330 Dental Insurance	$ 1,866	$ 1,838	$ 1,721	$ 1,643	$ 2,100	$ 2,100
4	100	81100	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ 800	$ 900
4	100	81100	2345 Health Spending Account - Em	$ 4,000		$ -	$ 2,000	$ -	$ 2,000
4	100	81100	2400 Group Life Insurance	$ 6,112	$ 6,620	$ 6,033	$ 5,909	$ 5,876	$ 6,590
4	100	81100	2410 Long Term Disability	$ 491		$ -	$ 741	$ 500	$ 800
4	100	81100	2710 Worker's Compensation	$ 2,230	$ 3,000	$ 1,963	$ 1,601	$ 2,125	$ 2,000
4	100	81100	3160 Professional Services - Other	$ 32,285	$ 5,000	$ 1,555	$ 80	$ 5,000	$ 4,000
4	100	81100	3310 Repairs & Maintenance	$ 14,530	$ 15,000	$ 5,830	$ 5,830	$ -	$ 1,000
4	100	81100	3320 Maintenance Service Contracts	$ -	$ 2,000	$ 1,000	$ 1,239	$ 2,350	$ -
4	100	81100	3500 Printing & Binding	$ 5,715	$ 5,500	$ 5,500	$ 1,388	$ 5,000	$ 5,000
4	100	81100	3600 Advertising	$ 15,759	$ 16,000	$ 16,000	$ 18,435	$ 14,000	$ 14,000

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	100	81100	3840	Services from Other Governments	$ 12,214		$ -	$ -	$ -	$ -
4	100	81100	5210	Postage & Postal Service	$ 2,249	$ 4,500	$ 4,500	$ 1,720	$ 3,500	$ 2,500
4	100	81100	5230	Telecommunication	$ 1,979	$ 1,800	$ 1,800	$ 1,524	$ 700	$ 600
4	100	81100	5510	Mileage	$ 2,678	$ 1,000	$ 1,000	$ 2,417	$ 1,300	$ 2,500
4	100	81100	5520	Fares	$ 433	$ -	$ -	$ 75	$ -	$ -
4	100	81100	5530	Subsistence & Lodging	$ 4,179	$ 1,500	$ 1,500	$ 2,212	$ 3,000	$ 3,000
4	100	81100	5540	Convention & Education	$ 4,511	$ 3,000	$ 3,000	$ 3,738	$ 3,000	$ 3,000
4	100	81100	5733	VSPM Permit Fee - State Portion	$ 1,512	$ -	$ -	$ -	$ -	$ -
4	100	81100	5810	Dues & Association Memberships	$ 3,436	$ 2,000	$ 1,980	$ 1,877	$ 2,000	$ 2,500
4	100	81100	6001	Office Supplies	$ 3,956	$ 3,900	$ 3,800	$ 4,438	$ 3,900	$ 3,900
4	100	81100	6008	Motor Fuel & Lube	$ 475	$ 500	$ 500	$ 442	$ 200	$ 500
4	100	81100	6009	Vehicle/Power Equip. Supplies	$ 370	$ 500	$ 500	$ 697	$ 200	$ 200
4	100	81100	6011	Uniforms & Wearing Apparel			$ -	$ 99		$ -
4	100	81100	6012	Books & Subscriptions	$ 191	$ 1,000	$ 1,000	$ 147	$ 500	$ 300
4	100	81100	6014	Other Operating Supplies	$ 766	$ 5,000	$ 5,000	$ 287	$ 4,500	$ 1,500
4	100	81100	8102	Furniture & Fixtures - Replacement	$ 561		$ -	$ -	$ -	$ -
4	100	81100	8105	Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ 22,000	$ -
4	100	81100	8112	ADP Software - Replacement	$ 239		$ -	$ 1,135	$ -	$ 1,200
4	100	81100	8202	Furniture & Fixtures - Additions	$ 1,844		$ -	$ -	$ -	$ -
4	100	81100	8207	ADP Equipment - Additions	$ 839		$ -	$ -	$ -	$ -
4	100	81100	8212	ADP Software - Additions	$ 150	$ -	$ -	$ 695	$ -	$ -
		TOTAL			$ 852,245	$ 792,106	$ 708,943	$ 680,458	$ 710,766	$ 759,490
TRANSPORTATION DIVISION										
4	100	81150	1101	Salaries & Wages - Regular			$ 44,772	$ 52,233	$ 98,465	$ 99,500
4	100	81150	2100	FICA Benefits			$ 3,426	$ 3,897	$ 7,533	$ 7,612
4	100	81150	2210	Retirement V.R.S.			$ 6,619	$ 6,087	$ 12,357	$ 12,310
4	100	81150	2310	Hospital/Medical Plan			$ 12,870	$ 7,494	$ 13,200	$ 13,200
4	100	81150	2330	Dental Insurance			$ 117	$ 127	$ 300	$ 300
4	100	81150	2400	Group Life Insurance			$ 587	$ 635	$ 1,290	$ 1,310
4	100	81150	2710	Worker's Compensation			$ 1,037	$ 44	$ 375	$ 500
4	100	81150	2710	Repairs & Maintenance			$ 8,970	$ 8,195		$ -
4	100	81150	3320	Maintenance Service Contracts			$ 3,000	$ 2,221	$ 10,000	$ 10,000
4	100	81150	3500	Printing & Binding			$ -	$ -	$ 500	$ 3,000
4	100	81150	3600	Advertising			$ 1,000	$ -	$ 1,000	$ 1,000
4	100	81150	5210	Postage & Postal Service			$ -	$ -	$ 500	$ 500
4	100	81150	5230	Telecommunication			$ -	$ -	$ 960	$ 960
4	100	81150	5510	Mileage			$ -	$ -	$ 1,000	$ 500
4	100	81150	5530	Subsistence & Lodging			$ -	$ -	$ 500	$ 500
4	100	81150	5540	Convention & Education			$ -	$ 21	$ 500	$ 500
4	100	81150	5810	Dues & Association Memberships			$ 20	$ -	$ 250	$ 250
4	100	81150	6001	Office Supplies			$ 300	$ 259	$ 250	$ 250
4	100	81150	6012	Books & Subscriptions			$ -	$ -	$ 100	$ 100
4	100	81150	6014	Other Operating Supplies			$ -	$ -	$ 5,000	$ 5,000
		TOTAL			$ -	$ -	$ 82,718	$ 81,213	$ 154,080	$ 157,292
COMMUNITY DEVELOPMENT										
4	100	81200	5681	Bluemont Concert Series	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ -
4	100	81200	5698	Rappahannock River Basin Commission	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
4	100	81200	7006	Heritage Festival	$ 12,500	$ 15,500	$ 15,500	$ 15,360	$ 15,500	$ 15,500
4	100	81200	7011	George Washington Regional Commission	$ 21,740	$ 23,149	$ 23,149	$ 23,149	$ 22,394	$ 23,916
4	100	81200	7014	Stafford Regional Airport Comm.	$ 21,430	$ 21,430	$ 21,430	$ 21,430	$ 21,430	$ 21,430
4	100	81200	7015	Regional Alliance	$ 5,200	$ 17,763	$ 17,763	$ 17,763	$ 17,763	$ 17,763
4	100	81200	7019	Main Street Program	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 75,000
4	100	81200	7020	GWRC - Unsheltered Homeless Initiative	$ -	$ -	$ -	$ -	$ -	$ 10,000
		TOTAL			$ 136,870	$ 153,842	$ 153,842	$ 153,702	$ 153,087	$ 164,609
BOARD OF ZONING APPEALS										
4	100	81400	3854	Board Member Compensation	$ 300	$ 600	$ 600	$ -	$ 600	$ 300
4	100	81400	5530	Subsistence & Lodging	$ -	$ 300	$ 300	$ -	$ 300	$ 300
4	100	81400	5540	Convention & Education	$ -	$ 500	$ 500	$ -	$ 500	$ 500
		TOTAL			$ 300	$ 1,400	$ 1,400	$ -	$ 1,400	$ 1,100
ARCHITECTURAL REVIEW BOARD										
4	100	81600	3150	Professional Services - Legal	$ 99,842	$ -	$ 17,000	$ 16,286		$ -
4	100	81600	3600			$ -	$ 1,200	$ 2,225		$ -
4	100	81600	5530	Subsistence & Lodging	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 300
4	100	81600	5540	Convention & Education	$ -	$ 1,000	$ 1,000	$ 384	$ 1,000	$ 3,300
4	100	81600	5540	Office Supplies		$ -	$ -	$ -	$ -	$ 500
		TOTAL			$ 99,842	$ 2,000	$ 20,200	$ 19,895	$ 2,000	$ 4,100

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
CLEAN & GREEN COMM									
4	100	81602	3500 Printing & Binding	$ -	$ 1,000	$ -	$ -	$ 1,000	$ -
4	100	81602	6001 Office Supplies	$ 75	$ 100	$ 100	$ 87	$ 100	$ 100
4	100	81602	6014 Other Operating Supplies	$ 3,857	$ 1,900	$ 2,900	$ 2,840	$ 1,900	$ 6,300
		TOTAL		$ 3,932	$ 3,000	$ 3,000	$ 2,927	$ 3,000	$ 6,400
ECONOMIC DEVELOPMENT & TOURISM									
4	100	81603	1101 Salaries & Wages - Regular	$ 389,630	$ 394,385	$ 384,385	$ 372,985	$ 367,855	$ 385,400
4	100	81603	1301 Salaries & Wages - Part Time	$ 166,972	$ 174,420	$ 174,420	$ 159,406	$ 144,600	$ 150,000
4	100	81603	1401 Employee Bonus	$ 14,250		$ -	$ -	$ -	$ -
4	100	81603	2100 FICA Benefits	$ 41,660	$ 43,514	$ 43,514	$ 39,354	$ 39,203	$ 40,958
4	100	81603	2210 Retirement V.R.S.	$ 60,873	$ 49,495	$ 49,495	$ 37,943	$ 46,166	$ 47,680
4	100	81603	2220 Retirement - Hybrid	$ 734		$ -	$ 1,319	$ -	$ -
4	100	81603	2310 Hospital/Medical Plan	$ 73,175	$ 86,400	$ 86,400	$ 83,782	$ 79,200	$ 79,200
4	100	81603	2320 Hospital/Medical Plan - Retirees	$ 2,751	$ 16,000	$ 16,000	$ 9,622	$ 12,500	$ 12,500
4	100	81603	2330 Dental Insurance	$ 1,526	$ 1,575	$ 1,575	$ 1,293	$ 1,800	$ 1,800
4	100	81603	2335 Dental Insurance - Retirees			$ -	$ 339		$ 300
4	100	81603	2340 Prescription Drug Plan - Retirees	$ 362		$ -	$ 37	$ 800	$ 100
4	100	81603	2345 Health Spending Account - Em	$ 2,480		$ -	$ 2,000	$ -	$ 2,000
4	100	81603	2400 Group Life Insurance	$ 4,599	$ 5,166	$ 5,166	$ 4,098	$ 4,819	$ 5,050
4	100	81603	2410 Long Term Disability	$ 433	$ -	$ -	$ 638	$ 500	$ -
4	100	81603	2600 Unemployment Compensation	$ (101)		$ -	$ -	$ -	$ -
4	100	81603	2710 Worker's Compensation	$ 959	$ 1,500	$ 1,500	$ 862	$ 1,000	$ 1,000
4	100	81603	2810 Clothing Allowances	$ -	$ 1,440	$ 1,440	$ -	$ -	$ -
4	100	81603	2840 Cell Phone Allowance	$ 1,440	$ -	$ -	$ 960	$ 1,440	$ 1,440
4	100	81603	3160 Professional Services - Other	$ 177,273	$ 75,000	$ 77,000	$ 68,816	$ 65,000	$ 65,000
4	100	81603	3310 Repairs & Maintenance	$ -	$ 1,000	$ 1,000	$ 33	$ 1,000	$ 1,000
4	100	81603	3320 Maintenance Service Contracts	$ -	$ 1,000	$ -	$ -	$ 1,000	$ -
4	100	81603	3500 Printing & Binding	$ 26,679	$ 28,000	$ 25,500	$ 24,494	$ 25,000	$ 25,000
4	100	81603	3600 Advertising	$ 55,734	$ 55,000	$ 41,874	$ 40,295	$ 55,000	$ 110,000
4	100	81603	5210 Postage & Postal Service	$ 1,399	$ 4,000	$ 1,500	$ 503	$ 4,000	$ 2,000
4	100	81603	5220 Messenger Services	$ 272	$ 750	$ 750	$ 549	$ 750	$ 750
4	100	81603	5230 Telecommunication	$ 1,850	$ 6,000	$ 4,500	$ 3,391	$ 4,500	$ 3,500
4	100	81603	5410 Lease/Rental of Equipment	$ 4,903	$ 5,800	$ 5,800	$ 4,667	$ 5,800	$ 5,000
4	100	81603	5510 Mileage	$ 945	$ 2,500	$ 2,500	$ 1,994	$ 2,500	$ 2,500
4	100	81603	5530 Subsistence & Lodging	$ 3,738	$ 6,000	$ 4,000	$ 3,541	$ 6,000	$ 6,000
4	100	81603	5540 Convention & Education	$ 8,631	$ 11,000	$ 15,000	$ 15,230	$ 11,000	$ 11,000
4	100	81603	5560 Visitor Accommodations	$ 12,563	$ 13,000	$ 13,000	$ 11,158	$ 13,000	$ 13,000
4	100	81603	5810 Dues & Association Memberships	$ 2,992	$ 6,000	$ 3,500	$ 2,665	$ 5,000	$ 4,000
4	100	81603	5855 Credit Card Fees	$ 9,424	$ 8,500	$ 11,500	$ 11,125	$ 10,000	$ 12,000
4	100	81603	6001 Office Supplies	$ 3,818	$ 6,000	$ 5,491	$ 5,276	$ 6,000	$ 6,000
4	100	81603	6011 Uniforms & Wearing Apparel	$ 1,671	$ 2,000	$ 2,000	$ 30	$ 2,000	$ 1,500
4	100	81603	6012 Books & Subscriptions	$ 471	$ 600	$ 600	$ 649	$ 600	$ 600
4	100	81603	6015 Merchandise for Resale	$ 22,322	$ 18,500	$ 16,500	$ 15,906	$ 20,000	$ 20,000
4	100	81603	6021 Promotional Materials	$ 26,000	$ 22,500	$ 28,420	$ 27,766	$ 22,500	$ 20,000
4	100	81603	8102 Furniture & Fixtures - Replacement			$ 509	$ 509		$ -
4	100	81603	8103 Communications Equip. - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
		TOTAL		$ 1,122,426	$ 1,047,045	$ 1,024,839	$ 953,236	$ 960,533	$ 1,036,278
TRI-COUNTY CITY S&W DISTRICT									
4	100	82400	5640 Tri-County/City Cons. District	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
		TOTAL		$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
TRANSFERS - GENERAL FUND									
4	100	93100	1101 Reserved for Pay Plan	$ -		$ -	$ -	$ -	$ 40,000
4	100	93100	9201 Transfer to School Fund	$ 27,394,710	$ 27,544,710	$ 27,544,710	$ 27,544,710	$ 28,344,710	$ 28,844,710
4	100	93100	9202 Transfer to Parking Fund	$ -		$ -	$ -	$ 50,000	$ 50,000
4	100	93100	9204 Transfer to Capital Fund	$ 3,007,000	$ 2,506,400	$ 2,947,650	$ 2,947,650	$ 2,000,000	$ 3,180,000
4	100	93100	9205 Transfer to Debt Service Fund	$ 7,108,076	$ 7,352,306	$ 7,352,306	$ 7,319,846	$ 8,149,008	$ 8,273,000
4	100	93100	9207 Transfer to Public Assistance	$ 1,157,365	$ 1,067,431	$ 1,067,431	$ 1,067,431	$ 1,040,000	$ 940,000
4	100	93100	9208 Transfer to Victim-Witness	$ 58,000	$ 70,460	$ 70,460	$ 70,460	$ 40,000	$ 50,000
4	100	93100	9212 Transfer to Grants - Arts	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
4	100	93100	9213 Transfer to Grants Fund	$ 156,500	$ 155,350	$ 155,350	$ 155,350	$ 150,500	$ 102,096
4	100	93100	9215 Transfer to CSA Fund	$ 675,275	$ 675,275	$ 675,275	$ 675,275	$ 675,275	$ 940,000
4	100	93100	9225 Transfer to Storm Water	$ 77,300	$ 125,500	$ 125,500	$ 125,500	$ 100,000	$ 134,000
4	100	93100	9217 Transfer to EDA Fund	$ 84,304	$ 30,000	$ 113,126	$ 124,315	$ 95,000	$ 165,000
4	100	93100	9218 Transfer to School Grants - Head Start	$ 215,500	$ 215,500	$ 215,500	$ 215,500	$ 215,500	$ 215,500
4	100	93100	9219 Transfer to City Grants - Regional Tourism	$ 121,000	$ 121,000	$ 121,000	$ 121,000	$ 121,000	$ 121,000
4	100	93100	9226 Transfer to Riparian Lands Stewardship Fu	$ 35,000	$ -	$ -	$ -	$ 10,500	$ 52,125
4	100	93100	9897 Contribution to Jail Stabilization Reserve		$ -	$ -	$ -	$ -	$ 605,000
4	100	93100	9898 Attrition Savings	$ -	$ (200,000)	$ -	$ -	$ (250,000)	$ (250,000)
		TOTAL		$ 40,120,030	$ 39,698,932	$ 40,423,308	$ 40,402,037	$ 40,776,493	$ 43,497,431

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
OPEB BENEFIT TRUST							
4 100 93199 2899	Other Post employment Benefits	$ 968,579	$ -	$ 75,000	$ 75,000	$ -	$ -
TOTAL		$ 968,579	$ -	$ 75,000	$ 75,000	$ -	$ -
TRANSFERS - GENERAL FUND							
4 100 99100 9901	Contingency	$ -	$ 500,000	$ 287,000	$ -	$ 498,620	$ 525,000
TOTAL		$ -	$ 500,000	$ 287,000	$ -	$ 498,620	$ 525,000
		$ 90,462,409	$ 90,401,800	$ 93,024,326	$ 91,239,918	$ 93,475,900	$ 96,050,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Social Services Fund									
4	201	53110	1101 Salaries & Wages - Regular	$ 1,652,454	$ 1,706,716	$ 1,706,716	$ 1,665,634	$ 1,826,390	$ 1,861,057
4	201	53110	1201 Overtime Pay	$ 2,698		$ -	$ 16,309	$ 10,000	$ 10,000
4	201	53110	1301 Salaries & Wages - Part Time	$ 35,048	$ 43,070	$ 43,070	$ 43,565	$ 67,242	$ 74,744
4	201	53110	1401 Employee Bonus	$ 34,578		$ -	$ -	$ -	$ -
4	201	53110	2100 FICA Benefits	$ 127,244	$ 133,878	$ 133,878	$ 126,470	$ 145,628	$ 148,721
4	201	53110	2210 Retirement V.R.S.	$ 252,492	$ 210,273	$ 210,273	$ 200,546	$ 220,476	$ 218,231
4	201	53110	2220 Retirement - Other	$ 1,255		$ -	$ 4,162	$ 3,100	$ 6,000
4	201	53110	2310 Hospital/Medical Plan	$ 318,510	$ 390,000	$ 390,000	$ 368,886	$ 351,000	$ 380,000
4	201	53110	2320 Hospital/Medical Plan - Retirees	$ 52,603	$ 65,000	$ 65,000	$ 53,717	$ 64,350	$ 55,000
4	201	53110	2330 Dental Insurance	$ 6,440	$ 7,351	$ 7,351	$ 7,261	$ 7,877	$ 8,000
4	201	53110	2335 Dental Insurance - Retirees	$ 254	$ 300	$ 300	$ 254	$ 300	$ 300
4	201	53110	2340 Prescription Drug Plan - Retirees	$ 4,504	$ 5,000	$ 5,000	$ 5,098	$ 5,000	$ 6,900
4	201	53110	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	201	53110	2400 Group Life Insurance	$ 18,943	$ 21,947	$ 21,947	$ 21,415	$ 23,825	$ 24,150
4	201	53110	2410 Long Term Disability	$ 741		$ -	$ 1,925	$ 1,700	$ 2,200
4	201	53110	2710 Worker's Compensation	$ -	$ 6,600	$ 6,600	$ 4,857	$ 5,000	$ 5,000
4	201	53110	2999 Payment for Health Insurance Claims	$ -	$ -	$ -	$ -	$ 40,000	$ -
4	201	53110	3150 Professional Services - Legal	$ 133,389	$ 115,000	$ 115,000	$ 76,414	$ 115,000	$ 115,000
4	201	53110	3160 Professional Services - Other	$ 51,893	$ 44,000	$ 44,000	$ 71,212	$ 70,000	$ 75,000
4	201	53110	3170 Construction Contracts	$ 372	$ -	$ -	$ -	$ -	$ -
4	201	53110	3310 Repairs & Maintenance	$ -		$ 2,986	$ 635	$ 60,100	$ 10,000
4	201	53110	3320 Maintenance Service Contracts	$ 4,913	$ 5,000	$ 5,000	$ 4,820	$ 5,500	$ 5,500
4	201	53110	5110 Electrical Services	$ 20,718	$ 18,000	$ 18,000	$ 15,579	$ 22,500	$ 22,500
4	201	53110	5120 Heating Services	$ 7,477	$ 10,000	$ 10,000	$ 5,878	$ 10,000	$ 10,000
4	201	53110	5130 Water & Sewer Services	$ 2,102	$ 1,800	$ 1,800	$ 1,752	$ 2,500	$ 2,500
4	201	53110	5210 Postage & Postal Service	$ 12,596	$ 14,000	$ 14,000	$ 11,310	$ 14,000	$ 14,000
4	201	53110	5230 Telecommunication	$ 17,877	$ 20,400	$ 20,400	$ 21,807	$ 20,400	$ 22,000
4	201	53110	5305 Motor Vehicle Insurance	$ 3,180	$ 4,000	$ 4,000	$ 2,322	$ 4,500	$ 4,500
4	201	53110	5308 General Liability	$ -	$ 1,400	$ 1,400	$ 1,367	$ 1,400	$ 1,400
4	201	53110	5410 Lease/Rental of Equipment	$ 6,266	$ 6,000	$ 6,000	$ 6,119	$ 6,000	$ 6,500
4	201	53110	5430 Lease/Rental of Buildings	$ 44,800	$ 54,000	$ 54,000	$ 49,091	$ 54,000	$ 50,000
4	201	53110	5510 Mileage	$ 100	$ 500	$ 500	$ -	$ 500	$ 500
4	201	53110	5520 Fares	$ 107	$ -	$ -	$ 135	$ -	$ -
4	201	53110	5530 Subsistence & Lodging	$ 5,108	$ 5,000	$ 5,000	$ 6,371	$ 6,500	$ 10,500
4	201	53110	5540 Convention & Education	$ 4,416	$ 5,000	$ 5,000	$ 4,548	$ 6,500	$ 10,500
4	201	53110	5810 Dues & Association Memberships	$ 1,660	$ 1,500	$ 1,500	$ 1,436	$ 1,700	$ 1,700
4	201	53110	6001 Office Supplies	$ 18,476	$ 22,000	$ 22,000	$ 20,802	$ 22,000	$ 22,000
4	201	53110	6002 Food & Food Services and Supplies	$ 2,774	$ 3,000	$ 3,000	$ 3,354	$ 3,000	$ 500
4	201	53110	6005 Janitorial Supplies	$ 2,096	$ 2,300	$ 2,300	$ 1,935	$ 2,300	$ 2,300
4	201	53110	6008 Motor Fuel & Lube	$ 2,745	$ 6,500	$ 6,500	$ 2,946	$ 6,500	$ 3,500
4	201	53110	6009 Vehicle/Power Equip. Supplies	$ 897	$ 3,500	$ 3,500	$ 4,775	$ 3,500	$ 3,500
4	201	53110	6013 Educational & Recreational Supplies	$ -	$ 5,000	$ 5,000	$ 1,523	$ 5,000	$ 5,000
4	201	53110	8102 Furniture & Fixtures - Replacement	$ 132	$ 4,000	$ 4,000	$ 629	$ 2,000	$ 2,000
4	201	53110	8105 Motor Vehicle/Equipment Replacement	$ -		$ 28,400	$ 24,103	$ 25,000	$ 25,000
4	201	53110	8107 ADP Equipment - Replacement	$ 1,531	$ 5,000	$ 5,000	$ 5,967	$ 3,750	$ 2,500
4	201	53110	8112 ADP Software - Replacement			$ 1,600	$ 1,400		$ -
4	201	53110	8202 Furniture & Fixtures - Additions	$ 25,471		$ -	$ 457	$ -	$ 1,000
4	201	53110	8207 ADP Equipment - Additions	$ 2,970		$ -	$ 600	$ -	$ -
4	201	53210	5702 Auxiliary Grants Aged	$ 48,019	$ 55,000	$ 55,000	$ 55,569	$ 55,000	$ 55,000
4	201	53210	5704 Auxiliary Grants Disabled	$ 46,787	$ 55,000	$ 55,000	$ 55,067	$ 55,000	$ 55,000
4	201	53210	5705 Aid to Dependent Children	$ 458		$ -	$ -	$ -	$ -
4	201	53210	5706 Aid to Dependent Children - FC	$ 307,167	$ 540,000	$ 540,000	$ 324,955	$ 400,000	$ 650,000
4	201	53210	5709 Refugee Assistance	$ 10,572	$ 20,000	$ 20,000	$ 20,326	$ 20,000	$ 20,000
4	201	53210	5718 Special Needs Adoption	$ 332,036	$ 450,000	$ 450,000	$ 315,286	$ 400,000	$ 400,000
4	201	53210	5728 Subsidized Adoption	$ 957,015	$ 950,000	$ 950,000	$ 1,140,256	$ 1,200,000	$ 1,450,000
4	201	53502	5716 SSI - Aged	$ -	$ 3,000	$ 3,000	$ -	$ 3,000	$ 3,000
4	201	53502	5717 SSI - Disabled	$ 11,082	$ 12,000	$ 12,000	$ 13,357	$ 12,000	$ 12,000
4	201	53503	5719 In Home	$ 8,615		$ -	$ 11,000	$ 11,000	$ -
4	201	53504	5724 Foster Care - Medical	$ 210		$ -	$ 1,960	$ -	$ 2,000
4	201	53504	5725 Eligible Based on Income			$ -	$ 2,337		$ 3,000
4	201	53504	5799 Purchase Service Payment	$ 21,139	$ 22,000	$ 22,000	$ 21,222	$ 22,000	$ 22,000
4	201	53507	5752 ESP Alloc. Purchased Ser. ADC	$ 34,158	$ 80,000	$ 80,000	$ 49,053	$ 80,000	$ 90,000
4	201	53511	5757 Adult Protective Service	$ 6,677	$ 7,300	$ 7,300	$ 7,917	$ 7,300	$ 6,700
4	201	53513	5706 Aid to Dependent Children - FC	$ 3,682	$ 7,000	$ 7,000	$ 4,042	$ 5,000	$ 7,000
4	201	53513	5727 Eligible w/o Regard to Income	$ 24,257	$ 22,000	$ 22,000	$ 38,118	$ 34,000	$ 35,500
4	201	53538	1101 MWH Foundation: Salaries & Wages	$ 46,558	$ 45,900	$ -	$ -	$ 47,277	$ -
4	201	53538	1201 MWH Foundation: Employee Bonus	$ 7,500	$ 17,209	$ -	$ -	$ -	$ -
4	201	53538	1401 MWH Foundation: Overtime Pay	$ 1,000		$ -	$ -	$ 17,725	$ -
4	201	53538	2100 MWH Foundation: FICA	$ 4,189	$ 4,829	$ -	$ -	$ 4,973	$ -
4	201	53538	2210 MWH Foundation: Retirement	$ 7,173	$ 5,760	$ -	$ -	$ 5,933	$ -
4	201	53538	2310 MWH Foundation: Health Insurance	$ 7,487	$ 12,936	$ -	$ -	$ 12,936	$ -
4	201	53538	2330 MWH Foundation: Dental Insurance	$ 254	$ 263	$ 263	$ -	$ 263	$ -

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	201	53538	2400	MWH Foundation: Group Life Insurance	$ 535	$ 601	$ -	$ -	$ 624	$ -
4	201	53538	5510	MWH Foundation: Mileage	$ 2,400	$ 2,400	$ -	$ -	$ 2,400	$ -
4	201	53539	1101	Salaries & Wages - Regular			$ 45,900	$ 46,076		$ 49,530
4	201	53539	1201	Overtime Pay			$ 17,209	$ 7,656		$ 9,290
4	201	53539	2100	FICA Benefits			$ 4,829	$ 4,063		$ 4,501
4	201	53539	2210	Retirement V.R.S.			$ 5,760	$ 5,756		$ 6,127
4	201	53539	2310	Hospital/Medical Plan			$ 12,936	$ 9,341		$ 13,200
4	201	53539	2330	Dental Insurance			$ -	$ 254		$ 300
4	201	53539	2400	Group Life Insurance			$ 601	$ 601		$ 654
4	201	53539	5510	Mileage	$ -	$ -	$ 2,400	$ 2,200	$ -	$ 2,400
					$ 4,770,803	$ 5,260,233	$ 5,293,219	$ 5,005,799	$ 5,642,468	$ 6,126,905

City Grants Fund

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
VICTIM WITNESS PROGRAM										
4	210	21900	1101	Salaries & Wages - Regular	$ 69,173	$ 121,245	$ 121,245	$ 110,808	$ 103,530	$ 106,925
4	210	21900	1201	Overtime Pay	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	1301	Salaries & Wages - Part Time	$ 30,014	$ -	$ -	$ 2,332	$ -	$ -
4	210	21900	1401	Employee Bonus	$ 1,750	$ -	$ -	$ -	$ -	$ -
4	210	21900	2100	FICA Benefits	$ 7,462	$ 9,275	$ 9,275	$ 8,382	$ 7,920	$ 8,180
4	210	21900	2210	Retirement V.R.S.	$ 10,936	$ 15,216	$ 15,216	$ 10,623	$ 12,993	$ 13,230
4	210	21900	2220	Retirement - Other	$ -	$ -	$ -	$ 1,434	$ -	$ -
4	210	21900	2310	Hospital/Medical Plan	$ 14,194	$ 28,400	$ 28,400	$ 21,585	$ 26,400	$ 26,400
4	210	21900	2330	Dental Insurance	$ 254	$ 526	$ 526	$ 445	$ 600	$ 660
4	210	21900	2345	Health Spending Account - Em	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	2400	Group Life Insurance	$ 816	$ 1,588	$ 1,588	$ 1,261	$ 1,356	$ 1,405
4	210	21900	2410	Long Term Disability	$ 37	$ -	$ -	$ 268	$ -	$ -
4	210	21900	2710	Worker's Compensation	$ 89	$ 150	$ 150	$ 86	$ 150	$ 150
4	210	21900	3110	Professional Health Services	$ -	$ 7,300	$ 7,300	$ -	$ 7,300	$ 4,000
4	210	21900	3200	Temp. Help Service Fees	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	3310	Repairs & Maintenance	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	3320	Maintenance Service Contracts	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	3500	Printing & Binding	$ 908	$ 2,400	$ 2,400	$ 301	$ 2,400	$ 2,400
4	210	21900	3600	Advertising	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	3601		$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	5210	Postage & Postal Service	$ 694	$ 900	$ 900	$ 900	$ 900	$ 1,200
4	210	21900	5230	Telecommunication	$ 1,455	$ 3,180	$ 3,180	$ 2,698	$ 3,180	$ 4,780
4	210	21900	5306	Surety Bond	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	5510	Mileage	$ 342	$ 4,296	$ 4,296	$ 1,857	$ 4,296	$ 3,500
4	210	21900	5530	Subsistence & Lodging	$ 1,006	$ 3,600	$ 3,600	$ 3,155	$ 3,600	$ 3,600
4	210	21900	5540	Convention & Education	$ 710	$ 1,935	$ 1,935	$ 1,405	$ 1,935	$ 2,700
4	210	21900	5561	Witness Expenses	$ 25	$ 900	$ 900	$ 260	$ 900	$ 750
4	210	21900	5810	Dues & Association Memberships	$ 295	$ 300	$ 300	$ 450	$ 300	$ 300
4	210	21900	5846	Special Welfare Expense	$ -	$ 600	$ 600	$ -	$ 600	$ 300
4	210	21900	6001	Office Supplies	$ 886	$ 900	$ 900	$ 3,116	$ 900	$ 1,200
4	210	21900	6012	Books & Subscriptions	$ -	$ 250	$ 250	$ 85	$ 250	$ 200
4	210	21900	6021	Promotional Materials	$ -	$ 525	$ 525	$ 562	$ 525	$ 550
4	210	21900	8102	Furniture & Fixtures - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	8107	ADP Equipment - Replacement	$ 497	$ -	$ -	$ -	$ -	$ -
4	210	21900	8112	ADP Software - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21900	8202	Furniture & Fixtures - Additions	$ -	$ 700	$ 700	$ -	$ 700	$ -
4	210	21900	8207	ADP Equipment - Additions	$ 1,284	$ -	$ -	$ -	$ -	$ -
4	210	21900	8212	ADP Software - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		21900 Total			$ 142,826	$ 204,186	$ 204,186	$ 172,013	$ 180,735	$ 182,430
VIRGINIA DOMESTIC VIOLENCE FUND										
4	210	21902	1101	Salaries & Wages - Regular	$ 41,223	$ 44,990	$ 44,990	$ 44,059	$ 45,665	$ 46,940
4	210	21902	1201	Overtime Pay	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21902	2100	FICA Benefits	$ 3,238	$ 3,442	$ 3,442	$ 3,379	$ 3,494	$ 3,590
4	210	21902	1401	Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4	210	21902	2210	Retirement V.R.S.	$ 6,734	$ 5,646	$ 5,646	$ 5,411	$ 5,731	$ 5,805
4	210	21902	2220	Retirement - Other	$ -	$ -	$ -	$ -	$ -	$ -
4	210	21902	2310	Hospital/Medical Plan	$ -	$ 14,400	$ 14,400	$ -	$ 6,000	$ 6,000
4	210	21902	2330	Dental Insurance	$ -	$ 263	$ 263	$ -	$ 300	$ 300
4	210	21902	2400	Group Life Insurance	$ 503	$ 589	$ 589	$ 565	$ 598	$ 610
4	210	21902	2710	Worker's Compensation	$ 37	$ 100	$ 100	$ 38	$ 100	$ 100
4	210	21902	5540	Convention & Education	$ 513	$ 2,290	$ 2,290	$ 449	$ 5,713	$ 6,268
		21902 Total			$ 53,248	$ 71,720	$ 71,720	$ 53,901	$ 67,601	$ 69,613
RECORDS PRESERVATION PROGRAM										
4	210	21914	3160	Professional Services - Other	$ 71,712	$ -	$ 12,640	$ 27,742	$ 25,000	$ 28,000
		21914 Total			$ 71,712	$ -	$ 12,640	$ 27,742	$ 25,000	$ 28,000
CRIME PREVENTION										
4	210	31314	3849	Informant Payments	$ 1,049	$ -	$ 3,236	$ 1,000	$ -	$ -
4	210	31314	6014	Other Operating Supplies	$ -	$ -	$ -	$ -	$ -	$ -
		31314 Total			$ 1,049	$ -	$ 3,236	$ 1,000	$ -	$ -
PD COMMUNITY PROJECTS										
4	210	31320	5670	Other Youth Programs	$ -	$ -	$ 2,393	$ 1,791	$ -	$ -

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
4 210 31320	6010 Police Supplies	$ -	$ -	$ 6,716	$ 6,402	$ -	$ -
4 210 31320	8212 ADP Software - Additions	$ -	$ -	$ -	$ -	$ -	$ -
31320 Total		$ -	$ -	$ 9,109	$ 8,193	$ -	$ -
DMV-SEL ENF SPEED #2015							
4 210 31330	1201 Overtime Pay	$ 2,616	$ -	$ -	$ -	$ -	$ -
31330 Total		$ 2,616	$ -	$ -	$ -	$ -	$ -
DMV-SEL ENF SPEED #2016							
4 210 31331	1201 Overtime Pay	$ 7,752	$ -	$ -	$ 2,679	$ -	$ -
4 210 31331	6010 Police Supplies	$ 5,772	$ -	$ 8,351	$ -	$ -	$ -
31331 Total		$ 13,524	$ -	$ 8,351	$ 2,679	$ -	$ -
DMV SPEED GRANT #2015							
4 210 31332	6014 Other Operating Supplies	$ 182	$ -	$ -	$ -	$ -	$ -
31332 Total		$ 182	$ -	$ -	$ -	$ -	$ -
DMV SPEED GRANT #2016							
4 210 31333	1201 Overtime Pay	$ -	$ -	$ -	$ 7,034	$ -	$ -
4 210 31333	6010 Police Supplies	$ -	$ 13,825	$ 13,825	$ -	$ 16,345	$ 23,000
31333 Total		$ -	$ 13,825	$ 13,825	$ 7,034	$ 16,345	$ 23,000
DMV Alcohol GRANT #2017							
4 210 31334	1201 Overtime Pay	$ -	$ -	$ -	$ 2,625	$ -	$ -
4 210 31334	6010 Police Supplies	$ -	$ 10,200	$ 10,200	$ 7,500	$ -	$ -
31334 Total		$ -	$ 10,200	$ 10,200	$ 10,125	$ -	$ -
ICAC Grant #2017							
4 210 31335	5540 Convention & Education	$ -	$ -	$ -	$ 1,730	$ -	$ -
4 210 31335	6010 Police Supplies	$ -	$ 6,000	$ 6,000	$ 3,532	$ 6,000	$ 6,000
31335 Total		$ -	$ 6,000	$ 6,000	$ 5,262	$ 6,000	$ 6,000
PSAP Educational - Virginia e-911							
4 210 31336	5540 Convention & Education	$ -	$ 2,000	$ 2,000	$ -	$ -	$ -
4 210 31336	6010 Police Supplies	$ -	$ -	$ -	$ 2,000	$ 2,000	$ 2,000
31336 Total		$ -	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
PRISONER EXTRADITION							
4 210 31400	5550 Extradition of Prisoners	$ -	$ -	$ -	$ 15,890	$ -	$ -
4 210 31400	6008 Motor Fuel & Lube	$ -	$ -	$ -	$ 167	$ -	$ -
31400 Total		$ -	$ -	$ -	$ 16,057	$ -	$ -
E-Summons							
4 210 31410	8103 Communications Equip. - Replacement	$ -	$ -	$ -	$ 2,040	$ 35,000	$ 20,000
31410 Total		$ -	$ -	$ -	$ 2,040	$ 35,000	$ 20,000
E-911 Text							
4 210 318xx	6010 Police Supplies	$ -	$ -	$ -	$ -	$ -	$ 75,300
318xx Total		$ -	$ -	$ -	$ -	$ -	$ 75,300
DOJ - COPS GRANT							
4 210 31850	1101 Retirement V.R.S.	$ 526	$ -	$ -	$ -	$ -	$ -
4 210 31850	2710 Retirement V.R.S.	$ -	$ -	$ -	$ -	$ -	$ -
31850 Total		$ 526	$ -	$ -	$ -	$ -	$ -
DOJ 2014 BYRNE JAG GRT 2013D							
4 210 31870	3160 Professional Services - Other	$ 1,620	$ -	$ -	$ -	$ -	$ -
4 210 31870	8112 ADP Software -Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4 210 31870	8203 Communications Equip. - Additions	$ -	$ -	$ -	$ -	$ -	$ -
31870 Total		$ 1,620	$ -	$ -	$ -	$ -	$ -
ICAC #2016							
4 210 31872	5540 Convention & Education	$ 2,405	$ -	$ -	$ -	$ -	$ -
4 210 31872	6010 Police Supplies	$ 850	$ -	$ -	$ -	$ -	$ -
31872 Total		$ 3,255	$ -	$ -	$ -	$ -	$ -

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
DOJ 2016 BYRNE JAG GRT							
4 210 31874	6010 Communications Equip. - Additions	$ -	$ 14,500	$ 15,967	$ 15,856	$ 18,500	$ 18,500
4 210 31874	6011 Uniforms & Wearing Apparel	$ -	$ -	$ -	$ -	$ -	$ -
31874 Total		$ -	$ 14,500	$ 15,967	$ 15,856	$ 18,500	$ 18,500
HAZARDOUS MATERIALS RESP PROG							
4 210 32401	5430 Lease/Rental of Buildings	$ 5,000	$ -	$ -	$ -	$ -	$ -
4 210 32401	6011 Uniforms & Wearing Apparel	$ 1,850	$ 10,000	$ 10,000	$ 2,396	$ 10,000	$ 10,000
4 210 32401	6012 Books & Subscriptions	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32401	6014 Other Operating Supplies	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32401	8101 Machinery & Equipment - Replacement	$ 15,254	$ 20,000	$ 21,661	$ 12,917	$ 20,000	$ 20,000
4 210 32401	8103 Communications Equip. - Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32401	8105 Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32401	8107 ADP Equipment - Replacement	$ -	$ -	$ 2,391	$ 2,132	$ -	$ -
4 210 32401	8212 ADP Software - Additions	$ 3,844	$ -	$ -	$ -	$ -	$ -
32401 Total		$ 25,948	$ 30,000	$ 34,052	$ 17,445	$ 30,000	$ 30,000
FIRE SERVICE PROGRAM							
4 210 32403	5540 Convention & Education	$ 52,115	$ 38,449	$ 38,449	$ 52,900	$ 54,000	$ 54,000
4 210 32403	6014 Other Operating Supplies	$ -	$ -	$ -	$ -	$ 26,000	$ 26,000
4 210 32403	6021 Promotional Materials	$ 740	$ 5,000	$ 5,000	$ 536	$ 5,000	$ 5,000
4 210 32403	8101 Machinery & Equipment - Replacement	$ 1,946	$ 6,620	$ 17,469	$ 6,204	$ -	$ -
4 210 32403	8102 Furniture & Fixtures - Replacement	$ 25,338	$ -	$ -	$ -	$ -	$ -
4 210 32403	8107 ADP Equipment - Replacement	$ -	$ -	$ 4,767	$ 4,767	$ -	$ -
4 210 32403	8201 Machinery & Equipment - Additions	$ 2,485	$ 26,903	$ 24,403	$ 5,206	$ 19,811	$ 22,192
4 210 32403	8207 ADP Equipment - Additions	$ -	$ -	$ 2,500	$ 1,970	$ -	$ -
4 210 32403	8212 ADP Software - Additions	$ -	$ -	$ -	$ -	$ -	$ -
32403 Total		$ 82,624	$ 76,972	$ 92,588	$ 71,583	$ 104,811	$ 107,192
EMS - LifePack							
4 210 32405	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ 35,000	$ -
32405 Total		$ -	$ -	$ -	$ -	$ 35,000	$ -
TERRORISM DRILL							
4 210 32404	1201 Overtime Pay	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32404	6014 Other Operating Supplies	$ -	$ -	$ -	$ -	$ -	$ -
4 210 32404	8201 Machinery & Equipment - Addition	$ -	$ -	$ 35,000	$ -	$ -	$ -
32404 Total		$ -	$ -	$ 35,000	$ -	$ -	$ -
FXBURG RESCUE FOUR-FOR-LIFE							
4 210 32435	5649 Fredericksburg Rescue OEMS Four-for-Lif	$ 32,668	$ 25,000	$ 25,000	$ 31,789	$ 25,000	$ 32,000
32435 Total		$ 32,668	$ 25,000	$ 25,000	$ 31,789	$ 25,000	$ 32,000
LOCAL EMERGENCY PERFORMANCE							
4 210 32436	8103 Communications Equipment- Repl	$ 7,858	$ 10,680	$ 13,502	$ 10,652	$ 10,680	$ 10,680
4 210 32436	8212 ADP Software - Additions	$ -	$ -	$ -	$ -	$ -	$ -
32436 Total		$ 7,858	$ 10,680	$ 13,502	$ 10,652	$ 10,680	$ 10,680
2015 VDEM Haz-Mat #VA-HSGP-0							
4 210 32443	8201 Machinery & Equipment - Additions	$ -	$ -	$ 25,000	$ 28,477	$ -	$ -
4 210 32443	8205 Motor Vehicles & Equip. - Additions	$ -	$ -	$ 120,000	$ 116,637	$ -	$ -
32443 Total		$ -	$ -	$ 145,000	$ 145,114	$ -	$ -
2016 SHSP GRANT-#VA-HSGP-							
4 210 32444	8101 Machinery & Equipment - Replacement	$ -	$ -	$ 60,000	$ 975	$ -	$ -
32444 Total		$ -	$ -	$ 60,000	$ 975	$ -	$ -
2016 VDEM DISPATCH GRANT-#VA							
4 210 32445	8203 Communications Equip. - Addi	$ -	$ -	$ 68,473	$ 68,473	$ -	$ -
32445 Total		$ -	$ -	$ 68,473	$ 68,473	$ -	$ -
2016 VDEM CAMERA GRANT-#VA-H							
4 210 32446	8203 Communications Equip. - Addi	$ -	$ -	$ 76,614	$ -	$ -	$ -
32446 Total		$ -	$ -	$ 76,614	$ -	$ -	$ -
FY18 STOP BLEED PROGRAM							

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
4	210	32447	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		32447 Total		$ -	$ -	$ -	$ -	$ -	$ -
JUSTICE ASSISTANCE GRANT									
4	210	33200	3160 Professional Services - Other	$ -	$ -	$ -	$ -	$ -	$ -
		33200 Total		$ -	$ -	$ -	$ -	$ -	$ -
LEMPG - Supplemental (Message Boards)									
4	210	33xxy	8101 Machinery & Equipment - Replacement	$ -	$ -	$ -	$ -	$ -	$ 30,000
		33xxy Total		$ -	$ -	$ -	$ -	$ -	$ 30,000
CONTRIBUTIONS - OTHER AGENCIES									
4	210	53521	5694 United Way Special Events	$ 24,974	$ -	$ -	$ 26,531	$ 20,000	$ 30,000
		53521 Total		$ 24,974	$ -	$ -	$ 26,531	$ 20,000	$ 30,000
SOAP BOX DERBY									
4	210	71503	2710 Worker's Compensation	$ -	$ -	$ -	$ -	$ -	$ -
4	210	71503	3160 Professional Services - Other	$ 6,197	$ 9,600	$ 9,600	$ 10,917	$ 5,200	$ -
4	210	71503	3500 Printing & Binding	$ -	$ 500	$ 500	$ -	$ -	$ -
4	210	71503	3600 Advertising	$ -	$ 100	$ 100	$ -	$ -	$ -
4	210	71503	5210 Postage & Postal Service	$ -	$ 500	$ 500	$ -	$ -	$ -
4	210	71503	5410 Lease/Rental of Equipment	$ -	$ -	$ -	$ -	$ 500	$ -
4	210	71503	5810 Dues & Association Memberships	$ -	$ 1,800	$ 1,800	$ 175	$ 1,800	$ -
4	210	71503	6013 Educational & Recreational Supplies	$ 14,133	$ 8,500	$ 8,500	$ 1,335	$ 12,000	$ -
4	210	71503	6014 Other Operating Supplies	$ -	$ 500	$ 500	$ 827	$ 500	$ -
		71503 Total		$ 20,330	$ 21,500	$ 21,500	$ 13,254	$ 20,000	$ -
STARFIRE DRILL TEAM									
4	210	71509	1301 Salaries & Wages - Part Time	$ 2,305	$ -	$ -	$ 1,905	$ 2,500	$ 2,500
4	210	71509	2100 FICA Benefits	$ 176	$ -	$ -	$ 146	$ -	$ -
4	210	71509	2710 Worker's Compensation	$ 68	$ -	$ -	$ 47	$ -	$ -
4	210	71509	3160 Professional Services - Other	$ 2,851	$ 6,500	$ 6,500	$ -	$ -	$ -
4	210	71509	3600 Advertising	$ -	$ 500	$ 500	$ -	$ 500	$ 500
4	210	71509	5410 Lease / Rental of Equipment	$ -	$ -	$ -	$ -	$ -	$ -
4	210	71509	6013 Educational & Recreational Supplies	$ -	$ 3,000	$ 3,000	$ -	$ 3,000	$ 3,000
		71509 Total		$ 5,400	$ 10,000	$ 10,000	$ 2,098	$ 6,000	$ 6,000
COSSEY PARK PROJECT									
4	210	71511	6003 Agricultural Supplies	$ 208	$ -	$ -	$ 364	$ 1,000	$ 1,000
4	210	71511	8213 Improvements & Betterments - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		71511 Total		$ 208	$ -	$ -	$ 364	$ 1,000	$ 1,000
FSPA LIQUIDATION - OLD MILL PARK									
4	210	71513	6007 Repair & Maintenance Supplies	$ -	$ -	$ -	$ 382	$ -	$ -
4	210	71513	8102 Furniture & Fixtures - Replace	$ -	$ -	$ 21,604	$ -	$ -	$ -
4	210	71513	8113 Improve. & Betterments - Replacement	$ -	$ -	$ -	$ 21,138	$ -	$ -
4	210	71513	8201 Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ -
		71513 Total		$ 2,645	$ -	$ 21,604	$ 21,520	$ -	$ -
HURKAMP LUNCH									
4	210	71515	3160 Professional Services - Other	$ 325	$ 4,000	$ 4,000	$ 3,600	$ 4,000	$ 4,000
4	210	71515	6014 Other Operating Supplies	$ 378	$ 4,000	$ 4,000	$ 1,074	$ 4,000	$ 4,000
		71515 Total		$ 703	$ 8,000	$ 8,000	$ 4,674	$ 8,000	$ 8,000
FARMER'S MARKET									
4	210	71520	1301 Salaries & Wages - Part Time	$ 12,391	$ 18,000	$ 18,000	$ 11,215	$ 18,700	$ 16,300
4	210	71520	1401 Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4	210	71520	2100 FICA Benefits	$ 1,024	$ 1,400	$ 1,400	$ 858	$ 1,431	$ 1,200
4	210	71520	2710 Worker's Compensation	$ 300	$ 500	$ 500	$ 279	$ 500	$ 500
4	210	71520	3160 Professional Services - Other	$ 2,690	$ 200	$ 200	$ 1,435	$ 2,500	$ 2,500
4	210	71520	3600 Advertising	$ 1,413	$ 1,000	$ 1,000	$ 755	$ 1,000	$ 800
4	210	71520	6014 Other Operating Supplies	$ 5,497	$ 1,500	$ 1,500	$ 2,680	$ 1,500	$ 2,700
		71520 Total		$ 24,315	$ 22,600	$ 22,600	$ 17,222	$ 25,631	$ 24,000
NRPA OUT-OF-SCHOOL TIME									
4	210	71521	1301 Salaries & Wages - Part Time	$ 567	$ -	$ -	$ -	$ 12,000	$ -
4	210	71521	3600 Advertising	$ 1,139	$ -	$ -	$ -	$ 1,000	$ -

Account Number	Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
4 210 71521	5540 Convention & Education	$ 665	$ -	$ -	$ -	$ 500	$ -
4 210 71521	6013 Educational & Recreational Supplies	$ 2,761	$ -	$ 18,478	$ 188	$ 6,500	$ -
71521 Total		$ 5,132	$ -	$ 18,478	$ 188	$ 20,000	$ -
MIDNIGHT MADNESS							
4 210 71525	1221 Special Overtime	$ 3,624	$ -	$ -	$ 8,921	$ -	$ -
4 210 71525	6014 Other Operating Supplies	$ 612	$ 15,000	$ 15,000	$ 3,070	$ 15,000	$ 15,000
71525 Total		$ 4,236	$ 15,000	$ 15,000	$ 11,991	$ 15,000	$ 15,000
WAR MEMORIAL							
4 210 72605	3140 Professional Services - Engineering	$ -	$ -	$ -	$ -	$ -	$ -
4 210 72605	3160 Professional Services - Other	$ (800)	$ -	$ -	$ 2,185	$ -	$ -
4 210 72605	3170 Construction Contracts	$ -	$ -	$ -	$ -	$ -	$ -
4 210 72605	3600 Advertising	$ -	$ -	$ -	$ -	$ -	$ -
4 210 72605	5130 Water Services	$ 226	$ -	$ -	$ 361	$ -	$ -
4 210 72605	5643 Other Payments to Civic Org.	$ -	$ -	$ -	$ -	$ -	$ -
4 210 72605	6003 Agricultural Supplies	$ 269	$ -	$ -	$ -	$ -	$ -
4 210 72605	8201 Machinery & Equipment	$ 8,995	$ -	$ -	$ 30	$ -	$ -
72605 Total		$ 8,690	$ -	$ -	$ 2,576	$ -	$ -
FREDERICKSBURG ARTS COMMISSION							
4 210 72609	3160 Professional Services - Other	$ 32,087	$ 40,000	$ 40,000	$ 37,055	$ 40,000	$ 40,000
4 210 72609	5646 Fredericksburg Arts Commission	$ -	$ -	$ -	$ -	$ -	$ -
72609 Total		$ 32,087	$ 40,000	$ 40,000	$ 37,055	$ 40,000	$ 40,000
PEG ACCESS							
4 210 81201	3310 Repairs & Maintenance	$ 4,454	$ -	$ -	$ -	$ -	$ -
4 210 81201	6014 Other Operating Supplies	$ -	$ -	$ -	$ -	$ 200	$ 200
4 210 81201	8101 Machinery & Equipment - Replacement	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000
4 210 81201	8203 Communications Equip. - Additions	$ 885	$ -	$ 60,000	$ 47,928	$ -	$ -
4 210 81201	8212 ADP Software - Additions	$ -	$ -	$ -	$ -	$ -	$ -
81201 Total		$ 5,339	$ -	$ 60,000	$ 47,928	$ 40,200	$ 40,200
CDBG							
4 210 81203	1101 Salaries & Wages - Regular	$ 37,995	$ 47,757	$ 47,757	$ 47,940	$ 54,255	$ 54,795
4 210 81203	1201 Overtime Pay	$ -	$ -	$ -	$ -	$ -	$ -
4 210 81203	2100 FICA Benefits	$ 2,883	$ 3,655	$ 3,655	$ 3,635	$ 4,150	$ 4,190
4 210 81203	1401 Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4 210 81203	2210 Retirement V.R.S.	$ 5,829	$ 5,995	$ 5,995	$ 5,392	$ 6,809	$ 6,780
4 210 81203	2220 Retirement - Other	$ 390	$ -	$ -	$ 597	$ -	$ -
4 210 81203	2310 Hospital/Medical Plan	$ 6,239	$ 14,400	$ 14,400	$ 8,646	$ 6,000	$ 9,000
4 210 81203	2330 Dental Insurance	$ 212	$ 263	$ 263	$ 254	$ 300	$ 330
4 210 81203	2400 Group Life Insurance	$ 464	$ 625	$ 625	$ 625	$ 711	$ 720
4 210 81203	2410 Long Term Disability	$ 230	$ -	$ -	$ 282	$ -	$ 300
4 210 81203	2710 Worker's Compensation	$ 34	$ 75	$ 75	$ 43	$ 75	$ 75
4 210 81203	3021 Construction Contracts	$ -	$ -	$ -	$ -	$ -	$ -
4 210 81203	3150 Professional Services - Legal	$ 5,673	$ 7,420	$ 7,420	$ 2,581	$ 6,200	$ 6,300
4 210 81203	3160 Professional Services - Other	$ 7,918	$ 11,100	$ 11,100	$ 4,050	$ 8,300	$ 9,000
4 210 81203	3170 Construction Contracts	$ 70,675	$ 63,500	$ 63,500	$ 39,428	$ 67,000	$ 81,000
4 210 81203	3500 Printing & Binding	$ -	$ 225	$ 225	$ -	$ 225	$ 200
4 210 81203	3600 Advertising	$ 1,137	$ 800	$ 800	$ 606	$ 800	$ 800
4 210 81203	5210 Postage & Postal Service	$ -	$ 170	$ 170	$ -	$ 170	$ 170
4 210 81203	5510 Mileage	$ -	$ 100	$ 100	$ -	$ 100	$ 100
4 210 81203	5520 Fares	$ -	$ 110	$ 110	$ -	$ 110	$ 100
4 210 81203	5530 Subsistence & Lodging	$ 297	$ 170	$ 170	$ -	$ 170	$ 170
4 210 81203	5540 Convention & Education	$ -	$ 255	$ 255	$ -	$ -	$ 300
4 210 81203	5653 Rappahannock Legal Services	$ 11,200	$ 9,200	$ 9,200	$ 8,373	$ 8,400	$ 8,400
4 210 81203	5675 Virginia Housing Coalition	$ 5,725	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 9,500
4 210 81203	5678 Food Relief Clearinghouse	$ 1,800	$ 1,800	$ 1,800	$ 1,800	$ 1,800	$ 1,900
4 210 81203	5679 FAHASS	$ 4,069	$ 5,500	$ 5,500	$ 5,368	$ 5,500	$ 5,500
4 210 81203	5685 Removal of Architectural Barriers	$ 8,752	$ 8,000	$ 8,000	$ 18,735	$ 9,000	$ 21,000
4 210 81203	6001 Office Supplies	$ -	$ 250	$ 250	$ -	$ 250	$ -
4 210 81203	8214 Purchase of Land	$ 15,000	$ 12,000	$ 12,000	$ -	$ 12,000	$ 8,000
81203 Total		$ 187,522	$ 200,870	$ 200,870	$ 155,855	$ 199,825	$ 228,630
COMMUNITY DEVELOPMENT BLOCK							
4 210 81607	5643 Other Payments to Civic Org.	$ 6,000	$ 6,000	$ 6,000	$ 4,243	$ 5,000	$ 5,000
81607 Total		$ 6,000	$ 6,000	$ 6,000	$ 4,243	$ 5,000	$ 5,000

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actuals	FY 2018 Adopted	FY 2019 Adopted
DOWNTOWN 31 CELEBRATION										
4	210	81608	3160	Professional Services - Other	$ -	$ 38,000	$ 38,000	$ 8,429	$ 5,000	$ 5,000
4	210	81608	3500	Printing & Binding	$ -	$ 500	$ 500	$ -	$ -	$ -
4	210	81608	5410	Lease/Rental of Equipment	$ -	$ 10,000	$ 7,000	$ -	$ -	$ -
4	210	81608	6013	Educational & Recreational Supplies	$ -	$ -	$ 3,000	$ 6,424	$ 5,000	$ 5,000
4	210	81608	6014	Other Operating Supplies	$ -	$ 1,000	$ 1,000	$ 345	$ -	$ -
4	210	81608	6021	Promotional Materials	$ -	$ 500	$ 500	$ 678	$ -	$ -
		81608 Total			$ -	$ 50,000	$ 50,000	$ 15,876	$ 10,000	$ 10,000
2016 DEQ MWEE GRANTS										
4	210	81610	1301	Salaries & Wages - Part Time	$ 2,500	$ -	$ -	$ -	$ -	$ -
4	210	81610	6013	Educational & Recreational Supplies	$ 500	$ -	$ -	$ -	$ -	$ -
		81610 Total			$ 3,000	$ -	$ -	$ -	$ -	$ -
REGIONAL GROUP TOURISM										
4	210	81617	1301	Salaries & Wages - Part Time	$ -	$ -	$ -	$ -	$ -	$ -
4	210	81617	3160	Professional Services - Other	$ 29,547	$ 18,000	$ 28,000	$ 18,458	$ 18,000	$ 18,000
4	210	81617	3500	Printing & Binding	$ 527	$ 23,000	$ 23,000	$ 1,560	$ 23,000	$ 12,400
4	210	81617	3600	Advertising	$ 66,158	$ 55,533	$ 63,633	$ 87,453	$ 55,533	$ 55,533
4	210	81617	5210	Postage & Postal Service	$ (618)	$ 5,000	$ 5,000	$ 68	$ 5,000	$ 5,000
4	210	81617	5510	Mileage	$ -	$ -	$ -	$ -	$ -	$ -
4	210	81617	5540	Convention & Education	$ 41,671	$ 33,914	$ 33,914	$ 38,653	$ 33,914	$ 33,914
4	210	81617	5560	Visitor Accommodations	$ 2,831	$ 4,000	$ 34,000	$ 27,428	$ 4,000	$ 8,000
4	210	81617	5810	Dues & Association Memberships	$ 4,381	$ 7,153	$ 7,153	$ 7,107	$ 7,153	$ 10,153
4	210	81617	6021	Promotional Materials	$ 2,794	$ 3,400	$ 3,400	$ 8,676	$ 3,400	$ 7,000
		81617 Total			$ 147,291	$ 150,000	$ 198,100	$ 189,403	$ 150,000	$ 150,000
REGIONAL TOURISM MARKETING										
4	210	81622	3160	Professional Services - Other	$ 207,706	$ 150,000	$ 150,000	$ 167,701	$ 150,000	$ 150,000
4	210	81622	3500	Printing & Binding	$ 21,486	$ 38,000	$ 38,000	$ 21,664	$ 38,000	$ 38,000
4	210	81622	3600	Advertising	$ 162,215	$ 160,000	$ 160,000	$ 165,075	$ 160,000	$ 160,000
4	210	81622	5210	Postage & Postal Service	$ 5,000	$ 15,000	$ 15,000	$ 5,000	$ 15,000	$ 15,000
		81622 Total			$ 396,407	$ 363,000	$ 363,000	$ 359,440	$ 363,000	$ 363,000
Placeholder for Grants										
4	210	99200	9910	Professional Services - Other	$ -	$ -	$ -	$ -	$ 25,000	$ 50,000
		99200 Total			$ -	$ -	$ -	$ -	$ 25,000	$ 50,000
VA DHR ARCHEOLOGICAL GRANT										
4	210	81231	3160	Professional Services - Other	$ -	$ -	$ -	$ -	$ 20,000	$ -
160		**81231 Total**			$ -	$ -	$ -	$ -	$ 20,000	$ -
		City Grants Total			$ 1,331,894	$ 1,352,053	$ 1,942,615	$ 1,580,151	$ 1,525,328	$ 1,605,545

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Central Park Special Tax District										
4	216	93100	9204	Transfer to Capital Fund	$ -	$ -	$ -	$ -	$ -	$ 262,000
					$ -	$ -	$ -	$ -	$ -	$ 262,000
Fredericksburg Opportunity Fund										
4	226	99100	9901	Contingency	$ -	$ -	$ -	$ -	$ -	$ 75,000
					$ -	$ -	$ -	$ -	$ -	$ 75,000
Blight Abatement Fund										
4	228	34105	3140	Professional Services - Engineering	$ 600		$ -	$ -		$ -
4	228	34105	3165	Contractual Services	$ 3,625	$ 20,000	$ 20,000	$ 19,320	$ 20,000	$ 20,000
4	228	34105	3170	Construction Contracts	$ 4,850	$ 75,000	$ 75,000	$ 3,000	$ 75,000	$ 75,000
					$ 9,075	$ 95,000	$ 95,000	$ 22,320	$ 95,000	$ 95,000
Stormwater Fund										
PUBLIC WORKS - DRAINAGE										
4	229	41310	1101	Salaries & Wages - Regular		$ -	$ -	$ -	$ 143,569	$ 144,634
4	229	41310	1201	Overtime Pay		$ -	$ -	$ -	$ 1,218	$ 1,500
4	229	41310	2100	FICA Benefits		$ -	$ -	$ -	$ 11,076	$ 11,179
4	229	41310	2210	Retirement V.R.S.		$ -	$ -	$ -	$ 18,018	$ 17,890
4	229	41310	2310	Hospital/Medical Plan		$ -	$ -	$ -	$ 52,800	$ 52,800
4	229	41310	2320	Hospital/Medical Plan - Retirees		$ -	$ -	$ -	$ 2,000	$ 2,100
4	229	41310	2330	Dental Insurance		$ -	$ -	$ -	$ 1,200	$ 1,320
4	229	41310	2340	Prescription Drug Plan - Retirees		$ -	$ -	$ -	$ 800	$ 990
4	229	41310	2400	Group Life Insurance		$ -	$ -	$ -	$ 1,881	$ 1,910
4	229	41310	2710	Worker's Compensation		$ -	$ -	$ -	$ 2,500	$ 2,500
4	229	41310	3140	Professional Services - Engineering		$ -	$ -	$ -	$ 10,000	$ 10,000
4	229	41310	3310	Repairs & Maintenance		$ -	$ -	$ -	$ 8,000	$ 8,000
4	229	41310	3320	Maintenance Service Contracts		$ -	$ -	$ -	$ 20,000	$ 20,000
4	229	41310	3840	Services from Other Governments		$ -	$ -	$ -	$ 3,000	$ 3,000
4	229	41310	5110	Electrical Services		$ -	$ -	$ -	$ 2,000	$ 7,000
4	229	41310	5230	Telecommunication		$ -	$ -	$ -	$ 600	$ 600
4	229	41310	5810	Dues & Association Memberships		$ -	$ -	$ -	$ 1,200	$ 1,400
4	229	41310	6007	Repair & Maintenance Supplies		$ -	$ -	$ -	$ 7,000	$ 7,000
4	229	41310	6011	Uniforms & Wearing Apparel		$ -	$ -	$ -	$ 1,500	$ 1,540
4	229	41310	6014	Other Operating Supplies		$ -	$ -	$ -	$ 4,000	$ 4,500
4	229	41310	8101	Machinery & Equipment - Replacement		$ -	$ -	$ -	$ 1,700	$ 2,000
4	229	41310	8201	Machinery & Equipment - Additions	$ -	$ -	$ -	$ -	$ -	$ -
					$ -	$ -	$ -	$ -	$ 294,062	$ 301,863
STORMWATER MANAGEMENT										
4	229	98301	1101	Salaries & Wages - Regular	$ 14,135	$ 141,125	$ 141,125	$ 141,421	$ 143,245	$ 146,375
4	229	98301	2100	FICA Benefits	$ 1,075	$ 10,800	$ 10,800	$ 10,774	$ 10,958	$ 11,200
4	229	98301	2210	Retirement V.R.S.	$ 1,993	$ 17,720	$ 17,720	$ 17,367	$ 17,977	$ 18,110
4	229	98301	2310	Hospital/Medical Plan	$ 1,248	$ 28,800	$ 28,800	$ 16,932	$ 26,400	$ 26,400
4	229	98301	2330	Dental Insurance	$ 42	$ 526	$ 526	$ 498	$ 300	$ 660
4	229	98301	2400	Group Life Insurance	$ 149	$ 1,849	$ 1,849	$ 1,813	$ 1,877	$ 1,915
4	229	98301	2710	Workers comp	$ -		$ -	$ 1,261	$ 1,400	$ 1,400
4	229	98301	3140	Professional Services - Engineering			$ -	$ -	$ 45,000	$ 60,000
4	229	98301	5210	Postage & Postal Service	$ -	$ 100	$ 100	$ -	$ 100	$ 100
4	229	98301	5230	Telecommunication	$ 30	$ 1,000	$ 1,000	$ 56	$ 480	$ 100
4	229	98301	5510	Mileage	$ -		$ -	$ -	$ 200	$ 200
4	229	98301	5520	Fares	$ -		$ -	$ -	$ 50	$ 50
4	229	98301	5530	Subsistence & Lodging	$ -	$ 500	$ 500	$ 15	$ 500	$ 500
4	229	98301	5540	Convention & Education	$ -	$ 500	$ 500	$ -	$ 1,800	$ 1,800
4	229	98301	5733	VSPM Permit Fee - State Portion	$ 2,660	$ 2,380	$ 2,380	$ 2,268	$ 11,200	$ 3,000
4	229	98301	5810	Dues & Association Memberships	$ -		$ -	$ -	$ 2,000	$ 2,000
4	229	98301	6001	Office Supplies	$ -	$ 200	$ 200	$ 41	$ 200	$ 500
4	229	98301	6008	Motor Fuel & Lube	$ -		$ -	$ -	$ 1,500	$ 1,500
4	229	98301	6009	Vehicle/Power Equip. Supplies	$ -		$ -	$ -	$ 150	$ 150
4	229	98301	6011	Uniforms & Wearing Apparel			$ 125	$ 120		$ 300
4	229	98301	6012	Books & Subscriptions	$ -		$ -	$ -	$ 200	$ 200
4	229	98301	6014	Other Operating Supplies	$ 365	$ 5,000	$ 4,875	$ -	$ 2,500	$ 3,000
4	229	98301	8202	Furniture & Fixtures - Additions	$ 2,337		$ -	$ -	$ -	$ -
4	229	98301	8207	ADP Equipment - Additions	$ 1,371	$ -	$ -	$ -	$ -	$ -
					$ 25,403	$ 210,500	$ 210,500	$ 192,566	$ 268,037	$ 279,460
					$ 25,403	$ 210,500	$ 210,500	$ 192,566	$ 562,099	$ 581,323

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Water Utility Fund									
TRANSFERS									
4	501	93100	9204 Transfer to Capital Fund	$ -		$ 400,000	$ -	$ 650,000	#VALUE!
4	501	93100	9205 Transfer to Debt Service Fund	$ 1,439	$ 1,440	$ 1,440	$ 1,394	$ 829,940	#VALUE!
4	501	93100	9206 Transfer to General Fund	$ 279,250	$ 279,250	$ 279,250	$ 279,250	$ 300,000	#VALUE!
Debt Service									
4	501	95120	9110 Principal	$ -	$ 19,200	$ 19,200	$ -	$ -	#VALUE!
4	501	95120	9120 Interest	$ 4,687	$ 1,968	$ 1,968	$ 4,009	$ -	#VALUE!
4	501	95120	9130 Fiscal Agent Fees	$ 10	$ -	$ -	$ 10	$ -	#VALUE!
4	501	95120	9140 Issuance Costs	$ -		$ -	$ -	$ -	#VALUE!
4	501	95121	9110 Principal	$ -	$ 169,955	$ 169,955	$ -	$ -	#VALUE!
4	501	95121	9120 Interest	$ 15,296	$ 10,391	$ 10,391	$ 10,391	$ -	#VALUE!
4	501	95125	9110 Principal	$ -	$ 14,778	$ 14,778	$ -	$ -	#VALUE!
4	501	95125	9120 Interest	$ 3,743	$ 4,817	$ 4,817	$ 3,152	$ -	#VALUE!
4	501	95125	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ -	#VALUE!
4	501	95131	9110 Principal	$ -	$ 4,200	$ 4,200	$ -	$ -	#VALUE!
4	501	95131	9120 Interest	$ 6,960	$ 6,898	$ 6,898	$ 6,853	$ -	#VALUE!
4	501	95131	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ -	#VALUE!
4	501	95131	9140 Issuance Costs	$ -	$ -	$ -	$ -	$ -	#VALUE!
4	501	95132	9110 Principal	$ -	$ 422,669	$ 422,669	$ -	$ -	#VALUE!
4	501	95132	9120 Interest	$ 183,145	$ 175,285	$ 175,285	$ 173,344	$ -	#VALUE!
4	501	95132	9140 Issuance Costs	$ -		$ -	$ -	$ -	#VALUE!
4	501	95137	9120 Interest	$ -		$ -	$ -	$ -	#VALUE!
ADMINISTRATION & TREATMENT									
4	501	98101	1101 Salaries & Wages - Regular	$ 284,664	$ 284,220	$ 284,220	$ 287,664	$ 314,270	#VALUE!
4	501	98101	1201 Overtime Pay	$ 6,750	$ 6,120	$ 6,120	$ 7,058	$ 7,140	#VALUE!
4	501	98101	1401 Employee Bonus	$ 7,000		$ -	$ -	$ -	#VALUE!
4	501	98101	2100 FICA Benefits	$ 21,700	$ 22,211	$ 22,211	$ 21,373	$ 24,588	#VALUE!
4	501	98101	2210 Retirement V.R.S.	$ 43,633	$ 35,670	$ 35,670	$ 34,981	$ 40,337	#VALUE!
4	501	98101	2220 Retirement - Other	$ 343		$ -	$ 437	$ -	#VALUE!
4	501	98101	2310 Hospital/Medical Plan	$ 86,920	$ 93,600	$ 93,600	$ 95,073	$ 89,100	#VALUE!
4	501	98101	2320 Hospital/Medical Plan - Retirees	$ 3,213	$ 4,000	$ 4,000	$ 3,057	$ 3,600	#VALUE!
4	501	98101	2330 Dental Insurance	$ 1,648	$ 1,710	$ 1,710	$ 1,653	$ 1,950	#VALUE!
4	501	98101	2340 Prescription Drug Plan - Retirees	$ 751	$ 700	$ 700	$ 837	$ -	#VALUE!
4	501	98101	2345 Health Spending Account	$ 1,000		$ -	$ 1,000	$ -	#VALUE!
4	501	98101	2400 Group Life Insurance	$ 3,283	$ 3,723	$ 3,723	$ 3,697	$ 4,210	#VALUE!
4	501	98101	2410 Long Term Disability	$ 203		$ -	$ 206	$ 250	#VALUE!
4	501	98101	2710 Worker's Compensation	$ 6,787	$ 7,700	$ 7,700	$ 7,073	$ 7,700	#VALUE!
4	501	98101	2840 Cell Phone Allowance	$ 480		$ -	$ 480	$ 480	#VALUE!
4	501	98101	2880 Payment for Health Insurance Claims	$ -		$ -	$ -	$ 16,000	#VALUE!
4	501	98101	3140 Professional Services - Engineering	$ -		$ -	$ -	$ -	#VALUE!
4	501	98101	3150 Professional Services - Legal	$ -		$ -	$ -	$ -	#VALUE!
4	501	98101	3160 Professional Services - Other	$ 6,683	$ 30,000	$ 30,000	$ 740	$ 15,000	#VALUE!
4	501	98101	3200 Temp. Help Service Fees	$ -		$ -	$ 564	$ -	#VALUE!
4	501	98101	3310 Repairs & Maintenance	$ 3,414	$ 20,000	$ 2,675	$ -	$ 20,000	#VALUE!
4	501	98101	3320 Maintenance Service Contracts	$ 47,984	$ 68,000	$ 28,000	$ 27,139	$ 55,000	#VALUE!
4	501	98101	3500 Printing & Binding	$ 145	$ 500	$ 500	$ 296	$ 3,500	#VALUE!
4	501	98101	3600 Advertising	$ -	$ 400	$ 400	$ -	$ 400	#VALUE!
4	501	98101	3840 Services from Other Governments	$ 1,318,695	$ 1,375,000	$ 1,115,000	$ 1,211,153	$ 1,375,000	#VALUE!
4	501	98101	5110 Electrical Services	$ 10,118	$ 9,500	$ 9,500	$ 5,472	$ 9,500	#VALUE!
4	501	98101	5230 Telecommunication	$ 11,080	$ 15,000	$ 15,000	$ 14,134	$ 15,390	#VALUE!
4	501	98101	5510 Mileage	$ 336	$ 100	$ 100	$ 322	$ 300	#VALUE!
4	501	98101	5530 Subsistence & Lodging	$ -		$ -	$ -	$ 500	#VALUE!
4	501	98101	5540 Convention & Education	$ 436	$ 2,200	$ 2,200	$ 247	$ 3,500	#VALUE!
4	501	98101	5810 Dues & Association Memberships	$ 182	$ 200	$ 200	$ 206	$ 200	#VALUE!
4	501	98101	5850 Health Dept Assessment	$ 25,721	$ 27,000	$ 27,000	$ 26,012	$ 25,000	#VALUE!
4	501	98101	5865 Bank Service Fees	$ 3,402		$ -	$ 3,299	$ -	#VALUE!
4	501	98101	6001 Office Supplies	$ -		$ -	$ 61	$ 100	#VALUE!
4	501	98101	6007 Repair & Maintenance Supplies	$ 885	$ 4,000	$ 4,000	$ 3,835	$ 4,000	#VALUE!
4	501	98101	6009 Vehicle/Power Equip. Supplies	$ 2,584	$ 4,000	$ 4,000	$ 878	$ 4,000	#VALUE!
4	501	98101	6011 Uniforms & Wearing Apparel	$ 2,229	$ 2,310	$ 2,310	$ 2,531	$ 2,750	#VALUE!
4	501	98101	6014 Other Operating Supplies	$ 7,639	$ 10,000	$ 10,000	$ 15,494	$ 10,000	#VALUE!
4	501	98101	6022 Meters & Meter Supplies	$ 15,984	$ 35,000	$ 35,000	$ 40,066	$ 40,000	#VALUE!
4	501	98101	8101 Machinery & Equipment - Replacement	$ -		$ -	$ -	$ -	#VALUE!
4	501	98101	8105 Motor Vehicles & Equip.-Replacement	$ -	$ -	$ -	$ -	$ -	#VALUE!
4	501	98101	8107 ADP Equipment - Replacement	$ 381		$ -	$ 200	$ -	#VALUE!
4	501	98101	8111 Depreciation	$ 514,912	$ 510,000	$ 510,000	$ 647,138	$ 510,000	#VALUE!
4	501	98101	8112 ADP Software - Replacement	$ -		$ -	$ -	$ 2,084	#VALUE!
4	501	98101	8201 Machinery & Equipment - Additions	$ -		$ -	$ -	$ 12,500	#VALUE!

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	501	98101	8203	Communications Equip. - Additions	$ -		$ -	$ -	$ -	#VALUE!
4	501	98101	8205	Motor Vehicles & Equip. - Additions	$ -		$ -	$ -	$ 500	#VALUE!
4	501	98101	8207	ADP Equipment - Additions	$ -		$ -	$ -	$ 500	#VALUE!
WATER & SEWER CREW										
4	501	98102	1101	Salaries & Wages - Regular	$ 89,811	$ 103,540	$ 105,087	$ 108,630	$ 118,849	#VALUE!
4	501	98102	1201	Overtime Pay	$ 17,338	$ 22,440	$ 22,440	$ 24,034	$ 22,330	#VALUE!
4	501	98102	1401	Employee Bonus	$ 2,500		$ -	$ -	$ -	#VALUE!
4	501	98102	2100	FICA Benefits	$ 7,973	$ 9,640	$ 10,461	$ 9,519	$ 10,800	#VALUE!
4	501	98102	2210	Retirement V.R.S.	$ 16,703	$ 12,994	$ 14,340	$ 13,242	$ 14,915	#VALUE!
4	501	98102	2220	Retirement - Other	$ -		$ -	$ 84	$ -	#VALUE!
4	501	98102	2310	Hospital/Medical Plan	$ 33,344	$ 36,000	$ 39,600	$ 37,136	$ 39,600	#VALUE!
4	501	98102	2320	Hospital/Medical Plan - Retirees	$ 2,104	$ 3,500	$ 3,500	$ 1,762	$ 3,150	#VALUE!
4	501	98102	2330	Dental Insurance	$ 568	$ 660	$ 726	$ 531	$ 900	#VALUE!
4	501	98102	2345	Health Spending Account	$ -		$ -	$ -	$ -	#VALUE!
4	501	98102	2400	Group Life Insurance	$ 1,247	$ 1,356	$ 1,496	$ 1,391	$ 1,557	#VALUE!
4	501	98102	2410	Long Term Disability	$ -		$ -	$ 49	$ -	#VALUE!
4	501	98102	2710	Worker's Compensation	$ 2,790	$ 2,200	$ 2,425	$ 3,074	$ 2,200	#VALUE!
4	501	98102	3140	Professional Services - Engineering	$ -	$ 1,500	$ -	$ -	$ -	#VALUE!
4	501	98102	3310	Repairs & Maintenance	$ 854	$ 10,000	$ 11,937	$ 2,040	$ 10,000	#VALUE!
4	501	98102	3320	Maintenance Service Contracts	$ -	$ 80,000	$ 365	$ -	$ 60,000	#VALUE!
4	501	98102	5230	Telecommunication	$ 11,057	$ 12,500	$ 12,800	$ 7,703	$ 12,500	#VALUE!
4	501	98102	5510	Mileage	$ 586	$ 900	$ 900	$ 410	$ 900	#VALUE!
4	501	98102	5540	Convention & Education	$ 499	$ 1,000	$ 1,400	$ 642	$ 1,000	#VALUE!
4	501	98102	6007	Repair & Maintenance Supplies	$ (438)	$ 6,000	$ 6,000	$ 6,615	$ 8,000	#VALUE!
4	501	98102	6009	Vehicle/Power Equip. Supplies	$ 7,960	$ 5,000	$ 13,000	$ 13,428	$ 5,000	#VALUE!
4	501	98102	6011	Uniforms & Wearing Apparel	$ 3,620	$ 960	$ 1,140	$ 1,068	$ 3,000	#VALUE!
4	501	98102	6014	Other Operating Supplies	$ 46,724	$ 50,000	$ 66,541	$ 67,141	$ 55,000	#VALUE!
4	501	98102	8101	Machinery & Equipment - Replacement	$ 3,172	$ 28,500	$ 35,313	$ 2,502	$ 62,000	#VALUE!
4	501	98102	8105	Motor Vehicles & Equip.-Replacement	$ -	$ 55,500	$ 49,341	$ -	$ -	#VALUE!
4	501	98102	8107	ADP Equipment - Replacement	$ -		$ -	$ -	$ -	#VALUE!
4	501	98102	8201	Machinery & Equipment - Additions	$ -		$ 4,768	$ 4,767	$ -	#VALUE!
WATER UTILITY BILLING										
4	501	98103	1101	Salaries & Wages - Regular	$ 39,064	$ 41,335	$ 36,335	$ 36,719	$ 36,510	#VALUE!
4	501	98103	1401	Employee Bonus	$ 1,000		$ -	$ -	$ -	#VALUE!
4	501	98103	2100	FICA Benefits	$ 3,028	$ 3,162	$ 3,162	$ 2,656	$ -	#VALUE!
4	501	98103	2210	Retirement V.R.S.	$ 6,072	$ 5,188	$ 5,188	$ 4,355	$ 4,582	#VALUE!
4	501	98103	2220	Retirement - Hybrid	$ 157		$ -	$ -	$ -	#VALUE!
4	501	98103	2310	Hospital/Medical Plan	$ 7,176	$ 14,400	$ 14,400	$ 13,029	$ 13,200	#VALUE!
4	501	98103	2320	Hospital/Medical Plan - Retirees	$ 930	$ 1,100	$ 1,100	$ 930	$ 1,100	#VALUE!
4	501	98103	2330	Dental Insurance	$ 244	$ 263	$ 263	$ 233	$ 300	#VALUE!
4	501	98103	2340	Prescription Drug Plan - Retirees	$ 375	$ 350	$ 350	$ 419	$ 400	#VALUE!
4	501	98103	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	#VALUE!
4	501	98103	2400	Group Life Insurance	$ 465	$ 541	$ 541	$ 455	$ 478	#VALUE!
4	501	98103	2410	Long Term Disability	$ 93		$ -	$ -	$ -	#VALUE!
4	501	98103	2710	Worker's Compensation	$ 38	$ 100	$ 100	$ 31	$ 100	#VALUE!
4	501	98103	3160	Professional Services - Other	$ 1,652	$ 2,000	$ 2,000	$ 1,588	$ -	#VALUE!
4	501	98103	3320	Maintenance Service Contracts	$ 2,465	$ 3,000	$ 3,000	$ 2,843	$ 3,000	#VALUE!
4	501	98103	3500	Printing & Binding	$ -	$ 100	$ 100	$ -	$ 100	#VALUE!
4	501	98103	3600	Advertising	$ 156	$ 150	$ 150	$ -	$ 150	#VALUE!
4	501	98103	5210	Postage & Postal Service	$ 12,190	$ 11,000	$ 11,000	$ 10,762	$ 12,250	#VALUE!
4	501	98103	5220	Messenger Services	$ -		$ (1,000)	$ -	$ -	#VALUE!
4	501	98103	5230	Telecommunication	$ 185	$ 300	$ 300	$ 56	$ 250	#VALUE!
4	501	98103	5410	Lease/Rental of Equipment	$ -		$ -	$ -	$ -	#VALUE!
4	501	98103	5433	Lease/Rent of Space	$ 429	$ 420	$ 420	$ 458	$ 420	#VALUE!
4	501	98103	5510	Mileage	$ -	$ 250	$ 250	$ -	$ 250	#VALUE!
4	501	98103	5530	Subsistence & Lodging	$ -		$ 450	$ -	$ 450	#VALUE!
4	501	98103	5540	Convention & Education	$ -	$ 450	$ -	$ 75	$ -	#VALUE!
4	501	98103	6001	Office Supplies	$ 762	$ 750	$ 750	$ 734	$ 750	#VALUE!
4	501	98103	6014	Other Operating Supplies	$ 5,386	$ 5,000	$ 1,000	$ 4,289	$ 5,300	#VALUE!
4	501	98103	8107	ADP Equipment - Replacement	$ 152		$ -	$ -	$ -	#VALUE!
4	501	98103	8212	ADP Software - Additions	$ -		$ 4,118	$ 4,118	$ -	#VALUE!
VRS PENSION BENEFITS										
4	501	98198	2210	Retirement V.R.S.	$ 8,899		$ -	$ (53,098)	$ -	#VALUE!
4	501	98198	2898	VRS Pension Benefits	$ -		$ -	$ 124,622	$ -	
OTHER POST-EMPLOYMENT BENEFITS										
4	501	98199	2899	Other Post-Employment Benefits	$ -	$ 12,000	$ 12,000	$ 2,572	$ 11,000	#VALUE!
CONTINGENCY										
4	501	99100	9901	Contingency	$ -	$ 180,000	$ 160,548	$ -	$ 180,000	#VALUE!
					$ 3,275,041	**$ 4,409,765**	**$ 4,426,495**	**$ 3,406,393**	**$ 5,101,580**	**#VALUE!**

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Wastewater Utility Fund									
TRANSFERS									
4	502	93100	9204 Transfer to Capital Fund	$ -		$ 645,000	$ -	$ 625,000	$ 780,000
4	502	93100	9205 Transfer to Debt Service Fund	$ 4,606	$ 1,607,945	$ 4,461	$ 4,461	$ 1,609,652	$ 4,172
4	502	93100	9206 Transfer to General Fund	$ 334,250	$ 334,250	$ 334,250	$ 334,250	$ 300,000	$ 300,000
Debt Service									
4	502	95120	9110 Principal	$ -		$ -	$ -	$ -	$ 379,600
4	502	95120	9120 Interest	$ 85,534		$ 73,161	$ 73,161	$ -	$ 7,592
4	502	95120	9130 Fiscal Agent Fees	$ 183		$ 183	$ 183	$ -	$ 92
4	502	95122	9120 Interest	$ 58,850		$ 58,850	$ 58,850	$ -	$ 58,850
4	502	95123	9110 Principal	$ -		$ -	$ -	$ -	$ 285,000
4	502	95123	9120 Interest	$ 100,510		$ 100,510	$ 100,510	$ -	$ 100,510
4	502	95123	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ -	$ -
4	502	95124	9120 Interest	$ 88,181		$ 79,425	$ 79,425	$ -	$ 61,800
4	502	95124	9130 Fiscal Agent Fees	$ 2,999		$ 2,895	$ 2,895	$ -	$ 2,396
4	502	95125	9110 Principal	$ -		$ -	$ -	$ -	$ 9,172
4	502	95125	9120 Interest	$ 2,323		$ 1,957	$ 1,956	$ -	$ 788
4	502	95125	9130 Fiscal Agent Fees	$ 127,016		$ -	$ -	$ -	$ 604
4	502	95131	9110 Principal			$ 76,650			$ 80,300
4	502	95131	9120 Interest	$ 91,199		$ 125,071	$ 125,070	$ -	$ 121,836
4	502	95131	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ -	$ 92
4	502	95132	9110 Principal	$ -		$ 358,056	$ -	$ -	$ 431,476
4	502	95132	9120 Interest	$ -		$ 81,726	$ 81,726	$ -	$ 64,796
4	502	95132	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ -	$ -
4	502	95137	9120 Interest	$ -		$ -			$ 280,828
ADMINISTRATION & TREATMENT									
4	502	98201	1101 Salaries & Wages - Regular	$ 574,625	$ 644,385	$ 644,385	$ 606,321	$ 690,170	$ 705,880
4	502	98201	1201 Overtime Pay	$ 21,405	$ 30,000	$ 30,000	$ 21,960	$ 30,602	$ 30,000
4	502	98201	1401 Employee Bonus	$ 11,000		$ -	$ -	$ -	$ -
4	502	98201	2100 FICA Benefits	$ 44,059	$ 51,590	$ 51,591	$ 45,533	$ 55,139	$ 55,761
4	502	98201	2210 Retirement V.R.S.	$ 88,644	$ 80,870	$ 80,870	$ 73,293	$ 86,616	$ 87,310
4	502	98201	2220 Retirement - Other	$ 1,210		$ -	$ 3,013	$ -	$ -
4	502	98201	2310 Hospital/Medical Plan	$ 137,229	$ 194,400	$ 194,400	$ 170,228	$ 181,500	$ 184,800
4	502	98201	2320 Hospital/Medical Plan - Retirees	$ 4,119	$ 4,000	$ 4,000	$ 4,170	$ 4,500	$ 4,800
4	502	98201	2330 Dental Insurance	$ 2,798	$ 3,555	$ 3,555	$ 3,138	$ 4,050	$ 4,200
4	502	98201	2340 Prescription Drug Plan - Retirees	$ 1,501	$ 1,500	$ 1,500	$ 1,675	$ 1,750	$ 2,000
4	502	98201	2345 Health Spending Account - Em	$ 2,500		$ -	$ 3,000	$ -	$ 2,000
4	502	98201	2400 Group Life Insurance	$ 6,710	$ 8,441	$ 8,441	$ 7,968	$ 9,041	$ 9,058
4	502	98201	2410 Long Term Disability	$ 714		$ -	$ 1,139	$ 800	$ 1,200
4	502	98201	2600 Unemployment Compensation			$ -	$ 1,616	$ -	$ -
4	502	98201	2710 Worker's Compensation	$ 9,185	$ 15,000	$ 15,000	$ 9,025	$ 12,000	$ 9,000
4	502	98201	2840 Cell Phone Allowance	$ 1,280		$ -	$ 1,440	$ 1,280	$ 960
4	502	98201	2880 Payment for Health Insurance Claims	$ -		$ -	$ -	$ 30,000	$ -
4	502	98201	3140 Professional Services - Engineering	$ 34,995	$ 15,500	$ 90,500	$ 57,769	$ 30,000	$ 55,000
4	502	98201	3150 Professional Services - Legal	$ -	$ 5,300	$ 5,300	$ -	$ 5,000	$ 5,000
4	502	98201	3160 Professional Services - Other	$ 86,135	$ 106,500	$ 113,400	$ 97,366	$ 100,000	$ 100,000
4	502	98201	3170 Construction Contracts	$ 69		$ -	$ -	$ -	$ -
4	502	98201	3200 Temp. Help Service Fees			$ -	$ 1,863	$ -	$ -
4	502	98201	3310 Repairs & Maintenance	$ 63,577	$ 30,000	$ 39,350	$ 14,968	$ 55,000	$ 130,000
4	502	98201	3320 Maintenance Service Contracts	$ 7,146	$ 15,000	$ 15,000	$ 5,564	$ 15,000	$ 15,000
4	502	98201	3600 Advertising	$ -	$ 400	$ 400	$ -	$ 400	$ 400
4	502	98201	3840 Services from Other Governments	$ 418,845	$ 415,000	$ 444,550	$ 775,560	$ 415,000	$ 420,000
4	502	98201	3851 Sludge Removal	$ 355,667	$ 325,000	$ 300,000	$ 324,011	$ 180,000	$ 180,000
4	502	98201	5110 Electrical Services	$ 230,650	$ 240,000	$ 240,000	$ 259,470	$ 240,000	$ 240,000
4	502	98201	5120 Heating Services	$ 1,886	$ 7,000	$ 7,000	$ 6,540	$ 7,000	$ 7,000
4	502	98201	5130 Water & Sewer Services	$ 7,585	$ 8,000	$ 8,000	$ 7,753	$ 8,000	$ 8,000
4	502	98201	5210 Postage & Postal Service	$ 60	$ 250	$ 250	$ 133	$ 250	$ 200
4	502	98201	5230 Telecommunication	$ 1,036	$ 2,400	$ 2,400	$ 410	$ 2,790	$ 3,000
4	502	98201	5410 Lease/Rental of Equipment	$ 7,240	$ 2,500	$ 8,758	$ 12,080	$ 3,500	$ 35,000
4	502	98201	5510 Mileage	$ 318		$ -	$ 200	$ -	$ -
4	502	98201	5530 Subsistence & Lodging	$ -		$ -	$ -	$ 500	$ 500
4	502	98201	5540 Convention & Education	$ 1,347	$ 2,000	$ 2,000	$ 1,071	$ 3,500	$ 5,000
4	502	98201	5810 Dues & Association Memberships	$ 5,083	$ 4,500	$ 4,500	$ 7,023	$ 4,500	$ 4,500
4	502	98201	5814 VA Nutrient Exchange	$ 148,046		$ 97,346	$ 97,345	$ 150,000	$ 125,000
4	502	98201	5820 Claims & Bounties	$ 235		$ -	$ -	$ -	$ -
4	502	98201	5844 Loss from Asset Disposition	$ -		$ -	$ -	$ -	$ -
4	502	98201	5865 Bank Service Fees	$ 5,832	$ 10,000	$ 10,000	$ 5,423	$ 10,000	$ 10,000
4	502	98201	6001 Office Supplies	$ 1,439	$ 1,500	$ 1,500	$ 1,780	$ 1,600	$ 1,500
4	502	98201	6004 Medical & Laboratory Supplies	$ 9,546	$ 6,000	$ 6,000	$ 4,797	$ 6,000	$ 6,000

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	502	98201	6005 Janitorial Supplies	$ -	$ 2,500	$ 1,605	$ -	$ 2,500	$ 1,000
4	502	98201	6007 Repair & Maintenance Supplies	$ 63,193	$ 80,000	$ 79,858	$ 47,800	$ 80,000	$ 75,000
4	502	98201	6008 Motor Fuel & Lube	$ 4,709	$ 500	$ 500	$ 5,617	$ 5,000	$ 5,000
4	502	98201	6009 Vehicle/Power Equip. Supplies	$ 1,226	$ 2,300	$ 3,575	$ 3,930	$ 2,300	$ 2,300
4	502	98201	6011 Uniforms & Wearing Apparel	$ 5,901	$ 6,600	$ 6,600	$ 5,794	$ 6,600	$ 6,600
4	502	98201	6012 Books & Subscriptions	$ 331		$ -	$ -	$ -	$ -
4	502	98201	6014 Other Operating Supplies	$ 1,480	$ 1,500	$ 1,500	$ 1,576	$ 1,800	$ 1,800
4	502	98201	6023 Chemicals	$ 40,733	$ 120,000	$ 30,710	$ 30,912	$ 150,000	$ 125,000
4	502	98201	8101 Machinery & Equipment - Replacement	$ -	$ 80,000	$ 80,895	$ 2,750	$ 140,000	$ 80,000
4	502	98201	8103 Communications Equip. - Replacement				$ 900		$ -
4	502	98201	8105 Motor Vehicles & Equip.-Replacement	$ -		$ -	$ -	$ 25,000	$ -
4	502	98201	8107 ADP Equipment - Replacement	$ 1,524		$ -	$ 2,472	$ -	$ -
4	502	98201	8111 Depreciation	$ 1,552,734	$ 1,510,000	$ 1,510,000	$ 1,556,403	$ 1,510,000	$ 1,240,000
4	502	98201	8112 ADP Software - Replacement	$ -		$ -	$ -	$ 2,084	$ -
4	502	98201	8201 Machinery & Equipment - Additions	$ -		$ 12,124	$ 12,124	$ -	$ 50,000
4	502	98201	8207 ADP Equipment - Additions	$ -		$ -	$ -	$ 1,000	$ 1,000
WATER & SEWER CREW									
4	502	98202	1101 Salaries & Wages - Regular	$ 89,811	$ 103,540	$ 112,087	$ 106,271	$ 118,848	$ 124,388
4	502	98202	1201 Overtime Pay	$ 7,430	$ 5,100	$ 5,100	$ 4,228	$ 22,000	$ 10,000
4	502	98202	1401 Employee Bonus	$ 2,500		$ -	$ -	$ -	$ -
4	502	98202	2100 FICA Benefits	$ 7,198	$ 8,311	$ 9,131	$ 7,996	$ 10,775	$ 10,281
4	502	98202	2210 Retirement V.R.S.	$ 13,979	$ 12,994	$ 14,340	$ 11,476	$ 14,915	$ 15,385
4	502	98202	2220 Retirement - Other	$ -		$ -	$ 78	$ -	$ -
4	502	98202	2310 Hospital/Medical Plan	$ 27,420	$ 36,000	$ 39,600	$ 31,393	$ 39,600	$ 39,600
4	502	98202	2320 Hospital/Medical Plan - Retirees	$ 2,104	$ 3,000	$ 3,000	$ 1,761	$ 3,500	$ 2,000
4	502	98202	2330 Dental Insurance	$ 467	$ 660	$ 726	$ 449	$ 900	$ 900
4	502	98202	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	502	98202	2400 Group Life Insurance	$ 1,043	$ 1,356	$ 1,496	$ 1,206	$ 1,557	$ 1,628
4	502	98202	2410 Long Term Disability	$ -		$ -	$ 46	$ -	$ -
4	502	98202	2710 Worker's Compensation	$ 2,278	$ 2,300	$ 2,525	$ 2,496	$ 2,200	$ 2,500
4	502	98202	3110 Professional Health Services	$ 350		$ -	$ 240	$ -	$ -
4	502	98202	3140 Professional Services - Engineering	$ -	$ 1,500	$ 1,500	$ -	$ 1,500	$ 1,500
4	502	98202	3160 Professional Services - Other	$ 69		$ -	$ -	$ -	$ -
4	502	98202	3310 Repairs & Maintenance	$ -		$ 1,601	$ -	$ -	$ -
4	502	98202	3320 Maintenance Service Contracts	$ -	$ 40,000	$ 40,000	$ 23,215	$ 40,000	$ 40,000
4	502	98202	5230 Telecommunication	$ 365	$ 4,500	$ 1,300	$ 364	$ 4,500	$ 4,500
4	502	98202	5510 Mileage	$ 245	$ 150	$ 150	$ 559	$ 300	$ 150
4	502	98202	5530 Subsistence & Lodging	$ -	$ 1,500	$ 1,500	$ -	$ 1,500	$ 1,500
4	502	98202	5540 Convention & Education	$ -		$ 400	$ -	$ -	$ -
4	502	98202	5820 Claims & Bounties	$ 6,131	$ 2,000	$ 2,000	$ -	$ 2,000	$ 2,000
4	502	98202	6007 Repair & Maintenance Supplies	$ 1,812	$ 5,000	$ 5,000	$ 3,071	$ 5,000	$ 5,000
4	502	98202	6009 Vehicle/Power Equip. Supplies	$ 6,527	$ 6,500	$ 6,500	$ 6,842	$ 6,500	$ 6,500
4	502	98202	6011 Uniforms & Wearing Apparel	$ 865	$ 960	$ 1,140	$ 1,001	$ 960	$ 960
4	502	98202	6014 Other Operating Supplies	$ 13,287	$ 15,000	$ 14,550	$ 13,292	$ 15,000	$ 15,000
4	502	98202	8101 Machinery & Equipment - Replacement	$ -	$ 28,500	$ 32,811	$ -	$ 60,000	$ 3,000
4	502	98202	8105 Motor Vehicles & Equip.-Replacement	$ -	$ 55,500	$ 49,389	$ -	$ -	$ -
4	502	98202	8107 ADP Equipment - Replacement	$ -		$ -	$ -	$ -	$ -
4	502	98202	8201 Machinery & Equipment - Additions	$ -		$ 3,678	$ 3,678	$ -	$ -
SEWER UTILITY BILLING									
4	502	98203	1101 Salaries & Wages - Regular	$ 39,064	$ 41,335	$ 41,335	$ 35,532	$ 36,510	$ 39,310
4	502	98203	1401 Employee Bonus	$ 1,000		$ -	$ -	$ -	$ -
4	502	98203	2100 FICA Benefits	$ 3,027	$ 3,162	$ 3,162	$ 2,564	$ 2,793	$ 3,010
4	502	98203	2210 Retirement V.R.S.	$ 6,071	$ 5,188	$ 5,188	$ 4,355	$ 4,582	$ 4,865
4	502	98203	2220 Retirement - Hybrid	$ 157		$ -	$ -	$ -	$ -
4	502	98203	2310 Hospital/Medical Plan	$ 7,175	$ 14,400	$ 14,400	$ 13,029	$ 13,200	$ 13,200
4	502	98203	2320 Hospital/Medical Plan - Retirees	$ 930	$ 1,100	$ 1,100	$ 930	$ 990	$ 1,100
4	502	98203	2330 Dental Insurance	$ 244	$ 263	$ 263	$ 233	$ 300	$ 300
4	502	98203	2335 Dental Insurance - Retirees	$ -	$ 90	$ 90	$ -	$ -	$ -
4	502	98203	2340 Prescription Drug Plan - Retirees	$ 375	$ 350	$ 350	$ 419	$ 400	$ 500
4	502	98203	2345 Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	502	98203	2400 Group Life Insurance	$ 465	$ 541	$ 541	$ 454	$ 478	$ 515
4	502	98203	2410 Long Term Disability	$ 93		$ -	$ -	$ -	$ -
4	502	98203	2710 Worker's Compensation	$ 38	$ 100	$ 100	$ 31	$ 100	$ 50
4	502	98203	3160 Professional Services - Other	$ 1,652	$ 1,600	$ 1,600	$ 1,588	$ 1,500	$ 2,000
4	502	98203	3320 Maintenance Service Contracts	$ 2,465	$ 3,000	$ 3,000	$ 2,843	$ 3,000	$ 3,500
4	502	98203	3500 Printing & Binding	$ -	$ 100	$ 100	$ -	$ 100	$ 100
4	502	98203	3600 Advertising	$ 156	$ 150	$ -	$ -	$ 150	$ 200
4	502	98203	5210 Postage & Postal Service	$ 12,190	$ 10,000	$ 10,000	$ 9,772	$ 12,250	$ 12,000
4	502	98203	5220 Messenger Services	$ -		$ -	$ -	$ -	$ -
4	502	98203	5230 Telecommunication	$ 43	$ 400	$ 400	$ -	$ 250	$ 250
4	502	98203	5410 Lease/Rental of Equipment	$ -	$ -	$ -	$ -	$ -	$ -
4	502	98203	5433 Lease/Rent of Space	$ 429	$ 420	$ 420	$ 458	$ 420	$ 550

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	502	98203	5510	Mileage	$ -		$ -	$ -	$ 250	$ 350
4	502	98203	5530	Subsistence & Lodging	$ -		$ -	$ -	$ 450	$ 550
4	502	98203	5540	Convention & Education	$ -		$ -	$ 75	$ -	$ 200
4	502	98203	6001	Office Supplies	$ 763	$ 700	$ 700	$ 734	$ 750	$ 750
4	502	98203	6014	Other Operating Supplies	$ 5,386	$ 5,300	$ 5,300	$ 4,289	$ 5,300	$ 5,300
4	502	98203	8107	ADP Equipment - Replacement	$ 152		$ -	$ -	$ -	$ -
4	502	98203	8212	ADP Software - Additions	$ -		$ 4,118	$ 4,118	$ -	$ 1,000
PUMPING AND TRANSMISSION										
4	502	98204	1101	Salaries & Wages - Regular	$ 150,227	$ 149,845	$ 149,845	$ 152,932	$ 157,621	$ 155,895
4	502	98204	1201	Overtime Pay	$ 15,932	$ 15,000	$ 15,000	$ 2,214	$ 15,300	$ 15,000
4	502	98204	1401	Employee Bonus	$ 4,000		$ -	$ -	$ -	$ -
4	502	98204	2100	FICA Benefits	$ 11,923	$ 12,611	$ 12,611	$ 10,706	$ 13,228	$ 13,073
4	502	98204	2210	Retirement V.R.S.	$ 23,828	$ 18,806	$ 18,806	$ 18,786	$ 19,781	$ 19,285
4	502	98204	2310	Hospital/Medical Plan	$ 61,728	$ 57,600	$ 57,600	$ 71,634	$ 52,800	$ 52,800
4	502	98204	2330	Dental Insurance	$ 1,032	$ 1,052	$ 1,052	$ 1,017	$ 1,200	$ 1,200
4	502	98204	2345	Health Spending Account - Em	$ -		$ -	$ -	$ -	$ -
4	502	98204	2400	Group Life Insurance	$ 1,779	$ 1,963	$ 1,963	$ 1,961	$ 2,065	$ 2,045
4	502	98204	2710	Worker's Compensation	$ 2,686	$ 5,000	$ 5,000	$ 2,031	$ 3,500	$ 2,500
4	502	98204	3160	Professional Services - Other	$ 8,672		$ -	$ 94	$ -	$ -
4	502	98204	3310	Repairs & Maintenance	$ 35,942	$ 20,000	$ 64,483	$ 12,673	$ 30,000	$ 30,000
4	502	98204	3320	Maintenance Service Contracts	$ 4,431	$ 5,000	$ 1,500	$ 1,409	$ 5,000	$ 5,000
4	502	98204	5110	Electrical Services	$ 23,555	$ 30,000	$ 30,000	$ 24,021	$ 25,000	$ 25,000
4	502	98204	5230	Telecommunication	$ 3,770	$ 5,000	$ 4,000	$ 3,742	$ 5,000	$ 5,000
4	502	98204	5510	Mileage	$ 1,332	$ 500	$ 500	$ 206	$ 800	$ 800
4	502	98204	5540	Convention & Education	$ 996	$ 200	$ 350	$ -	$ 1,000	$ 1,000
4	502	98204	6001	Office Supplies	$ -		$ -	$ -	$ -	$ -
4	502	98204	6007	Repair & Maintenance Supplies	$ 8,478	$ 35,000	$ 24,460	$ 22,067	$ 35,000	$ 35,000
4	502	98204	6009	Vehicle/Power Equip. Supplies	$ 3,712	$ 9,500	$ 7,500	$ 7,003	$ 9,500	$ 9,500
4	502	98204	6011	Uniforms & Wearing Apparel	$ 2,054	$ 1,850	$ 1,850	$ 1,942	$ 2,000	$ 2,000
4	502	98204	6014	Other Operating Supplies	$ 8,826	$ 4,000	$ 3,270	$ 2,347	$ 4,000	$ 4,000
4	502	98204	8101	Machinery & Equipment - Replacement	$ 14,048	$ -	$ -	$ -	$ -	$ -
4	502	98204	8105	Motor Vehicles & Equip.-Replacement	$ -		$ -	$ -	$ -	$ -
4	502	98204	8201	Machinery & Equipment - Additions	$ -	$ 76,000	$ 55,187	$ -	$ -	$ -
MASTER SEWAGE METERS										
4	502	98205	5110	Electrical Services	$ 1,027	$ 900	$ 900	$ 286	$ 1,200	$ 1,200
4	502	98205	6014	Other Operating Supplies	$ -	$ 200	$ 200	$ -	$ 200	$ 200
INFILTRATION & INFLOW PROGRAM										
4	502	98206	5210	Postage & Postal Service			$ -	$ 990	$ -	$ -
VRS PENSION BENEFIT										
4	502	98298	2210	Retirement V.R.S.	$ (133,890)		$ -	$ (111,001)	$ -	$ -
4	502	98298	2898	VRS Pension Benefits	$ 43,467		$ -	$ 124,839	$ -	$ -
4	502	98299	2899	Other Post Employment Benefits	$ 5,276	$ 25,000	$ 25,000	$ 4,065	$ 15,000	$ -
CONTINGENCY										
4	502	99100	9901	Contingency	$ -	$ 200,000	$ 68,427	$ -	$ 100,000	$ 100,000
					$ 5,431,785	**$ 7,073,784**	**$ 7,090,753**	**$ 5,824,460**	**$ 7,740,947**	**$ 7,862,561**

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Public Transportation Fund									
TRANSIT - CITY									
4	503	81800	1101 Salaries & Wages - Regular	$ 265,750	$ 270,156	$ 270,156	$ 271,514	$ 324,284	$ 388,120
4	503	81800	1201 Overtime Pay	$ 2,868	$ 930	$ 930	$ 948	$ 930	$ 930
4	503	81800	1301 Salaries & Wages - Part Time	$ 485,724	$ 590,354	$ 590,354	$ 501,423	$ 543,787	$ 480,219
4	503	81800	1401 Employee Bonus	$ 64,250		$ -	$ -	$ -	$ -
4	503	81800	2100 FICA Benefits	$ 61,569	$ 65,900	$ 65,900	$ 57,846	$ 66,407	$ 66,428
4	503	81800	2210 Retirement V.R.S.	$ 40,255	$ 33,905	$ 33,905	$ 31,237	$ 40,698	$ 48,709
4	503	81800	2220 Retirement - Other	$ 537	$ -	$ -	$ 870	$ -	$ -
4	503	81800	2310 Hospital/Medical Plan	$ 59,351	$ 80,379	$ 80,379	$ 70,232	$ 84,837	$ 120,693
4	503	81800	2320 Hospital/Medical Plan - Retirees	$ -	$ 5,356	$ 5,356	$ -	$ 1,395	$ -
4	503	81800	2330 Dental Insurance	$ 1,270	$ 1,467	$ 1,467	$ 1,238	$ 1,761	$ 2,455
4	503	81800	2345 Health Spending Account - Em	$ 744	$ -	$ -	$ -	$ -	$ -
4	503	81800	2400 Group Life Insurance	$ 3,045	$ 3,539	$ 3,539	$ 3,321	$ 4,248	$ 5,084
4	503	81800	2410 Long Term Disability	$ 317	$ -	$ -	$ 431	$ -	$ -
4	503	81800	2600 Unemployment Compensation	$ -	$ 2,938	$ 2,938	$ -	$ 2,938	$ -
4	503	81800	2710 Worker's Compensation	$ 22,205	$ 37,194	$ 37,194	$ 23,036	$ 43,404	$ 43,417
4	503	81800	2840 Cell Phone Allowance	$ 878	$ 893	$ 893	$ 625	$ -	$ -
4	503	81800	2999 Payment for Health Insurance Claims	$ -	$ -	$ -	$ -	$ 22,000	$ -
4	503	81800	3120 Professional Services - Accounting	$ 40,734	$ -	$ 37,200	$ 37,200	$ -	$ -
4	503	81800	3160 Professional Services - Other	$ 21,637	$ 37,194	$ 29,680	$ 24,938	$ 26,036	$ 26,036
4	503	81800	3180 Custodial Services	$ 7,765	$ 18,597	$ 9,297	$ 8,467	$ 11,158	$ 9,298
4	503	81800	3310 Repairs & Maintenance	$ 42,907	$ 18,597	$ 65,037	$ 65,873	$ 29,755	$ 29,755
4	503	81800	3320 Maintenance Service Contracts	$ 4,643	$ 14,877	$ 5,577	$ 510	$ 11,158	$ 7,439
4	503	81800	3500 Printing & Binding	$ 4,107	$ 14,877	$ 7,437	$ 5,001	$ 7,439	$ 7,439
4	503	81800	3600 Advertising	$ 10,410	$ 20,456	$ 19,656	$ 18,054	$ 14,877	$ 14,877
4	503	81800	5110 Electrical Services	$ 13,690	$ 13,278	$ 13,278	$ 13,211	$ 15,063	$ 15,063
4	503	81800	5120 Heating Services	$ 2,599	$ 5,579	$ 5,579	$ 2,924	$ 3,161	$ 3,161
4	503	81800	5130 Water & Sewer Services	$ 1,610	$ 2,232	$ 2,232	$ 1,587	$ 2,232	$ 2,232
4	503	81800	5210 Postage & Postal Service	$ 173	$ 1,079	$ 1,079	$ 238	$ 744	$ 744
4	503	81800	5230 Telecommunication	$ 22,675	$ 19,341	$ 19,341	$ 21,076	$ 24,176	$ 24,176
4	503	81800	5305 Motor Vehicle Insurance	$ 16,393	$ 23,432	$ 23,432	$ 15,046	$ 20,456	$ 20,456
4	503	81800	5308 General Liability	$ -	$ 2,124	$ 2,125	$ -	$ 2,124	$ 1,860
4	503	81800	5410 Lease/Rental of Equipment	$ 511	$ 930	$ 930	$ 1,020	$ 930	$ 930
4	503	81800	5510 Mileage	$ 156	$ 558	$ 558	$ 95	$ 558	$ 558
4	503	81800	5530 Subsistence & Lodging	$ 9,832	$ 1,116	$ 1,116	$ 1,633	$ 4,463	$ 2,604
4	503	81800	5540 Convention & Education	$ 2,990	$ 1,302	$ 1,302	$ 276	$ 1,860	$ 930
4	503	81800	5810 Dues & Association Memberships	$ 670	$ 744	$ 744	$ 1,042	$ 744	$ 744
4	503	81800	6001 Office Supplies	$ 3,526	$ 7,439	$ 7,439	$ 4,637	$ 5,579	$ 5,579
4	503	81800	6005 Janitorial Supplies	$ 773	$ 1,674	$ 1,674	$ 847	$ 1,488	$ 1,488
4	503	81800	6007 Repair & Maintenance Supplies	$ 105,316	$ 46,492	$ 46,492	$ 135,885	$ 102,282	$ 102,282
4	503	81800	6008 Motor Fuel & Lube	$ 81,875	$ 156,213	$ 104,133	$ 89,796	$ 124,598	$ 98,563
4	503	81800	6009 Vehicle/Power Equip. Supplies	$ 26,386	$ 9,298	$ 49,514	$ 31,997	$ 20,456	$ 20,456
4	503	81800	6011 Uniforms & Wearing Apparel	$ 4,794	$ 5,765	$ 5,765	$ 5,695	$ 5,579	$ 5,579
4	503	81800	6012 Books & Subscriptions	$ -	$ 335	$ 335	$ -	$ 186	$ 186
4	503	81800	6013 Educational & Recreational Supplies	$ 1,232	$ 558	$ 558	$ 1,840	$ 558	$ 558
4	503	81800	6014 Other Operating Supplies	$ -	$ 8,183	$ -	$ 239	$ -	$ -
4	503	81800	8105 Motor Vehicles & Equip. - Replacement	$ 491	$ 111,581	$ 516,844	$ 9,015	$ 156,213	$ 163,652
4	503	81800	8107 ADP Equipment - Replacement	$ 12,950	$ 1,674	$ 1,674	$ 10,836	$ 1,599	$ 1,599
4	503	81800	8111 Depreciation	$ 756,324	$ 850,000	$ 850,000	$ 765,063	$ 850,000	$ 850,000
4	503	81800	8112 ADP Software - Replacement	$ -	$ 521	$ 521	$ -	$ 521	$ 521
4	503	81800	8113 Improve. & Betterments - Replacement	$ 910	$ 1,860	$ 1,860	$ 1,219	$ 1,860	$ 1,860
4	503	81800	8201 Machinery & Equipment - Additions	$ 2,753	$ 749	$ 18,233	$ 1,587	$ 749	$ 749
4	503	81800	8202 Furniture & Fixtures - Additions	$ 1,935	$ 2,975	$ 2,975	$ 1,818	$ 2,975	$ 2,975
4	503	81800	8203 Communications Equip. - Additions	$ 130	$ 7,439	$ 7,439	$ 4,955	$ 3,719	$ 3,719
4	503	81800	8205 Motor Vehicles & Equip. - Additions	$ -	$ 818	$ 818	$ -	$ 818	$ 818
4	503	81800	8207 ADP Equipment - Additions	$ 59	$ 2,790	$ 2,790	$ 1,559	$ 2,790	$ 17,667
4	503	81800	8212 ADP Software - Additions	$ -	$ 930	$ 930	$ 538	$ 930	$ 15,807
4	503	81800	8213 Improve. & Betterments - Additions	$ 792	$ 1,860	$ 7,440	$ 2,676	$ 1,860	$ 1,860
TRANSIT - SPOTSYLVANIA									
4	503	81801	1101 Salaries & Wages - Regular	$ 178,016	$ 185,395	$ 185,395	$ 177,755	$ 222,541	$ 266,349
4	503	81801	1201 Overtime Pay	$ 1,966	$ 638	$ 638	$ 650	$ 638	$ 638
4	503	81801	1301 Salaries & Wages - Part Time	$ 333,299	$ 405,133	$ 405,133	$ 343,718	$ 373,176	$ 329,552
4	503	81801	2100 FICA Benefits	$ 38,544	$ 45,224	$ 45,224	$ 39,169	$ 45,572	$ 45,586
4	503	81801	2210 Retirement V.R.S.	$ 27,594	$ 23,267	$ 23,267	$ 21,212	$ 27,929	$ 33,427
4	503	81801	2220 Retirement - Other	$ 368	$ -	$ -	$ 596	$ -	$ -
4	503	81801	2310 Hospital/Medical Plan	$ 40,684	$ 55,160	$ 55,160	$ 48,143	$ 58,220	$ 82,826
4	503	81801	2320 Hospital/Medical Plan - Retirees	$ -	$ 3,675	$ 3,675	$ -	$ 957	$ -

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	503	81801	2330	Dental Insurance	$ 870	$ 1,007	$ 1,007	$ 849	$ 1,208	$ 1,685
4	503	81801	2345	Health Spending Account - Em	$ 510		$ -	$ -	$ -	$ -
4	503	81801	2400	Group Life Insurance	$ 2,088	$ 2,429	$ 2,429	$ 2,277	$ 2,915	$ 3,489
4	503	81801	2410	Long Term Disability	$ 217		$ -	$ 295	$ -	$ -
4	503	81801	2600	Unemployment Compensation	$ -	$ 2,016	$ 2,016	$ -	$ 2,016	$ -
4	503	81801	2710	Worker's Compensation	$ 15,207	$ 25,524	$ 25,524	$ 15,791	$ 29,786	$ 29,795
4	503	81801	2840	Cell Phone Allowance	$ 602	$ 613	$ 613	$ 428	$ -	$ -
4	503	81801	3120	Professional Services - Accounting	$ 27,923	$ -	$ 25,500	$ 25,500	$ -	$ -
4	503	81801	3160	Professional Services - Other	$ 14,832	$ 25,524	$ 20,373	$ 17,083	$ 17,867	$ 17,867
4	503	81801	3180	Custodial Services	$ 5,323	$ 12,762	$ 6,387	$ 5,804	$ 7,657	$ 6,381
4	503	81801	3310	Repairs & Maintenance	$ 29,412	$ 12,762	$ 44,594	$ 45,089	$ 20,419	$ 20,419
4	503	81801	3320	Maintenance Service Contracts	$ 3,183	$ 10,210	$ 3,835	$ 350	$ 7,657	$ 5,105
4	503	81801	3500	Printing & Binding	$ 2,815	$ 10,210	$ 5,110	$ 3,428	$ 5,105	$ 5,105
4	503	81801	3600	Advertising	$ 7,136	$ 14,038	$ 13,238	$ 12,376	$ 10,210	$ 10,210
4	503	81801	5110	Electrical Services	$ 9,384	$ 9,112	$ 9,112	$ 9,056	$ 10,337	$ 10,337
4	503	81801	5120	Heating Services	$ 1,782	$ 3,829	$ 3,829	$ 2,004	$ 2,170	$ 2,170
4	503	81801	5130	Water & Sewer Services	$ 1,104	$ 1,531	$ 1,531	$ 1,088	$ 1,531	$ 1,531
4	503	81801	5210	Postage & Postal Service	$ 117	$ 740	$ 740	$ 161	$ 510	$ 510
4	503	81801	5230	Telecommunication	$ 15,543	$ 13,273	$ 13,273	$ 14,447	$ 16,591	$ 16,591
4	503	81801	5305	Motor Vehicle Insurance	$ 11,267	$ 16,080	$ 16,080	$ 10,342	$ 14,038	$ 14,038
4	503	81801	5308	General Liability	$ -	$ 1,458	$ 1,458	$ -	$ 1,458	$ 1,276
4	503	81801	5410	Lease/Rental of Equipment	$ 350	$ 638	$ 638	$ 699	$ 638	$ 638
4	503	81801	5510	Mileage	$ 107	$ 383	$ 383	$ 65	$ 383	$ 383
4	503	81801	5530	Subsistence & Lodging	$ 657	$ 766	$ 766	$ 321	$ 3,063	$ 1,787
4	503	81801	5540	Convention & Education	$ 1,442	$ 893	$ 893	$ 52	$ 1,276	$ 638
4	503	81801	5810	Dues & Association Memberships	$ 460	$ 510	$ 510	$ 714	$ 510	$ 510
4	503	81801	6001	Office Supplies	$ 2,417	$ 5,105	$ 5,105	$ 3,179	$ 3,829	$ 3,829
4	503	81801	6005	Janitorial Supplies	$ 530	$ 1,149	$ 1,149	$ 581	$ 1,021	$ 1,021
4	503	81801	6007	Repair & Maintenance Supplies	$ 72,192	$ 31,905	$ 31,905	$ 93,147	$ 70,192	$ 70,192
4	503	81801	6008	Motor Fuel & Lube	$ 48,685	$ 107,202	$ 71,502	$ 54,327	$ 85,506	$ 67,639
4	503	81801	6009	Vehicle/Power Equip. Supplies	$ 18,087	$ 6,381	$ 33,948	$ 21,914	$ 14,038	$ 14,038
4	503	81801	6011	Uniforms & Wearing Apparel	$ 3,286	$ 3,956	$ 3,956	$ 3,904	$ 3,829	$ 3,829
4	503	81801	6012	Books & Subscriptions	$ -	$ 230	$ 230	$ -	$ 128	$ 128
4	503	81801	6013	Educational & Recreational Supplies	$ 845	$ 383	$ 383	$ 1,226	$ 383	$ 383
4	503	81801	6014	Other Operating Supplies	$ -	$ 5,615	$ -	$ 164	$ -	$ -
4	503	81801	8105	Motor Vehicles & Equipment - Replace	$ 336	$ 76,573	$ 272,568	$ 5,837	$ 107,202	$ 112,307
4	503	81801	8107	ADP Equipment - Replacement	$ 177	$ 1,149	$ 1,149	$ 217	$ 1,098	$ 1,098
4	503	81801	8112	ADP Software - Replacement	$ -	$ 357	$ 357	$ -	$ 357	$ 357
4	503	81801	8113	Improve. & Betterments - Replacement	$ 624	$ 1,276	$ 1,276	$ 835	$ 1,276	$ 1,276
4	503	81801	8201	Machinery & Equipment - Additions	$ 1,887	$ 514	$ 12,499	$ 1,088	$ 514	$ 514
4	503	81801	8202	Furniture & Fixtures - Additions	$ 1,326	$ 2,042	$ 2,042	$ 1,246	$ 2,042	$ 2,042
4	503	81801	8203	Communications Equip. - Additions	$ 89	$ 5,105	$ 5,105	$ 3,397	$ 2,552	$ 2,552
4	503	81801	8205	Motor Vehicles & Equip. - Additions	$ -	$ 562	$ 562	$ -	$ 562	$ 562
4	503	81801	8207	ADP Equipment - Additions	$ 41	$ 1,914	$ 1,914	$ 1,069	$ 1,914	$ 12,124
4	503	81801	8212	ADP Software - Additions	$ -	$ 638	$ 638	$ 369	$ 638	$ 10,848
4	503	81801	8213	Improve. & Betterments - Additions	$ 543	$ 1,276	$ 5,101	$ 1,834	$ 1,276	$ 1,276
TRANSIT - UMW										
4	503	81808	1101	Salaries & Wages - Regular	$ 22,339	$ 22,898	$ 22,898	$ 22,307	$ 27,486	$ 32,897
4	503	81808	1201	Overtime Pay	$ 247	$ 79	$ 79	$ 82	$ 79	$ 79
4	503	81808	1301	Salaries & Wages - Part Time	$ 41,826	$ 50,038	$ 50,038	$ 43,133	$ 46,091	$ 40,703
4	503	81808	2100	FICA Benefits	$ 4,837	$ 5,586	$ 5,586	$ 4,915	$ 5,629	$ 5,630
4	503	81808	2210	Retirement V.R.S.	$ 3,463	$ 2,874	$ 2,874	$ 2,662	$ 3,449	$ 4,129
4	503	81808	2220	Retirement - Other	$ 46	$ -	$ -	$ 75	$ -	$ -
4	503	81808	2310	Hospital/Medical Plan	$ 5,105	$ 6,813	$ 6,813	$ 6,041	$ 7,190	$ 10,230
4	503	81808	2320	Hospital/Medical Plan - Retirees	$ -	$ 454	$ 454	$ -	$ 118	$ -
4	503	81808	2330	Dental Insurance	$ 109	$ 124	$ 124	$ 107	$ 149	$ 208
4	503	81808	2345	Health Spending Account - Em	$ 64		$ -	$ -	$ -	$ -
4	503	81808	2400	Group Life Insurance	$ 262	$ 300	$ 300	$ 286	$ 360	$ 431
4	503	81808	2410	Long Term Disability	$ 27		$ -	$ 37	$ -	$ -
4	503	81808	2600	Unemployment Compensation	$ -	$ 249	$ 249	$ -	$ 249	$ -
4	503	81808	2710	Worker's Compensation	$ 1,908	$ 3,152	$ 3,153	$ 1,982	$ 3,679	$ 3,680
4	503	81808	2840	Cell Phone Allowance	$ 76	$ 76	$ 76	$ 54	$ -	$ -
4	503	81808	3120	Professional Services - Accounting	$ 3,504	$ -	$ 3,200	$ 3,200	$ -	$ -
4	503	81808	3160	Professional Services - Other	$ 1,861	$ 3,152	$ 2,506	$ 2,149	$ 2,207	$ 2,207
4	503	81808	3180	Custodial Services	$ 668	$ 1,576	$ 776	$ 728	$ 946	$ 788
4	503	81808	3310	Repairs & Maintenance	$ 3,691	$ 1,576	$ 5,570	$ 5,690	$ 2,522	$ 2,522
4	503	81808	3320	Maintenance Service Contracts	$ 399	$ 1,261	$ 461	$ 44	$ 946	$ 630
4	503	81808	3500	Printing & Binding	$ 1,328	$ 1,261	$ 621	$ 430	$ 630	$ 630
4	503	81808	3600	Advertising	$ 3,883	$ 1,734	$ 4,134	$ 3,985	$ 1,261	$ 1,261
4	503	81808	5110	Electrical Services	$ 1,178	$ 1,125	$ 1,125	$ 1,136	$ 1,277	$ 1,277
4	503	81808	5120	Heating Services	$ 224	$ 473	$ 473	$ 252	$ 268	$ 268
4	503	81808	5130	Water & Sewer Services	$ 138	$ 189	$ 189	$ 136	$ 189	$ 189
4	503	81808	5210	Postage & Postal Service	$ 15	$ 91	$ 91	$ 20	$ 63	$ 63

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	503	81808	5230	Telecommunication	$ 1,950	$ 1,639	$ 1,639	$ 1,910	$ 2,049	$ 2,049
4	503	81808	5305	Motor Vehicle Insurance	$ 1,458	$ 1,986	$ 1,986	$ 1,338	$ 1,734	$ 1,734
4	503	81808	5308	General Liability	$ -	$ 180	$ 180	$ -	$ 180	$ 158
4	503	81808	5410	Lease/Rental of Equipment	$ 44	$ 79	$ 79	$ 88	$ 79	$ 79
4	503	81808	5510	Mileage	$ 13	$ 47	$ 47	$ 8	$ 47	$ 47
4	503	81808	5530	Subsistence & Lodging	$ 82	$ 95	$ 95	$ 40	$ 378	$ 221
4	503	81808	5540	Convention & Education	$ 181	$ 110	$ 110	$ 7	$ 158	$ 79
4	503	81808	5810	Dues & Association Memberships	$ 58	$ 63	$ 63	$ 90	$ 63	$ 63
4	503	81808	6001	Office Supplies	$ 303	$ 630	$ 630	$ 399	$ 473	$ 473
4	503	81808	6005	Janitorial Supplies	$ 67	$ 142	$ 142	$ 73	$ 126	$ 126
4	503	81808	6007	Repair & Maintenance Supplies	$ 9,059	$ 3,941	$ 3,941	$ 11,689	$ 8,669	$ 8,669
4	503	81808	6008	Motor Fuel & Lube	$ 4,503	$ 13,240	$ 8,760	$ 6,291	$ 10,561	$ 8,354
4	503	81808	6009	Vehicle/Power Equip. Supplies	$ 2,270	$ 788	$ 4,247	$ 2,759	$ 1,734	$ 1,734
4	503	81808	6011	Uniforms & Wearing Apparel	$ 412	$ 489	$ 489	$ 490	$ 473	$ 473
4	503	81808	6012	Books & Subscriptions	$ -	$ 28	$ 28	$ -	$ 16	$ 16
4	503	81808	6013	Educational & Recreational Supplies	$ 106	$ 47	$ 47	$ 154	$ 47	$ 47
4	503	81808	6014	Other Operating Supplies	$ -	$ 694	$ -	$ 21	$ -	$ -
4	503	81808	8105	Motor Vehicles & Equipment - Replacemer	$ 42	$ 9,457	$ 35,497	$ 732	$ 13,240	$ 13,871
4	503	81808	8107	ADP Equipment - Replacement	$ 22	$ 142	$ 142	$ 27	$ 136	$ 136
4	503	81808	8112	ADP Software - Replacement	$ -	$ 44	$ 44	$ -	$ 44	$ 44
4	503	81808	8113	Improve. & Betterments - Replacement	$ 78	$ 158	$ 158	$ 105	$ 158	$ 158
4	503	81808	8201	Machinery & Equipment - Additions	$ 237	$ 64	$ 1,568	$ 137	$ 64	$ 64
4	503	81808	8202	Furniture & Fixtures - Additions	$ 166	$ 252	$ 252	$ 156	$ 252	$ 252
4	503	81808	8203	Communications Equip. - Additions	$ 11	$ 630	$ 630	$ 426	$ 315	$ 315
4	503	81808	8205	Motor Vehicles & Equip. - Additions	$ -	$ 69	$ 69	$ -	$ 69	$ 69
4	503	81808	8207	ADP Equipment - Additions	$ 5	$ 236	$ 236	$ 134	$ 236	$ 1,497
4	503	81808	8212	ADP Software - Additions	$ -	$ 79	$ 79	$ 46	$ 79	$ 1,340
4	503	81808	8213	Improve. & Betterments - Additions	$ 68	$ 158	$ 638	$ 230	$ 158	$ 158
TRANSIT - CAROLINE										
4	503	81810	1101	Salaries & Wages - Regular	$ 50,961	$ 53,069	$ 53,069	$ 50,887	$ 63,701	$ 76,241
4	503	81810	1201	Overtime Pay	$ 563	$ 183	$ 183	$ 186	$ 183	$ 183
4	503	81810	1301	Salaries & Wages - Part Time	$ 95,415	$ 115,967	$ 115,967	$ 98,398	$ 106,820	$ 94,333
4	503	81810	2100	FICA Benefits	$ 11,034	$ 12,945	$ 12,945	$ 11,213	$ 13,045	$ 13,049
4	503	81810	2210	Retirement V.R.S.	$ 7,900	$ 6,660	$ 6,660	$ 6,073	$ 7,995	$ 9,568
4	503	81810	2220	Retirement - Other	$ 105	$ -	$ -	$ 171	$ -	$ -
4	503	81810	2310	Hospital/Medical Plan	$ 11,647	$ 15,789	$ 15,789	$ 13,782	$ 16,665	$ 23,709
4	503	81810	2320	Hospital/Medical Plan - Retirees	$ -	$ 1,052	$ 1,052	$ -	$ 274	$ -
4	503	81810	2345	Health Spending Account - Em	$ 146		$ -	$ -	$ -	$ -
4	503	81810	2330	Dental Insurance	$ 249	$ 288	$ 288	$ 243	$ 346	$ 482
4	503	81810	2400	Group Life Insurance	$ 598	$ 695	$ 695	$ 652	$ 834	$ 999
4	503	81810	2410	Long Term Disability	$ 62		$ -	$ 85	$ -	$ -
4	503	81810	2600	Unemployment Compensation	$ -	$ 577	$ 577	$ -	$ 577	$ -
4	503	81810	2710	Worker's Compensation	$ 4,353	$ 7,306	$ 7,306	$ 4,521	$ 8,526	$ 8,529
4	503	81810	2840	Cell Phone Allowance	$ 172	$ 175	$ 175	$ 123	$ -	$ -
4	503	81810	3120	Professional Services - Accounting	$ 7,994	$ -	$ 7,300	$ 7,300	$ -	$ -
4	503	81810	3160	Professional Services - Other	$ 4,246	$ 7,306	$ 5,831	$ 4,912	$ 5,114	$ 5,114
4	503	81810	3180	Custodial Services	$ 1,524	$ 3,653	$ 1,828	$ 1,662	$ 2,192	$ 1,827
4	503	81810	3310	Repairs & Maintenance	$ 8,420	$ 3,653	$ 12,766	$ 13,078	$ 5,845	$ 5,845
4	503	81810	3320	Maintenance Service Contracts	$ 911	$ 2,922	$ 1,098	$ 100	$ 2,192	$ 1,461
4	503	81810	3500	Printing & Binding	$ 806	$ 2,922	$ 1,463	$ 981	$ 1,461	$ 1,461
4	503	81810	3600	Advertising	$ 2,043	$ 4,018	$ 4,018	$ 4,084	$ 2,922	$ 2,922
4	503	81810	5110	Electrical Services	$ 2,686	$ 2,608	$ 2,608	$ 2,593	$ 2,959	$ 2,959
4	503	81810	5120	Heating Services	$ 510	$ 1,096	$ 1,096	$ 574	$ 621	$ 621
4	503	81810	5130	Water & Sewer Services	$ 316	$ 438	$ 438	$ 311	$ 438	$ 438
4	503	81810	5210	Postage & Postal Service	$ 34	$ 212	$ 212	$ 46	$ 146	$ 146
4	503	81810	5230	Telecommunication	$ 4,450	$ 3,799	$ 3,799	$ 4,136	$ 4,749	$ 4,749
4	503	81810	5305	Motor Vehicle Insurance	$ 3,226	$ 4,603	$ 4,603	$ 2,961	$ 4,018	$ 4,018
4	503	81810	5308	General Liability	$ -	$ 417	$ 417	$ -	$ 417	$ 365
4	503	81810	5410	Lease/Rental of Equipment	$ 100	$ 183	$ 183	$ 200	$ 183	$ 183
4	503	81810	5510	Mileage	$ 31	$ 110	$ 110	$ 19	$ 110	$ 110
4	503	81810	5530	Subsistence & Lodging	$ 188	$ 219	$ 219	$ 92	$ 877	$ 511
4	503	81810	5540	Convention & Education	$ 413	$ 256	$ 256	$ 15	$ 365	$ 183
4	503	81810	5810	Dues & Association Memberships	$ 132	$ 146	$ 146	$ 205	$ 146	$ 146
4	503	81810	6001	Office Supplies	$ 692	$ 1,461	$ 1,461	$ 910	$ 1,096	$ 1,096
4	503	81810	6005	Janitorial Supplies	$ 152	$ 329	$ 329	$ 166	$ 292	$ 292
4	503	81810	6007	Repair & Maintenance Supplies	$ 20,667	$ 9,133	$ 9,133	$ 26,666	$ 20,092	$ 20,092
4	503	81810	6008	Motor Fuel & Lube	$ 24,752	$ 30,686	$ 20,466	$ 28,546	$ 24,476	$ 19,361
4	503	81810	6009	Vehicle & Power Equipment Supplies	$ 5,178	$ 1,827	$ 9,719	$ 6,307	$ 4,018	$ 4,018
4	503	81810	6011	Uniforms & Wearing Apparel	$ 941	$ 1,132	$ 1,132	$ 1,118	$ 1,096	$ 1,096
4	503	81810	6012	Books & Subscriptions	$ -	$ 66	$ 66	$ -	$ 37	$ 37
4	503	81810	6013	Educational & Recreational Supplies	$ 242	$ 110	$ 110	$ 351	$ 110	$ 110
4	503	81810	6014	Other Operating Supplies	$ -	$ 1,607	$ -	$ 47	$ -	$ -
4	503	81810	8105	Motor Vehicles & Equipment - Replacemer	$ 96	$ 21,919	$ 79,302	$ 1,671	$ 30,686	$ 32,147

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	503	81810	8107 ADP Equipment - Replacement	$ 51	$ 329	$ 329	$ 62	$ 314	$ 314
4	503	81810	8112 ADP Software - Replacement	$ -	$ 102	$ 102	$ -	$ 102	$ 102
4	503	81810	8113 Improve. & Betterments - Replacement	$ 179	$ 365	$ 365	$ 239	$ 365	$ 365
4	503	81810	8201 Machinery & Equipment - Additions	$ 540	$ 147	$ 3,578	$ 311	$ 147	$ 147
4	503	81810	8202 Furniture & Fixtures - Additions	$ 380	$ 584	$ 584	$ 357	$ 584	$ 584
4	503	81810	8203 Communications Equip. - Additions	$ 25	$ 1,461	$ 1,461	$ 972	$ 731	$ 731
4	503	81810	8205 Motor Vehicles & Equip. - Additions	$ -	$ 161	$ 161	$ -	$ 161	$ 161
4	503	81810	8207 ADP Equipment - Additions	$ 12	$ 548	$ 548	$ 306	$ 548	$ 3,470
4	503	81810	8212 ADP Software - Additions	$ -	$ 183	$ 183	$ 106	$ 183	$ 3,105
4	503	81810	8213 Improve. & Betterments - Additions	$ 155	$ 365	$ 1,460	$ 525	$ 365	$ 365
TRANSIT - STAFFORD									
4	503	81818	1101 Salaries & Wages - Regular	$ 187,091	$ 194,833	$ 194,833	$ 186,818	$ 233,869	$ 279,907
4	503	81818	1201 Overtime Pay	$ 2,066	$ 671	$ 671	$ 683	$ 671	$ 671
4	503	81818	1301 Salaries & Wages - Part Time	$ 350,290	$ 425,755	$ 425,755	$ 361,241	$ 392,172	$ 346,328
4	503	81818	2100 FICA Benefits	$ 40,509	$ 47,526	$ 47,526	$ 41,166	$ 47,892	$ 47,907
4	503	81818	2210 Retirement V.R.S.	$ 29,001	$ 24,451	$ 24,451	$ 22,294	$ 29,351	$ 35,128
4	503	81818	2220 Retirement - Other	$ 387	$ -	$ -	$ 627	$ -	$ -
4	503	81818	2310 Hospital/Medical Plan	$ 42,758	$ 57,968	$ 57,968	$ 50,597	$ 61,183	$ 87,042
4	503	81818	2320 Hospital/Medical Plan - Retirees	$ -	$ 3,863	$ 3,863	$ -	$ 1,006	$ -
4	503	81818	2330 Dental Insurance	$ 915	$ 1,058	$ 1,058	$ 892	$ 1,270	$ 1,770
4	503	81818	2345 Health Spending Account - Em	$ 536		$ -	$ -	$ -	$ -
4	503	81818	2400 Group Life Insurance	$ 2,194	$ 2,552	$ 2,552	$ 2,393	$ 3,064	$ 3,667
4	503	81818	2410 Long Term Disability	$ 228		$ -	$ 310	$ -	$ -
4	503	81818	2600 Unemployment Compensation	$ -	$ 2,119	$ 2,119	$ -	$ 2,119	$ -
4	503	81818	2710 Worker's Compensation	$ 15,982	$ 26,824	$ 26,824	$ 16,596	$ 31,302	$ 31,312
4	503	81818	2840 Cell Phone Allowance	$ 632	$ 643	$ 643	$ 450	$ -	$ -
4	503	81818	3120 Professional Services - Accounting	$ 29,346	$ -	$ 26,800	$ 26,800	$ -	$ -
4	503	81818	3160 Professional Services - Other	$ 15,588	$ 26,824	$ 21,410	$ 17,982	$ 18,776	$ 18,776
4	503	81818	3180 Custodial Services	$ 5,594	$ 13,412	$ 6,712	$ 6,100	$ 8,047	$ 6,706
4	503	81818	3310 Repairs & Maintenance	$ 30,912	$ 13,412	$ 46,867	$ 47,496	$ 21,459	$ 21,459
4	503	81818	3320 Maintenance Service Contracts	$ 3,345	$ 10,729	$ 4,029	$ 367	$ 8,047	$ 5,365
4	503	81818	3500 Printing & Binding	$ 2,958	$ 10,729	$ 5,369	$ 3,603	$ 5,365	$ 5,365
4	503	81818	3600 Advertising	$ 7,500	$ 14,753	$ 13,953	$ 13,006	$ 10,729	$ 10,729
4	503	81818	5110 Electrical Services	$ 9,863	$ 9,576	$ 9,576	$ 9,518	$ 10,864	$ 10,864
4	503	81818	5120 Heating Services	$ 1,873	$ 4,024	$ 4,024	$ 2,106	$ 2,280	$ 2,280
4	503	81818	5130 Water & Sewer Services	$ 1,160	$ 1,609	$ 1,609	$ 1,143	$ 1,609	$ 1,609
4	503	81818	5210 Postage & Postal Service	$ 123	$ 778	$ 778	$ 169	$ 536	$ 536
4	503	81818	5230 Telecommunication	$ 16,335	$ 13,948	$ 13,948	$ 15,087	$ 17,435	$ 17,435
4	503	81818	5305 Motor Vehicle Insurance	$ 11,842	$ 16,899	$ 16,899	$ 10,869	$ 14,753	$ 14,753
4	503	81818	5308 General Liability	$ -	$ 1,532	$ 1,532	$ -	$ 1,532	$ 1,341
4	503	81818	5410 Lease/Rental of Equipment	$ 368	$ 671	$ 671	$ 735	$ 671	$ 671
4	503	81818	5510 Mileage	$ 113	$ 402	$ 402	$ 68	$ 402	$ 402
4	503	81818	5530 Subsistence & Lodging	$ 691	$ 805	$ 805	$ 337	$ 3,219	$ 1,878
4	503	81818	5540 Convention & Education	$ 1,515	$ 939	$ 939	$ 55	$ 1,341	$ 671
4	503	81818	5810 Dues & Association Memberships	$ 483	$ 536	$ 536	$ 751	$ 536	$ 536
4	503	81818	6001 Office Supplies	$ 2,540	$ 5,365	$ 5,365	$ 3,341	$ 4,024	$ 4,024
4	503	81818	6005 Janitorial Supplies	$ 557	$ 1,207	$ 1,207	$ 610	$ 1,073	$ 1,073
4	503	81818	6007 Repair & Maintenance Supplies	$ 75,872	$ 33,529	$ 33,529	$ 97,896	$ 73,765	$ 73,765
4	503	81818	6008 Motor Fuel & Lube	$ 44,134	$ 112,659	$ 75,139	$ 52,202	$ 89,859	$ 71,082
4	503	81818	6009 Vehicle & Power Equipment Supplies	$ 19,009	$ 6,706	$ 35,679	$ 23,075	$ 14,753	$ 14,753
4	503	81818	6011 Uniforms & Wearing Apparel	$ 3,454	$ 4,158	$ 4,158	$ 4,103	$ 4,024	$ 4,024
4	503	81818	6012 Books & Subscriptions	$ -	$ 241	$ 241	$ -	$ 134	$ 134
4	503	81818	6013 Educational & Recreational Supplies	$ 888	$ 402	$ 402	$ 1,234	$ 402	$ 402
4	503	81818	6014 Other Operating Supplies	$ -	$ 5,901	$ -	$ 172	$ -	$ -
4	503	81818	8105 Motor Vehicles & Equipment - Replacemer	$ 354	$ 80,471	$ 286,460	$ 6,134	$ 112,659	$ 118,023
4	503	81818	8107 ADP Equipment - Replacement	$ 186	$ 1,207	$ 1,207	$ 228	$ 1,153	$ 1,153
4	503	81818	8112 ADP Software - Replacement	$ -	$ 376	$ 376	$ -	$ 376	$ 376
4	503	81818	8113 Improve. & Betterments - Replacement	$ 655	$ 1,341	$ 1,341	$ 878	$ 1,341	$ 1,341
4	503	81818	8201 Machinery & Equipment - Additions	$ 1,983	$ 540	$ 13,137	$ 1,143	$ 540	$ 540
4	503	81818	8202 Furniture & Fixtures - Additions	$ 1,394	$ 2,146	$ 2,146	$ 1,310	$ 2,146	$ 2,146
4	503	81818	8203 Communications Equip. - Additions	$ 94	$ 5,365	$ 5,364	$ 3,570	$ 2,682	$ 2,682
4	503	81818	8205 Motor Vehicles & Equipment-Addition	$ -	$ 590	$ 590	$ -	$ 590	$ 590
4	503	81818	8207 ADP Equipment - Additions	$ 43	$ 2,012	$ 2,012	$ 1,123	$ 2,012	$ 12,741
4	503	81818	8212 ADP Software - Additions	$ -	$ 671	$ 671	$ 387	$ 671	$ 11,400
4	503	81818	8213 Improve. & Betterments - Additions	$ 570	$ 1,341	$ 5,361	$ 1,928	$ 1,341	$ 1,341
Retirement V.R.S.									
4	503	81898	2210 Retirement V.R.S.	$ (109,656)		$ -	$ (85,816)	$ -	$ -
4	503	81898	2898 VRS Pension Benefit	$ 24,628		$ -	$ 46,652	$ -	$ 50,000
OTHER POST-EMP BENEFITS									
4	503	81899	2899 Other Post-Employment Benefits	$ 1,482	$ 15,000	$ 15,000	$ 1,142	$ -	$ -

Account Number			Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
TRANSIT TRANSFERS & CONTINGENCY									
4	503	93100	9215 Transfer to General Fund - Overhead	$ -	$ 100,000	$ -	$ -	$ 120,000	$ 120,000
4	503	99100	9901 Contingency	$ -	$ 200,000	$ 200,000	$ -	$ 200,000	$ 200,000
				$ 4,410,391	$ 5,624,033	$ 6,557,444	$ 4,671,545	$ 5,833,614	$ 5,979,624
Parking Fund									
4	504	95129	9110 Principal	$ -		$ -	$ -		$ -
4	504	95129	9120 Interest	$ 63,551		$ -	$ 60,341		$ -
4	504	98401	1101 Salaries & Wages - Regular	$ 34,239	$ 38,675	$ 38,675	$ 39,087	$ 40,548	$ 40,905
4	504	98401	1201 Overtime Pay	$ 1,937	$ 3,500	$ 3,500	$ 1,032	$ 3,570	$ 3,000
4	504	98401	1301 Salaries & Wages - Part Time	$ 63,648	$ 65,000	$ 65,000	$ 61,442	$ 66,700	$ 66,700
4	504	98401	1401 Employee Bonus	$ 2,500		$ -	$ -	$ -	$ -
4	504	98401	2100 FICA Benefits	$ 7,781	$ 8,199	$ 8,198	$ 7,706	$ 8,478	$ 8,461
4	504	98401	2210 Retirement - VRS	$ 4,721	$ 4,852	$ 4,852	$ 4,372	$ 5,089	$ 5,060
4	504	98401	2220 Retirement - Other	$ 316		$ -	$ 483	$ -	$ -
4	504	98401	2310 Hospital/Medical Plan	$ 6,239	$ 14,400	$ 14,400	$ 8,646	$ 13,200	$ 13,200
4	504	98401	2330 Dental Insurance	$ 212	$ 263	$ 263	$ 254	$ 300	$ 300
4	504	98401	2400 Group Life Insurance	$ 376	$ 507	$ 507	$ 506	$ 531	$ 536
4	504	98401	2410 Long Term Disability	$ 186		$ -	$ 228	$ 200	$ 250
4	504	98401	2600 Unemployment Compensation	$ 3,780		$ -	$ -	$ -	$ -
4	504	98401	2710 Worker's Compensation	$ 1,438	$ 2,300	$ 2,300	$ 1,729	$ 1,727	$ 1,750
4	504	98401	2810 Clothing Allowances			$ -	$ -		$ 1,700
4	504	98401	3160 Professional Services - Other			$ 12,500	$ 10,973		$ -
4	504	98401	3170 Construction Contracts	$ -	$ 90,000	$ 90,000	$ (10,973)	$ -	$ -
4	504	98401	3310 Repairs and Maintenance	$ 4,604	$ 20,000	$ 22,911	$ 15,994	$ 20,000	$ 20,000
4	504	98401	3320 Maintenance Service Contracts	$ 46,279	$ 19,500	$ 22,400	$ 25,787	$ 19,500	$ 30,000
4	504	98401	5110 Electrical Services	$ 11,849	$ 18,000	$ 18,000	$ 11,874	$ 15,000	$ 14,000
4	504	98401	5130 Water & Sewer Services	$ 205	$ 400	$ 400	$ 142	$ 300	$ 300
4	504	98401	5230 Telecommunication	$ 2,967	$ 6,000	$ 6,000	$ 6,287	$ 5,000	$ 6,500
4	504	98401	5433 Lease/Rent of Space	$ -		$ -	$ -	$ -	$ -
4	504	98401	5855 Credit Card Fees	$ 4,076	$ 7,000	$ 7,000	$ 3,241	$ 5,000	$ 4,000
4	504	98401	6001 Office Supplies	$ -	$ 500	$ 500	$ 244	$ 500	$ 500
4	504	98401	6005 Janitorial Supplies	$ 133	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
4	504	98401	6007 Repair & Maintenance Supplies	$ 2,046	$ 4,000	$ 1,100	$ 2,274	$ 3,500	$ 3,500
4	504	98401	6011 Uniforms & Wearing Apparel	$ 788	$ 1,700	$ 1,700	$ 2,380	$ 1,700	$ 1,700
4	504	98401	6012 Books & Subscriptions	$ -	$ 100	$ 100	$ -	$ 100	$ 100
4	504	98401	6014 Other Operating Supplies	$ -		$ -	$ -	$ -	$ -
4	504	98401	6021 Promotional Materials	$ -	$ 500	$ 500	$ -	$ 500	$ 500
4	504	98401	8107 ADP Equipment - Replacement			$ 3,650	$ 2,399		$ -
4	504	98401	8111 Depreciation	$ 152,037	$ 152,000	$ 152,000	$ 152,037	$ 194,000	$ 163,000
4	504	98403	3320 Maintenance Service Contracts	$ -	$ 300	$ 300	$ -	$ -	$ -
4	504	98403	5434 Lease/Rental of Land	$ 15,300	$ 15,000	$ 15,000	$ 15,600	$ 16,000	$ 18,000
4	504	98403	5855 Credit Card Fees	$ 657	$ 700	$ 700	$ 127	$ -	$ -
4	504	98403	8111 Depreciation	$ 1,546	$ 1,600	$ 1,600	$ -	$ -	$ -
4	504	98405	3320 Maintenance Service Contracts	$ -	$ 1,500	$ 1,500	$ -	$ 1,500	$ 1,500
4	504	98405	5855 Credit Card Fees	$ -	$ 500	$ 500	$ -	$ -	$ -
4	504	98406	5110 Electrical Services			$ -	$ 326	$ 3,000	$ 1,000
4	504	98406	5434 Lease/Rental of Land			$ -	$ 11,750	$ 24,000	$ 24,000
4	504	98407	3160 Professional Services - Other			$ -	$ 48,419		$ 3,000
4	504	98408	8107 ADP Equipment - Replacement			$ -	$ -	$ 70,000	$ -
4	504	98408	8112 ADP Software - Replacement			$ -	$ -	$ 50,000	$ -
4	504	98480	9130 Fiscal Agent Fees	$ -		$ -	$ -	$ 100	$ 100
4	504	98481	9120 Interest	$ 13,885	$ 301,505	$ 301,505	$ 9,930	$ 299,696	$ 299,747
4	504	98481	9130 Fiscal Agent Fees	$ 59	$ -	$ -	$ -	$ -	$ -
4	504	98498	2210 Retirement V.R.S.	$ (5,037)		$ -	$ (4,855)	$ -	$ -
4	504	98498	2898 VRS Pension Benefit	$ 1,167		$ -	$ 2,113	$ -	$ -
4	504	98499	2899 Other Post-Employment Benefits	$ -	$ 1,000	$ 1,000	$ -	$ 1,000	$ -
				$ 443,485	$ 781,000	$ 800,061	$ 493,395	$ 872,239	$ 734,809
CSA FUND									
4	741	53522	1101 Salaries & Wages - Regular	$ 46,756	$ 44,580	$ 44,580	$ 44,746	$ 46,609	$ 47,542
4	741	53522	1401 Employee Bonus	$ 1,000	$ -	$ -	$ -	$ -	$ -
4	741	53522	2100 FICA Benefits	$ 3,592	$ 3,410	$ 3,410	$ 3,346	$ 3,566	$ 3,620
4	741	53522	2210 Retirement V.R.S.	$ 7,203	$ 5,595	$ 5,595	$ 5,590	$ 5,850	$ 5,967
4	741	53522	2310 Hospital/Medical Plan	$ 6,375	$ 14,400	$ 14,400	$ 8,646	$ 13,200	$ 13,200
4	741	53522	2330 Dental Insurance	$ 217	$ 263	$ 263	$ 254	$ 300	$ 300
4	741	53522	2400 Group Life Insurance	$ 538	$ 584	$ 584	$ 583	$ 611	$ 620
4	741	53522	5510 Mileage			$ -	$ 200		$ -
4	741	53522	5530 Subsistence & Lodging	$ 586	$ 1,800	$ 1,800	$ 1,313	$ 1,800	$ 1,800
4	741	53522	5540 Convention & Education	$ 1,775	$ 1,800	$ 1,800	$ 550	$ 1,800	$ 2,500

Account Number				Description	FY 2016 Actual	FY 2017 Adopted	2017 Amended	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
4	741	53522	5708	Regular Foster Care	$ 63,660	$ 100,000	$ 100,000	$ 88,323	$ 100,000	$ 125,000
4	741	53522	5711	Other Purchased Services	$ 1,472,807	$ 1,700,000	$ 2,050,000	$ 2,019,443	$ 1,773,532	$ 2,592,240
4	741	53522	6001	Office Supplies	$ 23	$ 1,000	$ 1,000	$ 636	$ 1,000	$ 1,000
4	741	53522	6002	Food & Food Service Supplies	$ 728	$ 1,000	$ 1,000	$ 929	$ 1,200	$ 1,200
					$ 1,605,261	$ 1,874,432	$ 2,224,432	$ 2,174,561	$ 1,949,468	$ 2,794,989
Riparian Land Stewardship Fund (Watershed Property Manager)										
4	801	41150	1101	Salaries & Wages - Regular	$ 48,728	$ 53,715	$ 53,715	$ 35,649	$ 54,780	$ 55,695
4	801	41150	2100	FICA Benefits	$ 3,689	$ 4,109	$ 4,109	$ 2,715	$ 4,191	$ 4,260
4	801	41150	2210	Retirement V.R.S.	$ 8,396	$ 6,741	$ 6,741	$ 3,259	$ 6,875	$ 6,890
4	801	41150	2310	Hospital/Medical Plan	$ -	$ -	$ -	$ 2,162	$ 9,000	$ 9,000
4	801	41150	2330	Dental Insurance	$ 254	$ 263	$ 263	$ 85	$ 300	$ 300
4	801	41150	2400	Group Life Insurance	$ 626	$ 704	$ 704	$ 340	$ 718	$ 730
4	801	41150	2710	Worker's Compensation	$ 1,361		$ -	$ 778	$ 1,000	$ 1,000
4	801	41150	3310	Repairs & Maintenance	$ -	$ 1,200	$ 1,200	$ -	$ 1,200	$ 1,200
4	801	41150	5230	Telecommunication	$ 1,126	$ 1,000	$ 1,000	$ 803	$ 1,200	$ 1,200
4	801	41150	5530	Subsistence & Lodging	$ -	$ 600	$ 600	$ -	$ 600	$ 600
4	801	41150	5540	Convention & Education	$ -	$ 600	$ 600	$ -	$ 600	$ 600
4	801	41150	6001	Office Supplies	$ -	$ 600	$ 600	$ -	$ 600	$ 600
4	801	41150	6008	Motor Fuel & Lube	$ 1,379	$ 3,500	$ 3,500	$ 841	$ 2,500	$ 2,500
4	801	41150	6009	Vehicle/Power Equip. Supplies	$ 5,593	$ 1,000	$ 1,000	$ 808	$ 1,000	$ 1,000
4	801	41150	6011	Uniforms & Wearing Apparel	$ 2,248	$ 750	$ 750	$ 896	$ 750	$ 1,000
4	801	41150	6012	Books & Subscriptions			$ -	$ -		$ 100
4	801	41150	6014	Other Operating Supplies	$ 1,623	$ 1,500	$ 1,500	$ 1,482	$ 1,200	$ 1,500
4	801	41150	8111	Depreciation	$ 7,086		$ -	$ 4,514	$ -	$ 3,849
4	801	41150	8205	Motor Vehicles & Equipment - Additions	$ -		$ -	$ -	$ -	$ -
4	801	41150	9130	Fiscal Agent Fees	$ 1,298	$ -	$ -	$ 1,253	$ 1,300	$ 1,300
					$ 83,409	$ 76,282	$ 76,282	$ 55,585	$ 87,813	$ 93,324
OPEB Trust Fund										
4	805	12560	5873	Administrative Services	$ 3,500	$ -	$ -	$ 1,348	$ 5,000	$ 5,000
					$ 3,500	$ -	$ 3,500	$ -	$ 5,000	$ 5,000

GLOSSARY & ACRONYMS

ALS – Advanced Life Support

ARB – Architectural Review Board

Appropriation – The legal authority to spend money or enter into obligations to spend money under state law.

Assigned Fund Balance – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

BLS – Basic Life Support

BPOL – Business, Professional, and Occupational License Tax

Balanced Budget – The City adopts a balanced budget in which current expenditures for all funds are matched by current revenues or appropriated fund balances.

Basis of Accounting – The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The measurement focus for governmental funds is current financial resources, whereby only current assets and current liabilities are generally included on the balance sheet. The enterprise funds are accounted for on a flow of economic resources measurement focus, whereby all assets and all liabilities are included on the statement of net assets. The different methods of accounting flow from these considerations.

Modified Accrual – for Governmental Funds, the revenues are recognized in the period in which they become measurable and available. Expenditures, other than accrued interest on long-term debt, are recorded when the fund liability is incurred.

Full Accrual – for Enterprise Funds, the revenues are recognized when earned and expenses are recorded when liabilities are incurred without regard to the receipt or disbursement of cash.

Blight Abatement Fund – This fund accounts for the revenues, expenditures and other financing resources of the blight abatement program.

CAMA – Computer Aided Mass Appraisal

CDA – Community Development Authority

CDBG – Community Development Block Grant.

CIP – Capital Improvement Plan.

COLA – Cost of Living Adjustment

CSA – Children's Services Act.

CRRL – Central Rappahannock Regional Library

CY – Calendar Year January 1st – December 31st.

Capital Fund –The City procures major capital assets through capital funds. The capital funds are budgeted through the capital budget process. These funds include Public Education, Public Works, Public Facilities, Public Safety, Water, Sewer, and Transit. The City also created special capital funds to construct the new school buildings.

Capital Projects Funds – The Capital Projects Funds account for and report financial resources that are restricted, committed or assigned to expenditure for capital outlays, except for those financed by Proprietary Funds or for assets held in trust for individuals, private organizations, or other governments. Capital Projects Funds include the following funds:

Capital Improvements Plan – The Capital Improvements Plan is a five-year listing of major capital projects by capital fund. The CIP does not appropriate funds, and may be re-evaluated and amended as conditions warrant.

Capital Outlay – Capital outlay represents spending on assets that generally last longer than one year and is over $1,000 in value (exception: computer software). These are purchased through the capital outlay line items in the budget. Major capital assets, which are generally greater than $75,000 and last longer than three years, will generally be budgeted through the capital budget process.

Central Park Special Tax District Fund – This fund accounts for the revenues, expenditures, and other financing resources of the Central Park Special Service District.

Children's Services Act Fund – This fund accounts for the Children's Services Act grant funds which provide assistance primarily for foster care and related services and the prevention of foster care. Services provided include education, housing, health and food. Funding is primarily from state grants and local match appropriations.

Central Rappahannock Regional Library: A regional library set up under an agreement in accordance with state law to serve the City of Fredericksburg, Stafford County, and Spotsylvania County. The CRRL also contractually serves Westmoreland County.

City Council – The City Council of the City of Fredericksburg is the legislative body that sets City laws and policies and oversees City operations. The City Council has seven members, including the Mayor, and are elected to staggered four-year terms. Regular meetings are held the second and fourth Tuesday of every month at 7:30 p.m. in City Hall, 715 Princess Anne Street.

City Manager – The City Manager is the chief executive officer of the City of Fredericksburg, and is appointed and serves at the pleasure of the City Council. The City Manager is responsible for developing the annual budget, and in overseeing the operations of the City.

Committed Fund Balance – Amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint.

Compensation Board – The Compensation Board of the Commonwealth of Virginia sets the state's compensation levels to local governments for Constitutional Officers, and also provides technical and other assistance to these officials in the performance of their duties. The City receives state assistance for the following offices from the **Compensation Board** – Commonwealth's Attorney, Clerk of the Circuit Court, Sheriff, Treasurer, and Commissioner of the Revenue.

Constitutional Officers – The Constitution of Virginia provides that cities and counties have certain offices that are elected by the citizens and serve terms of office. These officers are independent of the City Council; but their budgets are adopted and appropriated by the City Council. In the City, these offices include the Sheriff, the Clerk of the Circuit Court, the Commonwealth's Attorney, the Treasurer, the Commissioner of the Revenue, and the Voter Registrar.

Contingency – Contingency accounts are set aside in certain funds to meet unforeseen circumstances; in order to utilize contingency funds, the City Council must adopt a supplemental appropriation resolution.

DEQ – Department of Environmental Quality.

DHCC – Dorothy Hart Community Center.

DSS – Department of Social Services.

Debt Service Funds – Debt service funds are set aside to pay the principal and interest on debt owed by the City. Balances are not kept in the debt service accounts of the City; rather, funds are transferred in year-to-year from other funds based on the debt retirement schedules of the City.

Depreciation – Expiration in the service life of capital assets attributable to deterioration, inadequacy, and obsolescence. Depreciation of capital assets is charged in the City's enterprise funds. The depreciation charges are set based upon a schedule that varies depending upon the type of asset (e.g. buildings last longer than vehicles).

EDA – Economic Development Authority

EDT – Economic Development & Tourism

EMS – Emergency Medical Service

EMT – Emergency Medical Technician

ERP – Enterprise Resource Planning Software.

Education Debt Service Fund – This fund accounts for the accumulation of resources for, and the payment of, general long-term obligation debt principal, interest, and related charges for school debt.

Encumbrance – an obligation against City funds in the form of a purchase order or contract for goods that have not yet been delivered or services that have not yet been performed.

Enterprise Fund – Enterprise funds consist of City-owned utilities that are accounted for on an accrual basis similarly to most large business accounting. Unlike other governmental funds, depreciation is charged to capital assets in enterprise funds. The City currently has four major enterprise funds: Water, Sewer, Transit, and Parking.

Enterprise Funds – Enterprise Funds account for the financing of services to the general public where all or most of the operating expenses involved are recovered in the form of charges to users of such services. The Enterprise Funds consist of the following:

Environmental Section Fund – This fund accounts for the revenues, expenditures, and other financing resources for stormwater and other environmental purposes.

FAMPO – Fredericksburg Area Metropolitan Planning Organization.

FCPS – Fredericksburg City Public Schools.

FY – Fiscal Year – July 1st – June 30th.

Fiduciary (Fiscal Agent) Funds – These funds are funds that the City uses to account for resources that are held in trust for other government agencies or programs. This is done primarily as a way to lower administrative overhead costs and ease operations for these agencies or programs. The City includes these funds in their budget resolution, and in the City's annual audit.

Fiscal Year – The City designates a twelve-month period for accounting and budgeting purposes. The City's Fiscal Year is July 1 – June 30. The second half of the fiscal year is named when abbreviated. For example, Fiscal Year 2008 (or FY 2008) encompasses the period July 1, 2007 to June 30, 2008.

Forfeited Asset Sharing Program Fund – This fund accounts for the revenues, expenditures, and other financing resources of the forfeited asset sharing program.

Fund – A fund is a balanced set of accounts. Government accounting information is organized into separate funds, each containing its own revenues, expenditures, and fund balances. Moving money from one fund to another requires a transfer.

Fund Balance – Fund balance is the balance remaining in a fund after all liabilities are subtracted from all assets for that fund. Positive fund balances may be designated for future use, left undesignated, or appropriated for subsequent expenditures. The City of Fredericksburg has a policy goal that the General Fund Undesignated Unreserved Fund Balance will not fall below 12% of the prior year's total General Fund revenues.

GASB – Government Accounting Standard Board.

Gas Tax – Gasoline Tax Revenue.

General Fund – The General Fund (Fund 100) is the main operations fund for the City, and accounts for all operations not accounted for in other funds. Most City operations, with the exception of Enterprise Funds) are accounted for in the General Fund. Funds are transferred from the General Fund to support other operational funds, including Public Schools, Social Services, and the Comprehensive Services Act Fund.

General Fund – The General Fund is the primary operating fund of the City and

accounts for and reports all revenues and expenditures applicable to the general operations of the City which are not accounted for in other funds. Revenues are derived primarily from property and other local taxes, licenses, permits, charges for services, use of money and property, and intergovernmental grants. The General Fund is considered a major fund for financial reporting purposes.

General Fund – The General Fund is the primary operating fund of the City and accounts for and reports all revenues and expenditures applicable to the general operations of the City which are not accounted for in other funds. Revenues are derived primarily from property and other local taxes, licenses, permits, charges for services, use of money and property, and intergovernmental grants. The General Fund is considered a major fund for financial reporting purposes.

General Obligation Bond Debt Service Fund – This fund accounts for the accumulation of resources for, and the payment of, general long-term obligation debt principal, interest, and related charges.

GF-SCH – General Fund Assigned for School Capital.

GIS – Geographic Information System

GO – General Obligation Bonds. Debt secured by the City's pledge of its full faith and credit taxing authority.

Governmental Fund – The General Fund and most other funds for the City are called governmental funds and are accounted for on a modified accrual basis. This accounting method recognizes revenues in the period in which they become measurable and available. The focus is on the measurement of currently available financial resources. The major difference between governmental funds and enterprise funds is that capital assets are recognized as expenditures in the year in which the purchase is made rather than being accounted for as an asset and depreciated over time.

Line Item – Line items group expenditures by object purchased – for example, Professional Services – Engineering or Office Supplies.

HVAC – Heating, Ventilation, and Air Conditioning.

Local Composite Index – the Local Composite Index is the Commonwealth of Virginia's funding formula for state aid to local school districts. The formula measures the wealth of a community against the total population and school enrollment. Higher scores indicate that a community needs less school assistance; while lower scores indicate that a community needs more school assistance. The City of Fredericksburg's Local Composite Index score is high relative to other localities; and the City receives less state aid on a per pupil basis as a result.

New Court Capital Fund – This fund accounts for resources and expenditures for the renovation and improvements of the City's court facilities. Financing is provided by bond proceeds and transfers from the General Fund.

Nonspendable Fund Balance – Amounts that are not in spendable form (such as inventory and prepaids) or are required to be maintained intact (corpus of a permanent fund).

NPS – National Park Service.

OPEB – Other Post-Employment Benefits

Parking Fund – The Parking Fund is an enterprise fund that has been created to account for the capital contributions and the operations of the Sophia Street Parking Garage, which opened in November 2005 in downtown Fredericksburg.

PPEA – Public - Private Education Facilities and Infrastructure Act of 2002.

PF – Public Facilities.

PRE – Parks, Recreation & Events.

PRTC – the Potomac and Rappahannock Transportation Commission. The City and several other jurisdictions are members of the PRTC, and as a result are able to charge a motor fuels tax of 2% of receipts. The motor fuels tax is dedicated first to the needs of the Virginia Railway Express and the

PRTC administration; the City may then use surplus amounts to meet transportation needs in the community.

Program Change Proposal – An internal City term for a major budget proposal more than $10,000 in value that alters or could potentially alter service levels. These are reviewed by an internal committee of senior-level managers for recommendations on inclusion in the City Manager's Recommended Budget. Examples of a Program Change Proposals include new positions or new equipment. Replacing existing capital equipment, on the other hand, would not be considered through the Program Change Proposal process because it does not alter existing service levels.

PS – Public Safety.

Public Facilities Capital Fund – This fund accounts for the construction, renovation, and improvements of the City's buildings and facilities. Financing is provided primarily by investment earnings and transfers from the General Fund.

Public Safety Capital Fund – This fund accounts for the police and fire department projects. Financing is provided primarily by investment earnings and transfers from the General Fund.

Public Works Capital Fund – This fund accounts for resources and expenditures for the construction of and reconstruction of City streets, sidewalks, and bridges. Primary revenues consist of taxes, grants, and transfers from the General Fund.

PW – Public Works.

R-Board – Rappahannock Regional Landfill.

RRJ – Rappahannock Regional Jail – The regional jail facility that houses adult inmates either awaiting trail, in transition between facilities, or serving short sentences and not sent to state prison. The regional facility serves the City of Fredericksburg and the Counties of Stafford, Spotsylvania, and King George.

Rappahannock Juvenile Detention Center – The regional jail facility that houses juvenile inmates awaiting trail, in transition between facilities, or serving short sentences and not sent to state prison. The regional facility serves the City of Fredericksburg and the Counties of Stafford, Spotsylvania, and King George.

Resolution – An official act of the City Council; the City adopts and amends its budget via resolution. Resolutions appropriating funds, such as budget resolutions, require two readings (or approvals) before taking effect.

Restricted Fund Balance – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

SCADA – Supervisory Control and Data Acquisition.

SCH – Fredericksburg City Public Schools

School Bond Funded Capital Fund – This fund accounts for resources and expenditures for school construction. Financing is provided by bond proceeds. The Fund is considered a major fund for financial reporting purposes.

Special Revenue Fund – Special revenue funds are used to account for special revenues requiring separate accounting because of legal or regulatory provisions or administrative action. Examples include grant funds and special tax district revenues.

Special Revenue Funds – Special Revenue Funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Special Revenue Funds include the following funds.

State, Federal and Local Grants Fund – This fund accounts for revenues and expenditures of state, federal, and local grants which function on a reimbursement basis.

Transfer – Transfers move money between funds, between projects, or between line items. The City Manager has authority to

move funds between line item objects. The City Council transfers funds through an appropriation resolution between funds or between capital projects.

Transit Fund – The City Transit Fund supports the operations of the FREDericksburg Regional Transit System. The fund is largely supported by federal and state grant funds as well as contributions from local communities.

Unassigned Fund Balance – Amounts that are available for any purpose; positive amounts are only reported in the General Fund.

VAC – Vacuum

VDEM – Virginia Department of Emergency Management.

VDOT – Virginia Department of Transportation.

VRE – VRE stands for the Virginia Railway Express, which is a commuter rail service that serves the Washington, D.C. area. There are two service lines: one originates in downtown Fredericksburg and ends in Washington, while the other runs from Manassas to Washington.

VRS – VRS stands for the Virginia Retirement System, which is the statewide pension plan for state employees and local employees for localities that have joined the system. Both the City of Fredericksburg and the Fredericksburg City Schools are members of the VRS. The VRS sets retirement contributions as a percentage of salary every two years based upon an assessment of the City's retirement benefit liabilities and accrued system assets. For the Fredericksburg City Schools, these contribution rates are subject to General Assembly approval, as the state partially funds retirement benefits for school employees.

Virginia Public Assistance Fund – This fund accounts for the operations of the City's Department of Social Services. Funding is primarily from state and federal grants and local match appropriations.

Wastewater Fund – This fund accounts for income and expenses of the City-owned wastewater utility.

Water Fund – This fund accounts for income and expenses of the City-owned water utility.

WWTP – Wastewater Treatment Plant.

MOTION: **KELLY**

SECOND: **WITHERS**

May 8, 2018
Regular Meeting
Resolution No. 18-40

RE: **Appropriating Funds for Fiscal Year 2019 Beginning July 1, 2018 through June 30, 2019**

ACTION: **APPROVED: Ayes: 0; Nays 0**

FIRST READ: April 24, 2018 **SECOND READ:** May 8, 2018

Section 1.

The City Manager has submitted to the City Council a proposed balanced Fiscal Year 2019 budget necessary for the provision of City services.

A duly advertised public hearing was held on April 17, 2018 at which comments from the public concerning the budget were heard. The City Council has reviewed and made certain revisions to the budget. The first reading of the budget was held on April 24, 2018 and unanimously approved by the City Council.

Therefore, the City Council resolves that the following purposes be authorized and the annual appropriations for Fiscal Year 2019 be made from the GENERAL FUND:

Function	
City Attorney	$380,169
City Council	248,010
City Manager	942,367
Clerk of the Council	112,330
Clerk of the Circuit Court	850,260
Commissioner of the Revenue	1,069,234
Commonwealth's Attorney	1,441,104
Correction & Detention	4,192,000
Courts	206,510
Economic Development	1,036,278
Fire	7,123,954
Fiscal Affairs	929,803
General Assessment	275,000
Human Resources	433,705
Insurance	969,000
Information Technology	1,609,362

Outside Agencies	1,724,273
Central Rappahannock Regional Library	1,300,990
Planning	759,490
Building	805,787
ARB/BZA	5,200
Parks, Recreation & Events	2,849,643
Police	9,824,304
Public Facilities	2,871,731
Public Works	6,895,008
Safety	129,390
Sheriff	2,299,266
Transportation Division	157,292
Treasurer	883,973
Voter Registrar	307,136
Transfer to Debt Service	8,273,000
Contingency	525,000
Attrition Savings	(250,000)
ERP - Pay Plan	40,000
Transfer to EDA	165,000
Transfer to Parking Fund	50,000
Transfer to Riparian Land Stewardship Fund	52,125
Transfer to Arts Commission	35,000
Transfer to Regional Group Tourism	50,000
Transfer to Regional Consumer Marketing	121,000
Transfer to Victim Witness	50,000
Transfer to CDBG	10,000
Transfer to Grants Fund	42,096
Transfer to Capital	3,180,000
Transfer to Children's Services Act	940,000
Transfer to Storm Water	134,000
Transfer to Social Services	940,000
Transfer to Schools	28,844,710
Transfer to Schools (Head Start)	215,500
Total	**$96,050,000**

The City Council further resolves that the annual appropriation in the sum of **$6,126,905** for Fiscal Year 2019 be made from the SOCIAL SERVICES FUND (Fund 201) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the City of Fredericksburg Social Services Board.

The City Council further resolves that the annual appropriation in the sum of **$44,626,789** for Fiscal Year 2019 be made from the SCHOOL OPERATING FUND (Fund 205) which monies are to be

expended in accordance with law for purposes authorized and approved by the Fredericksburg City School Board.

The City Council further resolves that the annual appropriation in the sum of **$1,605,545** for Fiscal Year 2019 be made from the CITY GRANTS FUND (Fund 210) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$5,376,277** for Fiscal Year 2019 be made from the SCHOOL GRANTS FUND (Fund 211) which monies are to be expended in accordance with law for purposes authorized and approved by the Fredericksburg City School Board.

The City Council further resolves that the annual appropriation in the sum of **$165,000** for Fiscal Year 2019 be made from the ECONOMIC DEVELOPMENT AUTHORITY FUND (Fund 215) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$262,000** for Fiscal Year 2019 be made from the CENTRAL PARK SPECIAL TAX DISTRICT FUND (Fund 216) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$75,000** for Fiscal Year 2019 be made from the FREDERICKSBURG OPPORTUNITY FUND (Fund 226) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$95,000** for Fiscal Year 2019 be made from the BLIGHT ABATEMENT FUND (Fund 228) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$581,323** for Fiscal Year 2019 be made from the STORM WATER MANAGEMENT FUND (Fund 229) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$4,485,691** for Fiscal Year 2019 be made from the GENERAL OBLIGATION BOND FUND (Fund 401) which monies are to be expended in accordance with law for purposes authorized and approved by City Council.

The City Council further resolves that the annual appropriation in the sum of **$4,222,052** for Fiscal Year 2019 be made from the EDUCATION BOND FUND (Fund 403) which monies are to be expended in accordance with law for purposes authorized and approved by City Council.

The City Council further resolves that the annual appropriation in the sum of **$5,193,594** for Fiscal Year 2019 be made from the WATER ENTERPRISE FUND (Fund 501) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$7,862,561** for Fiscal Year 2019 be made from the WASTEWATER ENTERPRISE FUND (Fund 502) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$5,979,624** for Fiscal Year 2019 be made from the PUBLIC TRANSPORTATION FUND (Fund 503) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$734,809** for Fiscal Year 2019 be made from the PARKING FUND (Fund 504) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$1,220,275** for Fiscal Year 2019 be made from the RAPPAHANNOCK REGIONAL CRIMINAL JUSTICE ACADEMY

FUND (Fund 736) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the Rappahannock Regional Criminal Justice Academy Board.

The City Council further resolves that the annual appropriation in the sum of **$1,457,447** for Fiscal Year 2019 be made from the RAPPAHANNOCK AREA OFFICE ON YOUTH FUND (Fund 738) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the Rappahannock Area Office on Youth Board.

The City Council further resolves that the annual appropriation in the sum of **$25,000** for Fiscal Year 2019 be made from the SPECIAL WELFARE REVENUE FUND (Fund 739) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the City of Fredericksburg Social Services Board.

The City Council further resolves that the annual appropriation in the sum of **$2,794,989** for Fiscal Year 2019 be made from the CHILDREN'S SERVICES ACT FUND (Fund 741) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the City of Fredericksburg Community Policy Management Team.

The City Council further resolves that the annual appropriation in the sum of **$282,483** for Fiscal Year 2019 be made from the COURT SERVICES UNIT FUND (Fund 747) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the City of Fredericksburg Court Services Unit Board.

The City Council further resolves that the annual appropriation in the sum of **$1,746,150** for Fiscal Year 2019 be made from the CELEBRATE VIRGINIA SOUTH COMMUNITY DEVELOPMENT AUTHORITY FUND (Fund 753) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the Celebrate Virginia South Community Development Authority.

The City Council further resolves that the annual appropriation in the sum of **$93,324** for Fiscal Year 2019 be made from the RIPARIAN LAND STEWARDSHIP FUND (Fund 801) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the annual appropriation in the sum of **$5,000** for Fiscal Year 2019 be made from the OPEB TRUST FUND (Fund 805) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council.

The City Council further resolves that the City Manager is authorized to make line-item changes within budget program totals and such changes shall be reported to the City Council by way of periodic financial reports.

The City Council further resolves that at the close of the fiscal year the City Manager is authorized to maintain appropriations for encumbrances and grants.

The City Council further resolves that the City Manager is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during FY 2019:

1. Insurance recoveries received for damages to City properties for which City funds have been expended to make repairs.
2. Defaulted builder and developer securities to be used for uncompleted projects.
3. Asset forfeiture funds.
4. Donations under $10,000 given for a specific purpose.

The City Council further resolves that the appropriations made herein shall become available for expenditures July 1, 2018 and shall expire June 30, 2019.

Section 2. Operating Fund Revenues

It is estimated that revenues and other sources will be available during the fiscal year beginning on July 1, 2018 and ending on June 30, 2019 to meet the foregoing appropriations according to the following sources:

General Fund

Local Sources	$85,146,900
The Commonwealth and Federal Government	6,048,100
Transfers from Other Funds	900,000
Fund Balance Committed/Assigned	3,180,000
Fund Balance Unassigned	775,000
Total	**$96,050,000**

Social Services Fund – Operating

City Appropriation	$940,000
Other Local Sources	66,272
Revenue from the Commonwealth	2,069,855
Revenue from the Federal Government	2,837,432
Fund Balance	213,346
Total	**$6,126,905**

School Operating Fund

City Appropriation	$28,844,710
Transfer from the General Fund – Head Start	215,500
Other Local Sources	170,379
Aid from the Commonwealth	14,846,200
Fund Balance	550,000
Total	**$44,626,789**

City Grants Fund

Other Local Sources	$510,200
Revenue from the Commonwealth	390,738
Revenue from the Federal Government	295,485
Transfer from the General Fund	308,096
Fund Balance	101,026
Total	**$1,605,545**

School Grants Fund

Cafeteria Sales	$388,300
Other Local Revenues	91,603
Aid from the Commonwealth	348,187
Aid from the Federal Government	4,548,187
Total	**$5,376,277**

Economic Development Authority Fund

Transfer from General Fund	$165,000
Total	**$165,000**

Central Park Special Tax District Fund

Fund Balance	$262,000
Total	**$262,000**

Fredericksburg Opportunity Fund

Fund Balance	$75,000
Total	**$75,000**

Blight Abatement Fund

Other Local Sources	$20,000
Fund Balance	75,000
Total	**$95,000**

Storm Water Management Fund

Real Estate Property Tax	$395,000
Other Local Sources	50,000
General Fund Transfer	134,000
Fund Balance (Unassigned)	2,323
Total	**$581,323**

Debt Service Funds

General Fund Transfer (General)	$4,204,832
General Fund Transfer (Education)	4,068,168
R-Board Revenue	280,859
Fund Balance	153,884
Total	**$8,707,743**

Water Enterprise Fund

Local Sources	$4,224,350
Fund Balance	969,244
Total	**$5,193,594**

Wastewater Enterprise Fund

Local Sources	$6,346,675
Fund Balance	1,515,886
Total	**$7,862,561**

Public Transportation Fund

Local Sources	$2,030,675
Revenue from the Commonwealth	715,310
Revenue from the Federal Government	2,200,000

Fund Balance 1,033,639
Total **$5,979,624**

Parking Fund
Local Sources $539,500
Fund Balance 195,309
Total **$734,809**

Rappahannock Regional Criminal Justice Academy Fund
Academy Revenue $1,220,275
Total **$1,220,275**

Rappahannock Area Office on Youth Fund
Office on Youth Revenues $1,457,447
Total **$1,457,447**

Special Welfare Fund
Local Sources $25,000
Total **$25,000**

Children's Services Act Fund
General Fund Transfer $940,000
The Commonwealth and Federal Government 1,712,133
Fund Balance 142,856
Total **$2,794,989**

Court Services Unit Fund
CSU Revenues $282,483
Total **$282,483**

Celebrate Virginia South CDA Fund
CDA Assessments $1,746,150
Total **$1,746,150**

Riparian Land Stewardship Fund
Local Sources $39,400
General Fund Transfer 52,125
Fund Balance 1,799
Total **$93,324**

OPEB Trust Fund
Fund Balance $5,000
Total **$5,000**

Section 3. FY 2019 Capital Budget

The City Manager has submitted to the City Council a Fiscal Year 2019 capital budget for the City's various capital funds.

The City Council wishes to appropriate the funds necessary to move forward on these projects.

Therefore, the City Council resolves that the annual appropriation in the sum of **$1,090,000** for Fiscal Year 2019 be made from the PUBLIC EDUCATION CAPITAL FUND (Fund 301) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council and the Fredericksburg City Public School Board, as follows:

School Buses	$210,000
Computer Technology	375,000
Carpets	30,000
Roof	20,000
Facilities Improvements (FY19 High School Library)	50,000
Equipment Replacement	50,000
New School Bus Lot Lease	105,000
High School/Middle School Expansion Feasibility Study	250,000
Total Public Education Capital Fund	**$1,090,000**

The City Council further resolves that the annual appropriation in the sum of **$9,437,000** for Fiscal Year 2019 be made from the PUBLIC WORKS CAPITAL FUND (Fund 302) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council, as follows:

Public Works	
Cemetery Improvements	$30,000
Rolling Stock	275,000
Salt Storage Building	375,000
Stormwater Management	
Canal Improvements	68,000
Culvert Replacement; Stormwater Improvements	50,000
Stormwater Management Planning	200,000
Storm Sewer - College Terrace (William/Sylvania)	800,000
Trails & Parks	
Kensington Connector	500,000
Pathway Improvements (Idlewild Connector & Embrey Dam Trail)	75,000
Riverfront Park	5,000,000

Transportation

Arterial Traffic Signage Replacement	480,000
Asphalt & Concrete Repairs	725,000
Central Park Improvements	262,000
Fall Hill Avenue Sidewalks	300,000
Route 3 Signal Optimization	222,000
Traffic Calming	75,000
Total Public Works Capital Fund	**$9,437,000**

The City Council further resolves that the annual appropriation in the sum of **$2,200,000** for Fiscal Year 2019 be made from the WATER SYSTEM IMPROVEMENT FUND (Fund 303) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council, as follows:

Internal System Improvements	$400,000
College Terrace Water Project	650,000
Greenbrier Water Main Improvement	1,000,000
Motts Run Water Plant Solids Dewatering System	25,000
Motts Run Plant Expansion	125,000
Total Water System Improvement Fund	**$2,200,000**

The City Council further resolves that the annual appropriation in the sum of **$7,875,000** for Fiscal Year 2019 be made from the WASTEWATER SYSTEM IMPROVEMENT FUND (Fund 304) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council, as follows:

Inflow and Infiltration Abatements	$300,000
Sewer Systems Improvements	100,000
Pump Station Upgrades	100,000
Caroline Street Sewer Line Replacements	2,000,000
College Terrace Sewer Project	350,000
Grinder for Celebrate VA PS	130,000
NPS / Farrell Lane Line Replacement - Engineering	350,000
Rolling Stock - VAC Truck & Camera Truck	585,000
WWTP Pump Replacement	140,000
WWTP Effluent Tank Relining	10,000
Hazel Run Pump Station and Force Main	2,750,000
Massaponax Expansion	1,060,000
Total Wastewater System Improvement Fund	**$7,875,000**

The City Council further resolves that the annual appropriation in the sum of **$4,577,000** for Fiscal Year 2019 be made the PUBLIC FACILITIES CAPITAL FUND (Fund 305) which monies are to be

expended in accordance with law for purposes authorized and approved by the City Council, as follows:

Information Technology
IT Disaster Resilience Plan Implementation $48,000
Police Voice Over IP Phone System 120,000
Technology Replacements 300,000
Parking
Sophia Street Parking Garage Maintenance Project 210,000
Parks
Dixon Inline Skating 143,000
Doris E. Buffett Pool Improvements 25,000
Parks Plan Development 90,000
Planning
Planning Area Plan Updates 200,000
Public Facilities
Executive Center Plaza 3,200,000
HVAC 50,000
Museum (Town Hall) - Soffit Repair; Building Foundation Study 51,000
Roof Repair 50,000
Train Station Sidewalk Improvements 90,000
Total Public Facilities Capital Fund $4,577,000

The City Council further resolves that the annual appropriation in the sum of **$1,280,000** for Fiscal Year 2019 be made from the PUBLIC SAFETY CAPITAL FUND (Fund 306) which monies are to be expended in accordance with law for purposes authorized and approved by the City Council, as follows:

Animal Shelter $160,000
Police Body Cameras 120,000
Ambulance 325,000
New Fire Station - Design 675,000
Total Public Safety Capital Fund $1,280,000

The City Council further resolves that the appropriations made herein shall become available for expenditures July 1, 2018 and shall expire June 30, 2019.

Section 4. Capital Fund Revenues

It is estimated that revenues and other sources will be available during the fiscal year beginning on July 1, 2018 and ending on June 30, 2019 to meet the foregoing appropriations according to the following sources:

Public Education Capital Fund

Transfer from the General Fund	$1,090,000
Total Public Education Capital Fund	**$1,090,000**

Public Works Capital Fund

Local Revenue	$90,000
State Funding	1,602,000
Prior Year Capital Fund Balance	405,000
Transfer from the General Fund	903,000
Central Park Special Tax Transfer	262,000
Debt Issuance	6,175,000
Total Public Works Capital Fund	**$9,437,000**

Water System Improvement Fund

Transfer from Operating Fund	$550,000
Fund Balance	1,650,000
Total Water System Capital Improvement Fund	**$2,200,000**

Wastewater System Improvement Fund

Transfer from Operating Fund	$780,000
Debt Issuance	7,095,000
Total Wastewater System Capital Improvement Fund	**$7,875,000**

Public Facilities Capital Fund

Motor Vehicles Fuels Tax	$210,000
Other Local Revenues	60,000
Transfer from the General Fund	1,007,000
Fund Balance	100,000
Debt Issuance	3,200,000
Total Public Facilities Capital Improvement Fund	**$4,577,000**

Public Safety Capital Fund

Transfer from the General Fund	$180,000
Fund Balance	775,000
Debt Issuance	325,000
Total Public Safety Capital Improvement Fund	**$1,280,000**

Votes:
Ayes: Greenlaw, Withers, Devine, Duffy, Ellis, Frye, Kelly
Nays: None
Absent from Vote: None
Absent from Meeting: None

****

Clerk's Certificate

I, the undersigned, certify that I am Clerk of Council of the City of Fredericksburg, Virginia, and that the foregoing is a true copy of Resolution No. 18-40 duly adopted at the City Council meeting held May 8, 2018 at which a quorum was present and voted.

Tonya B. Lacey
Clerk of Council

MOTION: **KELLY**

SECOND: **DUFFY**

May 8, 2018
Regular Meeting
Resolution 18-44

RE: **Adopting the Fiscal Year 2020 – Fiscal Year 2024 Capital Improvement Plan**

ACTION: **APPROVED: Ayes: 7; Nays: 0**

The City of Fredericksburg City Council desires to have a six year Capital Improvement Plan (CIP) covering Fiscal Year (FY) 2019 through FY 2024. The City Manager's proposed budget included recommendations for the FY 2019 – FY 2024 CIP. City Council has reviewed the CIP. As part of the FY 2019 budget process, City Council will authorize and appropriate funds for the FY 2019 CIP capital projects.

Therefore, the City Council resolves that the following be adopted as the FY 2020 – FY 2024 CIP.

FY 2019 - FY 2024 Capital Improvement Plan (CIP)							
General Government	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	CIP Total
Schools	1,090,000	898,000	832,000	1,835,000	12,339,000	15,843,000	32,837,000
Public Works	9,437,000	6,956,000	26,789,000	5,328,000	3,760,000	3,410,000	55,680,000
Public Facilities	4,577,000	1,874,000	2,677,000	1,042,000	450,000	450,000	11,070,000
Public Safety	1,280,000	1,130,000	8,125,000	1,040,000	1,320,000	1,750,000	14,645,000
Courts	-	519,000	-	-	-	-	519,000
CIP - TOTAL	**16,384,000**	**11,377,000**	**38,423,000**	**9,245,000**	**17,869,000**	**21,453,000**	**114,751,000**
	-						
Utilities							
Water	2,200,000	350,000	350,000	700,000	8,950,000	8,950,000	21,500,000
Wastewater	7,875,000	3,420,000	11,320,000	9,800,000	8,740,000	720,000	41,875,000
CIP - TOTAL	**10,075,000**	**3,770,000**	**11,670,000**	**10,500,000**	**17,690,000**	**9,670,000**	**63,375,000**

The City Council further resolves that the FY 2020-FY 2024 CIP represents a plan, but does not constitute an appropriation of funds by the City Council. The City Council expects and anticipates that future plans shall be amended and revised as conditions warrant.

Votes:
Ayes: Greenlaw, Withers, Devine, Duffy, Ellis, Frye, Kelly
Nays: None
Absent from Vote: None
Absent from Meeting: None

****

Clerk's Certificate

I, the undersigned, certify that I am Clerk of Council of the City of Fredericksburg, Virginia, and that the foregoing is a true copy of Resolution No. 18-44 duly adopted the City Council meeting held May 8, 2018 at which a quorum was present and voted.

Tonya B. Lacey, CMC
Clerk of Council

CITY OF FREDERICKSBURG, VIRGINIA **Exhibit 3**

Balance Sheet
Governmental Funds
At June 30, 2017

	General	School Bond Funded Capital Fund	Other Governmental Funds	Total Governmental Funds
Assets:				
Cash and cash equivalents	$ 23,713,398	$ 3,813,351	$ 11,773,568	$ 39,300,317
Receivables (net of allowances for uncollectibles):				
Property taxes	635,098	-	-	635,098
Accounts	104,407	-	-	104,407
Accrued revenue	342,876	-	84,285	427,161
Inventory, at cost	16,969	-	-	16,969
Prepaid items	410,378	-	9,710	420,088
Due from other governments	3,096,658	-	1,848,152	4,944,810
Total assets	$ 28,319,784	$ 3,813,351	$ 13,715,715	$ 45,848,850
Liabilities:				
Accounts payable	$ 526,710	$ 1,605,988	$ 555,818	$ 2,688,516
Accrued liabilities	1,321,886	496,319	371,438	2,189,643
Amounts held for others	1,116,061	-	-	1,116,061
Unearned revenue	75,652	-	376,625	452,277
Total liabilities	$ 3,040,309	$ 2,102,307	$ 1,303,881	$ 6,446,497
Deferred Inflows of Resources:				
Unavailable revenue - property taxes	$ 1,004,082	$ -	$ -	$ 1,004,082
Fund Balances:				
Nonspendable	$ 427,347	$ -	$ 9,710	$ 437,057
Restricted	100,466	-	100,000	200,466
Committed	6,897,202	1,711,044	5,621,683	14,229,929
Assigned	996,272	-	6,680,441	7,676,713
Unassigned	15,854,106	-	-	15,854,106
Total fund balances	$ 24,275,393	$ 1,711,044	$ 12,411,834	$ 38,398,271
Total liabilities, deferred inflows of resources and fund balances	$ 28,319,784	$ 3,813,351	$ 13,715,715	$ 45,848,850

The accompanying notes to the financial statements are an integral part of this statement.